

2016 Adopted Budget



**Southeastern Colorado
Water Conservancy District**

www.SECWCD.com



Southeastern Colorado Water Conservancy District



**For the purpose of developing and administering the
Fryingpan-Arkansas Project**

1 [Table of Contents \(Interactive Linked, Return link in Footer\)](#)

2 Executive Summary 2-8

2.1 Executive Director’s Letter 2-8

2.2 SECWCD Board of Directors 2-10

2.3 SECWCD Boundaries Map 2-11

2.4 Government Finance Officers Association (GFOA) Award 2-12

2.5 Who We Are 2-13

2.6 Fryingpan-Arkansas Project..... 2-13

2.7 Continuing and Developing the Project 2-14

2.8 Mission Statement 2-16

2.9 Our Vision and Community 2-17

2.10 Core Values..... 2-18

2.11 County Profiles of SECWCD 2-19

2.12 Table of Organization 2-28

2.13 Investment in our people 2-29

2.14 Summary of Offices 2-31

 2.14.1 Executive Director Office 2-32

 2.14.2 General Counsel and Governmental Programs Office..... 2-33

 2.14.3 Finance and Information Technologies Office 2-34

 2.14.4 Engineering, Planning and Operations Office 2-35

 2.14.5 Administrative and Employee Services Office 2-36

 2.14.6 Community Relations Outreach, Conservation and Grants Administration Office 2-37

2.15 Staffing Chart..... 2-38

3 Financial Planning 3-39

3.1 Introduction..... 3-39

3.2	Budgetary Basis	3-39
3.3	Budgetary Control	3-40
3.4	Fund Structure.....	3-41
3.5	Budgetary Policies, Guidelines and Practices.....	3-42
3.6	Planning Process.....	3-44
3.7	Debt Authorities and Obligations (Issuance of Debt).....	3-44
3.8	Fund Reserves.....	3-44
3.9	Budget Overview Description and Comparison Data.....	3-46
3.10	Introduction.....	3-46
3.11	Government Activity	3-47
3.11.1	Tax Calculations.....	3-47
3.11.2	Fryingpan-Arkansas Project Revenue and Expenditures	3-48
3.11.3	Government Activity Grant Revenue and Expenditures.....	3-49
3.11.4	Government Activity Operating Revenue	3-50
3.11.5	Governmental Activity Operating Expenditures	3-51
3.11.6	Government Activity Capital Outlay	3-53
3.12	Business Activity	3-54
3.12.1	Business Activity Grants Revenues and Expenditure.....	3-54
3.12.2	Business Activity Operating Revenues.....	3-55
3.12.3	Business Activity Consolidated Operating Expenditures	3-58
3.12.4	Business Activity Capital Outlay.....	3-61
3.13	Government Wide Budget in Brief Overview.....	3-62
3.14	Fund Balance Summary	3-64
4	Strategic Plan.....	4-66
4.1	Introduction.....	4-66
4.2	Strategic Budget Timeline	4-67

4.3	Performance Measures	4-68
4.3.1	Business Activity Development Programs	4-69
4.3.2	Capital Expenditures	4-70
4.3.3	Colorado River and Research Project Support.....	4-71
4.3.4	Water Policy Management Projects	4-72
4.3.5	Engineering Outside Contracts	4-73
4.3.6	Legal Engineering	4-74
4.3.7	Grants.....	4-75
5	Major Fund Driving Factors, Partnerships, Programs, and Projects	5-76
5.1	Introduction.....	5-76
5.2	Major Fund Driving Factors	5-76
5.2.1	Water Sales	5-76
5.2.2	Water Storage and Surcharges	5-77
5.3	Partnerships.....	5-78
5.3.1	Colorado River Services.....	5-78
5.3.2	Front Range Water Council	5-78
5.3.3	Regional Resource Planning Group.....	5-78
5.4	Programs.....	5-79
5.4.1	Fountain Creek Transit Loss Program	5-79
5.4.2	Public Education and Outreach Program.....	5-79
5.4.3	Reclamation Reform Act	5-80
5.4.4	Regional Water Conservation Plan	5-81
5.4.5	Water Management and Conservation Plan	5-81
5.5	Projects.....	5-82
5.5.1	Arkansas Valley Conduit and Interconnect	5-82
5.5.2	Diurnal Flows.....	5-83

5.5.3	Engineering Legal	5-84
5.5.4	Enlargement	5-85
5.5.5	Excess Capacity Master Contract	5-87
5.5.6	Pueblo Dam Hydroelectric Project	5-88
5.5.7	Information Technology Equipment Procurement	5-89
5.5.8	Restoration of Yield (ROY Project)	5-91
6	Budget Detail Financial Statements	6-92
6.1	Budget Financial Methodology	6-92
6.2	Government Wide Statement of Activities	6-93
6.3	Government Activity (District)	6-97
6.4	Business Activity (Enterprise)	6-102
6.5	Enterprise Administration	6-105
6.6	Enlargement Project	6-107
6.7	Excess Capacity Master Contract Project	6-108
6.8	Arkansas Valley Conduit Project	6-109
6.9	Pueblo Dam Hydroelectric Power Project	6-111
7	Appendix	7-112
7.1	Water Rates and Surcharges for 2016	7-112
7.2	Budget Resolution Order	7-113
7.3	County Assessed Validation & Certificate of Tax Levy	7-116
7.3.1	Bent County	7-116
7.3.2	Chaffee County	7-119
7.3.3	Crowley County	7-122
7.3.4	El Paso County	7-125
7.3.5	Fremont County	7-128
7.3.6	Otero County	7-131

7.3.7	Kiowa County	7-134
7.3.8	Prowers County.....	7-137
7.3.9	Pueblo County.....	7-140
7.4	Property Tax Revenue Limit Calculations.....	7-143
7.5	Strategic Plan.....	7-145
7.6	Glossary of Terms	7-149



S O U T H E A S T E R N C O L O R A D O

Water Conservancy District

"Your investment in water"

2 Executive Summary

2.1 Executive Director's Letter

To Our Board of Directors, Stakeholders, and Constituents:

I am pleased to present you with the Adopted Budget for Fiscal Year 2016. This yearly budget total is \$22,516,865, up 20.26 percent from the previous budget due largely to increases in the cost of the Hydroelectric Project. But this document is much more than a single number. It is a reflection of our ongoing efforts to enhance the District's legacy of leadership on water issues local, regional, state, and national and to uphold the public trust with our community stakeholders, and maintain operational excellence of the region's large-scale water infrastructure.

During the fiscal year 2015, the District added one year to the 2010-2015 Strategic Plan making it a seven year plan, ending 2016. This extension will allow a handful of projects and contracts to go through the approval process and into the final design which could change the long-term (strategic) planning process over the next 40 years. It will also allow the District to incorporate the new Colorado Water Plan released late November 2015 to become a part of the 2017 Strategic Plan. During the next year, we anticipate significant progress on the development of Arkansas Valley Conduit (AVC), and Hydroelectric Project, and negotiation on the Master Excess Capacity Contract to bring the District's projects closer to implementation. Like so many periods of change, this is an opportunity for us to move forward in innovative ways that reflect the Board's financial and operational priorities. This budget deploys our resources to support activities and goals in our 2010-2017 Strategic Plan and aligns with our fiscal abilities. It also accounts for the District's continuing shift in focus from paying off the capital construction costs related to the Fryingspan- Arkansas Project debt to operations, maintenance and replacement (OR&R) costs and design and construction costs of necessary infrastructure, while making prudent investments that maximize this region's long-term investments.

Over the next year, we are planning key initiatives in water management, community outreach, water conservation, storage development, regional leadership, and other areas detailed in the pages that follow. We have developed this budget in anticipating the start of design and construction of the Pueblo Hydroelectric Project, increased demands for conservation education and outreach, the Master Excess Capacity Contract, and on-going efforts to advocate for AVC project. We also will continue to explore new territory – the potential for multi-purpose storage project in the upper Arkansas basin.

While demands on the District continue to grow, the adopted budget for operating cost remained relatively unchanged from the last few years. We have made judicious budget reductions following a top-to-bottom review of every program and project to ensure we are providing the best possible service at the least possible cost. We found opportunities to trim costs through the strategic reduction or

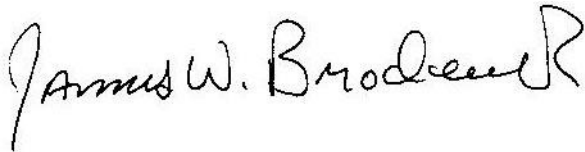
reclassification of positions and reducing the need for specialized outside services. It's also important to note that allocated water increased 21 percent and storage increased 18 percent. The revenue normally associated with such an increase will be moved to the Project Water Fund. This fund is used in dry years or reduced allocated water years to ensure our budgeted numbers based on the twenty year average. Thanks to careful planning and conservative financial management, the District's financial position today and for the foreseeable future remains strong.

I want to thank the Board of Directors for providing both the vision and resources necessary to respond to the water challenges our basin faces. I appreciate the Board's continuing commitment and steadfast support for the District's mission.

I want to recognize the excellent work of the District staff for their continued dedication and hard work. The Finance's Budget team once again earned us the prestigious National Distinguished Budget Presentation Award from the Government Finance Officers Association for 2015. This award represents a continued effort to improve the Budget Document. Finally, I want to recognize the 2016 Finance's Budget Team of Leann Noga, Toni Gonzales, and Jean Van Pelt for this year's Budget document.

Every part of our economy and every piece of our lives depend on a safe and reliable water supply. As such, the basin's water supply relies on the District's infrastructure and continued excellence as a leader, partner, and stakeholder. I look forward to working with you over the next year as we achieve these goals.

Respectfully Submitted



James W. Broderick
Executive Director



James W. Broderick
Executive Director

2.2 SECWCD Board of Directors



**Bill Long, President
Bent County 2018**



**Harold Miskel , Vice President
El Paso County 2016**



**Ann Nichols, Treasurer
El Paso County 2018**



**Vera Ortegon, Secretary
Pueblo County 2016**



**J.F. "Jay" Moore
Chaffee County 2017**



**Carl McClure
Crowley County 2017**



**Gary Bostrom
El Paso County 2017**



**Gibson Hazard
El Paso County 2016**



**Curtis Mitchell
El Paso County 2018**



**Tom Goodwin
Fremont County 2018**



**Howard "Bub" Miller
Otero County 2017**



**Leonard Pruett
Prowers & Kiowa
Counties 2016**



**David Simpson
Pueblo County 2017**



**Pat Edelmann
Pueblo County 2018**

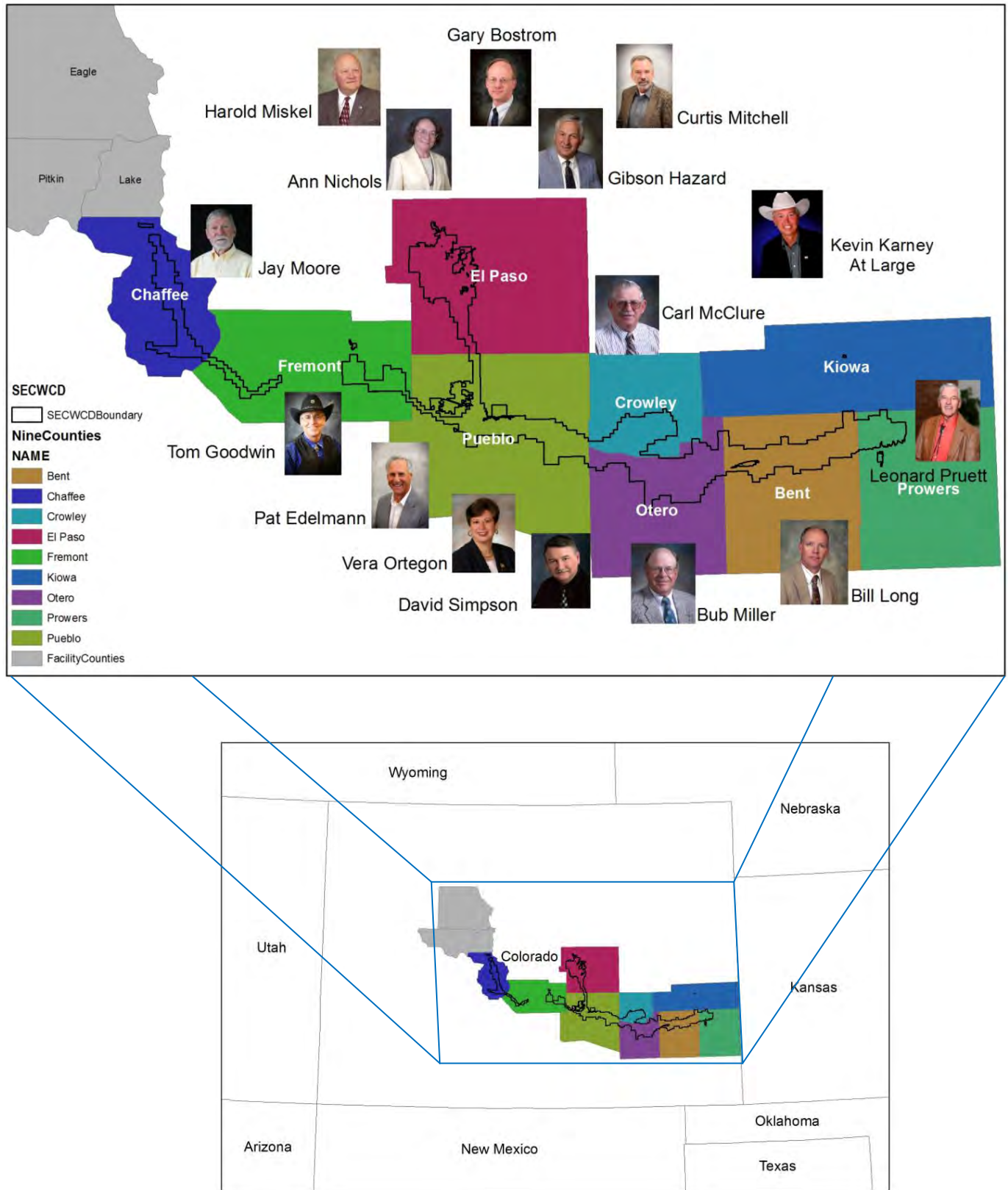


**Kevin Karney
At Large 2016**



**Alan Hamel
Advisory Member**

2.3 SECWCD Boundaries Map



2.4 Government Finance Officers Association (GFOA) Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Southeastern Colorado Water Conservancy District
Colorado**

For the Fiscal Year Beginning

January 1, 2015

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

2.5 Who We Are

The Southeastern Colorado Water Conservancy District (District) was created under Colorado State Statutes on April 29, 1958, by the District Court of Pueblo, Colorado, for the purpose of developing and administering the Fryingpan-Arkansas Project.

On January 21, 1965 the U.S. Federal Government and the Southeastern Colorado Water Conservancy District entered into a contract providing for the construction of the Fryingpan-Arkansas Project works for the purpose of supplying water for irrigation, municipal, domestic, and industrial uses; generating and transmitting hydroelectric power and energy; controlling floods; and for other useful and beneficial purposes.

The District is responsible to repay the portion of the construction cost of the Fryingpan-Arkansas Project plus the cost for annual operation and maintenance. Funding to fulfill this obligation to the Federal Government is derived from a property tax on all property within the District boundaries. In addition to administering this repayment responsibility, the District allocates supplemental water from



Pueblo Reservoir and Dam 2015

the Fryingpan-Arkansas Project for use by various ditch companies, and for use by the many municipal and domestic water suppliers who directly serve the District's approximately 720,000 constituents. The development and management of the Fryingpan-Arkansas Project, the features and capabilities, is the key component for a long-term strategic future. The work on Fryingpan-Arkansas Project features for 2016 are budgeted and will be discussed in detail throughout this document.

As a government, the District provides leadership, community, and strategic alliance to other governments and organizations on a wide-scale basis. These cooperative relationships are formed to provide many services in a cost effective manner to the taxpayers and participants within the District boundaries as well as stakeholders in other communities. This allows the District to investigate and implement more projects through the District and the Enterprise and helps to do more with less financial resources.

2.6 Fryingpan-Arkansas Project

Agriculture and the development of cities and industries along the Arkansas River, created a need for water resources management. Drought and flooding continues to burden the growth of counties subjected to our volatile climate. Community leaders envision a stable and more prosperous future for southeastern Colorado. The Arkansas River Basin needs a plentiful and reliable supply of water which the Fryingpan-Arkansas Project could provide. The vision became a reality when on August 16, 1962, President John F. Kennedy signed the Fryingpan-Arkansas Project Act . In his poignant words to the

community who listened in a crowded high school stadium, he laid out a strategic plan that the District still strives to complete.

“I don’t think there is any more valuable lesson for a President or Member of the House and Senate than to fly as we have flown today over some of the bleakest land in the United States and then to come to a river and see what grows next to it, and come to this city and come to this town and come to this platform and know how vitally important water is...I hope that those of us who hold positions of public responsibility in 1962 are as far-seeing about the needs of this country in 1982 and 1992 as those men and women were 30 years ago who began to make this project possible. The world may have been built in seven days, but this project was built in 30 years, and it took labor day in and day out, week in and week out, month in and month out, year in and year out, by Congressmen and Senators, and citizens, and the press of this State, to make this project possible, and it will be some years before its full benefits are made available to all of you.”



Presidential support of the Fryingpan-Arkansas Project, has been the most influential support of these communities. The call to action for legislation and congressional support continues to move the Fryingpan-Arkansas Project into fruition. On August 9, 2013, President Barack Obama visited Pueblo, Colorado. In a roundtable discussion with rural communities, he made supportive remarks towards the work that the District has conducted toward the construction of the Arkansas Valley Conduit. *“The history of these kinds of projects is that once you get a project started and get some shovels in the ground and get it moving that it gets its own momentum and we’ve secured some dollars for it for the first time in 50 years,”* President Obama said. *“That allows us to get the project moving. It’s going to affect 40 communities and it’s kind of hard to argue against clean drinking water and frankly, it’s something that should have gotten done a long time ago... I’m a big believer that one of the things we need to do is rebuild America...I also want to make sure that we’re focusing on infrastructure more broadly in rural communities.”*

2.7 Continuing and Developing the Project

President Obama in support of alternative energy said, *“The other thing that I think is really important is the potential for home-grown energy...”*

His speech encourages the District to continue the strategic development of the Fryingpan-Arkansas Project through delivery, storage, conservation, power generation, and protection of the water rights. The District actively promotes the management of the Fryingpan-Arkansas Project to accomplish the following tasks:

- Flood control.
- Analysis of the current spill policies and development of a working model of spill priority.
- Development of storage planning and contracts to mitigate extreme drought.
- The Arkansas Valley Conduit to achieve completion of the Fryingpan-Arkansas Project.
- Enlargement of reservoirs to provide additional storage and to protect our water resources.
- Participation in the preservation and conservation of southeastern Colorado's water resources.
- Development of Fryingpan-Arkansas Project features to ensure the economic viability and sustainability of the District including power generation developed at Pueblo Dam.
- Allocation of water strategies for wet, dry, and average years.
- Development and reliability of the system including analysis of the operations, maintenance and replacement of outdated or non-operational features.
- Protecting District water rights.
- Providing water leadership to the District stakeholders of the Fryingpan-Arkansas Project and to the State of Colorado.
- The projects featured in the 2016 Budget promoting the strategic tasks of Project Development and Reliability to complete the Fryingpan-Arkansas Project are:
 - Hydroelectric Power
 - Excess Capacity Master Contract
 - Arkansas Valley Conduit



Boustead Tunnel Outlet

2.8 Mission Statement



Mission Statement

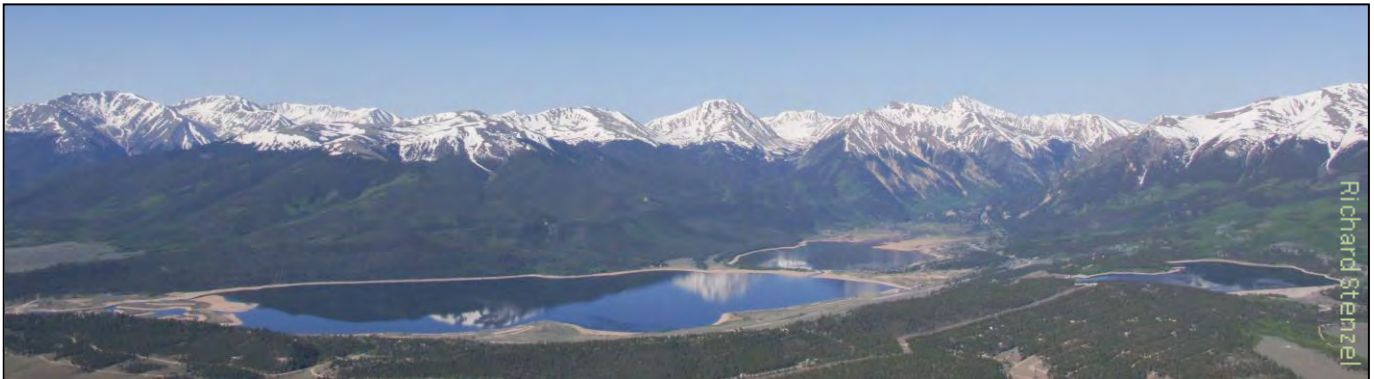
Water is essential for life

**We exist to make life better by effectively
developing, protecting, and managing water.**

2.9 Our Vision and Community

Our Vision

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in a direction of better accountability through modernization and integration across the District.



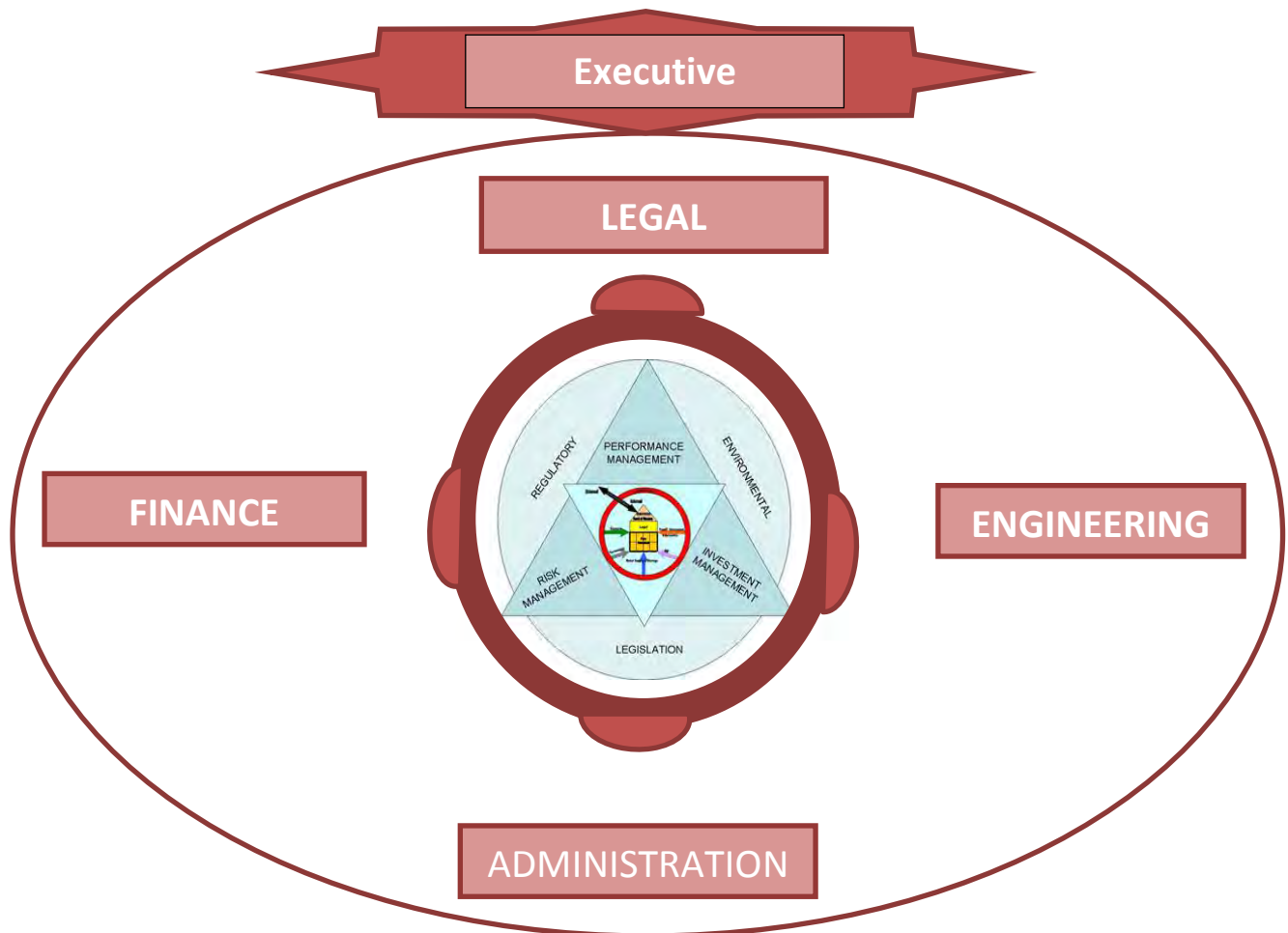
Twin Lakes Reservoir

Our Committees

Allocation, Arkansas Valley Conduit, Colorado River,
Finance, Human Resources, Enlargement,
Excess Capacity, Executive,
Resource & Engineering Planning

2.10 Core Values

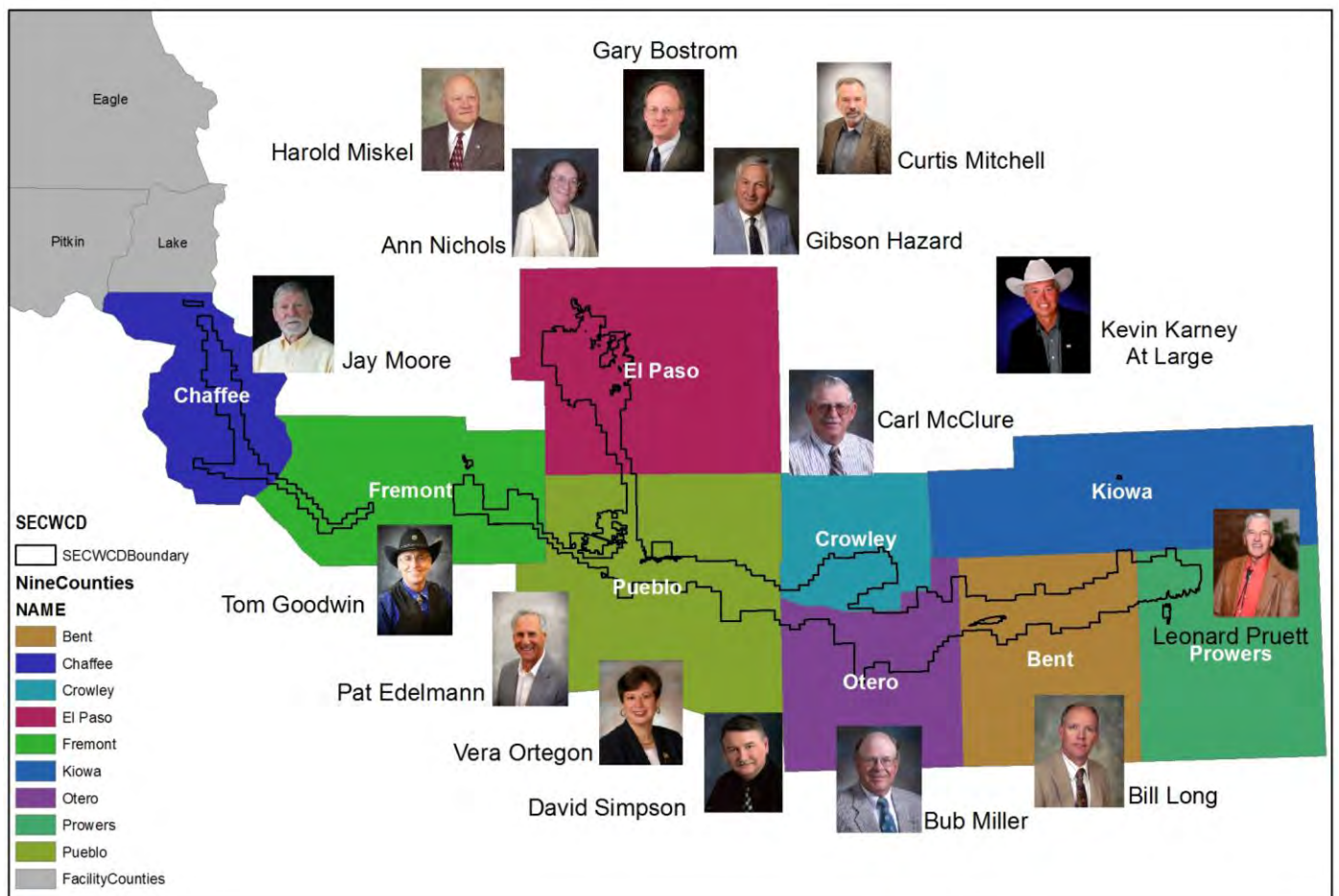
A commitment to honesty and integrity
A promise of responsible and professional
service and action a focus on fairness and equity



2.11 County Profiles of SECWCD

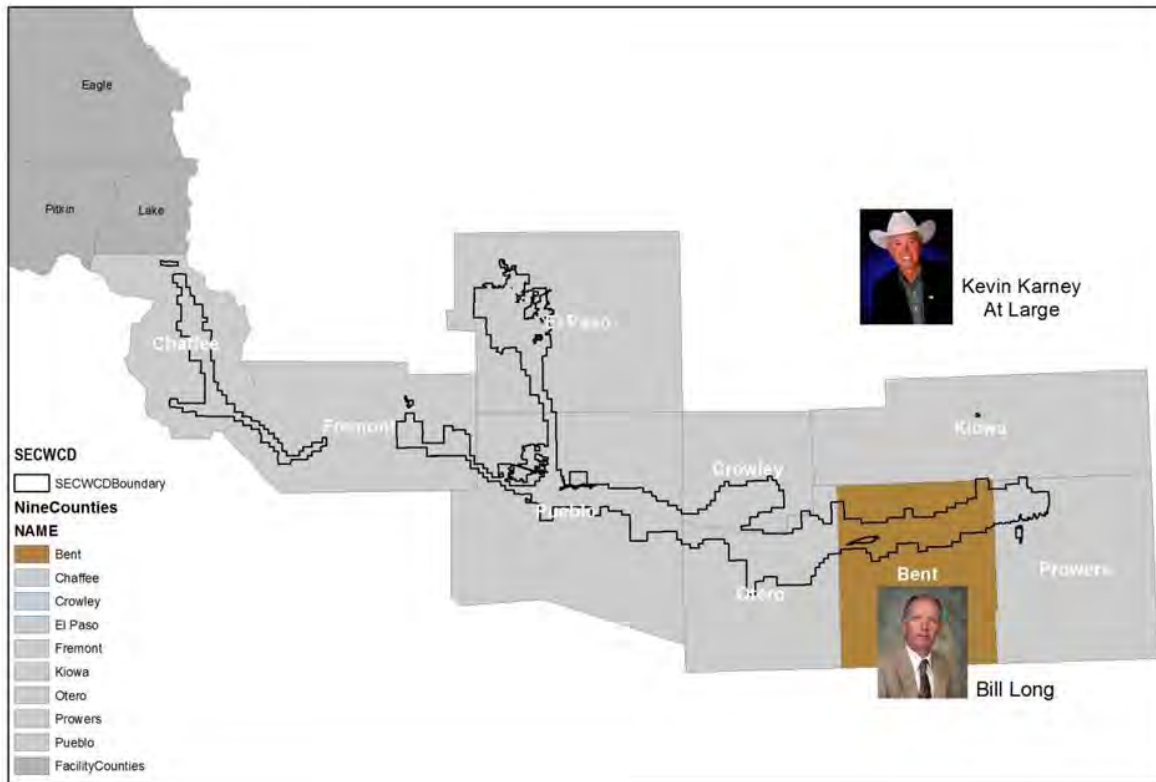
The following is a summary of the nine counties located in the Southeastern Colorado Water Conservancy District. The county profiles are update every two years for budgeting purposes. For more information please visit www.SECWCD.com. If viewing this document in electronic form please click on the below county titles to display information.

