

Branch Name	Start Time	End Time
Surcharge Study (Finance Committee and Board of Director Activity)	Feb 7, 2020	Aug 20, 2020
1. Jacobs: Start study work	Feb 3, 2020	Feb 3, 2020
2. Jacobs: Study Period Surcharge Investigation and Research	Feb 3, 2020	Feb 15, 2020
3. Finance Committee for Surcharges Study Meeting	Feb 7, 2020	Feb 7, 2020
3.1 Work Plan, Timeline & Communication	Feb 7, 2020	
4. Jacobs: Study Period for Financial Analysis, Options and Recommendations	Feb 17, 2020	Mar 24, 2020
5. Finance Committee for Surcharges Study Meeting (Jacobs attend via phone)	Feb 20, 2020	Feb 20, 2020
5.1 SOD Surcharge Findings on Research	Feb 20, 2020	
5.2 Environmental Surcharge Findings on Research	Feb 20, 2020	
5.3 Enterprise Surcharge Findings on Research	Feb 20, 2020	
5.4 5.4 Augmentation Surcharge Findings and Research	Feb 20, 2020	
5.5 Discussion	Feb 20, 2020	
6. Finance Committee for Surcharges Study Meeting (Jacobs attend via phone)	Apr 16, 2020	Apr 16, 2020
6.1 SOD Surcharge Findings on Analysis, Preliminary Options and Recommendations	Apr 16, 2020	
6.2 Environmental Surcharge Findings on Analysis, Preliminary Options and Recommendations	Apr 16, 2020	
6.3 Enterprise Surcharge Findings on Analysis, Preliminary Options and Recommendations	Apr 16, 2020	
6.4 6.4 Augmentation Surcharge Findings on Analysis, Preliminary Options and Recommendations	Apr 16, 2020	
6.5 Discussion	Apr 16, 2020	
7. Finance Committee (no meeting): Draft Surcharge Report & Workshop Presentation Provided	Apr 30, 2020	Apr 30, 2020
8. Board of Directors Meeting	May 21, 2020	May 21, 2020
8.1 Workshop Presentation of Surcharge Study Findings - Jacobs	May 21, 2020	
9. Finance Committee for Surcharges Study Meeting (Jacobs attend via phone)	May 28, 2020	May 28, 2020
9.1 Discuss Surcharge Study Options	May 28, 2020	
9.2 Determine Recommendations to the Board of Directors	May 28, 2020	
10. Board of Directors Meeting	Jun 18, 2020	Jun 18, 2020
10.1 Finance Committee Report & Recommendation for Surcharges to the Board of Directors	Jun 18, 2020	
10.2 Board Discussion	Jun 18, 2020	
11. Board of Directors Meeting	Jul 16, 2020	Jul 16, 2020
11.1 Board Discussion on Surcharges	Jul 16, 2020	
12. Board of Directors Meeting	Aug 20, 2020	Aug 20, 2020
12.1 Action on Surcharges Option	Aug 20, 2020	
12.2 Acceptance for the Final Surcharge Report (Action will be added to Final Report)	Aug 20, 2020	

*Finance Committee for Surcharge Study Meetings will meet 30 minutes after the Board Meeting on the above schedule dates.

**The above scheduled Board of Directors Meetings begin at 9:30 a.m. as regular scheduled.

***Finance Committee Meetings regarding regular business will meet as normal at 9:00 a.m. before each Board Meeting (not listed on this schedule).