1. [Bent County](#)
2. [Chaffee County](#)
3. [Crowley County](#)
4. [El Paso County](#)
5. [Fremont County](#)
6. [Otero County](#)
7. [Kiowa County](#)
8. [Prowers County](#)
9. [Pueblo County](#)



2.11.1.1 Bent County

Bent County Colorado Demographics



POPULATION	
Total Population	5,901
Population in Households	4,222
Population in Families	3,420
Population Density	4

HOUSING	
Total Housing Units	2,242 (100%)
Owner Occupied	1,148 (51.2%)
Renter Occupied	672 (30.0%)
Vacant Housing Units	422 (18.8%)
Median Home Value	\$83,568
Average Home Value	\$111,999

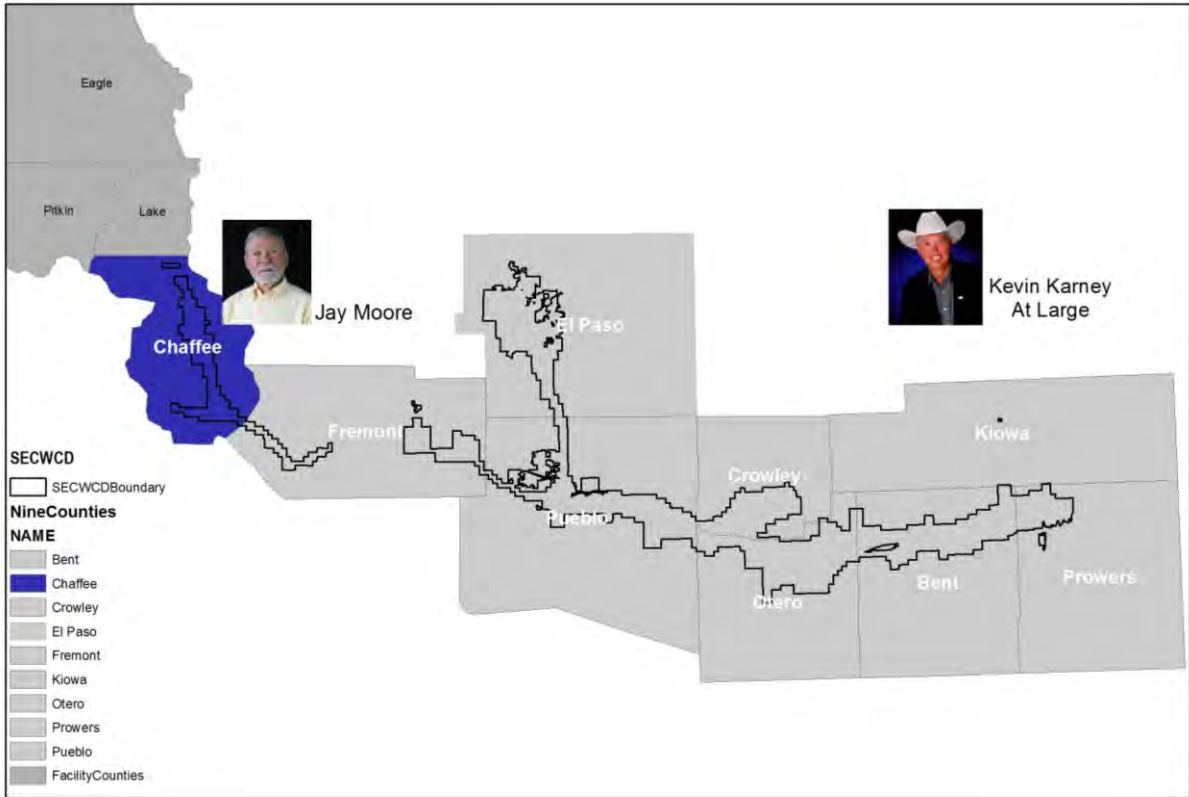
HOUSEHOLDS	
Total Household Size	1,820
Average Household Size	2.32
Family Households	1,170
Average Family Size	3

INCOME	
Median Household Income	\$35,626
Average Household Income	\$42,298
Per Capita Income	\$15,315

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-2.25%	-0.74
Households	-0.15%	-0.95%
Families	-0.3%	-1.03%
Median Household Income		1.35%
Per Capita Income		2.63%

2.11.1.2 Chaffee County

Chaffee County Colorado Demographics



POPULATION	
Total Population	18,267
Population in Households	16,764
Population in Families	13,074
Population Density	18

HOUSING	
Total Housing Units	10,400 (100%)
Owner Occupied	5,530 (53.2%)
Renter Occupied	2,365 (22.7%)
Vacant Housing Units	2,505 (24.1%)
Median Home Value	\$270,042
Average Home Value	\$313,734

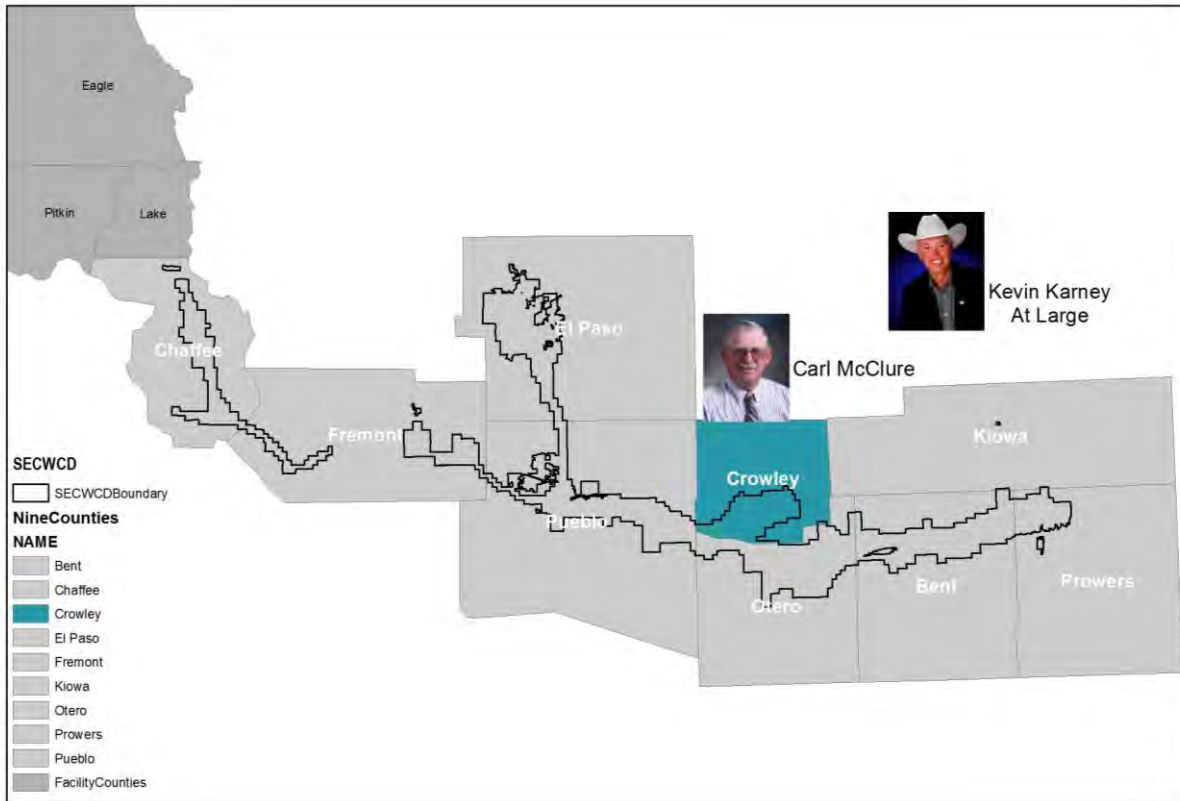
HOUSEHOLDS	
Total Household Size	7,895
Average Household Size	2.12
Family Households	5,002
Average Family Size	3

INCOME	
Median Household Income	\$44,503
Average Household Income	\$56,997
Per Capita Income	\$25,290

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	0.6%	0.91%
Households	0.9%	1.12%
Families	0.76%	1.04%
Median Household Income		2.96%
Per Capita Income		2.4%

2.11.1.3 Crowley County

Crowley County Colorado Demographics



POPULATION	
Total Population	5,447
Population in Households	3,162
Population in Families	2,569
Population Density	7

HOUSING	
Total Housing Units	1,580(100%)
Owner Occupied	917(58.02%)
Renter Occupied	415 (26.3%)
Vacant Housing Units	248 (15.7%)
Median Home Value	\$107,813
Average Home Value	\$123,391

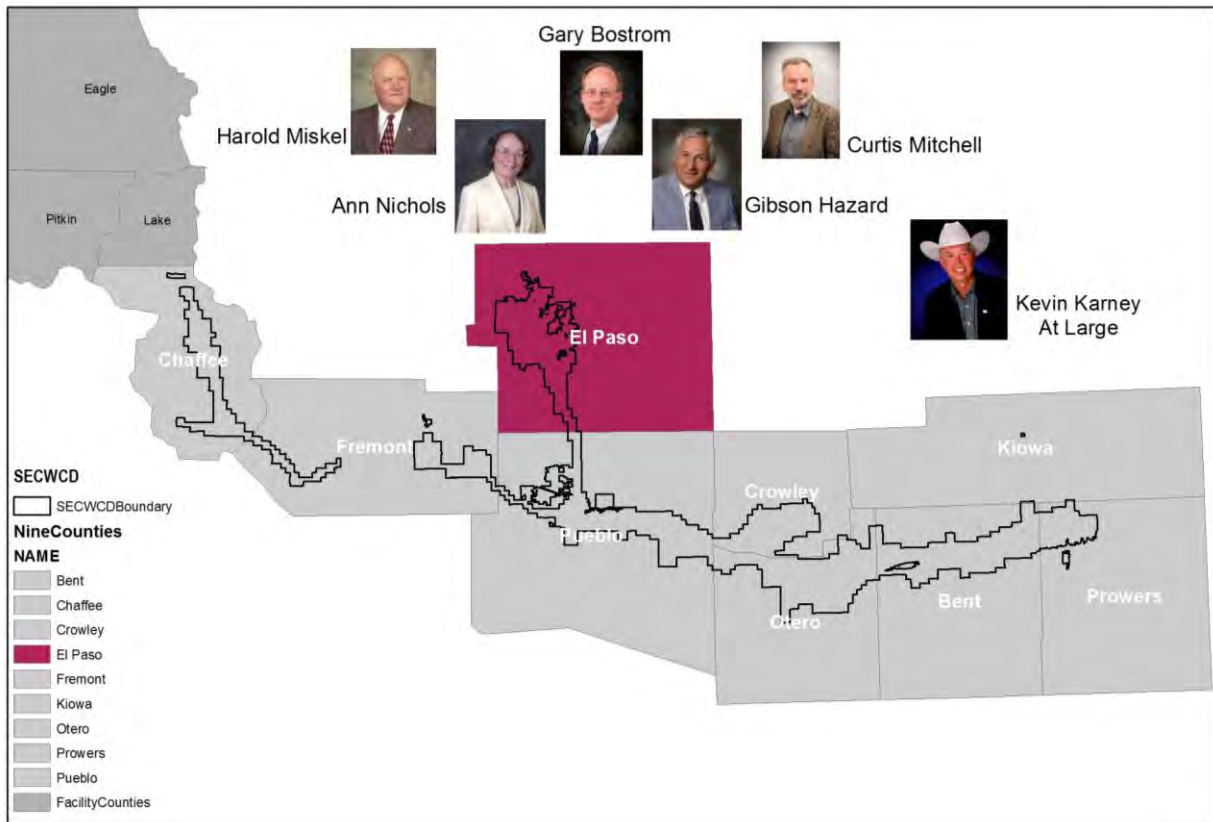
HOUSEHOLDS	
Total Household Size	1,332
Average Household Size	2.37
Family Households	868
Average Family Size	3

INCOME	
Median Household Income	\$37,028
Average Household Income	\$45,555
Per Capita Income	\$14,485

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-1.56%	-0.28%
Households	0.46%	-0.14%
Families	0.33%	-0.21%
Median Household Income		1.77%
Per Capita Income		2.7%

2.11.1.4 El Paso County

El Paso County Colorado Demographics



POPULATION	
Total Population	651,841
Population in Households	633,391
Population in Families	520,582
Population Density	307

HOUSING	
Total Housing Units	263,674(100%)
Owner Occupied	151,911(57.6%)
Renter Occupied	96,136 (36.5%)
Vacant Housing Units	15,627 (5.9%)
Median Home Value	\$244,149
Average Home Value	\$292,335

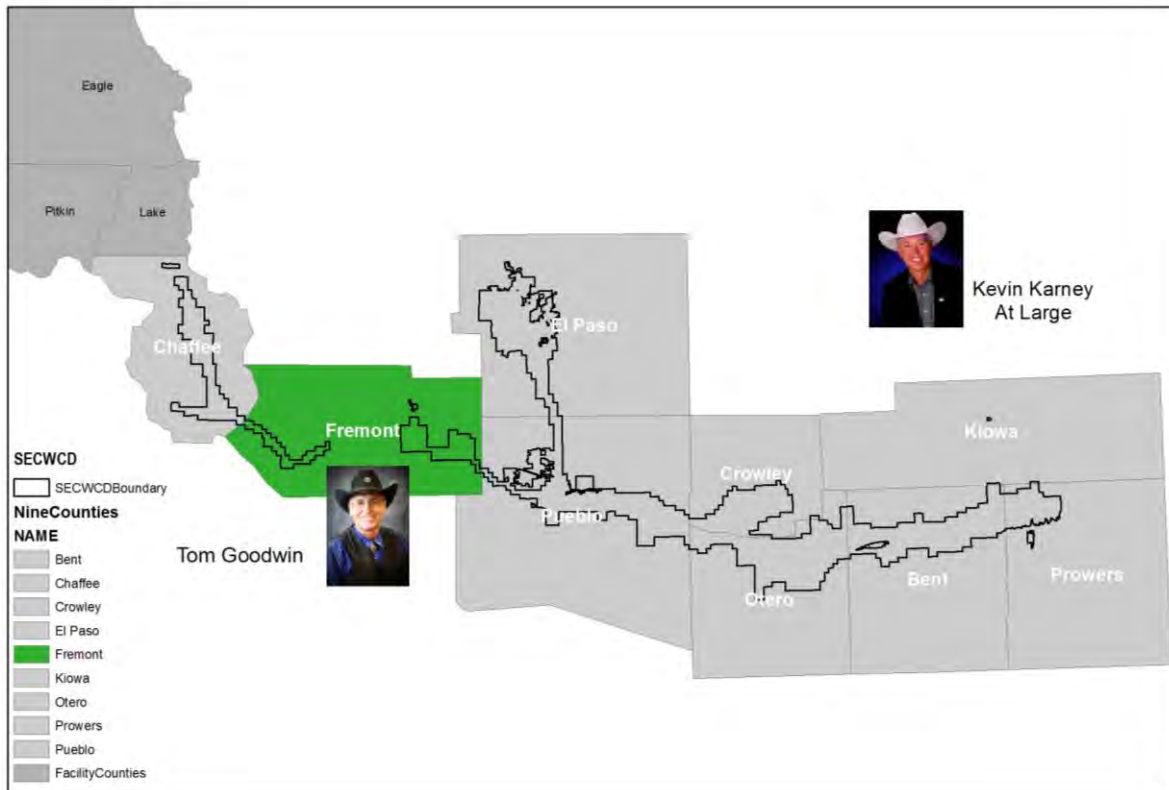
HOUSEHOLDS	
Total Household Size	248,047
Average Household Size	2.55
Family Households	167,812
Average Family Size	3

INCOME	
Median Household Income	\$54,998
Average Household Income	\$74,034
Per Capita Income	\$28,666

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	1.1%	1.39%
Households	1.18%	1.5%
Families	1.06%	1.43%
Median Household Income		2.95%
Per Capita Income		3.1%

2.11.1.5 Fremont County

Fremont County Colorado Demographics



POPULATION	
Total Population	46,136
Population in Households	37,687
Population in Families	30,278
Population Density	30

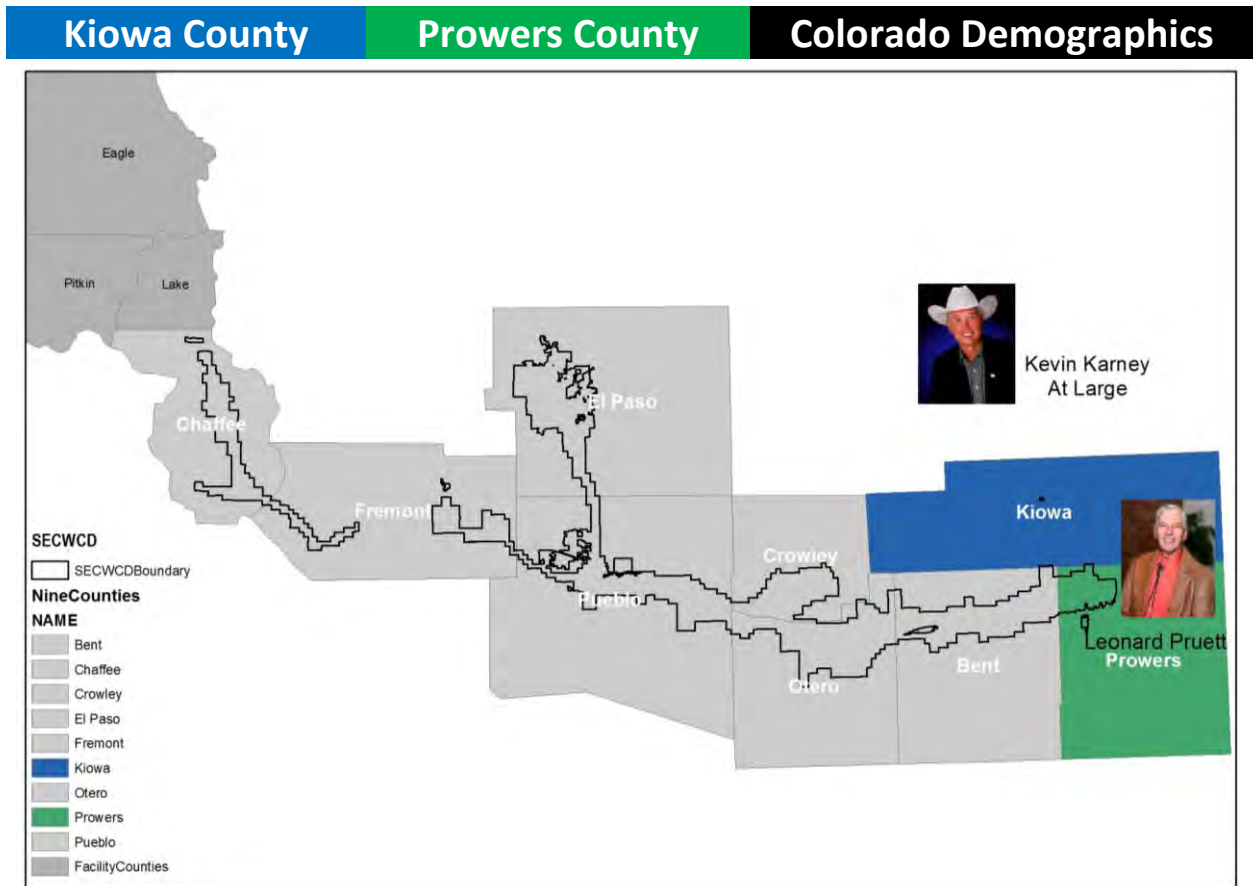
HOUSING	
Total Housing Units	19,373(100%)
Owner Occupied	11,881(61.3%)
Renter Occupied	4,685 (24.2%)
Vacant Housing Units	2,807 (14.5%)
Median Home Value	\$146,942
Average Home Value	\$163,435

HOUSEHOLDS	
Total Household Size	16,566
Average Household Size	2.27
Family Households	10,873
Average Family Size	3

INCOME	
Median Household Income	\$39,099
Average Household Income	\$52,557
Per Capita Income	\$20,481

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-0.35%	-0.18%
Households	-0.02%	-0.06%
Families	-0.16%	-0.14%
Median Household Income		2.78%
Per Capita Income		3.08%

2.11.1.6 Kiowa and Prowers County



POPULATION	Kiowa	Prowers
Total Population	1,407	12,230
Population in Households	1,393	11,885
Population in Families	1,148	9,868
Population Density	1	8

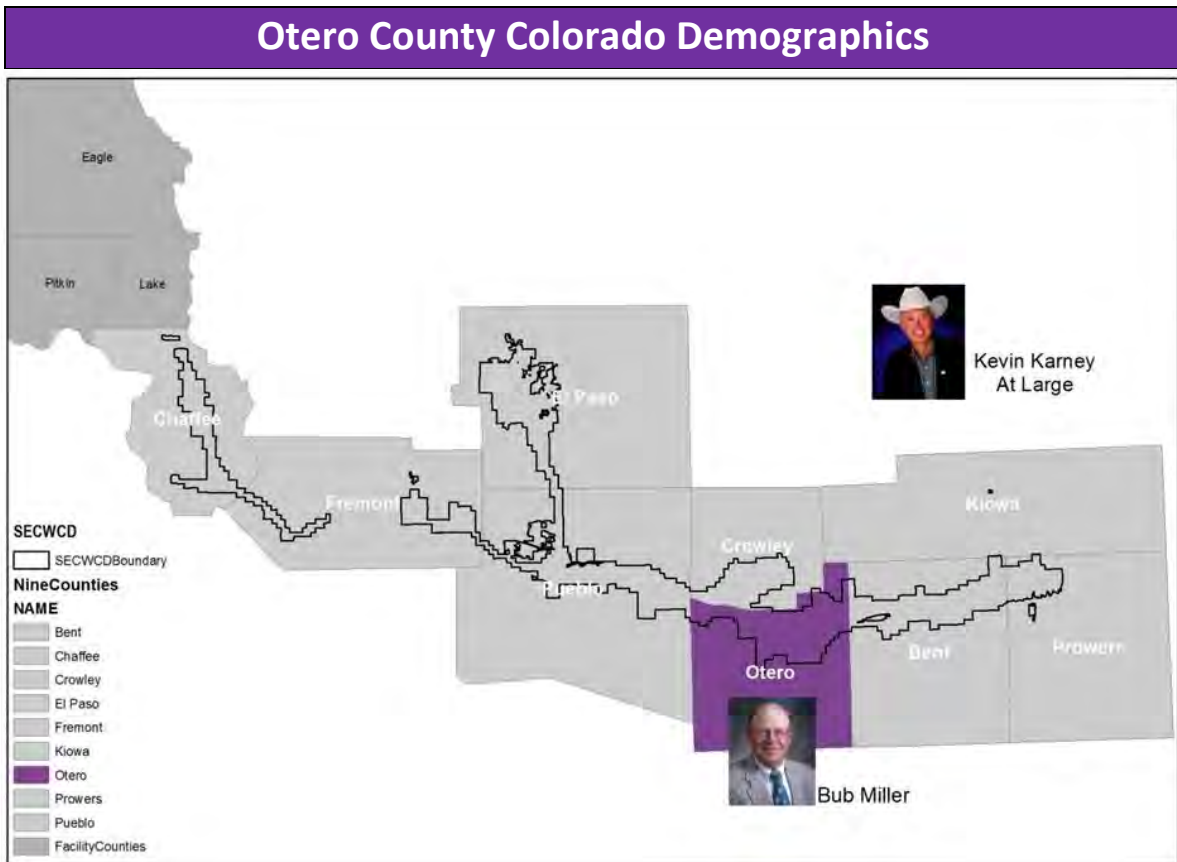
HOUSING	Kiowa	Prowers
Total Housing Units	826(100%)	5,924(100%)
Owner Occupied	418(50.6%)	3,069(51.8%)
Renter Occupied	213 (25.8%)	1,793(33.3%)
Vacant Housing Units	195 (23.6%)	1,062(17.9%)
Median Home Value	\$77,574	\$95,067
Average Home Value	\$111,842	\$121,823

HOUSEHOLDS	Kiowa	Prowers
Total Household Size	631	4,862
Average Household Size	2.21	2.44
Family Households	412	3,285
Average Family Size	3	3

INCOME	Kiowa	Prowers
Median Household Income	\$42,194	\$35,959
Average Household Income	\$51,651	\$43,376
Per Capita Income	\$23,243	\$17,469

GROWTH RATES	2010-2014		2014-2019	
	Kiowa	Prowers	Kiowa	Prowers
	(Compound Annual Growth Rates)			
Population	0.15%	-0.61%	0.32%	-0.64%
Households	0.45%	-0.35%	0.38%	-0.31%
Families	0.35%	-0.47%	0.29%	-0.38%
Median Household Income			3.24%	1.92%
Per Capita Income			1.9%	

2.11.1.7 Otero County



POPULATION	
Total Population	18,727
Population in Households	18,261
Population in Families	14,756
Population Density	15

HOUSING	
Total Housing Units	9,057 (100%)
Owner Occupied	4,780 (52.8%)
Renter Occupied	2,984 (32.9%)
Vacant Housing Units	1,293 (14.3%)
Median Home Value	\$81,041
Average Home Value	\$99,090

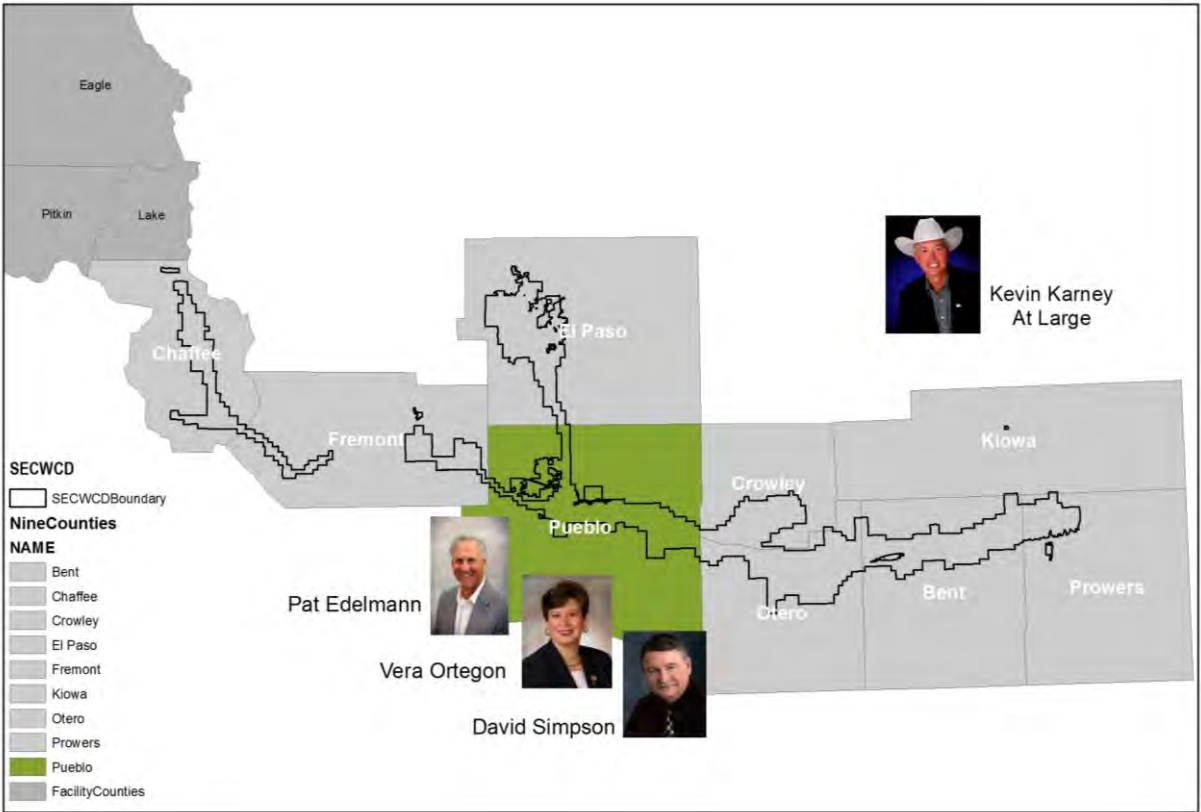
HOUSEHOLDS	
Total Household Size	7,764
Average Household Size	2.35
Family Households	5,028
Average Family Size	3

INCOME	
Median Household Income	\$33,263
Average Household Income	\$42,469
Per Capita Income	\$17,805

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	-0.13%	-0.21%
Households	0.11%	-0.09%
Families	-0.03%	-0.16%
Median Household Income		2.28%
Per Capita Income		2.39%

2.11.1.8 Pueblo County

Pueblo County Colorado Demographics



POPULATION	
Total Population	160,022
Population in Households	155,479
Population in Families	125,040
Population Density	67

HOUSING	
Total Housing Units	70,675(100%)
Owner Occupied	40,425(57.2%)
Renter Occupied	23,215 (32.8%)
Vacant Housing Units	7,035(10.0%)
Median Home Value	\$153,504
Average Home Value	\$173,316

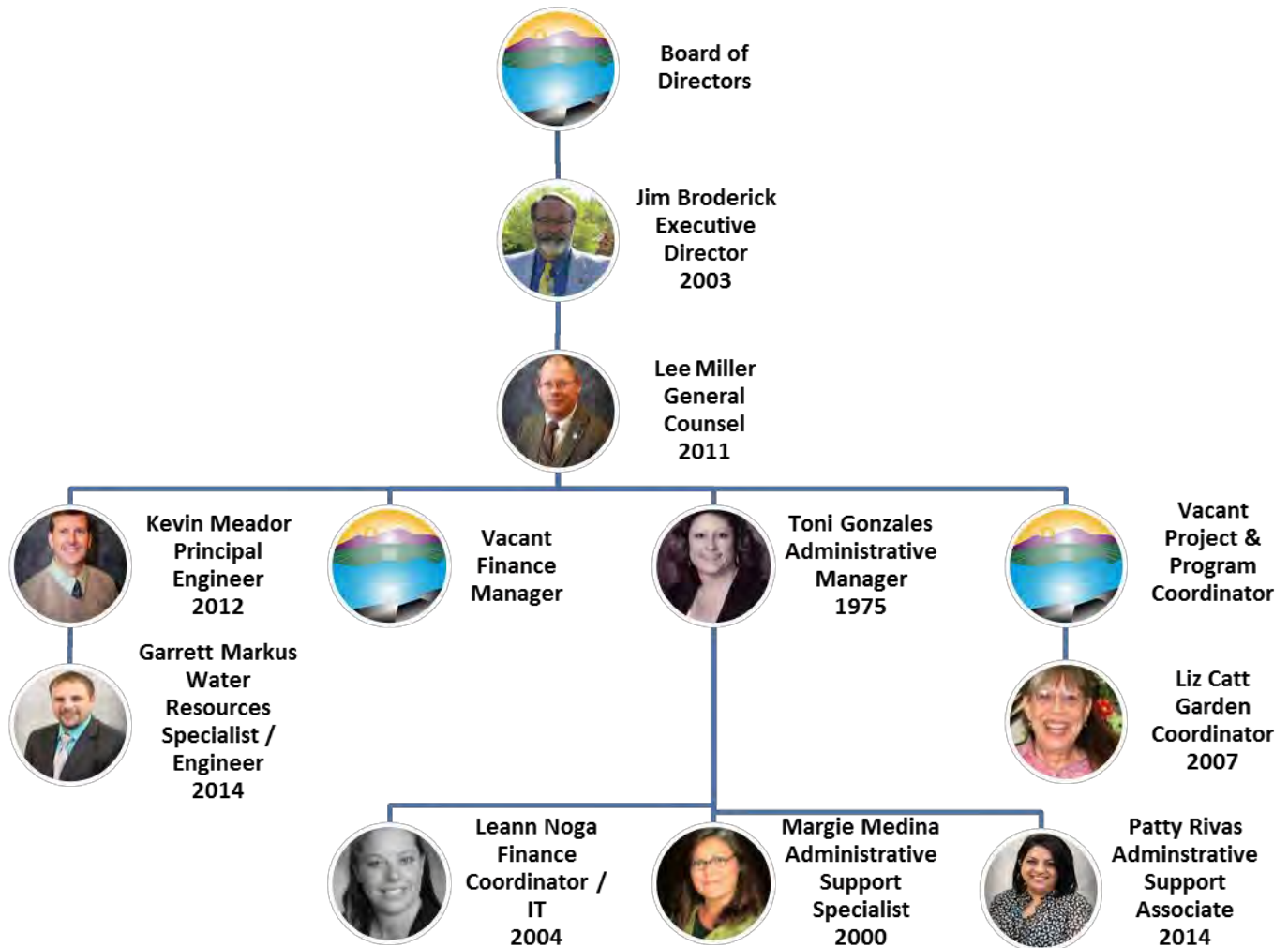
HOUSEHOLDS	
Total Household Size	63,640
Average Household Size	2.44
Family Households	41,513
Average Family Size	3

INCOME	
Median Household Income	\$41,360
Average Household Income	\$54,653
Per Capita Income	\$22,231

GROWTH RATES	(Compound Annual Growth Rates)	
	2010-2014	2014-2019
Population	0.14%	0.33%
Households	0.25%	0.4%
Families	0.12%	0.33%
Median Household Income		3.06%
Per Capita Income		3.02%

2.12 Table of Organization

Southeastern Colorado Water Conservancy District Table of Organization



----- 2016 Staff -----

James Broderick ♦ Lee Miller ♦ Kevin Meador
Garrett Markus ♦ Toni Gonzales ♦ Leann Noga
Margie Medina ♦ Patty Rivas ♦ Elizabeth Catt

2.13 Investment in our people

The Southeastern Colorado Water Conservancy District (District) is an organization that provides administration, engineering services, project management and development, and financial services to the stakeholders of the Fryingpan-Arkansas Project. Professional staff, an essential asset within the water community, is developed through coordination between the Executive Director, the Administrative Manager, and the Human Resources Committee. Strategically, the District provides competitive salaries and a benefits package to full-time employees. The Board of Directors has



Ruedi Reservoir and Dam

authorized a breadbasket performed on salaries and benefits every three years to assure that the District is in line with other national and state water organizations. In 2015, a breadbasket was conducted on salaries. The results of the breadbasket are budgeted for 2015.

The District encourages staff to seek continuing education and certification programs that will benefit the District with job related knowledge

that is essential to move forward with the Strategic Plan. Training is made available for staff in teambuilding, time management, first aid, safety, and other topics making the professional staff a united team working toward the mission, vision, and values of the District.

As the District moves forward with the Strategic Plan, succession planning is developed as well as cross training. A strategic goal of the District is to mobilize employees to establish new alignments linked to strategy, objectives, and issues. In the next decade the District commits to increase productivity and enhancements that develop teams and leadership within the organization.

Staff is evaluated on their work-knowledge development, the outcomes of the Strategic Plan within their teams, innovative thinking, goal orientated planning, and problem solving. Productivity and accountability are key components of the evaluation process. The District uses key performance indicators to evaluate the successes or success of a particular activity. Performance against measurable objectives is the prime indicator for judging whether or not the goals are achieved.

The District has a flexible and generous benefits package. Benefits may include health, life, dental, vision, long-term disability insurance, employee assistance program, health savings account, retirement plan, vacation, and sick leave.

Training and development are budgeted for staff in 2016. Educational programs are implemented to improve staff's technological skills such as software training. In addition, training is provided for life skills such as Red Cross training for Cardiopulmonary Resuscitation (CPR) and Automated External Defibrillator (AED).

The key performance indicators that reflect the success of Human Resource strategic development in establishing a workforce to move the District and the Strategic Plan forward are outlined through a comprehensive staff development program:

- Requirements for qualification and training are developed.
- Based on determinations training is provided.
- Certifications and or degrees are conferred.

Each year staff's training needs are evaluated for the upcoming fiscal year. This will remain an ongoing program to enhance employee motivation and retention. The costs associated with Human Resources may include labor, benefits, training and education, awards, professional memberships, and technology. This investment increases the value of an employee and advances our core values.



Turquoise Lake

2.14 Summary of Offices

The following is a summary of the offices at the Southeastern Colorado Water Conservancy District. All Offices within the Southeastern Colorado Water Conservancy District are a part of the General Fund also call the the Government Activity. The Business Activity captures a portion of these office costs through an inter-fund reimbursement process.

Office performance measures are performed in the form of annual reviews completed by supervisory staff and/or the Executive Director. The Executive Director is review annually by the Human Resource Committee made up of five members of the Board of Directors.

If viewing this document in electronic form please click on the below office titles to display information.

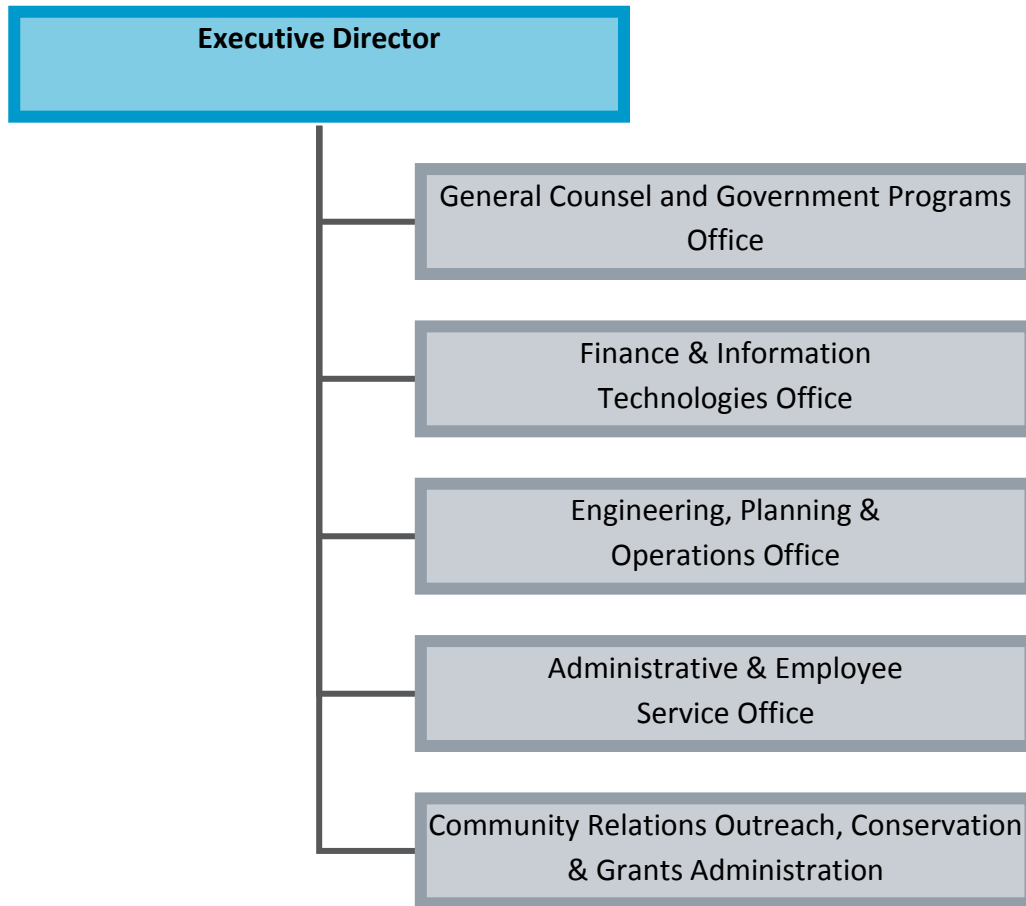
1. [Executive Director Office](#)
2. [General Counsel and Governmental Programs Office](#)
3. [Finance and Information Technologies Office](#)
4. [Engineering, Planning, and Operations Office](#)
5. [Administrative and Employee Services Office](#)
6. [Community Relations Outreach, Conservation and Grants Administration Office](#)



Pueblo Reservoir North Outlet

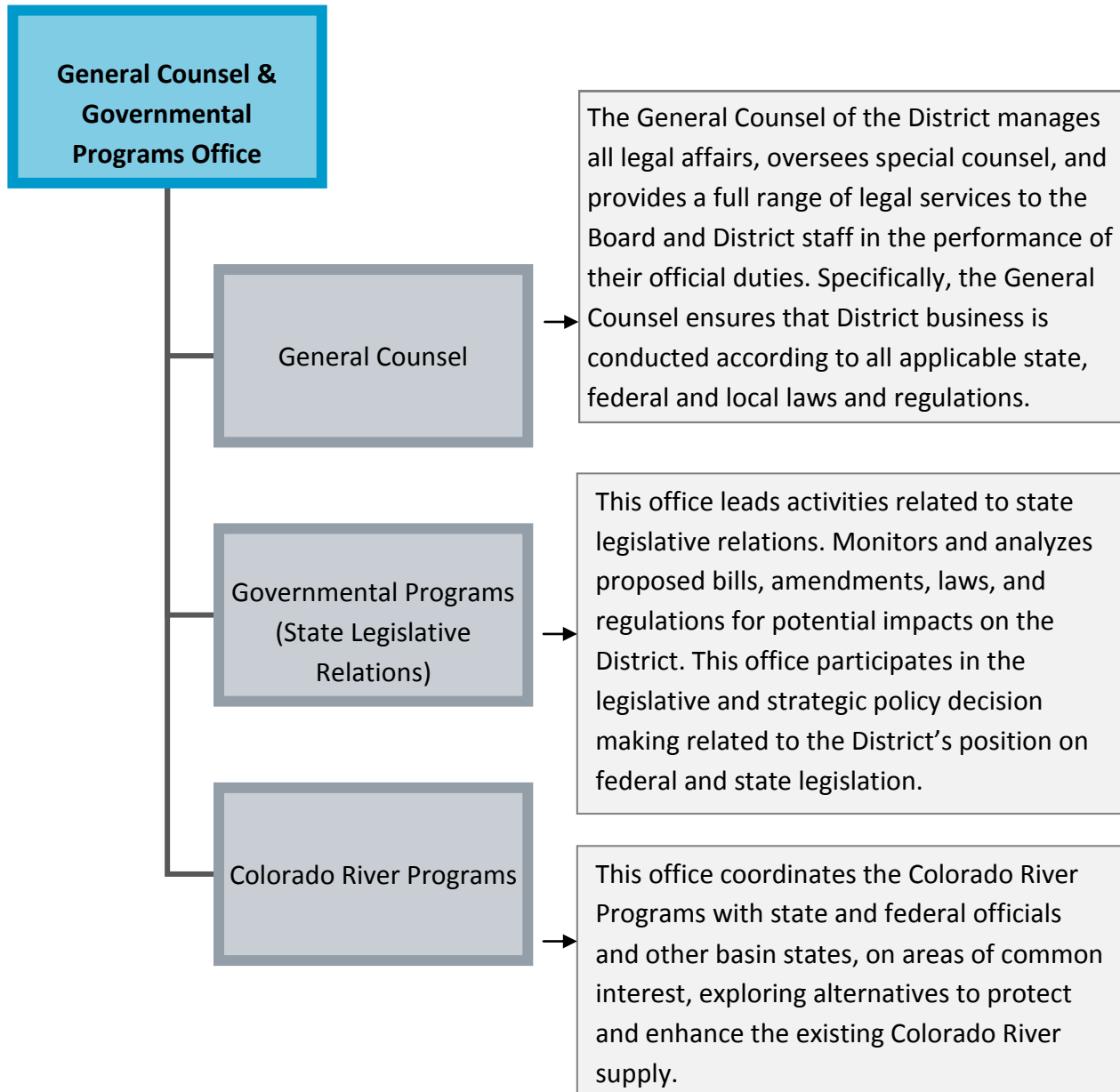
2.14.1 Executive Director Office

Executive Directors Office is responsible for providing leadership and management of the Southeastern Colorado Water Conservancy District (District). Specifically, implements the Board of Director strategic vision and policies through the programs and project of the annual budget. This is accomplished by building and maintaining relationships with stakeholders, advocating adopted policy positions and implanting programs and projects to benefit the District’s local, regional, state, and federal officials and agencies, in a responsible and sound manner.



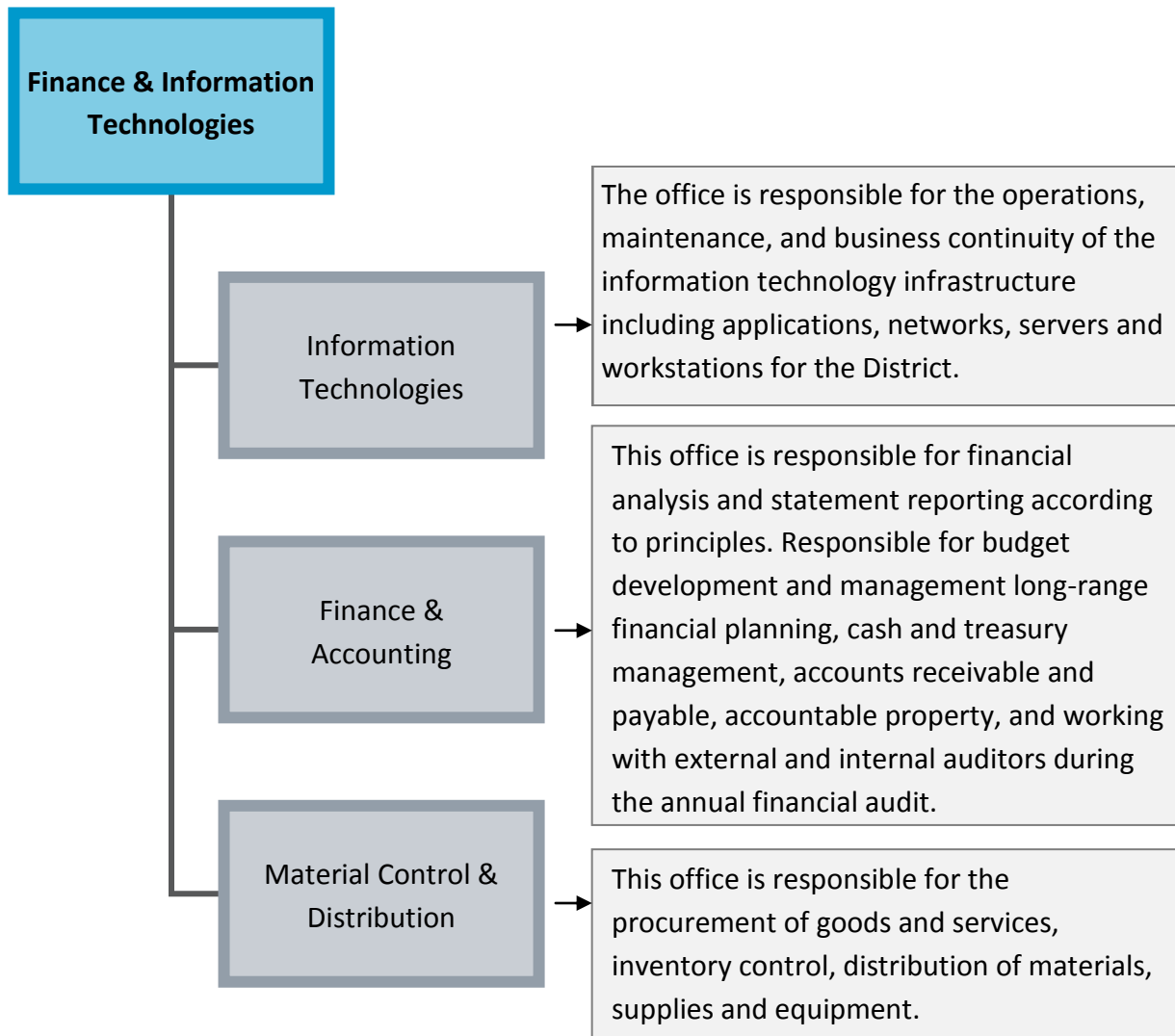
2.14.2 General Counsel and Governmental Programs Office

General Counsel & Governmental Programs Office is responsible for managing timely, effective and high quality legal services. This office leads activities related to state legislation affairs and reports these activities to the Board of Directors, Executive Director and staff. The General Counsel provides legal support to assist the accomplishments of the District's policy goals and objectives.



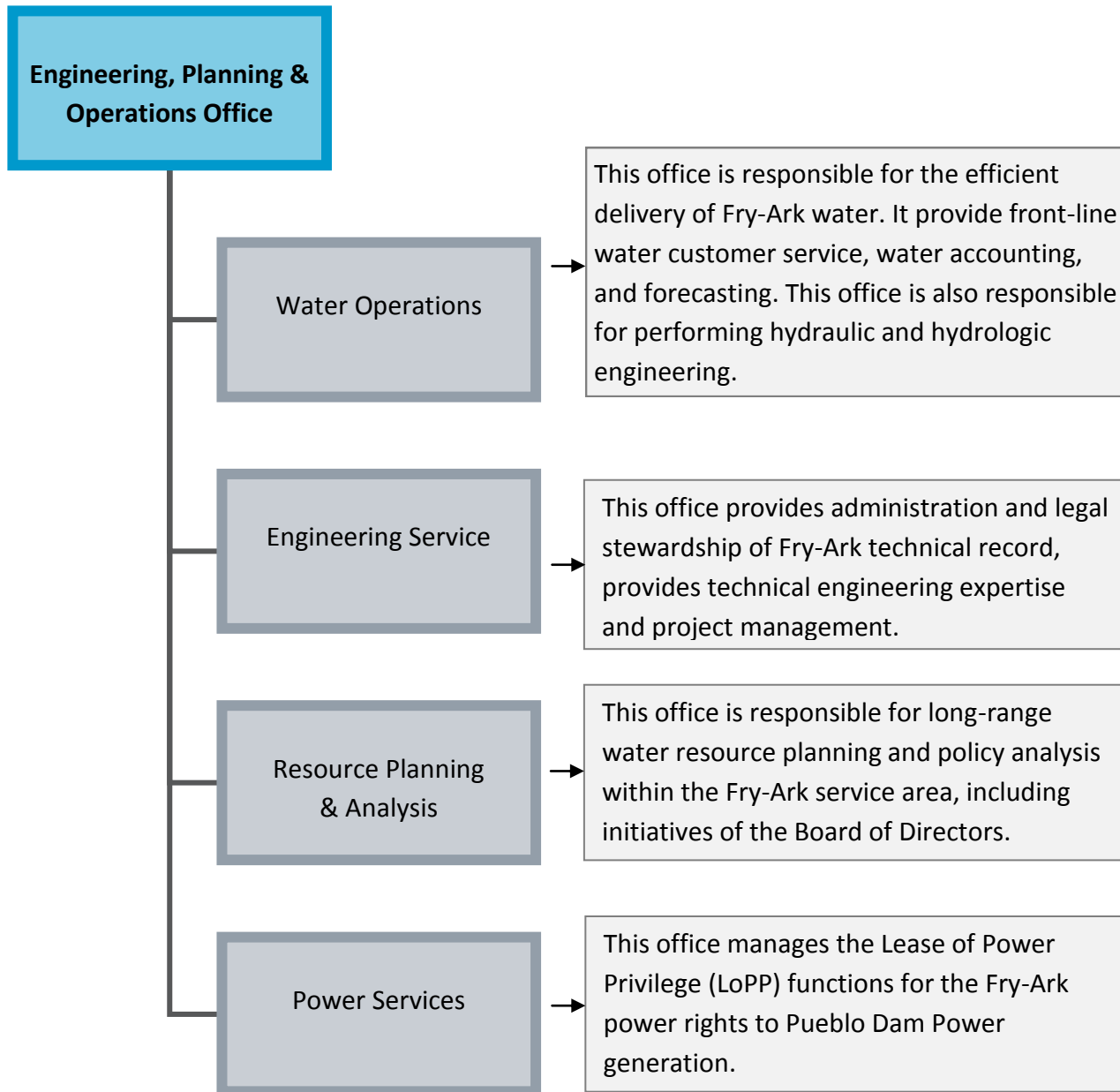
2.14.3 Finance and Information Technologies Office

Finance and Information Technologies Office: Mission: The Finance and Information Technology Office provides financial planning, analysis, and reporting; Supports business objectives by providing necessary technology tools; manages financial resources; provides effective and cost-effective management services; maintains financial integrity and provides financial information to internal and external stakeholders.



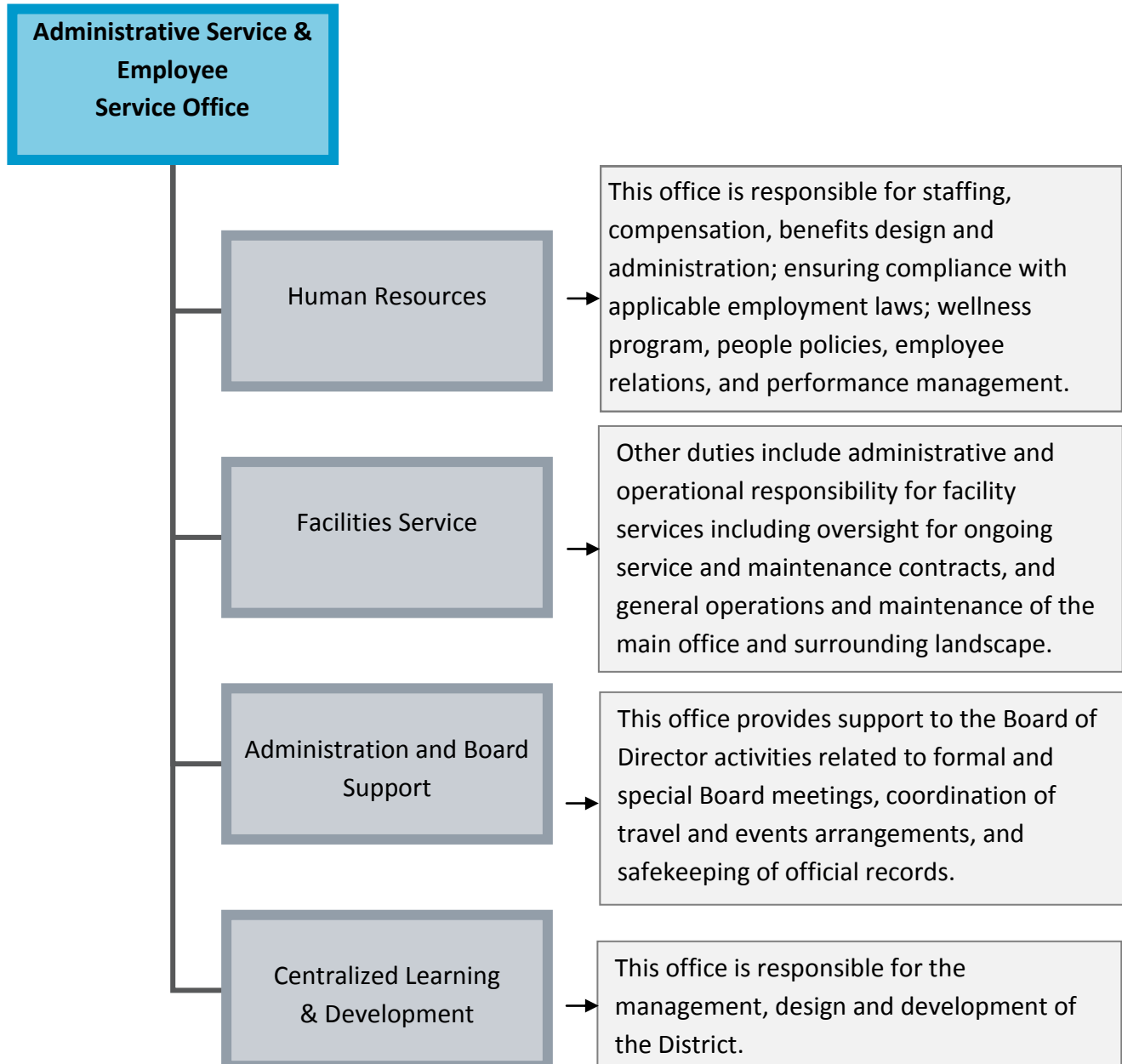
2.14.4 Engineering, Planning and Operations Office

Engineering, Planning and Operations Office manages the water deliveries, develops polices, and conducts strategic and long-term planning. Additionally, manages the Lease of Power Privilege (LoPP) at Pueblo Reservoir.



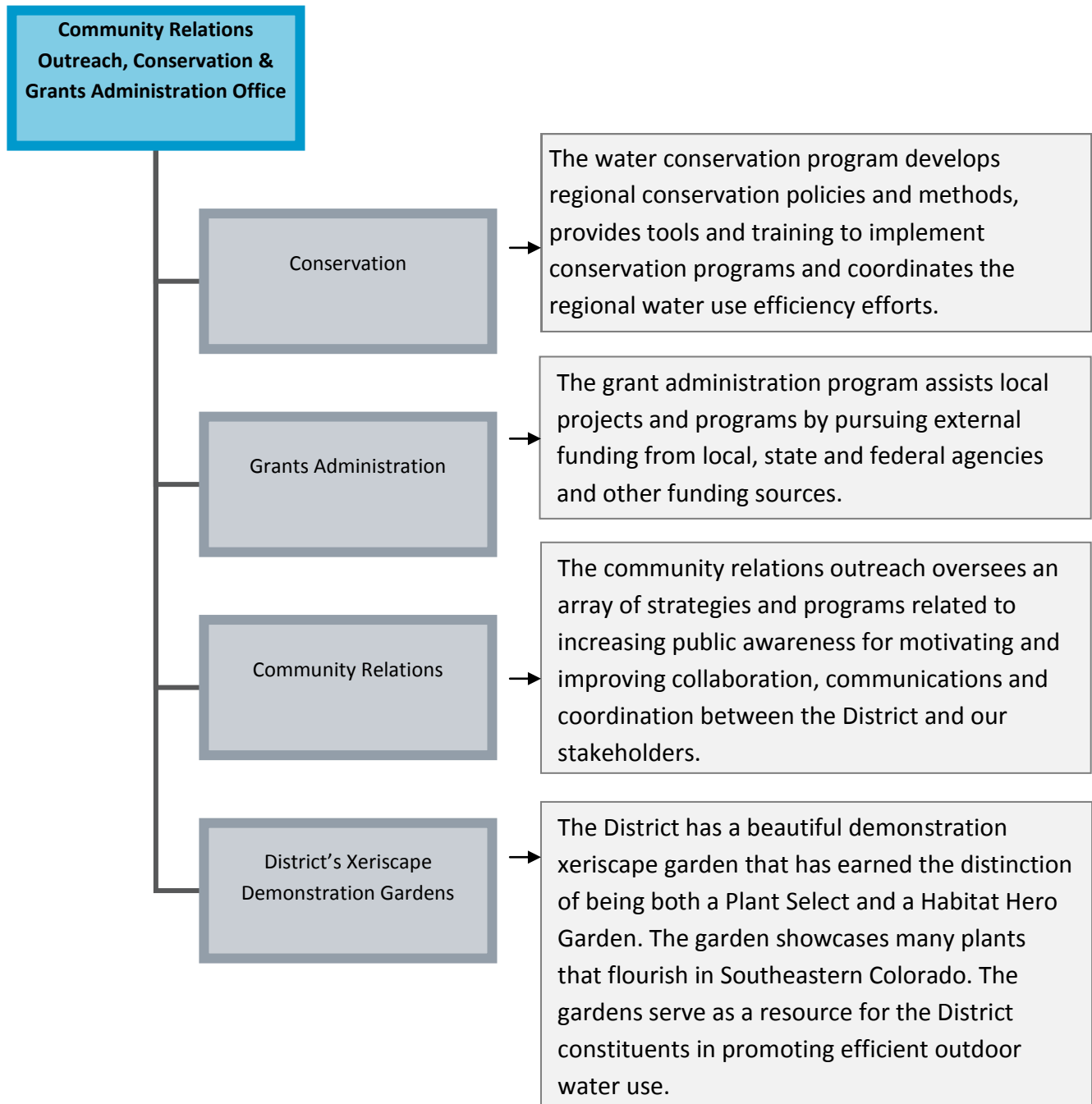
2.14.5 Administrative and Employee Services Office

Administrative and Employee Service Office provides services that support the efficient operation of the District. Responsibilities include administrative support to the Board of Directors and District offices, administration of the safety, risk management and human resource programs, administration of the records management program, and management of facilities related to maintenance and building systems for the main office and surrounding landscape.



2.14.6 Community Relations Outreach, Conservation and Grants Administration Office

The Community Relations Outreach, Conservation and Grants Administration Office provides outreach services to maximize efficient use of the region’s existing water supplies through a variety of targeted conservation programs and initiatives. The grants administration and community relations outreach furthers local water supply through local, state, and federal sponsored funding programs to promote public education, outreach, and technical assistance for local leaders.



2.15 Staffing Chart

The staffing chart represents nine combined full-time and one part time position in the 2016 Budget. In November 2011, a General Counsel was recruited. The District realized savings in outside professional services by utilizing an internal attorney who is an expert in water issues and state lobbying efforts. An internal Project Engineer was recruited in January 2012. In January 2015 the Project Engineer was reclassified to a Principal Engineer who brings expertise to project development, allowing the project participants and partners to realize a great savings in engineering costs. In 2014 the Water Resource Specialist /Engineer was hired due to a retiree in a similar position. Also, in 2014 an Administrative Support Associate joined the District team to assist with administrative activities.

The District's professional staff is an asset to those who benefit from the Fryingpan-Arkansas Project and those in our Colorado communities. Most staff members participate in related organization and share their knowledge to make Colorado a better community.

	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
<u>Executive Director Office</u>					
Executive Director	1.00	1.00	1.00	1.00	1.00
<u>General Counsel & Governmental Programs Office</u>					
General Council	1.00	1.00	1.00	1.00	1.00
<u>Finance & Information Technologies Office</u>					
Finance Manager	1.00	0.70			
Finance Coordinator / IT			0.50	1.00	1.00
<u>Engineering, Planning, & Operations Office</u>					
Director of Engineering & Resource Management	1.00	1.00	1.00		
Project & Program Coordinator	0.50	1.00	1.00		
Project Engineer	0.50	1.00	1.00		
Principal Engineer				1.00	1.00
Water Resource Specialist / Engineer			0.70	1.00	1.00
Project Manager	0.50				
Engineering Support Specialist					
<u>Administrative and Employee Services Office</u>					
Administrative Manager	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	2.00	2.00	1.50	1.00	1.00
Administrative Support Associate			0.70	1.00	1.00
<u>Community Relations Outreach, Conservation & Grants Administration Office</u>					
Project & Program Coordinator				1.00	1.00
Conservation Outreach Coordinator					
Garden Coordinator	0.50	0.50	0.50	0.50	0.50
District Total	9.00	9.20	9.90	9.50	9.50

3 Financial Planning

3.1 Introduction

The Financial Planning Section of this document is designed to create a clear understanding of the financial structure of the Southeastern Colorado Water Conservancy District also known as the General Fund and Southeastern Colorado Water Activity Enterprise, Proprietary Fund also known as the Business Activity. Financial analytical, comparisons data, and 2016 Budget explanations can be found in the Budget Overview section. The detailed financial layout of the 2016 Budget can be found in the Budget Detail Financial Statement section of this document.

The 2016 Budget is made up of the Southeastern Colorado Water Conservancy District (District) referred to as the General Fund or the Governmental Activities and the Water Activity Enterprise (Enterprise) referred to as the Enterprise Fund or Business Activity for the year January 1 through December 31, 2016. The District's long-term planning and implementation of the Strategic Plan includes; construction of a hydroelectric power plant at Pueblo Dam, completion of key projects in storage, the Arkansas Valley Conduit (AVC), paying off the primary debt of the Fryingpan-Arkansas Project, developing better tools and methods for financial planning, water conservation, and communications. The detail of these projects and others are presented in this document. The input and expertise of District staff is critical in the development of the budget. The Strategic Plan is the overriding document governing budget expenditures and the future direction of the District. Together the budget and the Strategic Plan, build a blueprint of our current and future organizational goals. Please, use the budget as a guideline for our financial operations in 2016.

3.2 Budgetary Basis

An annual budget is prepared for the District and Enterprise funds on a basis consistent with generally accepted accounting principles (GAAP) as it applies to fund financial statements prescribed through the Governmental Accounting Standards Board (GASB). The Board of Directors enacts the budget through appropriation. The Executive Director is responsible for ensuring the District operates within the budgetary guidelines and that adequate funds are available. District funds are presented and budgeted on the modified accrual accounting system. This system recognizes revenues when they are recorded and measurable.



Thomasville Gaging Station

The Enterprise funds are presented and budgeted using an accrual basis of accounting, recognizing revenue when earned and expenses when incurred.

3.3 Budgetary Control

Budgetary control is maintained at the program classification level. Internal budgetary transfers between related items are permitted subject to certain constraints.

- Purchases over \$5,000 are subjected to an informal or formal bid process and must be reviewed and approved by the Executive Director.
- Purchases over \$25,000 not appropriated in the annual budget must be reviewed and approved by the Board of Directors prior to purchase.
- Use of fund balance must be reviewed by the Finance Committee prior to a recommendation to the Board of Directors for budget appropriation.
- The budget must be restated if the expenditure is higher than the appropriation.
- Additional information regarding financial policies is found in the Financial Management Guide, which is available upon request.

The District strives to present a balanced budget for appropriations, except in years when capital outlay is needed for projects to uphold the purpose of the District and other one-time expenditures that require spending from unrestricted funds. A balanced budget reflects a single fiscal year that the overall



difference between government revenues and spending equal. Appropriations are enacted by the Board of Directors authorizing the expenditure of a designated amount of funds for the operations of the District. Appropriations for the District and/or General Fund include: Fryingpan-Arkansas activities, grant activities, operations, capital outlay including one-time extraordinary expenditures. In any year, after the budget has been adopted, if expenditures exceed the appropriated amount for any entity, that budget will be restated.

The primary function of the District is to collect Ad Valorem taxes from portions of nine counties to repay the United States Bureau of Reclamation (Reclamation) for the debt on the Fryingpan-Arkansas Project within the contractual limits. The District is primarily an administrative agency with no capital asset projects, or capital assets as normally found in many governments. To finance the operations of the District, an Operating tax is levied on the constituents within the District boundaries. A portion of Specific Ownership tax also assists the District with operating expenditures. Finally, the Business Activity

reimburses the District for personnel and overhead in proportion to the amount of work staff is budgeted to work for Enterprise activities. Other revenues may include grants and investments.

The Enterprise is a service organization that develops and manages projects for the Fryingpan-Arkansas Project stakeholders. It is the business activity for the District. Stakeholders may include municipal or agricultural water entities, government agencies such as the United States Geological Survey (USGS), Reclamation, Colorado Water Conservation Board (CWCB), and/or other partnership groups. Funding for the Enterprise is received through the sale and administration of Fryingpan-Arkansas Project water and related surcharges and fees, reimbursement from Project participants, grants, partnership contributions, and investments.

3.4 Fund Structure

The District finances are made up of two entities. These two entities are the Government Activity and the Business Activities. The Government Activities are made up of all District business, which includes the Fryingpan-Arkansas Project activity, grant activity, and operations. The Business Activities are made up of grant activity, operations, and major projects.

The Government Activity primary focus is to ensure that the Fryingpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District accounting system and structure, all District or General Funds are accounted for under the single title Government Activity. The Government Activities uses the current financial measurement focus. The funds through which the functions of the District are financed are described as Governmental Funds. The District operates the Governmental Fund and due to the nature and size of operations, does not generally utilize other types of funds.

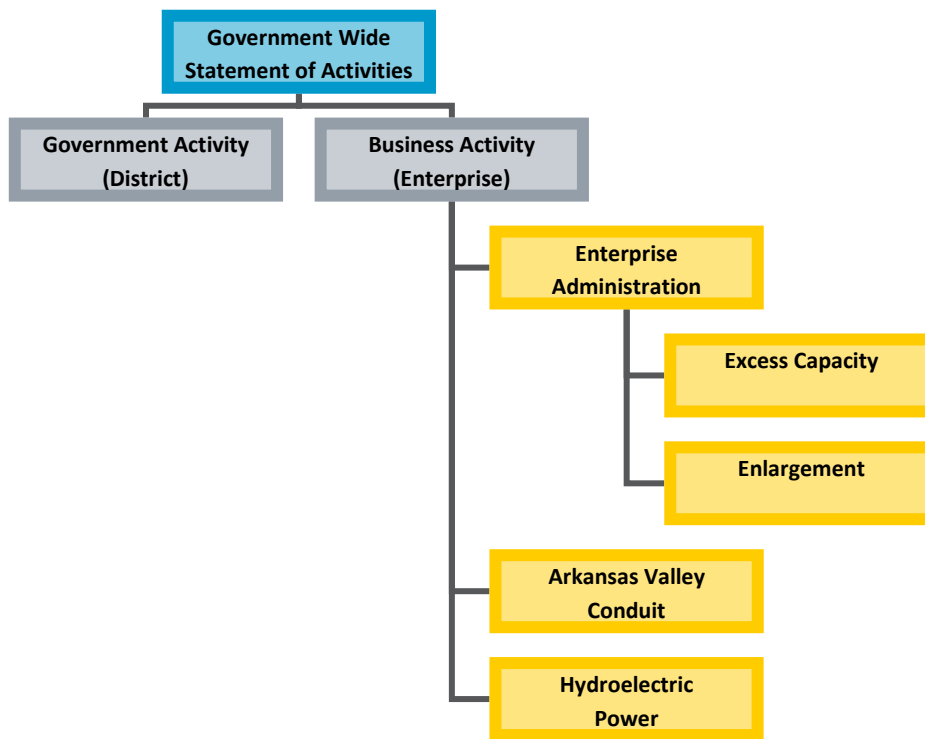
The Business Activity is a Proprietary Fund account for business operations. The Business Activity Funds include the activities of the Enterprise and major projects. The Enterprise was established in 1995 and continues to grow as the Business Activity for the District. The purpose of the Enterprise is to undertake and develop commercial activities on behalf of the District as a government. These activities



Mt. Elbert Power Plant

may include construction, operation, replacement and maintenance of Fryingpan-Arkansas Project water and facilities, and any related contracting, engineering, financing, and administration.

The Business Activity’s primary focus is to protect and develop the District’s water rights and provide services to the District. The Business Activity provides support for ongoing projects and programs for the many stakeholders and constituents of the District. A few of the major projects that reside within the Business Activity include the Enlargement, Excess Capacity, Arkansas Valley Conduit, Restoration of Yield, and Hydroelectric on Pueblo Dam. Within the Enterprise account system and structure three separate funds are consolidated to constitute the Business Activity and/or the Proprietary Fund. The three funds include the Southeastern Colorado Water Activity Enterprise, Arkansas Valley Conduit, and Pueblo Dam Hydroelectric Power. The Business Activity account uses the flow of economic resources measurement focus. See below for a diagram of the fund structure of the Government Activity and the Activity Enterprise. The Business Activity fund accounts for the Enterprise administration, Excess Capacity Master Contract Project, Enlargement Project, Arkansas Valley Conduit Project and the Hydroelectric Power Plant on Pueblo Dam Projects. These divisions were created to account for the costs associated with each project individually.



3.5 Budgetary Policies, Guidelines and Practices

In accordance with Budget policy, if a budget requires a restatement of appropriations, a restatement notification will be published in one public newspaper. The Board of Directors will conduct a hearing of the budget and will re-appropriate the Budget.

The District follows Colorado Revised Statutes (CRS) and additional policies regarding the annual budget. See the list below for a summary of policies:

- A Budget officer is appointed before October 15 (CRS 29-1-104)
- A draft of the Proposed Budget is delivered to each member of the Board of Directors by October 15 (CRS 29-1-105)
- A publication of notice of budget is published in a newspaper of general circulation by November (CRS 1 29-1-106(1))
- Budget public hearing is held on the third Thursday in November (CRS 29-1-108)
- Budget adoption and appropriation date set prior to December 31 (CRS 29-1-108)
- Certification of mill levies to the Board of County Commissioners by December 15 (CRS 39-5-128 (1))
- Budget is supplied to Department of Local Governments (CRS 29-1-113(1)) by January 31
- Mill levy calculation and assessment's in accordance with the State of Colorado Department of Local Governments

Consistent with Colorado Revised Statutes and direction from the Board of Directors, the District and Enterprise Fund policy on investments is a conservative approach. For a full disclosure of investment policy, the Financial Management Guide is available upon request. Below is a summarized list of guidelines:

- U.S. Treasury obligations pursuant to (CRS 24-75-601.1(1)(a))
- Obligations of U.S. Government Agencies pursuant to (CRS 24-75-601.1(1)(b))
- Any corporate or bank security, issued by a corporation or bank that is organized and operated within the U.S. pursuant to (CRS 24-75-601.1(1)(m))
- Revenue obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest rating category by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(e))
- General obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest two rating categories by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(d))
- The purchase of any repurchase agreement pursuant to (CRS 24-75-601.1(1)(j))
- Money market mutual funds pursuant to (CRS 24-75-601.1(1)(k))
- Local government investment pools pursuant to (CRS 24-75-701)



Arkansas River Headwaters

The following additional internal key policies followed, also located in the Financial Management Guide. The Financial Management Guide can be requested at info@secwcd.com.

- Investment policy
- A balanced Governmental fund budget
- A balanced grant budget
- Project participation fees with matching expenditure
- Fryingspan-Arkansas Project Water Allocation Principles

3.6 Planning Process

The District and the Enterprise budgetary process is accomplished in conjunction with the full staff. The budget process begins in July of each fiscal year. The first draft of the budget financial statements with a budget message is supplied to the Board of Directors by October 15 according to CRS 29-1-105. A revision of the budget statements and message is presented to the Board of Directors and members of the public on the third Thursday in November at the monthly Board meeting. In December, the Board of Directors adopts the annual expenditure limits for the District and the Enterprise through a Board resolution. At the start of the fiscal budget year, the full publication (this document) is made available to the Board of Directors and the general public. By January 31 the full budget publication is supplied to the Department of Local Governments in accordance with CRS 29-1-113(1).

3.7 Debt Authorities and Obligations (Issuance of Debt)

The District does not issue general obligation bonds. The District has authority to issue debt, but has not seen the need to exercise this authority. If the Board of Directors would chose to look into this option in the future, research would be done to manage debt to the best of the District's ability.

3.8 Fund Reserves

Moving into the 2016 calendar year, the District's total funds invested are \$7,000,000 and Enterprise funds are \$10,610,000. Please see the Budget Overview section of this document for investment revenue analytical comparisons and data.

The District reports fund balance classifications based primarily on the extent to which the District is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. The fund balance of the District Governmental Fund consists of the following:

- Non-spendable – includes amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash such as inventories, prepaid items and long-term notes receivable.
- Restricted – includes amounts that are restricted for specific purposes stipulated by external resources providers constitutionally or through enabling legislation.
- Committed – includes amounts that can only be used for the specific purposes determined by the passage of a resolution of the District's Board of Directors. Commitments may be modified or changed only by the District's Board of Directors approving a new resolution. Commitments

also include contractual obligations to the extent the existing resources have been specifically committed for use in satisfying those contractual requirements.

- Assigned – includes amounts intended to be used by the District for specific purpose that are neither restricted nor committed. Intent is expressed by the District’s Board of Directors to which the assigned amounts are to be used for specific purposes. Assigned amounts include appropriations for existing fund balance to eliminate a projected budgetary deficit in the subsequent year’s budget.
- Unassigned – this is the residual classification for the general Fund.

In circumstances when an expenditure is incurred for a purpose for which amounts are available in multiple fund balance classifications, fund balance is reduced in the order of restricted, committed, assigned, and unassigned.

The District maintains a restricted fund balance of \$150,000 for the Taxpayers Bill of Rights (TABOR) as defined in the Colorado constitution. This represents three percent or more of its fiscal year spending. The District also holds committed funds of \$5,000,000 for designated contract contingency and \$2,000,000 designated enlargement space.

The Enterprise budget maintains only one unrestricted committed account titled Unrestricted Project Water Fund. This is a three-year Project water fund for years when budgeted Fryingpan-Arkansas Project water revenue is less than calculated. The fund balance as of December 31, 2015 is estimated at \$812,000.



Ruedi Dam

3.9 Budget Overview Description and Comparison Data

3.10 Introduction

The Southeastern Colorado Water Conservancy District (District) finances are made up of two entities. These two entities are the Government Activity and the Business Activity. The Government Activity is made up of all District business which includes the Fryingpan-Arkansas Project activity, grant activity, and operations. The Business Activity is made up of grants, operations, and major projects. The Government Activity primary focus is to ensure that the Fryingpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District's accounting system and structure all Governmental Activity is accounted for under the single fund titled Southeastern Colorado Water Conservancy District.

The Business Activity is a Proprietary Fund account for Enterprise Business activity. The Business Activity's primary focus is protecting the District's water rights and provides services to the Government Activity. The Business Activity also known as the Enterprise provides support for ongoing projects and programs for the many stakeholders and constituents of the District. A few of the major projects that reside within the Business Activity include the Enlargement, Excess Capacity, Arkansas Valley Conduit, Restoration of Yield, and Hydroelectric Power on Pueblo Dam.

See the Financial Planning section for a full explanation of Government and Business Activity fund structure.



3.11 Government Activity

3.11.1 Tax Calculations

Each year the District certifies three different mill levies to the nine Boards of County Commissioners for collection based on each of the nine counties’ assessed value of property within the boundaries of the District. According to CRS’s the District receives a draft certification of assessed value of property for each county by August 25. The final certification of assessed value of property for each county is due to the District by December 10. From the final assessed property values the Budget Officer can estimate collections for contract repayment and operating revenues. The 2015 assessments are collected in 2016. The nine counties in the District estimate a total assessed value in 2015 of \$7,832,733,580. Table 3-1 illustrates a comparison between assessed values from 2014 to 2015.

**Table 3-1
2014-2015 Total County Assessed Value**

County		2014 Assessed Value	2015 Assessed Value	Value Change
Bent	11/25/2015	52,195,800	55,825,010	3,629,210
Chaffee	12/9/2015	281,084,003	303,718,714	22,634,711
Crowley	12/10/2015	35,071,783	36,120,929	1,049,146
El Paso	11/25/2015	5,109,715,580	5,449,530,050	339,814,470
Fremont	12/1/2015	311,558,765	321,186,620	9,627,855
Kiowa	11/30/2015	1,597,450	1,662,200	64,750
Otero	11/23/2015	118,931,436	127,263,774	8,332,338
Prowers	12/1/2015	56,125,878	57,210,623	1,084,745
Pueblo	11/30/2015	1,450,994,799	1,480,215,660	29,220,861
Total		7,417,275,494	7,832,733,580	415,458,086

All three levies are certified by the District to each respective county by December 15 in accordance with the Colorado State Law (CRS 39-5-128). See Appendix for document titled County Assessed Validation and Certificate of Tax Levy.

For the 2016 Budget the District certified the following levies; Contract Repayment of 0.900, Abatement and Refunds of 0.006, and Operations at 0.035. Table 3-2 provides a layout of each county’s estimated contribution regarding the three Tax Levies.

Table 3-3

Collections for all Levies - 2015 for 2016 Budget

Update: 12/15/2015

County	2015 Assesd Value	Percent of Total	Contract Repayment		Operating		Abatements & Refunds		Total Collections
			Mill Levy	Collections	Mill Levy	Collections	Mill Levy	Collections	
Bent	55,825,010	0.71%	0.900	50,243	0.035	1,954	0.006	335	52,531
Chaffee	303,718,714	3.88%	0.900	273,347	0.035	10,630	0.006	1,822	285,799
Crowley	36,120,929	0.46%	0.900	32,509	0.035	1,264	0.006	217	33,990
El Paso	5,449,530,050	69.57%	0.900	4,904,577	0.035	190,734	0.006	32,697	5,128,008
Fremont	321,186,620	4.10%	0.900	289,068	0.035	11,242	0.006	1,927	302,237
Kiowa	1,662,200	0.02%	0.900	1,496	0.035	58	0.006	10	1,564
Otero	127,263,774	1.62%	0.900	114,537	0.035	4,454	0.006	764	119,755
Prowers	57,210,623	0.73%	0.900	51,490	0.035	2,002	0.006	343	53,835
Pueblo	1,480,215,660	18.90%	0.900	1,332,194	0.035	51,808	0.006	8,881	1,392,883
Total	7,832,733,580	100.00%		7,049,460		274,146		46,996	7,370,602
			Contract + Operating Ad Valorem = 0.935 \$7,323,606						

3.11.2 Fryingpan-Arkansas Project Revenue and Expenditures

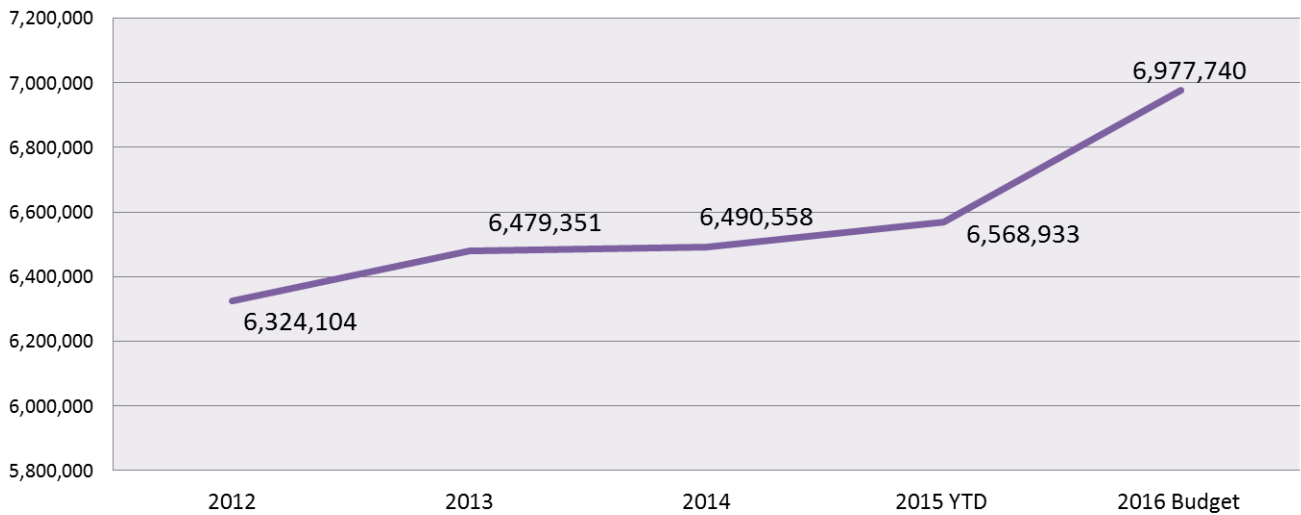
The tax revenue is used for the payment made to the primary debt of the Fryingpan-Arkansas Project, which is generated by two of the three District mill levies. The District collects these two mill levy's titled, contract tax and abatements and refunds tax and then subtracts any prior year tax and any county collection fees to calculate the total annual payment to Reclamation. Two payments are made to Reclamation annually one in June and one in December.

As of December 31, 2014 the Fryingpan-Arkansas Project outstanding debt of \$35,690,815. The 2015 payments made to the debt will be updated and reconciled at the completion of the 2015 Audit, expected in May 2016. A mill levy tax four year comparison to the 2016 Budget can be located in Table 3-3; including the expenditure of these collections to Reclamation, Table 3-4.

Table 3-3: Tax Collection Applied to Fry-Ark Debt

	2012	2013	2014	2015 YTD	2016 Budget
Contract Mill Levy Tax	6,352,130	6,480,077	6,560,024	6,633,746	7,049,460
Abatement & Refunds	92,302	81,231	39,988	58,609	46,996
Prior Year Tax	(4,387)	(2,575)	3,089	(9,405)	(5,776)
County Collection Fees	(112,005)	(112,810)	(114,262)	(114,017)	(112,940)
	6,328,040	6,445,923	6,488,839	6,568,933	6,977,740

Table 3-4: Fryingpan-Arkansas USBR Contract Payments

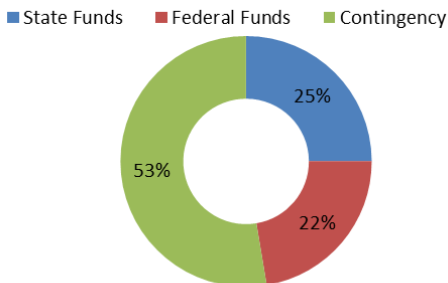


The District collects money from Fountain Valley Authority and from participants in the Winter Water Storage Program. These payments are applied toward the Fryingpan-Arkansas Project debt. The District receives a single payment from the Fountain Valley Authority in December of each year; the matching expense is forwarded to Reclamation by December 31. The Fountain Valley Authority is budgeted in 2016 at \$5,352,760. The 2016 Budget for Winter Water Storage Program is based on an estimated storage of 50,000 acre-feet at \$2.80 per acre-foot for a total of \$140,000.

Reclamation Reform Act (RRA) is a project enacted by the Federal government that the District must remain in compliance with as a provision of the Fryingpan-Arkansas Project contract. The District has budgeted \$2,000 for possible fee bills as a result of the 2015 RRA audit.

3.11.3 Government Activity Grant Revenue and Expenditures

2016 Budget Government Activity Grant



The District continues ongoing conservation efforts with the assistance of the Colorado Water Conservation Board and the United State Bureau of Reclamation grant. The District also includes a budgeted contingency for unplanned grant opportunities. The budget policy requires that all grants planning meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget.

The 2016 Budget has a total of \$200,000 planning in grant expenses. This includes \$49,889 in expected state funds, \$44,859 in federal funds, and a contingency of \$105,252.

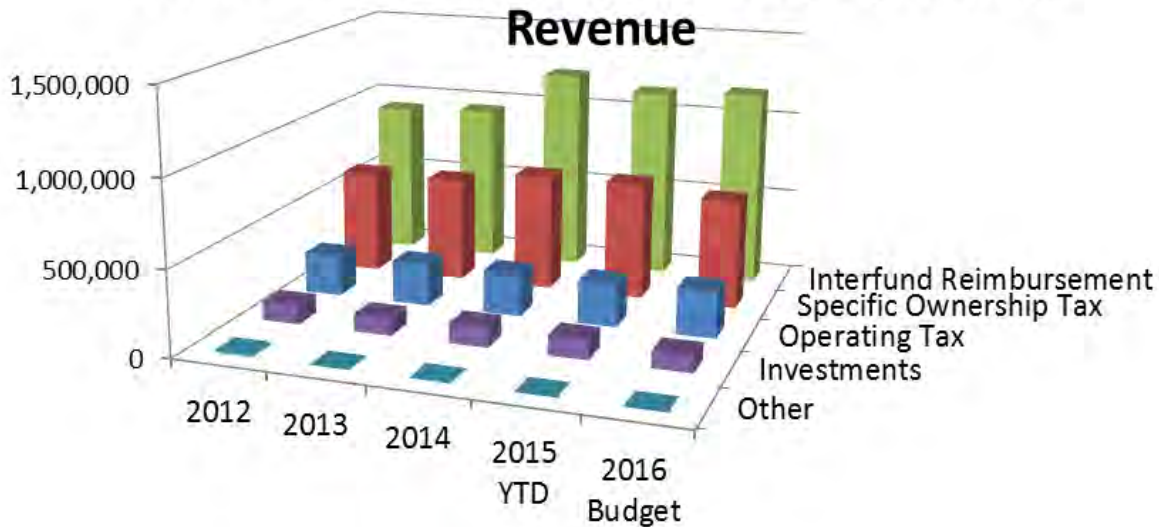
3.11.4 Government Activity Operating Revenue

Operating revenue for the Government Activity Fund, also known as the District Fund generally consists of revenue from the third mill levy through Ad Valorem Tax collections titled Operating Tax. In addition, other revenues include Specific Ownership Tax, which is not a tax mill levy, Interfund reimbursements for service, investments, and other revenues enable the District operations to maintain a balanced budget.

The largest revenue stream to the Government Activity is the Interfund reimbursements for services provided by the Business Activity. The increase and decrease of this item is dependent on the level of work being done in the respected projects within the Business Activity. The major projects that have gained momentum and provided an increase in this revenue over the past four years have been Arkansas Valley Conduit and Excess Capacity Master Contract. The District Board of Directors has authorized up to 67 percent of the total personnel and overhead cost allowable as reimbursable through service. In the 2016 budget the Interfund reimbursements make up 49 percent for the total District operating revenue.

Table 3-5 provides the effect of a stable economic indicator the District’s revenue through taxes and investments. Specific Ownership Tax, also known as personal property tax, continues to have a steady income of consumer spending trends in the District’s nine counties. From the time period of 2012 through 2015, Specific Ownership Tax revenues average annual income is \$660,073. El Paso and Pueblo Counties have had the greatest effect on Specific Ownership Tax due to their population size. Operating revenue has also proven to be a very uniform stream of revenue.

Table 3-5: Government Activity Operating Revenue

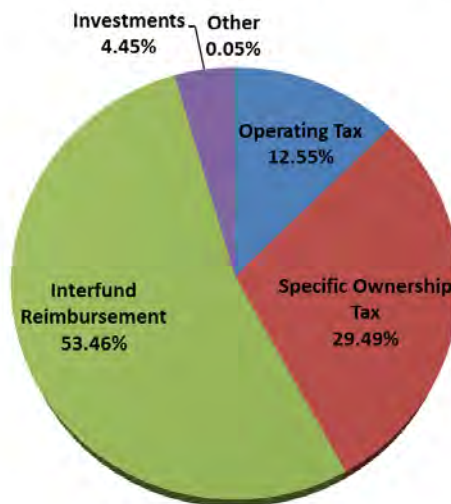


Investment and interest revenue is more volatile based on economic swings. The District manages \$7,000,000 in bonds held through Wells Fargo Securities, LLC. The 2016 Budget for investment revenue, based on projected fluctuations in the market are \$97,232. Investment and interest revenue has remained low but constant from 2012 to 2015 producing an average of \$112,388 per year.

In 2016 District has extended the current Strategic Plan by one year. In 2017 staff will begin the next Strategic Plan, this new plan will attempt to mitigate the effect that economic volatility has on District budgeting. One important step in the future will be to review all financial policies and investigate additional revenue streams.

The 2016 Budget forecasts that the District’s operating revenues will consist of Interfund reimbursements of 53.46 percent, Specific Ownership tax of 29.49 percent, Operating tax of 12.55 percent, and investment revenue of 4.45 percent as shown in Table 3-6.

Table 3-6: 2016 Budget District Operating Revenue

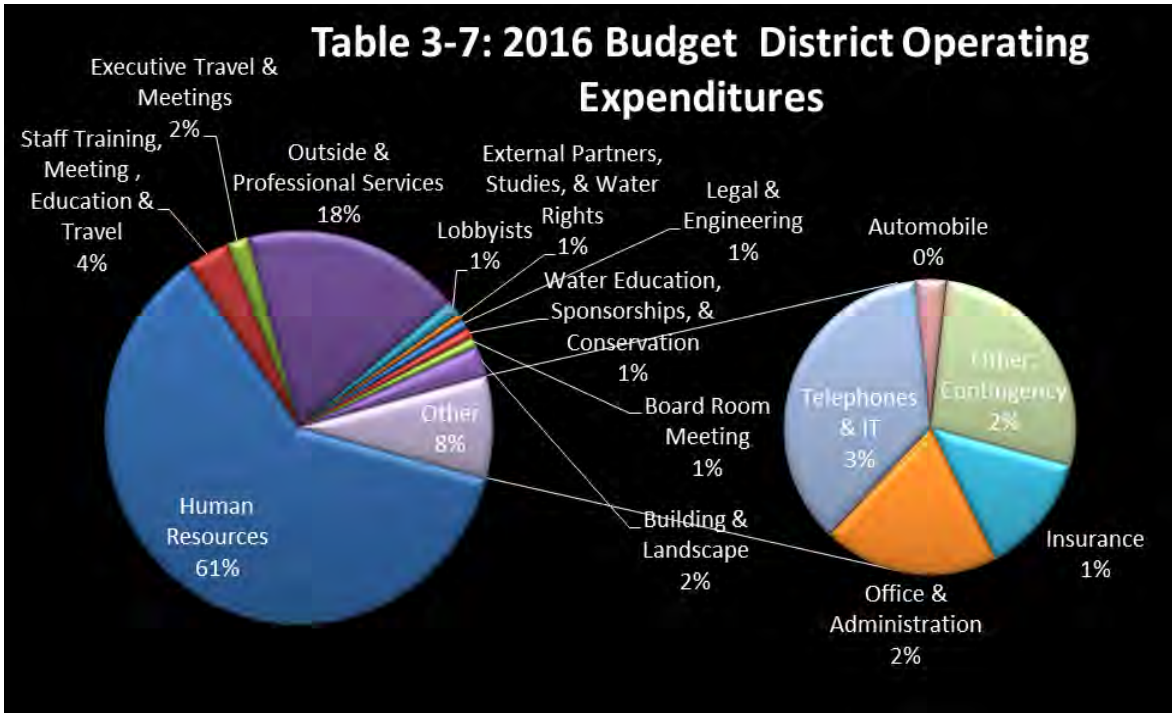


3.11.5 Governmental Activity Operating Expenditures

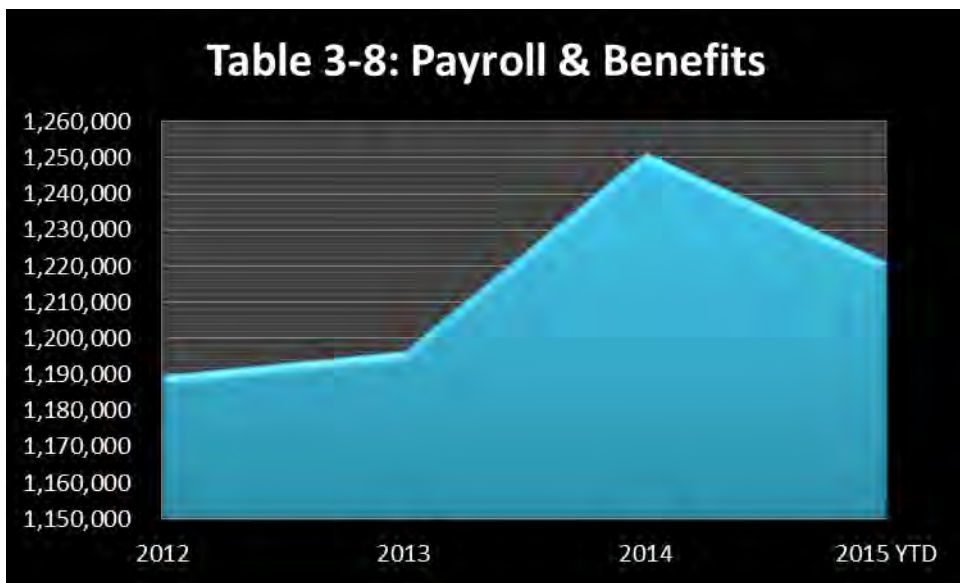
The budgeted Government Activity total operating expenditures for the 2016 Budget are \$14,856,909. The expenditures are broken down into three categories; Fryingpan-Arkansas activity \$12,472,500, Grant activity \$200,000, operating expenditures \$2,169,409, and \$15,000 in capital outlay expenditures.

Operating expenditure policy requires that expenditures be offset by operating revenue to present a balanced governmental budget. For purposes of consistency, Capital Outlay is excluded from this analysis of operating expenditures. Governmental Capital Outlay can be viewed in the following section.

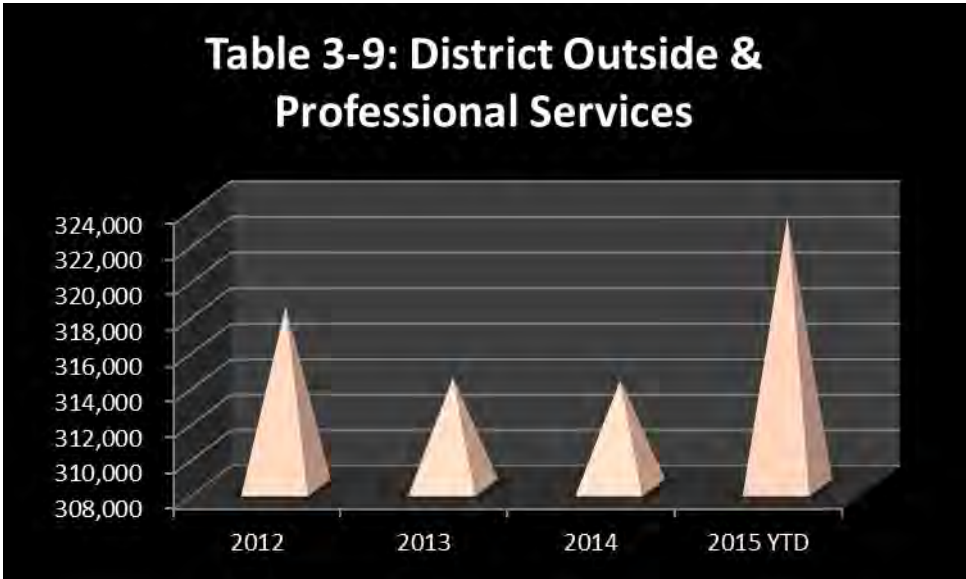
The overall financial activity of the District remains consistent. The 2016 Budget Operating expenditures are illustrated by percentage in Table 3-7, making up a total of \$2,169,409.



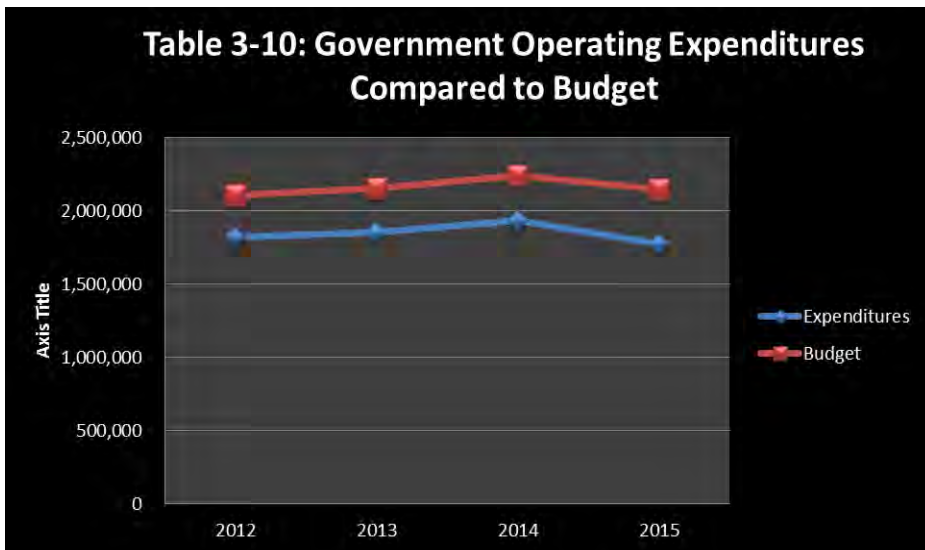
In 2016, the largest planned expenditure of the operating budget is Human Resources, this includes payroll, benefits, and human resources related administrative fees as shown in Table 3-8. Strategically the District is making a greater investment into the Enterprise projects, by hiring expert personnel, to assist with the development and implementation of these projects. This averages out to about 61 percent of the annual expenditures. In 2014 the District experienced a spike due to two additional employees and is down in 2015 because one position retiree.



The next largest expense illustrated in Table 3-9 is outside and professional services at 18 percent of the 2016 Budget. This category includes the outside engineering consultants, general attorney fees, and related expenses. Building expense, insurance, office supplies, utilities, administrative expense, telephones and information technology, and automobiles



and related insurance makeup a total 13 percent of the operating budget. Staff, executive, and director meetings and travel makeup an additional 5 percent of the budget.



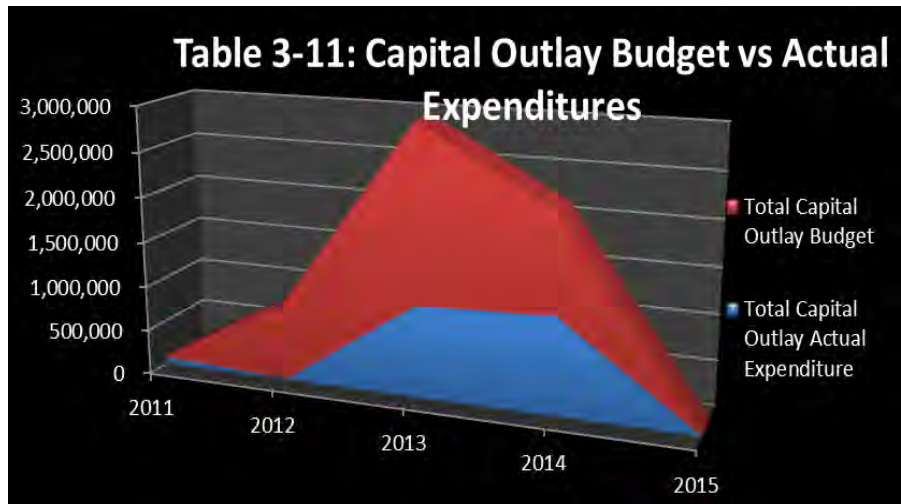
As required, the Government Activity Fund has remained under the adopted budgeted expenditure limit set forth by the Board of Directors as indicated in table 3-10. In the past four years the District has not restated the annual budget. Total operating expenditures have maintained an average of \$1,840,000 actual expenses over the past four years.

3.11.6 Government Activity Capital Outlay

The 2016 Budget has two capital outlay one-time expenditures budgeted. These items include \$10,000 for the upgrade and replacement to the information technology and \$5,000 for the investigation of an electronic filing system for records. The 2016 Budget is planned to cover these one-time expenses with

operating revenues with the exception of \$196. The overall impact of using operating revenues to limited due to the small expenditure amount of \$15,000 and no annual recurring expenses expected.

Over the years 2013 and 2014 the District expended reserve savings in the amount of \$2,018,219 for the 10,825 Project. The 10,825 relates to the protection of the District Fryingpan-Arkansas Project water rights. This purchase will impact operating budgets in the future because there are OM&R annual charges of an estimated \$2,000 payable by the Business Activity.



In 2014, the Board of Directors enacted an Environmental Stewardship Surcharge of \$0.75 per acre-foot placed on all water sales to recover this expenditure. This surcharge will be discussed in the Business Activity Operating Revenue portion of this document.

Due to timing factors what is adopted in the annual budget is not always what is expended as you can see when referring to Table 3-11.

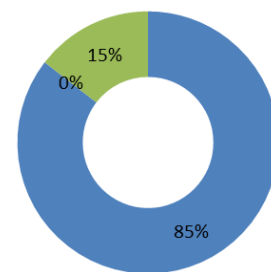
3.12 Business Activity

3.12.1 Business Activity Grants Revenues and Expenditure

The Business Activity also known as the Enterprise continues project development efforts with the assistance of Colorado Water Conservation Board grant funds. The Enterprise includes a budgeted contingency for unplanned grant opportunities of \$34,000. The budgeting policy requires that all grants planning meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget.

2016 Budget Business Activity Grants

■ State Funds ■ Federal Funds ■ Contingency



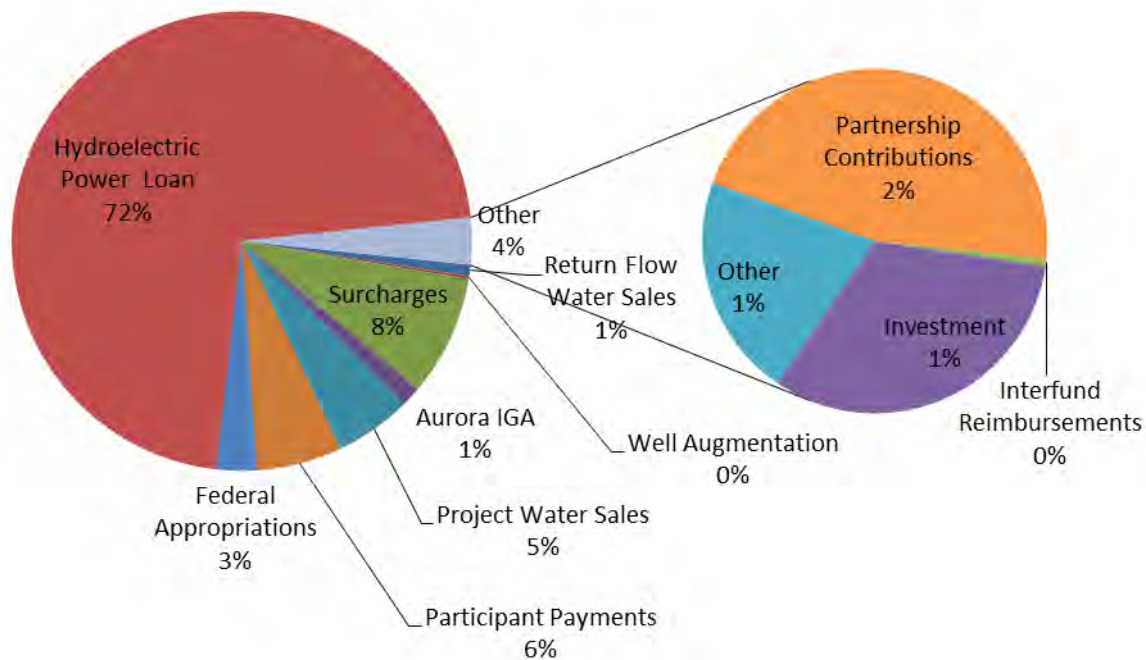
The 2016 budget has a total of \$200,000 is planned assistance with Enterprise projects.

for

3.12.2 Business Activity Operating Revenues

The Business Activity or Enterprise is a consolidation of Enterprise Administration, Excess Capacity, Enlargement, Arkansas Valley Conduit, and Hydroelectric Power. See the Fund Structure section of the document for detail regarding the consolidation for the Business Activity. The Business Activity revenues are made up of water sales, surcharges assessed on water sales, participant’s payments, federal appropriations through the Intergovernmental Personal Agreement (IPA) contract, investments, partnership contributions, interfund reimbursements, Hydroelectric Power Loan funds, and other. The total 2016 Budget Operating revenues can be found broken out by percentage in Table 3-12, making up a total of \$7,209,722.

Table 3-12: 2016 Budget Business Activity Revenue



The sale of Project water is one of the primary sources of operating revenue for the Business Activity and is budgeted at \$393,204. In 2016 Project Water sales are budgeted based on a twenty year running average of water imports plus 11,714 acre-feet of water from the 2015 allocation season. The sale of Project water return flows from both municipal and/or industrial (M&I) and Agriculture (Ag) Project water deliveries also contribute to the operating revenues at a total of \$58,032, as well as Well Augmentation budgeted at \$14,841. This is illustrated in Table 3-13. For 2016 Water Rates and Surcharges see the appendix of this document. For a detailed description of budgeted water calculations please see the Major Fund Driving Factors section of this document.

As shown in Table 3-14, surcharge revenues are the largest revenue generation in the Enterprise operations for the 2016 Budget, totaling \$718,394. There are currently four surcharges, which include the Water Activity Enterprise surcharge, Aurora IGA Well Augmentation fee, Safety of Dams (SOD) surcharge, and the Environmental Stewardship Surcharge. For more information on the 2016 surcharges see the 2016 Water Rates and Surcharges appendix of this document.

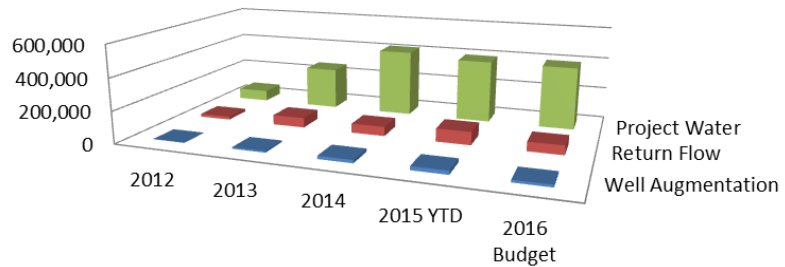
The Water Activity Enterprise surcharges are assessed for the use of Fryingpan-Arkansas Project facilities on the following types of Project water:

- Project water and Project water return flow sales.
- Project water carried over past May 1 of the year following allocation.
- The contracted amount of storage space in “Excess Capacity” for non-Project water in Project facilities for use both in and out of the District.

The Well Augmentation Surcharge is assessed to Municipal and Ag customers using “First Use” Project water for well augmentation rather than for direct irrigation or municipal use.

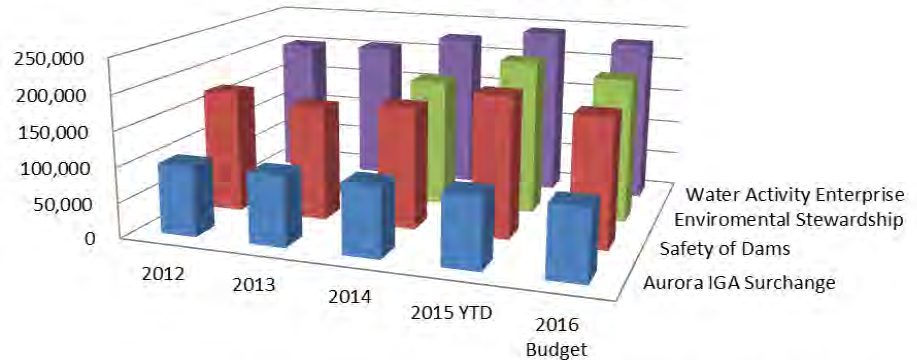
The Safety of Dams began in July 1998, and is a repayment to Reclamation and also produces revenue for the Enterprise operations. Safety of Dams is the reimbursable costs for modification of the Pueblo Dam and other facilities, to include M&I and Ag beneficiaries. The Safety of Dams modifications were undertaken to fully restore the previous conservation storage capacity and

Table 3-13: Water Sales Revenues



	2012	2013	2014	2015 YTD	2016 Budget
Well Augmentation	2,777	9,487	19,370	23,457	14,841
Return Flow	18,831	61,151	57,896	81,894	58,032
Project Water	69,146	262,458	419,678	393,281	393,204

Table 3-14: Surcharge Revenues



	2012	2013	2014	2015 YTD	2016 Budget
Aurora IGA Surcharge	100,000	100,000	100,000	100,000	100,000
Safety of Dams	174,462	162,229	172,415	199,500	182,013
Environmental Stewardship	0	0	183,672	220,839	204,420
Water Activity Enterprise	201,091	204,755	225,720	242,845	231,961

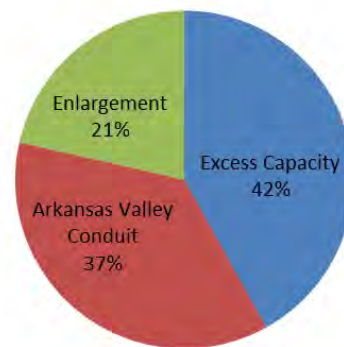
operations of the Pueblo Reservoir. A Safety of Dams surcharge is billed to participants purchasing the following:

- Project water
- If & When storage
- Carryover storage of Project water
- Winter water storage

The Aurora Intergovernmental Agreement (IGA) includes additional Safety of Dams surcharges of \$100,000. For Safety of Dams rate see 2016 Water Rates and Surcharges in the appendix of this document.

Other forms of operating revenues include Project Participant payments as shown in Table 3-15 make up 6 percent of the total Business Activity revenues. These revenues include payments for participation of major projects. The major projects are Long-Term Excess Capacity Master Contract, Enlargement, and Arkansas Valley Conduit.

Table 3-15: Business Activity Participant Revenue



The Long-Term Excess Capacity Master Contract is a long-term storage contract for storage of non-Project water in Project facilities. This project is fully funded by participants with an expected development and planning cost in 2016 of \$182,997.

The enlargement study is an ongoing project that focuses on enlarging Pueblo Dam and Sugarloaf Dam. The single source of revenue comes from participant contributions. The major expenses are the ongoing United States Geological Survey (USGS) water studies, which make up 74 percent of the total expenditures. In 2016, staff budgeted total participant revenue of \$95,281.

The Arkansas Valley Conduit (AVC) participants signed Memorandum of Agreements (MOA) in 2011 with the District. The MOA allows the participants to reserve conveyance of water within the AVC, participated in the National Environmental Protection Act Environmental Impact Statement (NEPA EIS) which was completed in 2013. The NEPA EIS earned a record of decision (ROD) from Reclamation in 2014. The total budgeted 2016 participant revenue for Arkansas Valley Conduit is \$159,760. All three project participant revenues are illustrated by percentage in Table 3-15.

To review these projects in detail see the Major Fund Driving Factors, Partnerships Programs, and Projects section of this document. In total for the 2016 the participant payments are \$436,323.

The Hydroelectric Study is an ongoing project that began in 2012 and focuses on the development of hydroelectric power at Pueblo Reservoir. In 2016, the Enterprise expects to receive the first portion of a loan funded by the Colorado Water Conservation Board (CWCB), in the amount of \$5,200,000. The loan will support the capital cost of the project, which includes final design consulting and procurement of equipment. There is no other revenue source for the hydroelectric project at this time. All other costs of the project are supported by Enterprise reserve funds. For more information see Business Activity Capital Outlay section.

The District has an Interpersonal Agreement Act (IPA) Agreement contract with Reclamation to reimburse the District for costs associated with project personnel working to benefit Reclamation and the participants' on the development of the AVC. The IPA significantly assists the participants by lowering costs of the AVC project. The IPA is listed on the financial statements as federal appropriations and is budgeted at \$205,475 which makes up three percent of the total Enterprise revenue.

Investment interest is another revenue source that the Enterprise relies on for operational funding. The 2016 Budget for investment interest, based on projections are \$76,738. Other Revenues include \$50,000 as a contractual obligation of the Aurora Intergovernmental Agreement (IGA), which is categorized as an administration fee.

The Enterprise partnership contributions are made up of the Regional Resource Planning Group (RRPG), which is a group that works in alliance with the USGS. The participating entities include the City of Aurora, Colorado Springs Utilities, Lower Arkansas Valley Water Conservancy District, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Upper Arkansas Water Conservancy District. In 2016, revenue budgeted for RRPG is \$55,000. See the Major Fund Driving Factors, Partnerships Programs, and Projects of this document for more information on the RRPG.

3.12.3 Business Activity Consolidated Operating Expenditures

The budgeted Business Activity total operating expenditures for the 2016 Budget are \$7,659,956. The expenditures are broken down into three categories; Grant activity \$234,000, operating expenditures \$2,869,187 and \$4,556,769 in capital outlay expenditures.

The Business Activity has a 2016 budgeted total of \$2,869,187 in operating expenditures which includes all enterprise projects. The Enterprise administration expenses are matched with operating revenues such as water sales and surcharges. The Excess Capacity and Enlargement projects are self balancing budgets due to participant payments. The Pueblo Dam Hydroelectric Power Project will mainly be addressed in the Capital Outlay section of this document. Expenses of the Hydroelectric project are budgeted as a Capital Outlay item in the Activity Enterprise, with the exception of the matching revenue

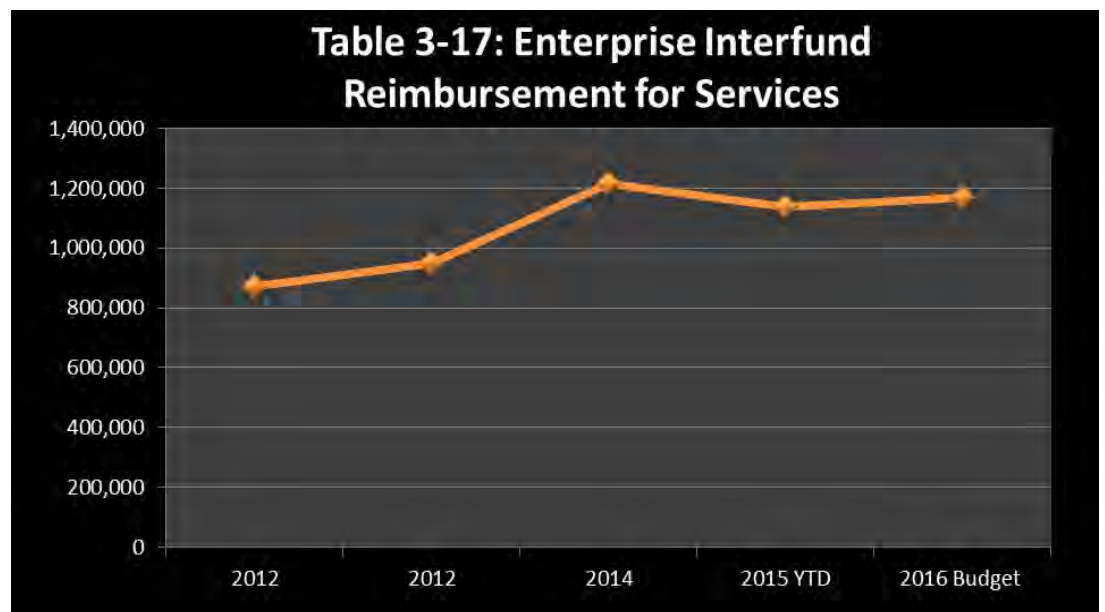
and expenses of the \$5,200,000 loan from CWCB. The various 2016 Budgeted operation expenditures are illustrated by percentage in Table 3-16.



In 2016, the largest expense of the Business Activity is the Interfund Reimbursement for Services from the Enterprise which encompass 39 percent of the 2016 budgeted operating expenditures as indicated in table 3-16. The Enterprise Interfund Reimbursement is budgeted based on estimated hours worked per project and/or program and a calculated overhead charge. The overhead charge includes facilities use and other regular annual expenses such

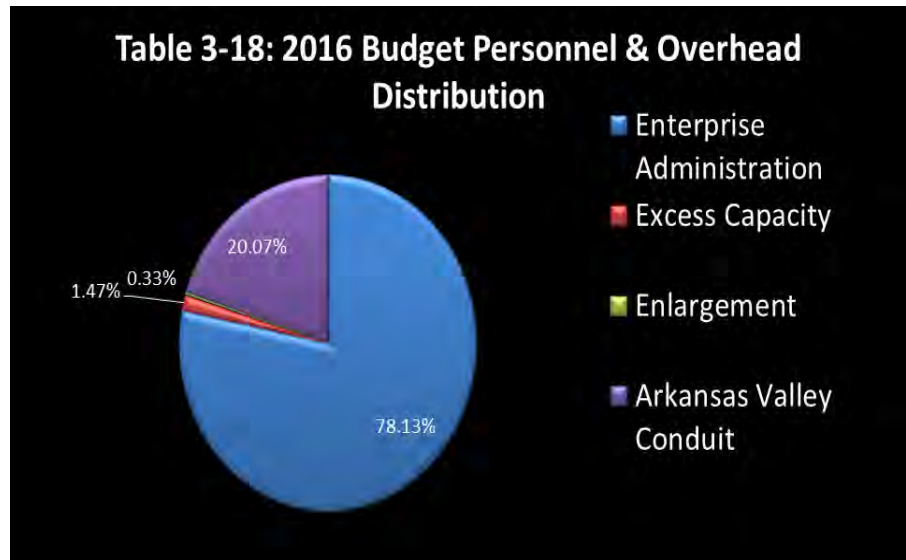
as utilities, supplies, etc. This is a strong indicator that the Enterprise projects are moving forward as outlined in the Strategic Plan.

Table 3-17 provides a view of the percentage distribution of the total Enterprise Interfund Reimbursement. Please note that the Intergovernmental Personal Agreement (IPA) for the Arkansas Valley Conduit provides a revenue to cover the majority of the AVC personnel cost, but does not

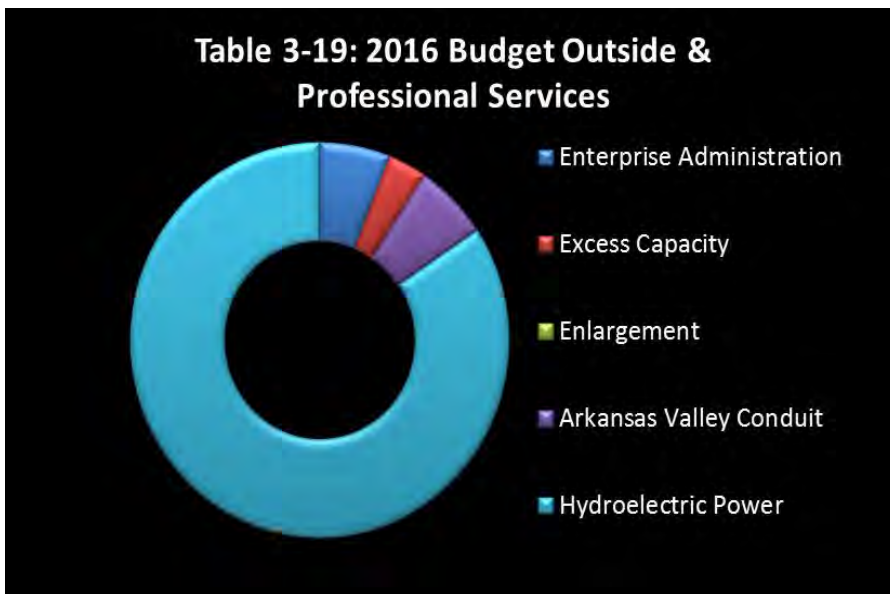


provide revenue for overhead costs. The Enterprise Administration has assumed the costs of this portion of the overhead and is included in the 78 percent.

The 2016 Hydroelectric Power Project is also responsible for Enterprise Interfund Reimbursement totaling \$112,319 and is not considered an expense to the operation of the Enterprise. This expense is included in the total capital outlay item for the Hydroelectric Project located in the Business Activity Capital Outlay sections of this document.



As shown in Table 3-16, the second largest expenditure of the Enterprise, consisting of 40 percent of the total operating expenses is outside and professional services. The majority of this expense is located in the Hydroelectric Power budget, as indicated in Table 3-19, for work on the final design of the project. The total outside and professional services for the Hydroelectric Project are \$1,015,000 of which \$990,000 is reimbursable through the CWCB loan.



The third largest expenditure is External Partner and Studies at 17 percent of the total Business Activity operating expenditures. A large portion of the expenses in this category are contributed to partnership contracts with the United States Geological Survey (USGS) and lobbying. The USGS collects stream gaging samples and water quality data on rivers and reservoirs in the District boundaries.

The data collected by the USGS is beneficial to many projects; the costs are shared as seen in table 3-20.

Table 3-20: 2016 Budget Partnerships, Studies & Lobbyists

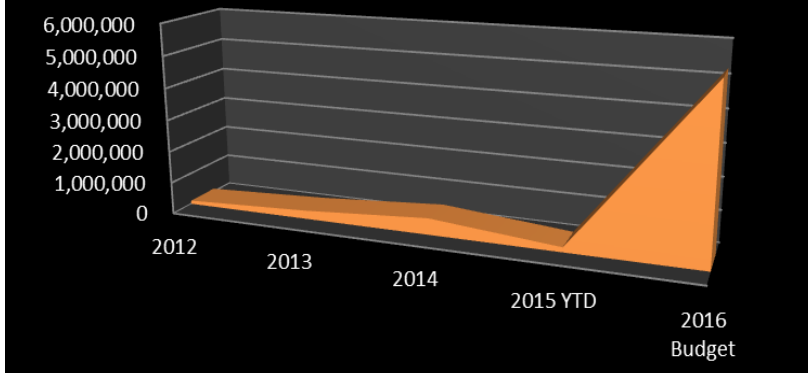


See the Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for project descriptions.

3.12.4 Business Activity Capital Outlay

The 2016 Budget Business Activity capital outlay one-time expenditures items total \$5,546,769. The total is broken down into \$70,000 for the legal engineering for the protection of the Fryingpan-Arkansas water rights, \$20,000 for legal work and \$53,750 in land expense for the development of the Restoration of Yield Project and the \$60,000 for the annual payment of the Pueblo Safety of Dams.

Table 3-21: Pueblo Dam Hydroelectric Power Capital Expense



The capital outlay expense total for Pueblo Dam Hydroelectric Power is \$5,343,019. This expenditure is reimbursable by the Colorado Water Conservation Board (CWCB) loan in the amount of \$5,200,000. The \$143,019 in non-loan supported expenses that are the responsibility of the Business Activity. This project currently has no revenue outside of the CWCB loan. The loan only covers expenses of final design and procurement of equipment

and is located in the operation budget of the Business Activity. In 2012, the Board of Directors took action to support the development of Pueblo Dam Hydroelectric Power Project using reserve funds of the Enterprise. From the conception of the project in 2012 to 2015 the project has expended an estimated \$1,034,734 (See Table 3-21).

See the Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for background on the above capital outlay items. The capital outlay of the Activity Enterprise is budget to use reserve funds per the Board of Directors and has little impact on the annual budgeted operating expenditures.

Total Enterprise revenues subtracted by the total operating expenses, estimate that \$216,234 will be used from reserves in 2016. This is stated in the 2016 Budget Finance statements.

3.13 Government Wide Budget in Brief Overview

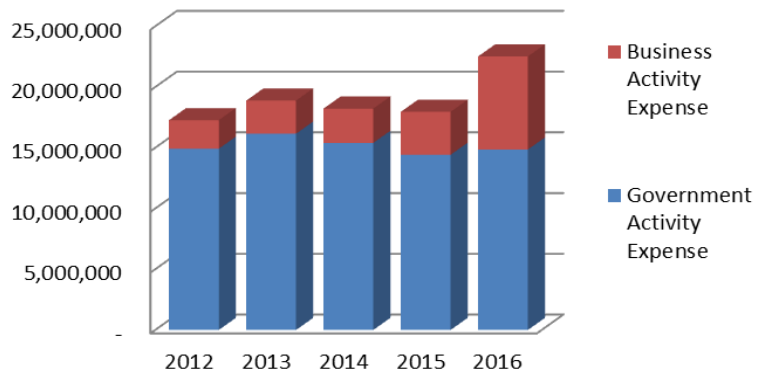
The Government Wide presentation provides an overview of the Government Activity and the Business Activity.

2016 Adopted Budget Government Wide Presentation

	Government Activity	Business Activity	Government Wide Total
Revenue			
Fryingpan-Arkansas Activity	12,472,500	-	12,472,500
Grant Activity	200,000	234,000	434,000
Operating Activity	2,184,605	7,209,722	9,394,327
Total Revenue	14,857,105	7,443,722	22,300,827
Expenditures			
Fryingpan-Arkansas Activity	12,472,500	-	12,472,500
Grant Activity	200,000	234,000	434,000
Operating Activity	2,169,409	2,869,187	5,038,596
Capital Outlay Expense	15,000	4,413,750	4,428,750
Hydroelectric Power Capital Outlay Expenses		143,019	143,019
Total Expenditure	14,856,909	7,659,956	22,516,865
Revenue Over (Under) Expenditures	196	(216,234)	(216,038)

In the 2016 Budget, the Government Activity receives 67 percent and the Business Activity receives 33 percent of the total Government Wide operating revenue. The expenditures are appropriated 66 percent Government Activity and 34 percent Business Activity. The District expects this trend to continue until significant changes occur, such as the completion of the repayment of the

Table 3-22: Government Wide Budgeted Expense



Fryingpan-Arkansas debt. Budgeted expenditures are 2012 through 2016 are illustrated in Table 3-22.

Table 3-23 and 3-24 provides the trends of the past budgeted and actuals data of the Government Activity and the Business Activity.

Table 3-23: Five Year Budget Trends Government Wide

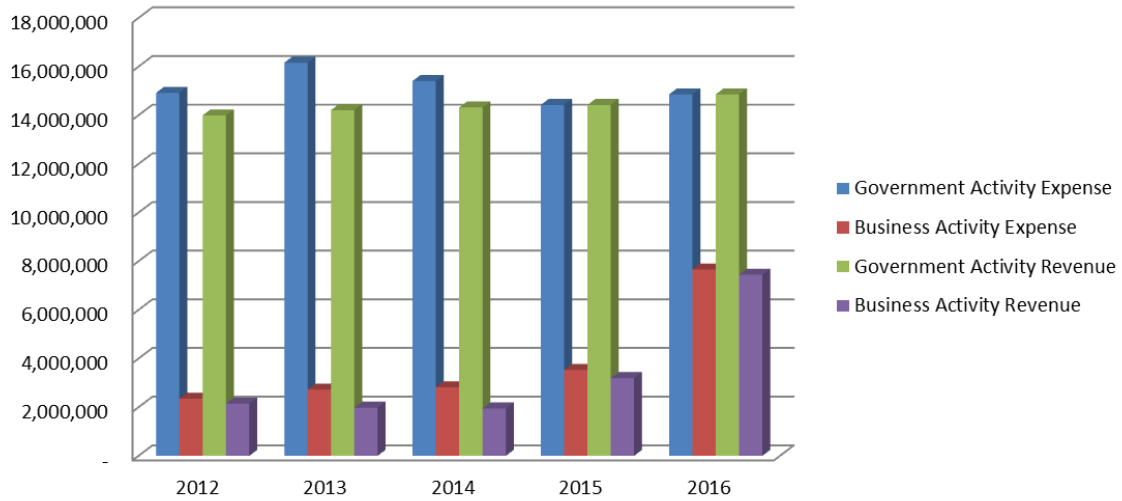
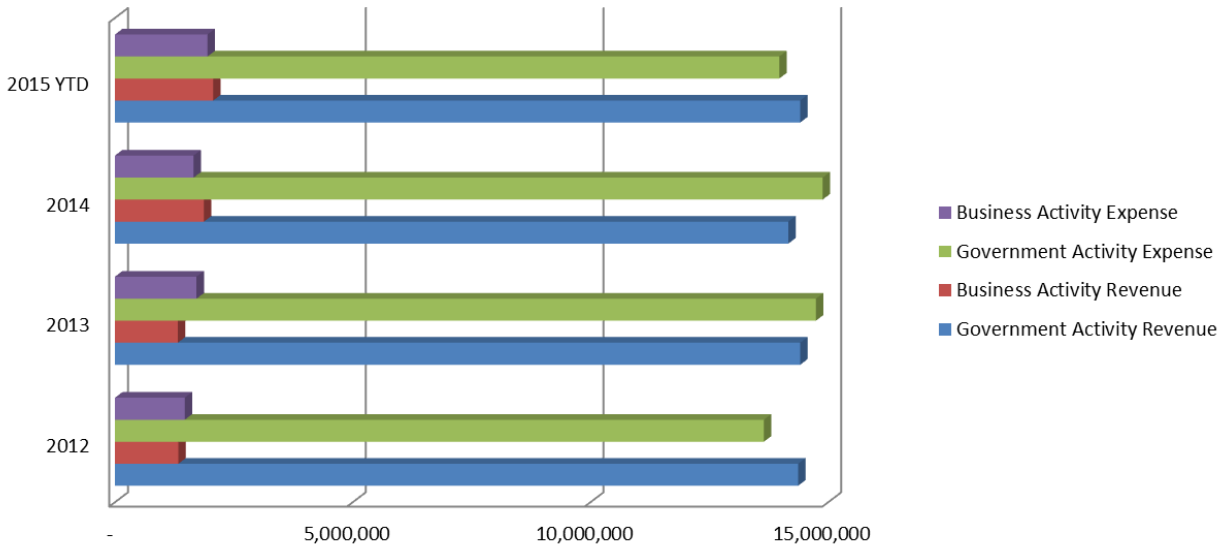


Table 3-24: Four Year Actual Trends Government Wide



3.14 Fund Balance Summary

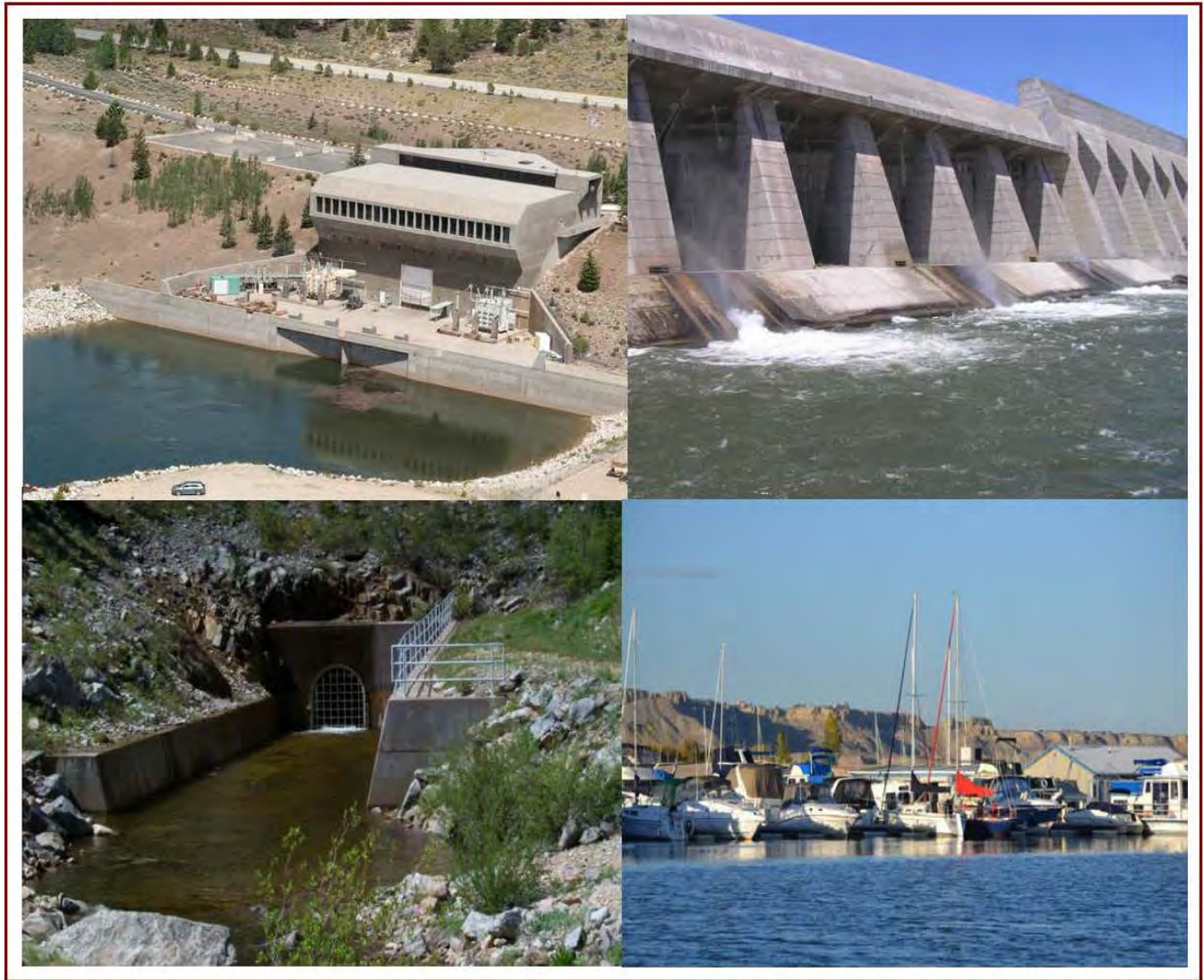
The District’s estimated 2015 ending fund balance remain unchanged from the prior year. This is due to expenditure, including capital expenses, to be covered by operating revenues. The District 2016 Budget plans for a similar balanced budget with very little fund balance change at the end of 2016, as shown below.

In the Business Activity, the 2015 ending fund balance is estimated to increase by nearly \$250,000. This is due to high water sales and revenue generation in the year 2015 and the timing of project expenditures.

The following summary illustrates the estimated 2015 Government Wide fund balance. Please note that this is an estimate only and the final year end fund balance will be provided at the completion of the 2015 audit completion expected in May 2016.

Fund Balance Estimation Summary

	Government Activity	Business Activity	Government Wide Total
2014 Audited Fund Balance	8,181,720	9,575,181	18,757,931
2015 Estimated EOY Add (Subtract) to Fund Balance	-	258,051	258,051
2015 Projected EOY Ending Fund Balance	8,181,720	9,833,232	18,014,952
2016 Proposed Budget Revenue Over (Under) Expenditures	196	(216,234)	(216,038)
2016 Projected Ending Fund Balance	8,181,916	9,616,998	17,798,914



Strategic Plan



4 Strategic Plan



4.1 *Introduction*

The development and implementation of the SECWCD Six Year Strategic Plan (Plan) is to identify and prioritize activities, to improve current and future operations, and to accomplish the organization's mission and goals in light of changing and probable events. The Strategic Plan provides a basis for guiding the District towards the next century. The Plan is normally updated and revised every six years. The District has opted to extend the Plan's timeline by one year into 2016. The reasoning for this action is the State of Colorado has recently completed and released its Colorado State Water Plan. In addition, the Arkansas River Basin Roundtable has completed a Basin Implementation Plan which identifies priority projects for development now and into the future. In 2016 the District will determine a methodology that will align the Strategic Plan programs and projects with the goals and projects that are laid out in the State Water Plan and the Basin Implementation Plan.

The Strategic Plan clearly communicates the programmatic direction to District stakeholders. The Plan provides direction for conducting capital, resource, and financial planning; for developing and implementing programs and projects; and for preparing the District budget. The basic policies in the Strategic Plan facilitate and guide progress in the coming years on the Long-Term Financial Plan, the System Overview Study, the Long Range Personnel Plan, the Annual Operating Plan, and the annual budget process. It provides a basis for evaluation of the District's accomplishments in accordance to its mission, vision, values, and goals. An explanation of the Plan's goals, objectives, and strategies is included in the appendices. The entire Strategic Plan is available on the District website.

The Plan's goals and objectives are listed as key results area, strategic goals, strategic objectives, management strategies, and key performance indicators. The Plan also includes a process status and time line for each key performance indicators.

The SECWCD Six Year Strategic Plan Overview section illustrates the progress the District has made on implementing the Strategic Plan from 2010 through 2015. During this time period the District has accomplished ninety one percent (91%) of the twenty seven (27) strategic goals that are laid out in the Plan. This was determined by giving each of the key performance indicators a weighted value based on the process status of each indicator. The outcome achieved and implementation statuses received the highest scores of five (5), while the planning status received a value of one (1).

The following section details the projects and programs that are currently being implemented to complete the remaining goals in 2016. The timelines and project reports in the Projects, Programs, and Major Fund Driving Factors section of this document provides additional information as to how the District intends to achieve these tasks.

4.2 Strategic Budget Timeline

Southeastern Colorado Water Conservancy District
Six Year Strategic Plan Overview
2010 - 2016



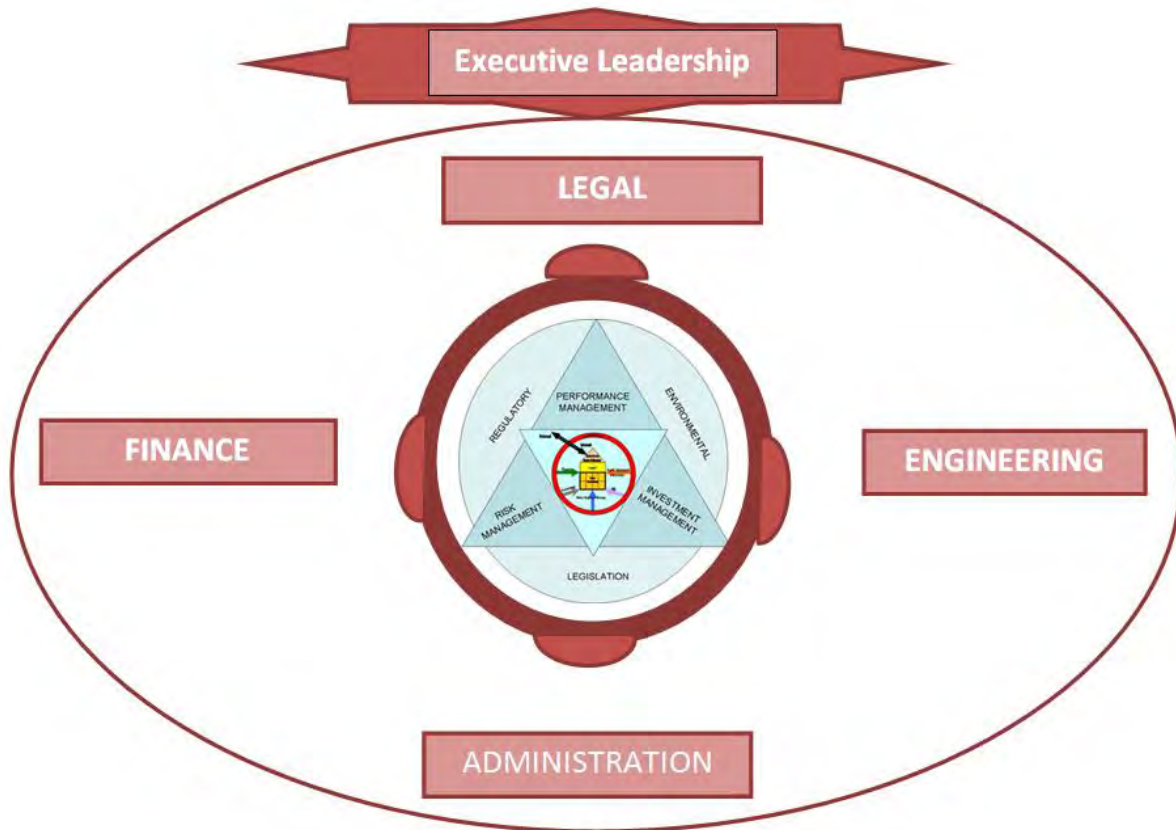
As of
 12/31/2015
 Percent
 Complete

KEY RESULTS AREA - WATER SUPPLY and STORAGE		
Strategic Goals	Strategic Objectives	
Reliable Future Water Supply	1. Protect and Secure SECWCD Colorado River Water Rights	92%
	2. Determine Opportunities for Improvement in Water Supply	87%
Reliable & Secure Water Storage	1. Establish SECWCD Long-Term Excess Capacity Master Contract	80%
	2. Study of East Slope System Reservoirs	67%
KEY RESULTS AREA - HUMAN RESOURCES		
Strategic Goals	Strategic Objectives	
Provide a Healthy & Safe Work Environment	1. Develop a SECWCD Safety Manual	100%
	2. Provide Health Education & Resources	100%
Establish a Workforce to Move SECWCD & the Strategic Plan Forward	1. Develop a Staff Position Assignment Plan	100%
	2. Develop and Sustain an Effective Education Training Program	100%
KEY RESULTS AREA - INFORMATION TECHNOLOGY		
Strategic Goals	Strategic Objectives	
Determine How to Use & Manage Information Technology (IT) to Benefit SECWCD	1. Define, Evaluate, and Standardize Current Information Technology	100%
	Develop & Implement an Information Technology Plan to Support Business Functions	96%
1. Develop an Information Technology Plan	96%	
KEY RESULTS AREA - PROJECT DEVELOPMENT & RELIABILITY		
Strategic Goals	Strategic Objectives	
Manage Fryingpan-Arkansas Project Assets	1. Ensure Infrastructure & Equipment Readiness	90%
	2. Maximize Fry-Ark Diversions to the Limit of SECWCD's Water Rights	60%
	3. Develop and Maximize Fry-Ark Power Generation Capabilities	90%
	4. Develop Procedures for Reclamation Reform Act (RRA) Compliance	100%
	5. Develop Protocols for SECWCD Inclusions Process	100%
Develop the Fryingpan-Arkansas System	1. Arkansas Valley Conduit	88%
	2. Secure a Long-Term Excess Capacity Master Contract with USBR	95%
KEY RESULTS AREA - LEGAL		
Strategic Goals	Strategic Objectives	
Review & Manage Water Cases to Protect Fryingpan-Arkansas Project Water Rights	1. Review and Settle Water Cases in Division 2, 5, & other Division cases	100%
	2. Review and Settle Federal Water Cases	100%
	3. Maintain Diligence on Fry-Ark Water Rights & Ensure Conditional Water Rights are Absolute	87%
Policy & Administration	1. Advise on Policies for SECWCD Board Actions & District Policies	100%
KEY RESULTS AREA - FINANCIAL		
Strategic Goals	Strategic Objectives	
Establish a Long-Term Financial Plan	1. Establish a Long-Term Financial Plan	90%
Manage Budget Performance	1. Manage Budget Performance	100%
KEY RESULTS AREA - LEADERSHIP		
Strategic Goals	Strategic Objectives	
Support Effective Leadership & Develop Future Water Leaders	1. Develop a Governance Document	67%
	2. Develop a Strategic Plan to Lead SECWCD	90%
Develop Leadership Through Effective Education & Outreach	1. Meet Constituents Needs Through Education & Outreach on Goals Within the Basin	87%
	2. Support Communications & Activities with Stakeholders	93%

4.3 Performance Measures

The following details the projects and programs that are currently being implemented to complete the remaining goals in 2016. The timelines and project reports in the Major Fund Driving Factors, Partnerships, Programs, and Projects section of this document provides additional information as to how the District intends to achieve these tasks. If viewing this document in electronic form please click on the below project or program titles to display information.

1. [Business Activity Development Programs](#)
2. [Capital Expenditures](#)
3. [Colorado River and Research Projects](#)
4. [Water Policy Management Projects](#)
5. [Engineering Outside Contracts](#)
6. [Legal Engineering](#)
7. [Grants](#)



4.3.1 Business Activity Development Programs



Project Analysis as it relates to the Strategic Plan	Business Activity Development Programs				TOTAL
	Regional Resource Planning Group	Safety of Dams	Study of East Slope System Reservoirs	Fountain Creek Transit Loss Program	
Key Result Area	Water Supply & Storage	Project Development & Reliability	Water Supply & Storage	Water Supply & Storage	
Strategic Objective	Establish a water quality baseline for reaches of the Arkansas basin watershed	Manage Fry-Ark Project assets	Determine storage & carriage for consumptive & non-consumptive needs	Establish a water quality baseline for reaches of the Arkansas basin watershed	
Key Result Area					
Strategic Goal					
Performance Indicator	Water quality baseline established	Reliability of Pueblo Dam and reporting of stability	Performance indicators are defined and established	Water quality baseline established	
Process Status*	Implementation	Implementation	Discovery	Design	
Timeline	2015	2015	2015	2015	
TOTAL PROJECT EXPENSE 2016	\$ 135,000	\$ 60,000	\$ 100,000	\$ 6,650	\$ 301,650
<i>* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement</i>					

4.3.2 Capital Expenditures



Capital Expenditures					
Project Analysis as it relates to the Strategic Plan	Information Technology (IT)	Legal Cases	Restoration of Yield (ROY)	Hydroelectric Power	
	Investigation into purchasing an electronic filing system and possible IT upgrades	Enterprise application for exchanges	Participation with others on preserving Project water return flows for exchanges during low flow periods	Hydroelectric power at the Pueblo Reservoir North Outlet as a future revenue stream	
	District Reserves	Enterprise Reserves	Enterprise Reserves	Enterprise Reserves	
Key Result Area	Information Technology (IT)	Legal	Water Supply & Storage	Project Development & Reliability	
Strategic Objective	Develop & Implement an IT Plan to Support Business Functions	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Reliable Future Water Supply	Develop & Maximize Fry-Ark Power Generation Capabilities	
Key Result Area		Water Supply & Storage	Legal	Water Supply & Storage	
Strategic Objective		Reliable Future Water Supply	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Study of East Slope System Reservoirs	
Performance Indicator	Standardization of IT software & hardware is consistent throughout SECWCD	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	NEPA & Feasibility is completed. Preliminary Design is completed. Currently in the final design phase	
Process Status*	Discovery	Implementation	Implementation	Implementation	
TOTAL PROJECT EXPENSE 2016	\$ 15,000	\$ 70,000	\$ 73,750	\$ 5,200,000	\$ 5,358,750

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

4.3.3 Colorado River and Research Project Support



Colorado River and Research Project Support					
Project Analysis as it relates to the Strategic Plan	10,825 Implementation	Recovery Implementation Program	Colorado River Issues	Research Project Support & Outreach through Education	
Key Result Area	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	Leadership	
Strategic Objective	Reliable Future Water Supply	Reliable Future Water Supply / Environmental compliance	Protect and secure Colorado River rights	Meet constituents needs through education & outreach	
Key Result Area	Financial	Legal	Legal		
Strategic Objective	Establish a Long-Term Stable Funding Mechanism	Policy & Administration	Policy & Administration		
Performance Indicator	Purchase Red Top Mountain Ranch to secure water rights	Ensure permit for Project water delivery	Policies related to outside issues are determined	Regional funding is secured to support research and education that will benefit the basin	
Process Status*	Outcome Achieved	Implementation	Implementation	Implementation	
					TOTAL
TOTAL PROJECT EXPENSE 2015	\$ 2,000	\$ 20,000	\$ 36,000	\$ 27,000	\$ 85,000
<i>* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement</i>					

4.3.4 Water Policy Management Projects



Project Analysis as it relates to the Strategic Plan	Water Policy Management Projects			
	Master Contract Negotiations	Miscellaneous Objectives	Colorado River Negotiations	
Key Result Area	Project Development & Reliability	Project Development & Reliability	Water Supply & Storage	
Strategic Objective	Manage Fry-Ark Project assets	Manage Fry-Ark Project assets	Reliable Future Water Supply	
Key Result Area	Water Supply & Storage		Legal	
Strategic Objective	Reliable Future Water Supply		Review & Manage Water Cases to protect Fryingpan-Arkansas Water rights	
Performance Indicator	Negotiations for a long-term water storage Master Contract is being implemented	Ensure infrastructure and equipment readiness	Determination is made on how to use water rights and/or alternatives to using them is defined	
Process Status*	Implementation	Discovery	Discovery	
TOTAL PROJECT EXPENSE 2016	\$ 60,000	\$ 15,000	\$ 10,000	\$ 85,000

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

4.3.5 Engineering Outside Contracts



Project Analysis as it relates to the Strategic Plan	Engineering Outside Contracts				
	U.S.G.S. Co-op Programs	Arkansas Valley Conduit	Pueblo Dam Hydroelectric	Diurnal Flows	
Key Result Area	Water Supply & Storage	Project Development & Reliability	Project Development & Reliability	Project Development & Reliability	
Strategic Objective	Gathering data to determine the effects of Enterprise Projects on water quality	Arkansas Valley Conduit	Manage Fry-Ark Project Assets	Manage Fry-Ark Project Assets	
Key Result Area		Water Supply & Storage	Water Supply & Storage		
Strategic Objective		Reliable Future Water Supply	Study of East Slope System Reservoirs		
Performance Indicator	Program	Federal legislation is pursued for construction costs. Preliminary design and engineering initiated	NEPA & Feasibility is completed. Preliminary Design is completed. Develop a cost agreement for construction. Develop a final design.	Determinations formed in conjunction with USBR & west slope entities	
Process Status*	Implementation	Design	Implementation	Discovery	
					TOTAL
TOTAL PROJECT EXPENSE 2016	\$ 180,296	\$ 50,000	\$ 990,000	\$ -	\$ 1,220,296
				Cost is a percentage of Water Activity Enterprise legal expenditure	

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

4.3.6 Legal Engineering



Project Analysis as it relates to the Strategic Plan	Legal Engineering				TOTAL
	Case # 06CW7	Case # 06CW8	Case # 06CW120	Case number not yet filed	
Case referred to as:	Non- Fry-Ark Exchange above Pueblo Reservoir	Non- Fry-Ark Exchange Below Pueblo Reservoir	Restoration of Yield (ROY) Exchange	Water rights diligence	
Fund the case resides in	Enterprise	Enterprise	Enterprise	District	
Issue / Notes	Exchange Flows	Exchange Flows	This case involves partnership contributions	Six Year Project divided into two pieces in 2013: (1) Review of water rights and (2) Alternatives. Case includes Lime Creek and Last Chance	
Key Result Area	Legal	Legal	Legal	Legal	
Strategic Objective	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	Review & Manage Water Cases to Protect Fryingpan-Arkansas Water Rights	
Key Result Area	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	Water Supply & Storage	
Strategic Objective	Reliable Future Water Supply	Reliable Future Water Supply	Reliable Future Water Supply	Reliable Future Water Supply	
Performance Indicator	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	Determination is made on how to use water rights and/or alternatives to using them is defined	
Process Status*	Design	Design	Strategy	Discovery	
TOTAL PROJECT EXPENSE 2016	\$ 30,000	\$ 50,000	\$ 10,000	\$ 10,000	\$ 100,000

* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement

4.3.7 Grants



Project Analysis as it relates to the Strategic Plan	Grants		
		Arkansas Valley Conduit Funding Assistance	Regional Water Conservation Plan Implementation
Grant Source	State	State & Federal	
Fund	Enterprise	District	
Key Result Area	Project Development & Reliability	Project Development & Reliability	
Strategic Goal	Arkansas Valley Conduit	Arkansas Valley Conduit & Excess Capacity Master Contract	
Key Result Area	Water Supply & Storage	Water Supply & Storage	
Strategic Goal	Reliable Future Water Supply	Reliable Future Water Supply	
Performance Indicator	Federal legislation is pursued for construction costs. Preliminary design and engineering initiated.	Regional Water Conservation Plan is implemented. The AVC and Excess Capacity Master Contract participants are integrated into the Regional Conservation Plan	
Process Status*	Discovery	Implementation	
			TOTAL
TOTAL PROJECT EXPENSE 2016	\$ 200,000	\$ 94,748	\$ 294,748
<p><i>* Process Status Definitions: Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcomes-the final achievement</i></p>			

5 Major Fund Driving Factors, Partnerships, Programs, and Projects

5.1 Introduction

The Major Fund Driving Factors, Partnerships, Programs, and Projects section provides the reader insight into the various sources and uses of District and Enterprise funds. In addition, the individual project reports summarize the project scope, status, and planned work for Fiscal year 2016. Additional information about the current projects and programs is available on our website, www.secwcd.org.

5.2 Major Fund Driving Factors

5.2.1 Water Sales

The Fryingpan-Arkansas Project under the Operating Principles adopted by the State of Colorado on April 30, 1959 may divert through the collection system “an amount not exceeding an aggregate of 120,000 acre-feet of water in any year, but not to exceed a total aggregate of 2,352,800 acre-feet in any period of 34 consecutive years...”. The Water Resource Specialist/Engineer calculates the amount of Fryingpan-Arkansas Project water available for allocation based upon the 20 year rolling average of imports through the collection system’s Boustead Tunnel. For the 2016 Budget, the District estimates 55,196 acre-feet of imported water available for allocation to municipal and agricultural entities after standard deductions are applied.

Deductions

- 1) The 3,000 acre-feet deduction for the Twin Lakes Exchange is the first 3,000 acre-feet of water diverted from the southern tributaries of Hunter Creek; which flows into the Roaring Fork River at Aspen is traded to the Twin Lakes Reservoir and Canal Company’s (TLRCC) account in Twin Lakes Reservoir for 3,000 acre-feet of water. TLRCC will then release to the Roaring Fork River at predetermined rates to comply with the Operating Principles.
- 2) The 200 acre-feet is deducted for use by Reclamation and Colorado Parks and Wildlife to replace evaporation from the Leadville and Pueblo Fish Hatcheries.
- 3) Deducting the above 3,200 acre-feet from the 55,196 acre-feet produces 51,996 acre-feet of water in Turquoise and Twin Lakes Reservoirs. This water is then moved to Pueblo Reservoir where 10 percent is deducted for transit loss and is not available for allocation. The 2016 budget calculates a 5,200 acre-foot transit loss, yielding 46,796 acre-feet of water at Pueblo Reservoir.
- 4) The last deduction in these calculations is for water lost due to evaporation. This is estimated to be five percent of the water arriving at Pueblo Reservoir or 2,339 acre-feet, netting 44,457 acre-feet available for allocation.

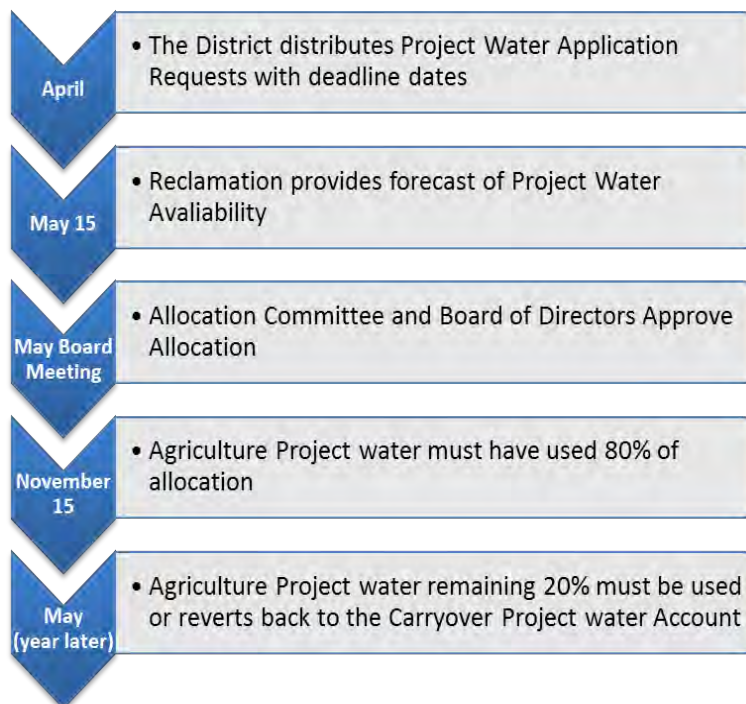
For the 2016 Budget, an additional 11,714 acre-feet of unallocated 2015 Project water will be allocated in 2016 to produce estimated water sales of \$393,204 and \$58,032 in Project water return flow sales. The Water Activity Enterprise (Enterprise) budgeted revenue from Project water sales and return flow sales amounts total to \$451,236.

5.2.2 Water Storage and Surcharges

Revenue generated by storage of Winter Water, Project Water Carryover, and Excess Capacity Contracts are comprised solely from surcharges assessed per acre-foot of water. These surcharges are also charged to Project Water sales and Project Water return flow sales as well. The Water Activity Enterprise (WAE) surcharge is projected to generate \$231,961, of which \$100,000 is Aurora's If and When WAE fee. The Safety of Dams (SOD) surcharge is projected to generate \$182,013. The Environmental Stewardship Surcharge (ESS) is projected to generate \$204,420. And the Well Augmentation Surcharge is assessed on first use Project Water used for well augmentation and is projected to generate \$14,841. For the 2016 budget Enterprise surcharge revenue totals \$733,235.

Storage (surcharges) makes up approximately 78 percent of surcharge revenue while 22percent are coming from surcharges associated with water sales. Of the \$1,184,471 of water sales and surcharge revenue, approximately 62 percent is comprised of surcharge revenue alone.

Project Water Allocation and Distribution Flow Chart



5.3 Partnerships

5.3.1 Colorado River Services

This program includes key information organizations and communication projects that provide a platform for defending the Fryingpan-Arkansas Project transmountain diversion water supply. The program includes funding for participation in the Front Range Water Council, a group that collectively represents the major Colorado front-range transmountain water suppliers. In addition, this program supports Colorado Water Congress Colorado River Project, which is the key communication link between water users and the federal agencies implementing the Upper Colorado River Endangered Species Recovery Implementation Program (Program). District staff serves as a member of the Executive Committee assisting in the management of the program. Finally, related to the endangered species recovery, this program pays for continuing operations and maintenance costs for water supplies used to fulfill the obligation to provide water to support the non-jeopardy opinion of the Programmatic Biological Opinion (10825).

Revenue for this project in 2016 will be derived from the Environmental Surcharge and Water Sales Revenues. In 2016 expenditures will amount to \$57,000 and will include costs to complete four tasks.

- Task 1. Front Range Water Council Membership and Activities
- Task 2. Weather Modification Study
- Task 3. Colorado Water Congress Colorado River Project
- Task 4. 10825 Water Supply Operations and Maintenance Costs

5.3.2 Front Range Water Council

The Front Range Water Council is an unincorporated nonprofit association governed by the provisions of C.R.S §§ 7-30-101 to 119, for the purpose of advocating their mutual interests, as transmountain diverters of water from the Colorado River basin's west slope to the Colorado Front Range east slope, in water policy and water supply. The Front Range Water Council membership includes: Aurora Water, Denver Water, Colorado Springs, Northern Water, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Twin Lakes Reservoir and Canal Company. The District, as a member of the Front Range Water Council, has committed to 12 percent or \$36,000 of the annual costs.

5.3.3 Regional Resource Planning Group

The Regional Resource Planning Group (RRPG) was formed in 2003 under the District's Intergovernmental Agreement (IGA) with Aurora. The participating entities are; the City of Aurora, Colorado Springs Utilities, Lower Arkansas Valley Water Conservancy District, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Upper Arkansas Water Conservancy District. The U.S. Geological Survey in cooperation with the Arkansas Basin RRPG seeks to better define

the water quality conditions, the dominant source areas, and the processes that affect water quality in the Arkansas River Basin. The strategic goals are to understand the relationships between water supply, land use, and water quality issues. The group seeks to develop methods and tools needed to simulate the potential effects of changes in land use, water use, and operations on water quality. The Enterprise's financial responsibility regarding RRPg is mainly one of pass-through. The Enterprise collects the participant payments to fund the contracted USGS studies for RRPg projects. The expenses will total \$175,000 of which \$12,500 is the Business Activity responsibility.

5.4 Programs

5.4.1 Fountain Creek Transit Loss Program

In 1988, the U.S. Geological Survey (USGS) and Colorado Springs Utilities (CS-U) completed a study to develop a method to estimate transit loss on Fountain Creek from CS-U's Las Vegas Street wastewater treatment facility through the alluvial valley along Fountain Creek downstream about 42 miles to the Arkansas River in Pueblo. The study resulted in a transit-loss accounting model for quantification of return flows on Fountain Creek which has been in continual use since April 1989. As more entities began to have interest in utilizing their reusable return flows the model has been expanded to include Monument Creek. The Division Engineer's Office uses the model to calculate the amount of reusable water arriving at the Arkansas River and at ditch headgates in between. The District participates in the Fountain Creek Transit Loss Program to better manage the District's obligation to ensure Project water and Project water return flows are used to extinction.

For 2016, there will be 17 entities participating in the funding of the operation and maintenance of the model with the District's participation. There are no revenues budgeted for 2016 generated by the Fountain Creek Transit Loss Program. The operations of the Fountain Creek Transit Loss Program are generated from the Southeastern Colorado Water Activity Enterprise (Enterprise) and the capital purchases are taken from the Enterprise Reserve Fund. Participation in the Fountain Creek Transit Loss Program has an initial buy-in of \$12,000 over three years (\$4,000 per year starting in 2015); an annual base fee of approximately \$2,000 per year; a flow charge, based on 80 percent of the model cost after USGS funding is charged per acre-foot (AF) of water accounted in the model, billed in arears; and a \$650 annual membership fee to Pikes Peak Regional Water Authority. The Enterprise 2016 Budget projected expenditures are \$6,650.

5.4.2 Public Education and Outreach Program

Southeastern Colorado Water Conservancy District (District) is proud of its ongoing education and outreach programs. As a regional water provider, it is the District's responsibility to show stewardship and promote efficient use of this valuable resource. The District has continually expanded these efforts by adding both programs and staff to carry-out the programs.

The District has increased its public education program considerably through better distribution of public education information. The core of the program consists of informational brochures, educational displays, online resources, and an award winning Demonstration Xeriscape Garden that emphasizes to the public the importance of efficient outdoor water use. These materials are distributed at meetings, on tours, at display booths, or by request.

The District discusses and emphasizes the importance of efficient water use at every opportunity. The District hosts water festivals, workshops, tours, and trainings that provide numerous educational opportunities for children, homeowners, and professionals. The District's Board of Directors also encourages and promotes water conservation and efficient water resource management through its policies and programs. The District is involved with many organizations that actively promote water conservation and education. The District is a member of and supports the Colorado Water Wise Council, the Irrigation Association, the Tamarisk Coalition, the Colorado Foundation for Water Education, and the Ditch and Reservoir Company Alliance.

Education and outreach efforts in 2016 will focus on supporting the annual Children's Water Festival, Xeriscape Garden Tours, Arkansas River Basin Water Forum, and Western Landscape Symposium events. The District is also proposing to conduct a tour of the Fry-Ark Project for its constituents.

Funding for the public education and outreach program is provided through the District's operating revenue sources. The 2016 public education and outreach program expenses are found in the District's operating expenditures budget under the various categories:

- Water Education, Sponsorships, Conservation - \$19,025
 - Children's Water Festival - \$600
 - Irrigation Technology - \$75
 - Xeriscape Garden Tours - \$700
 - Fry-Ark Tours - \$10,000
 - Sponsorships, Exhibits, and Ads - \$5,000
 - Xeriscape Education Programs and Publications - \$2,650

5.4.3 Reclamation Reform Act

The Reclamation Reform Act (RRA) of 1982 defines and codifies acreage limitations to agriculture. Project water users within the Southeastern Colorado Water Conservancy District (District) boundaries are required to certify their landholdings by filing RRA forms prior to receiving an allocation of Project water dependent upon varying ownership entitlements. The District must provide information and guidance to all landholders regarding the acreage limitation provision of Federal Reclamation Law and the associated regulations.

In 2013 the District's Water Allocation Policy was amended to specify that it is the agricultural water organization's responsibility to pay the District any Bureau of Reclamation (Reclamation) administrative fees and/or bills for Project water at the full cost rate delivered by the agricultural water organization that are received at the District. The agricultural water organization has the option to forward these fees to the landholders. The agricultural water organization will not be eligible to receive Project water until these bills are paid. Additional information regarding RRA can be found at <http://secwcd.org/content/rra>.

In 2016, Reclamation will finalize the compliance review, conducted in August 2015, ensuring water is delivered in accordance with the Fry-Ark Project's congressional authorized purpose(s) and contract terms. For the 2016 budget, the District estimates \$2,000 in possible RRA administrative fees, which will be a pass-through payment to Reclamation.

5.4.4 Regional Water Conservation Plan

The Southeastern Colorado Water Conservancy District (District) has prepared a Regional Water Conservation Plan (RWC Plan) to address the water conservation related needs of the Arkansas Valley Conduit (AVC) and the Excess Capacity Master Contract (Master Contract) participants. The RWC Plan was conceived to organize and support local water conservation planning efforts. The participants currently have or will execute a Memorandum of Agreement (MOA) with the District, dictating the terms of the relationship between the District and the organization related to water production and sales data reporting, as well as stipulations on the reporting of local water conservation planning and implementation efforts. The goals of the RWC Plan is to assist participants in developing individual water conservation programs that support local water resources management needs and to provide System-Wide Water Audits to identify non-revenue water loss.

Revenue to implement this program will be derived from two grants in the amount of \$49,889 from a Colorado Water Conservation Board (CWCB) grant and \$44,859 from a Reclamation Water Conservation Field Services grant to complete the scope of work.

5.4.5 Water Management and Conservation Plan

The Water Management and Conservation Plan (Plan) is developed to support the Southeastern Colorado Water Conservancy District's (District) contract obligations with the Bureau of Reclamation (Reclamation) under the Reclamation Reform Act to encourage efficient water use by the districts Reclamation serves. The District Board of Directors and staff have encouraged policies of wise and efficient use of Project water, by flexible operations and adapting to changing needs. The Plan describes the water management measures the District currently practices and intends to practice. Obstacles and opportunities are also explained in the Plan. The District has defined measurable objectives to accomplish the goals of the Plan. The Plan schedule is flexible in order to allow for changing factors. Many programs continue from year to year, while some are added or updated as needed.

In 2016 the District will review and update the Water Management and Conservation Plan. The Plan will be submitted to Reclamation, the District's Board of Directors and the public for a comment period of sixty days. Following the comment period the Plan will be revised accordingly and submitted to the District's Board of Directors for approval. The District has budgeted \$11,600, from a portion of a \$44,859 grant from Reclamation, to cover costs associated with updating the Plan. Personnel time to complete this project is budgeted in the Human Resource budget at \$9,295.

5.5 Projects

5.5.1 Arkansas Valley Conduit and Interconnect

Strategic Plan Key Results Area: Project Development and Reliability

Strategic Goals: Develop the Fry-Ark System

PROJECT DESCRIPTION: The Arkansas Valley Conduit (AVC) was authorized by Congress in the original Fryingpan-Arkansas Project legislation in 1962. The Bureau of Reclamation (Reclamation) is the lead federal agency for the AVC who receives federal appropriations that moves the project forward. The District has an administrative role that includes being the local contracting agency responsible for repayment of the locally funded construction costs of the AVC and Interconnect and working with project beneficiaries. The AVC is a water supply pipeline that would help meet existing and future municipal and industrial water demands of water providers in the Arkansas River basin. Physical features would include constructing over 200 miles of buried pipeline, a water treatment facility, and other related facilities. Thirty nine towns and rural domestic water supply systems within the District boundaries would participate in the AVC. Water providers are requesting water deliveries of 10,256 acre-feet to help meet 2070 demands and to assist them in meeting drinking water standards. Fourteen of the water providers currently use water supplies contaminated with naturally occurring radioactive material in concentrations above the primary drinking water standards. AVC water providers also have difficulties meeting non-mandatory secondary drinking water standards for salts and sulfates.

The Interconnect would move water between the north and south outlet works at Pueblo Reservoir to allow for short-term maintenance and emergency situations. The Interconnect would be a short pipeline that will be constructed as a part of the AVC.

2016 REVENUE: The 2016 grant revenue budgeted is \$200,000 from a Colorado State grant. Operating Revenues from participants' payments amounts to \$159,760. In addition, an Intergovernmental Personnel Act (IPA) with Reclamation is in place for 2016 in which Reclamation will reimburse the District personnel costs of \$205,475 for the time two employees work on the AVC project. Total Operating Revenue amounts to \$365,235.

2016 EXPENDITURES: Grant expenditures are budgeted at \$200,000 in the 2016 AVC budget. The Total operating Expenditure budget totals \$365,235. This amount includes staff business travel and meeting expenses at \$8,700, Executive and Director travel and meetings at \$31,200, consultants for water policy management and outside engineering contracts for \$75,000, federal lobbyist services at \$30,000, Board room meeting expense of \$100, the USGS Water Quality Studies program for \$8,332, and personnel and overhead is budgeted to be \$211,903.

FISCAL YEAR 2016 HIGHLIGHTS: In 2016 the District will continue to support the movement of the AVC project through the feasibility phase of design and engineering. District activities that will be conducted will be securing the Right of Entry to private/public property in order for Reclamation to conduct field surveys along the AVC alignment. Assist with quality assurance review work on utility information, property boundary records, easement records, etc. In conjunction with Reclamation, the District will complete an Operation Plan for the project. The District will also work to secure federal appropriations to ensure the project can move to the next final design phase. In addition, the District will continue to implement the Regional Water Conservation Plan and develop and facilitate a “Working Group” to increase communications with the Colorado Department of Public Health and Environment and the AVC participants that are being impacted by existing and new state water quality regulations.

Arkansas Valley Conduit and Interconnect

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery						
Strategy	\$ 138,101					
Design		\$ 46,122	\$ 112,596	\$ 357,686	\$ 311,334	\$ 365,235
Implementation						
Outcome						
Total	\$ 138,101	\$ 46,122	\$ 112,596	\$ 357,686	\$ 311,334	\$ 365,235
Reimbursable**						
Net Cost	\$ 138,101	\$ 46,122	\$ 112,596	\$ 357,686	\$ 311,334	\$ 365,235

Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.2 Diurnal Flows

Key Results Area: Project Development and Reliability

Strategic Goals: Manage Fry-Ark Project Assets

PROJECT DESCRIPTION: The Fryingpan-Arkansas collection system is composed of multiple tunnels, a series of tunnels to the north and another series to the south, diverting water from numerous diversion sites to a central Boustead Tunnel. Each diversion site has a decreed amount of water and each tunnel has a conveyance capacity. Due to the diurnal natural of stream flow contributing from snow melt, in a 24-hour period during high flow that exceeds the associated tunnel's capacity and during low flow is under the tunnel's capacity. The District intends to investigate whether water could be retained during periods of high flow for a short period of time and released within the diversion structure's decree when the tunnel is not at capacity, the Fryingpan-Arkansas's collection system would operate at an increased efficiency.

2016 REVENUE: There are no revenues budgeted for 2016 generated by the study of Diurnal Flows. The study will be funded by the Southeastern Colorado Water Activity Enterprise (Enterprise).

2016 EXPENDITURES: The study of the Diurnal Flows is covered in the 2016 Budget as a portion of the Enterprise's engineering/legal capital expense.

FISCAL YEAR 2016 HIGHLIGHTS: For 2016, the study of the diurnal flows will result in the quantity of water that can be diverted by retaining water at high flows and diverting more water during droughts in a 24 hour period.

5.5.3 Engineering Legal

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable Future Water Supply

PROJECT DESCRIPTION: Engineering support activities for water rights and exchange cases. In addition, this project provides support for opposition of applications filed by other entities that may injure water rights for the Fryingpan-Arkansas Project.

2016 REVENUE: Revenue for this project will be derived from Water Sales Revenues (\$30,000) and capital (\$70,000).

2016 EXPENDITURES: Expenditures will amount to \$100,000 and will include costs to complete three tasks.

- Task 1. Statements of Opposition - \$30,000
- Task 2. Case No. 06CW8 water rights exchange - \$30,000
- Task 3. Evaluation of conditional water rights - \$40,000

FISCAL YEAR 2016 HIGHLIGHTS: This project will continue to support preparation for trial and/or settlement of Case No. 06CW8, an exchange application in the Lower Arkansas Basin in support of future

Arkansas Valley Conduit operations. In addition, this project will support evaluation of the value and feasibility of changing the location of certain east slope conditional water rights before the diligence filing deadline in November 2016. Finally, this project will evaluate operations and change of certain west slope conditional water rights to better achieve the anticipated yield of the Fryingpan-Arkansas Project in preparation for diligence filing deadline in 2018.

Engineering Legal

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery						
Strategy						
Design						
Implementation	\$ 7,991	\$ 1,713	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Outcome						
Total	\$ 7,991	\$ 1,713	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Reimbursable**						
Net Cost	\$ 7,991	\$ 1,713	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.4 Enlargement

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: The Enlargement project consists of enlarging existing Fryingpan-Arkansas Project reservoirs in order to help meet the full demand for additional water storage. The participants propose enlarging Pueblo Reservoir by 54,000 acre-feet and Turquoise Reservoir by 19,000 acre-feet. Additional storage space is needed to meet the estimated 2025 demand for storage. All water-users within the boundaries of the Southeastern Colorado Water Conservancy District (District) will be eligible to participate in the enlargement projects under the required terms of a Memorandum of Agreement (MOA).

Nine participants have signed a MOA with the District agreeing to reimburse the planning and development costs for Enlargement. Their costs are determined by the amount of storage space each participant intends to use in the enlarged reservoirs. They have committed to 58,125 acre-feet of storage space.

The Enlargement project historically developed from the Preferred Storage Options Plan. The genesis of the Enlargement project in 2001 required a federal-level feasibility study, congressional authorization, negotiations with Reclamation, and a final National Environmental Protection Act Environmental Impact Statement. Funding to date has come from participants. Over the years, participants have continued to fund a lobbying effort for the necessary appropriations. The District recognizes the need for enlarging the reservoirs through strategic planning.

2016 REVENUE: Operating Revenues from participants’ payments amount to \$93,566. In addition, in support of the project the District pays \$1,715. Total Operating Revenue amounts to \$95,281.

2016 EXPENDITURES: The Total Operating Expenditure budget totals \$95,281. This amount includes staff business travel and meeting expenses at \$200, Executive and Directors travel and meetings at \$900, federal lobbyist services at \$20,000, USGS Water Quality Studies program for \$70,720, and personnel and overhead is budgeted to be \$3,461.

FISCAL YEAR 2016 HIGHLIGHTS: Colorado’s Water Plan and the Arkansas Basin Implementation Plan was completed at the end of 2015. Both Plans included water storage as a major component. A decision will need to be made by participants and the Enterprise whether to push for legislation to perform a Feasibility Study in late 2016. In 2016 the Enterprise will also need to determine how much storage is needed for agricultural water.

Enlargement

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery	\$ 103,813	\$ 61,015	\$ 126,955			
Strategy				\$ 92,282	\$ 85,440	\$ 95,281
Design						
Implementation						
Outcome						
Total	\$ 103,813	\$ 61,015	\$ 126,955	\$ 92,282	\$ 85,440	\$ 95,281
Reimbursable**						
Net Cost	\$ 103,813	\$ 61,015	\$ 126,955	\$ 92,282	\$ 85,440	\$ 95,281
Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.5 Excess Capacity Master Contract

Key Results Area: Water Supply and Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: Water storage is an important resource of the Fryingpan-Arkansas Project and for water users statewide. The critical task at hand for the Long-Term Excess Capacity Master Contract (Master Contract) is strategically planning for the future needs of municipal storage in southeastern Colorado. Excess capacity storage allows participants to store non-Fryingpan-Arkansas Project water in the Pueblo Reservoir. The Master Contract was historically developed from the Preferred Storage Options Plan (PSOP). There is up to 36,775 acre-feet of water storage reserved by the thirty seven Master Contract participants. The Board of Water Works of Pueblo, Colorado Springs Utilities, and the City of Aurora contribute to the Master Contract project costs through a fee for their participation in the water quality studies. Their contribution reduces the costs of water quality costs to the other participants.

In November 2010, Reclamation signed a Memorandum of Agreement with the District, to begin the National Environmental Protection Act Environmental Impact Statement (NEPA EIS) process for the Master Contract. The NEPA EIS study concluded in September 2013 and a record of decision was signed in February 2014. Master Contract participants paid \$849,819 towards the cost of the NEPA EIS. The costs for the Master Contract portion of the NEPA EIS work were initially valued at one million dollars.

2016 REVENUE: Operating Revenues from participants' payments amounts to \$182,997. Their contribution to the project has provided funding for the water quality and engineering studies and other administrative charges.

2016 EXPENDITURES: The Total Operating Expenditure budget totals \$182,997. This amount includes staff business travel and meeting expenses at \$1,900, Executive and Directors travel and meetings at \$1,100, consultants for water policy management at \$20,000, outside legal contracts for \$20,000, the USGS Water Quality Studies program for \$64,000 and personnel and overhead is budgeted to be \$15,517. The Master Contract budget also includes an expenditure of \$60,000 for the cost of the Master Contract negotiations with Reclamation which will take place in 2016.

FISCAL YEAR 2016 HIGHLIGHTS: The Master Contract negotiations with Reclamation are scheduled to begin the first quarter of 2016 and conclude before the end of the year. The Enterprise will also develop and pursue new Memorandums of Agreements for storage with the participants in the Master Contract.

Excess Capacity Master Contract

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery						
Strategy	\$ 27,822					
Design		\$ 79,972	\$ 186,891	\$ 179,764	\$ 133,168	
Implementation						\$ 182,997
Outcome						
Total	\$ 27,822	\$ 79,972	\$ 186,891	\$ 179,764	\$ 133,168	\$ 182,997
Reimbursable**						
Net Cost	\$ 27,822	\$ 79,972	\$ 186,891	\$ 179,764	\$ 133,168	\$ 182,997

Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.6 Pueblo Dam Hydroelectric Project

Key Results Area: Project Development and Design

Strategic Goals: Develop Renewable Energy Source for Fry-Ark System

PROJECT DESCRIPTION: Hydroelectric power or hydropower is electrical power which is generated through the energy of falling water. This method of energy generation is viewed as environmentally friendly or “green” since no waste occurs during energy generation. In 2011, Reclamation published a request in the Federal Register for proposals for hydropower generation at Pueblo Dam River Outlet. Based on a proposal and evaluation process, a partnership consisting of the Southeastern Colorado Water Conservancy District, the Board of Water Works of Pueblo, and Colorado Springs Utilities was issued a Preliminary Permit to plan and study the Pueblo Dam Hydroelectric Project.

The proposed 7.0 megawatt (MW) facility would be located on the Pueblo Dam River Outlet (Dam). A powerhouse would be located at the downstream end of the existing outlet works that supplies water to the Arkansas River and would use the Dam’s authorized releases to generate an annual average 23.0 million kilowatt hours (kWh) and approximately \$1,300,000 in average revenue per year. The project’s total capital cost is estimated to be \$25.0 million, which will be provided by low-interest hydroelectric project financing available through the Colorado Water Conservation Board.

2016 REVENUE: The 2016 Colorado Water Conservation Board (CWCB) loan revenue budgeted is \$5,200,000 which will include \$990,000 for final design and \$4,210,000 for turbine and generator equipment procurement.

2016 EXPENDITURES: The 2016 expenditures budgeted are \$5,343,019, of which \$5,200,000 will come from the CWCB Loan and \$143,019 covered by Enterprise reserves. The total expenditures includes staff meetings and business travel at \$3,000, Executive Director travel and meetings at \$2,700, Outside Engineering Services at \$990,000 for electrical sales consultation, equipment procurement engineering support, and final design services, legal representation at \$25,000, capital improvements including a turbine and generator equipment at \$4,210,000 and personnel and overhead at \$112,319.

FISCAL YEAR 2016 HIGHLIGHTS: In 2016 the District will negotiate a Power Purchase Agreement (PPA) for selling the electricity generated from the hydroelectric facility. A final Lease of Power Privilege (LoPP) will be obtained from the Bureau of Reclamation to allow final design and construction of the project with a projected operational date of Spring 2018.

Pueblo Dam Hydroelectric Power Project

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery						
Strategy	\$ 260,884	\$ 515,065	\$ 772,867	\$ 1,376,747	\$ 152,492	\$ 5,343,019
Design						
Implementation						
Outcome						
Total	\$ 260,884	\$ 515,065	\$ 772,867	\$ 1,376,747	\$ 152,492	\$ 5,343,019
Reimbursable**						
Net Cost	\$ 260,884	\$ 515,065	\$ 772,867	\$ 1,376,747	\$ 152,492	\$ 5,343,019
Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.7 Information Technology Equipment Procurement

Key Results Area: Information Technology

Strategic Goals: Managing IT to Benefit the SECWCD

PROJECT DESCRIPTION: In December 2015 the Southeastern Colorado Water Conservancy District (District) completed the implementation of the exchange server, backup system, and firewall. In of 2016 the District plans to perform updates to the equipment in the Board of Directors meeting room. The District will also be investigating the options of an electronic filing system for future implementation.

2016 REVENUE: Revenue for this project will be derived from the operating revenue of the District funds.

2016 EXPENDITURES: Expenditures for 2016 are estimated to be \$15,000 and will include costs to complete two items.

- Item 1. Board Room Updates - \$10,000
- Item 2. Investigation into an electronic Filing System - \$5,000

FISCAL YEAR 2016 HIGHLIGHTS: The Board of Directors meeting room updates will include a software upgrade and additional monitors for public viewing. The District will investigate cost of an electronic filing system to organize all District files. This system would provide easy access to historical files and ensure that all needed information is being filed in District records.

Information Technology

Strategic Plan Project Phase*	2013 Actual	2014 Actual	2014 Budget	2015 Budget	2015 Actual	2016 Budget
Planning						
Discovery						
Strategy	\$ -					
Design		\$ 8,344				
Implementation			\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000
Outcome						
Total	\$ -	\$ 8,344	\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000
Reimbursable**						
Net Cost	\$ -	\$ 8,344	\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000
Planning						
Discovery						
Strategy						
Design						
Implementation						
Outcome						

*Planning-intention to do something; Discovery-process of finding out; Strategy-a plan of action; Design-a detailed plan; Implementation-put into action; Outcome final achievement

**Reimbursement explanation

5.5.8 Restoration of Yield (ROY Project)

Key Results Area: Water Supply and Water Storage

Strategic Goals: Reliable and Secure Water Storage

PROJECT DESCRIPTION: As a result of the Six Party IGA, the Restoration of Yield (ROY) group was established with the purpose of recapturing water not exchanged into Pueblo Reservoir because of the minimum flow requirements of the Six Party IGA and the Pueblo Recreational In-stream Channel Diversion (RICD). The ROY Group contracted with and utilizes facilities of the Holbrook Mutual Irrigation Company downstream on the Arkansas River near Rocky Ford. The water not exchanged into Pueblo Reservoir travels downstream to the Holbrook Canal head gate and then down the Holbrook Canal where it is then stored in Holbrook Reservoir. The water is exchanged back into Pueblo Reservoir when there is sufficient capacity for the exchange. The transit and evaporative losses associated with this operation are high and other alternatives are being evaluated.

Three potential sites have been discussed as other alternatives: Southwest Sod Farm, Stonewall Springs, and Transit Mix gravel pit. Criteria that were considered priority are existing infrastructure, new infrastructure, operations and maintenance, permitting, and costs. The ROY Group is anticipating the purchase of a new reservoir site. The 2016 budget numbers are based on the proposed purchase of Southwest Sod Farms. Southeastern Colorado Water Activity Enterprise's (Enterprise) share of the purchase is five percent of \$4,300,000 over a four year period (\$53,750 per year).

ROY participants will also be addressing specific legal opposition concerns with Case No. 06CW120 Exchange case in 2016.

2016 REVENUE: There are no revenues budgeted for 2016 generated by ROY. The operations of ROY are generated from the Enterprise and the capital purchases are taken from the Enterprise Reserves.

2016 EXPENDITURES: The 2016 Annual Budget has provisions with line items for the Enterprise and Southeastern Colorado Water Conservancy District's (District) contribution to the ROY operations. The Enterprise budgeted \$20,000 for engineering/legal for ROY Exchange Case 06CW120 and for the ROY increased storage facilities development and associated cost are \$53,750 from the Enterprise Reserve Fund. For ROY operations and other related expenses, \$10,000 was budgeted.

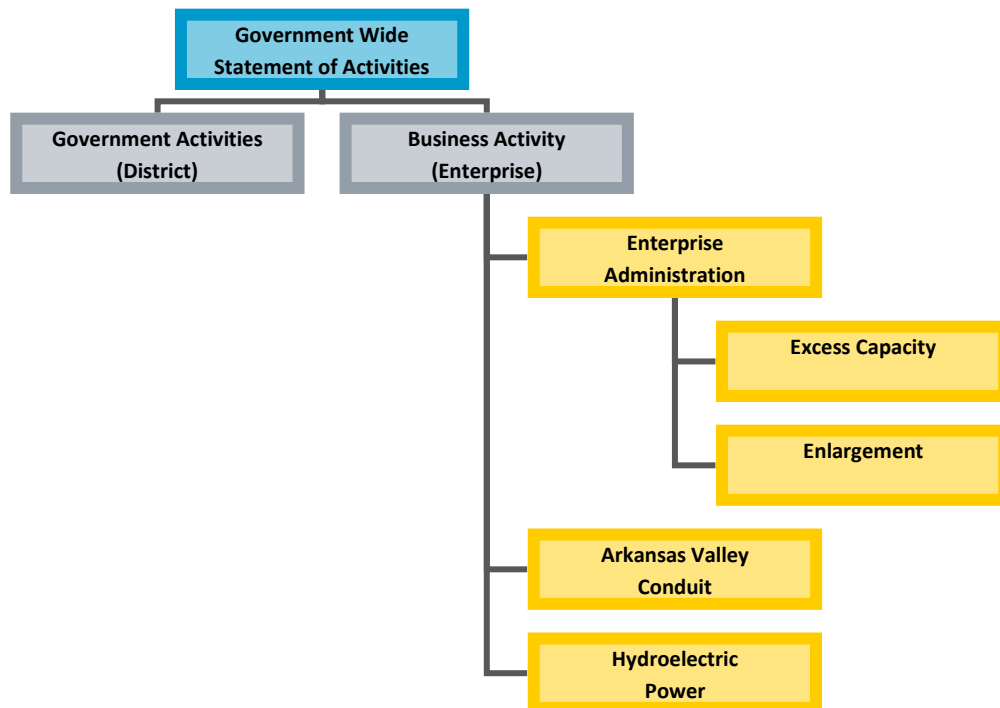
FISCAL YEAR 2016 HIGHLIGHTS: For 2016, ROY Project will utilize the Holbrook Canal agreement to continue ROY operations as they have in the past. The ROY Group is anticipating the purchase of a new reservoir site. The 2016 budget numbers are based on the proposed purchase of Southwest Sod Farms for a five percent share of \$4,300,000 over a four year period. ROY Exchange Case 06CW120 is scheduled in court during 2016.

6 Budget Detail Financial Statements

6.1 *Budget Financial Methodology*

This section includes a detail look at the funds and the way that they are consolidated to make up the Governmental and Business Activities. The first finance statement is a consolidated view of all 2015 appropriated activities known as Government-Wide. This budget displays Government Activity in one column and a consolidation of the Business Activity in a second column. These two columns are then consolidated into a third total Government Wide column. The subsequent pages gives the reader a full detail of the District revenues and expenditures including 2013 actuals, 2014 Budget, 2014 year-to-date and the 2015 Budget. This comparison allows the reader to follow the historical trend of revenues and expenditures. This same presentation is used for a consolidation of the Water Activity Enterprise (Enterprise). The Enterprise presents breakouts of each of the major projects including Hydroelectric Power, Arkansas Valley Conduit, Excess Capacity Master Contract, and Enlargement of Reservoirs. Even though the Excess Capacity and Enlargement is a portion of the overall Enterprise Administration Budget, they are shown as separate statements. The separate Budget statements for these projects are provided to inform project participants, because total revenues provided by the participants match total expenditures. The diagram below illustrates the fund structure of the Government Activity and the Activity Enterprise.

Copies of the budget publication are available to the public at the District office during normal business hours or located on the <http://www.secwcd.org/content/finance>.



6.2 Government Wide Statement of Activities

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Wide Statement of Activities

From 1/1/2016 Through 12/31/2016

(In Whole Numbers)

	Government Activity	Business Activity	Total
Fryingpan-Arkansas Activity			
Fryingpan-Arkansas Revenue			
RRA Fee Reimbursement	2,000	0	2,000
Winter Water Storage	140,000	0	140,000
Fountain Valley Authority	5,352,760	0	5,352,760
Contract Mill Levy Collections	7,049,460	0	7,049,460
Abatement and Refund of Tax Collections	46,996	0	46,996
Prior Year Tax	(5,776)	0	(5,776)
County Collection Fees	(112,940)	0	(112,940)
Total Fryingpan-Arkansas Revenue	12,472,500	0	12,472,500
Fryingpan-Arkansas Expense			
Contract Tax Payment - USBR	(6,977,740)	0	(6,977,740)
Payment - Winter Water Storage - USBR	(140,000)	0	(140,000)
Payment - Fountain Valley Authority	(5,352,760)	0	(5,352,760)
Reclamation Reform Act Audit	(2,000)	0	(2,000)
Total Fryingpan-Arkansas Expense	(12,472,500)	0	(12,472,500)
Total Fryingpan-Arkansas Activity	0	0	0
Grant Activity			
Grant Revenue			
Grant Revenue State/Local	49,889	200,000	249,889
Grant Matching Contributions	0	0	0
Federal Grant	44,859	0	44,859
Grant Revenue - Contingency	105,252	34,000	139,252
Total Grant Revenue	200,000	234,000	434,000
Grant Expense			
Project/Grant Expenses	(94,748)	(200,000)	(294,748)
Contingency - Grants	(105,252)	(34,000)	(139,252)
Total Grant Expense	(200,000)	(234,000)	(434,000)
Total Grant Activity	0	0	0
Operating Activity			
Operating Revenue			
Return Flow Water Sales	0	58,032	58,032
Well Augmentation	0	14,841	14,841
Interest Income	1,332	528	1,860
Interest on Bonds	95,900	76,210	172,110
Surcharge Revenue	0	618,394	618,394
Aurora IGA - Administration Fee	0	50,000	50,000
Aurora IGA - If & When WAE fee	0	100,000	100,000
Payments - Participants	0	436,323	436,323
Matching Project Contribution	0	1,715	1,715
Federal IPA USBR Contract	0	205,475	205,475
Hydroelectric Power Loan	0	5,200,000	5,200,000
Regional Resource Planning Payments	0	55,000	55,000
Project Water Sales	0	393,204	393,204
Specific Ownership Tax Collections	644,282	0	644,282
Enterprise Admin Reimbursement	1,167,945	0	1,167,945
Room Rental and Services	100	0	100
Xeriscape Tour and Garden Shows	900	0	900
Operating Tax Revenue	274,146	0	274,146
Total Operating Revenue	2,184,605	7,209,722	9,394,327

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Wide Statement of Activities

From 1/1/2016 Through 12/31/2016

(In Whole Numbers)

	<u>Government Activity</u>	<u>Business Activity</u>	<u>Total</u>
Operating Expense			
Reimbursement to Other Project/Fund	0	(1,715)	(1,715)
Staff Payroll	(845,745)	0	(845,745)
Incentive/Performance Capacity	(40,700)	0	(40,700)
Directors Payroll	(36,000)	0	(36,000)
Payroll Taxes	(61,929)	0	(61,929)
HSA Contributions	(34,594)	0	(34,594)
401 Retirement Contribution	(115,700)	0	(115,700)
457 Retirement Contribution	(41,891)	0	(41,891)
Health Insurance	(112,596)	0	(112,596)
Life Ins - Staff & Directors	(8,280)	0	(8,280)
Medical Reimbursement Expense	(4,950)	0	(4,950)
LT Disability Ins	(5,916)	0	(5,916)
Employee Assistance Program	(730)	0	(730)
Dental Insurance	(7,608)	0	(7,608)
Vision Insurance	(1,598)	0	(1,598)
Worker's Compensation Insurance	(3,978)	0	(3,978)
Admin Fees for Human Resources	(4,000)	0	(4,000)
Annual Audit	(45,000)	0	(45,000)
Bank Fees	(1,200)	0	(1,200)
Board Awards/Gifts	(1,000)	0	(1,000)
Board Coffee/Snacks	(500)	0	(500)
Board Memberships/Subscriptions	(7,950)	0	(7,950)
Board Printing	(1,000)	0	(1,000)
Board Room Presentation Equipment and Maintenance	(200)	0	(200)
Board Room Accessories	(300)	0	(300)
Board/Committee Meals	(7,700)	(100)	(7,800)
Building Heating/Cooling	(1,800)	0	(1,800)
Building Other/Misc Maintenance	(2,500)	0	(2,500)
Building Plumbing & Electrical	(2,250)	0	(2,250)
Building Tools & Equipment	(200)	0	(200)
Capital Improvements - SOD Irrigation	0	(60,000)	(60,000)
Capital Improvement - Hydroelectric	0	(4,210,000)	(4,210,000)
Capital Outlay - Projects	0	(73,750)	(73,750)
Capital Outlay - Information System	(10,000)	0	(10,000)
Capital Outlay - Office	(5,000)	(70,000)	(75,000)
Children's Water Festival	(600)	0	(600)
Compliance Studies	0	(60,000)	(60,000)
Computer - General Contracts	(18,010)	0	(18,010)
Computer - Supplies	(750)	0	(750)
Computer - Hardware	(9,200)	0	(9,200)
Computer - Software and Licenses	(12,954)	0	(12,954)
Conservation - Irrigation Technology	(75)	0	(75)
Xeriscape Garden Tours	(700)	0	(700)
Consultant HR Breadbasket	0	0	0
Consultant/Lobbying Services - Federal	(27,300)	(83,300)	(110,600)
Colorado River Services	(12,000)	(58,000)	(70,000)
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	(400)	0	(400)
Directors - Other Transportation (Taxi/Shuttle/Rental)	(250)	0	(250)

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Wide Statement of Activities

From 1/1/2016 Through 12/31/2016

(In Whole Numbers)

	Government Activity	Business Activity	Total
Directors Airfare	(2,500)	(7,800)	(10,300)
Directors Hotels	(5,000)	(9,600)	(14,600)
Directors Meals	(1,200)	(2,400)	(3,600)
Directors Meeting Registrations	(5,500)	0	(5,500)
Directors Mileage Reimbursement	(13,000)	(1,400)	(14,400)
Legal Representation	(326,000)	(52,500)	(378,500)
Legal Expense	(17,000)	0	(17,000)
Water Policy Management Consultants	(15,000)	(70,000)	(85,000)
Engineering Legal Consultants	0	(30,000)	(30,000)
Engineering Outside Contracts	(10,000)	(1,050,000)	(1,060,000)
Executive - Airfare	(2,000)	(4,800)	(6,800)
Executive - District Vehicle Gas	(1,000)	0	(1,000)
Executive - Hotels	(5,000)	(6,300)	(11,300)
Executive - Meals	(1,000)	(2,100)	(3,100)
Executive - Meeting Registrations	(2,800)	0	(2,800)
Executive - Other Travel Expense	(300)	(1,500)	(1,800)
Fry-Ark Tours	(10,000)	0	(10,000)
Landscape Maintenance - Garden Tools	(150)	0	(150)
Landscape - Mower Maintenance & Fuel	(350)	0	(350)
Insurance - Automobile	(2,350)	0	(2,350)
Insurance - Excess Liability	(3,200)	0	(3,200)
Insurance - General Liability	(14,200)	0	(14,200)
Insurance - Property & Liability	(5,500)	0	(5,500)
Insurance - Public Official Liability	(1,500)	0	(1,500)
Legal Notices	(5,600)	0	(5,600)
Legal Travel Expense	(200)	0	(200)
Maintenance - Backflow Testing	(130)	0	(130)
Maintenance - Fire Extinguisher	(120)	0	(120)
Maintenance - Janitorial Services	(3,360)	0	(3,360)
Maintenance - Pest Control	(350)	0	(350)
Maintenance - Waste Disposal	(1,600)	0	(1,600)
Maintenance - Security	(4,050)	0	(4,050)
Maintenance - Snow Removal	(1,500)	0	(1,500)
Maintenance - Window Cleaning	(1,100)	0	(1,100)
Maintenance Facilities - Blacktop	(5,200)	0	(5,200)
Meeting Expense	(1,866)	(1,500)	(3,366)
Meeting Meals	(1,800)	(1,300)	(3,100)
Office - Equipment (New and Maintenance)	(1,475)	0	(1,475)
Office - Coffee/Snacks	(500)	0	(500)
Office - Copy Machine Color	(8,000)	0	(8,000)
Office - General/Staff Memberships	(4,000)	0	(4,000)
Office Overhead	0	(432,200)	(432,200)
Awards & Gifts - Other	(400)	0	(400)
Office - Petty Cash	(200)	0	(200)
Office - Printing	(2,100)	0	(2,100)
Office - Publications & Subscriptions	(1,844)	0	(1,844)
Phone - Cell	(5,260)	0	(5,260)
Phone - Equipment Maintenance	(2,500)	0	(2,500)
Phone - Land	(12,000)	0	(12,000)
Postage & Shipping	(1,000)	0	(1,000)
Project Directors Allocation	0	(24,120)	(24,120)
Project Personnel	0	(711,625)	(711,625)

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Wide Statement of Activities

From 1/1/2016 Through 12/31/2016

(In Whole Numbers)

	<u>Government Activity</u>	<u>Business Activity</u>	<u>Total</u>
Transit Loss Study Expenses	0	(6,650)	(6,650)
Research Project Support	0	(27,000)	(27,000)
Sponsorships, Exhibits & Ads	(5,000)	0	(5,000)
Staff Awards and Gifts	(700)	0	(700)
Staff Business - Airfare	(4,550)	0	(4,550)
Staff Business - District Vehicle Gas	(5,107)	(5,500)	(10,607)
Staff Business - Hotels	(6,145)	(2,100)	(8,245)
Staff Business - Meals	(2,400)	(800)	(3,200)
Staff Business - Meeting Registrations	(6,650)	0	(6,650)
Staff Business - Other Travel	(2,000)	(2,600)	(4,600)
Staff Certification - Airfare	(300)	0	(300)
Staff Certification - Hotels	(1,200)	0	(1,200)
Staff Certification - Meals	(400)	0	(400)
Staff Certification - Other Expense	(225)	0	(225)
Staff Certification - Registrations	(1,265)	0	(1,265)
Staff Education - Airfare	(3,750)	0	(3,750)
Staff Education - Hotels	(6,100)	0	(6,100)
Staff Education - Meals	(1,500)	0	(1,500)
Staff Education - Other Travel	(1,400)	0	(1,400)
Staff Ed - Registrations (General Skills)	(30,822)	0	(30,822)
Supplies - Janitorial	(500)	0	(500)
Supplies - Office	(5,000)	0	(5,000)
Supplies - Paper	(600)	0	(600)
Supplies - Toner	(2,000)	0	(2,000)
U.S.G.S. Co-op Programs	0	(180,296)	(180,296)
RRPG Project Costs	0	(175,000)	(175,000)
Utilities	(20,000)	0	(20,000)
Utilities - Airport Fee	(936)	0	(936)
Vehicle R&M - 2010 Prius Sliver	(1,500)	0	(1,500)
Vehicle R&M - Rav4	(1,250)	0	(1,250)
Vehicle R&M - Prius 2010 Gold	(1,250)	0	(1,250)
Web Contracts - Design & Support	(5,000)	0	(5,000)
Web Hosting	(500)	0	(500)
Landscape - Aeration & Weed Control	(600)	0	(600)
Landscape - Fertilizer & Chemicals	(600)	0	(600)
Landscape Maintenance Contracts	(4,000)	0	(4,000)
Landscape - Mulch, Soil Amendments	(600)	0	(600)
Xeriscape - Plants	(600)	0	(600)
Landscape - Sprinkler System Repair & Maintenance	(1,550)	0	(1,550)
Xeriscape Ed Programs & Publications	(2,650)	0	(2,650)
Contingency - Operating	(50,000)	0	(50,000)
Total Operating Expense	<u>(2,184,409)</u>	<u>(7,425,956)</u>	<u>(9,610,365)</u>
Total Operating Activity	<u>196</u>	<u>(216,234)</u>	<u>(216,038)</u>

6.3 Government Activity (District)

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Fry-Ark Project Revenue				
Tax Collections				
Contract Mill Levy Collections	6,560,024	6,675,548	6,633,746	7,049,460
Abatement and Refund of Tax Collections	39,988	37,086	58,609	46,996
Prior Year Tax	3,089	(3,347)	(9,405)	(5,776)
County Collection Fees	<u>(114,262)</u>	<u>(112,114)</u>	<u>(114,017)</u>	<u>(112,940)</u>
Total Tax Collections	6,488,839	6,597,173	6,568,933	6,977,740
Fountain Valley Authority				
Fountain Valley Authority	<u>5,352,751</u>	<u>5,352,760</u>	<u>5,352,751</u>	<u>5,352,760</u>
Total Fountain Valley Authority	5,352,751	5,352,760	5,352,751	5,352,760
Winter Water Storage				
Winter Water Storage	<u>90,426</u>	<u>112,000</u>	<u>156,269</u>	<u>140,000</u>
Total Winter Water Storage	90,426	112,000	156,269	140,000
Collection of RRA Fees				
RRA Fee Reimbursement	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>2,000</u>
Total Collection of RRA Fees	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>2,000</u>
Total Fry-Ark Project Revenue	<u>11,932,016</u>	<u>12,065,933</u>	<u>12,077,953</u>	<u>12,472,500</u>
Fry-Ark Project Expenditures				
Contract Payments				
Contract Tax Payment - USBR	0	6,597,173	6,568,059	6,977,740
OM&R Charges	<u>2,574,403</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Contract Payments	2,574,403	6,597,173	6,568,059	6,977,740
Fountain Valley Authority				
Payment - Fountain Valley Authority	<u>5,352,751</u>	<u>5,352,760</u>	<u>5,352,751</u>	<u>5,352,760</u>
Total Fountain Valley Authority	5,352,751	5,352,760	5,352,751	5,352,760
Winter Water Storage				
Payment - Winter Water Storage - USBR	<u>90,426</u>	<u>112,000</u>	<u>156,269</u>	<u>140,000</u>
Total Winter Water Storage	90,426	112,000	156,269	140,000
RRA Fees				
Reclamation Reform Act Audit	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>2,000</u>
Total RRA Fees	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>2,000</u>
Total Fry-Ark Project Expenditures	<u>8,017,580</u>	<u>12,065,933</u>	<u>12,077,079</u>	<u>12,472,500</u>
Total Fry-Ark Revenues Over (Under) Expenditures	<u><u>3,914,436</u></u>	<u><u>0</u></u>	<u><u>874</u></u>	<u><u>0</u></u>
Grant Revenue				
State				
Grant Revenue State/Local	0	93,000	35,322	49,889
Grant Matching Contributions	0	0	6,921	0
Grant Revenue - Contingency	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>105,252</u>
Total State	0	193,000	42,243	155,141
Federal				
Federal Grant	<u>0</u>	<u>0</u>	<u>0</u>	<u>44,859</u>
Total Federal	<u>0</u>	<u>0</u>	<u>0</u>	<u>44,859</u>
Total Grant Revenue	0	193,000	42,243	200,000
Grant Expenditures				
Expenditures				
Project/Grant Expenses	0	93,000	44,460	94,748
Contingency - Grants	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>105,252</u>
Total Expenditures	<u>0</u>	<u>193,000</u>	<u>44,460</u>	<u>200,000</u>
Total Grant Expenditures	0	193,000	44,460	200,000
Subtotal Grants	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>(2,217)</u></u>	<u><u>0</u></u>

Southeastern Colorado Water Conservancy District

2016 Adopted Budget Government Activity(District) Statement of Revenues and Expenditures (In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Operating Revenue				
Operating Tax Revenue				
Specific Ownership Tax Collections	697,057	634,948	698,660	644,282
Operating Tax Revenue	255,628	259,605	258,003	274,146
Total Operating Tax Revenue	952,686	894,553	956,663	918,428
Federal Appropriations & USBR				
BOR Credit Revenue	682,808	0	0	0
Total Federal Appropriations & USBR	682,808	0	0	0
Interfund Reimbursements				
Enterprise Admin Reimbursement	1,216,103	1,164,768	1,138,767	1,167,945
Total Interfund Reimbursements	1,216,103	1,164,768	1,138,767	1,167,945
Investment Revenue				
Interest Income	19,768	600	10,428	1,332
Income to Fair Market Adjust	1,748	0	(9,021)	0
Interest on Bonds	98,300	103,100	103,723	95,900
Total Investment Revenue	119,816	103,700	105,130	97,232
Other Revenue				
Miscellaneous Revenue	3,255	0	0	0
Insurance Claim	0	0	87,433	0
Room Rental and Services	514	100	0	100
Xeriscape Tour and Garden Shows	600	600	1,138	900
Total Other Revenue	4,369	700	88,571	1,000
Total Operating Revenue	2,975,782	2,163,721	2,289,130	2,184,605
Operating Expenditures				
Human Resources				
Staff Payroll	846,022	845,745	810,847	845,745
Incentive/Performance Capacity	24,258	36,000	28,461	40,700
Directors Payroll	36,000	36,000	36,000	36,000
Payroll Taxes	60,317	61,168	58,728	61,929
HSA Contributions	26,975	29,644	29,650	34,594
401 Retirement Contribution	107,921	119,960	104,396	115,700
457 Retirement Contribution	40,768	41,891	40,200	41,891
Health Insurance	75,388	86,412	88,218	112,596
Reimburse Health Insurance	5,032	0	0	0
Life Ins - Staff & Directors	7,065	7,560	6,924	8,280
Medical Reimbursement Expense	849	4,950	1,799	4,950
LT Disability Ins	4,931	4,836	4,530	5,916
Employee Assistance Program	625	638	596	730
Dental Insurance	6,273	6,072	5,364	7,608
Vision Insurance	1,338	1,301	1,301	1,598
Worker's Compensation Insurance	3,998	3,978	(207)	3,978
Admin Fees for Human Resources	3,832	4,000	4,174	4,000
Total Human Resources	1,251,591	1,290,155	1,220,980	1,326,215
Staff Training, Meetings, Education and Travel				
Meeting Expense	1,214	1,866	299	1,866
Meeting Meals	778	1,600	449	1,800
Staff Business - Airfare	1,955	4,550	1,147	4,550
Staff Business - District Vehicle Gas	1,950	5,107	795	5,107
Staff Business - Hotels	4,950	10,048	2,869	6,145
Staff Business - Meals	1,399	2,400	778	2,400
Staff Business - Meeting Registrations	6,048	6,650	2,270	6,650
Staff Business - Other Travel	1,927	2,910	642	2,000

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Staff Certification - Airfare	238	275	0	300
Staff Certification - Hotels	500	1,100	0	1,200
Staff Certification - Meals	30	345	0	400
Staff Certification - Other Expense	139	650	646	225
Staff Certification - Registrations	975	1,125	1,045	1,265
Staff Education - Airfare	0	0	0	3,750
Staff Education - Hotels	892	150	557	6,100
Staff Education - Meals	76	0	0	1,500
Staff Education - Other Travel	107	125	0	1,400
Staff Ed - Registrations (General Skills)	15,853	30,794	3,690	30,822
Total Staff Training, Meetings, Education and Travel	39,032	69,695	15,187	77,480
Executive, Director Travel and Meetings				
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	834	400	336	400
Directors - Other Transportation (Taxi/Shuttle/Rental)	443	250	123	250
Directors Airfare	1,674	2,500	1,008	2,500
Directors Hotels	7,225	5,000	5,387	5,000
Directors Meals	1,657	1,200	1,049	1,200
Directors Meeting Registrations	5,718	5,500	4,055	5,500
Directors Mileage Reimbursement	10,167	13,000	9,622	13,000
Executive - Airfare	1,382	2,000	363	2,000
Executive - District Vehicle Gas	1,449	2,000	968	1,000
Executive - Hotels	4,818	5,000	3,387	5,000
Executive - Meals	565	1,000	624	1,000
Executive - Meeting Registrations	2,844	2,800	2,180	2,800
Executive - Other Travel Expense	651	300	351	300
Total Executive, Director Travel and Meetings	39,427	40,950	29,453	39,950
Outside and Professional Services				
Annual Audit	14,024	45,000	38,564	45,000
Consultant HR Breadbasket	0	6,000	3,900	0
Legal Representation	300,000	326,000	278,746	326,000
Water Policy Management Consultants	0	15,000	2,002	15,000
Engineering Outside Contracts	0	10,000	0	10,000
Legal Travel Expense	13	200	17	200
Total Outside and Professional Services	314,037	402,200	323,228	396,200
Lobbyists				
Consultant/Lobbying Services - Federal	22,264	39,300	33,456	27,300
Total Lobbyists	22,264	39,300	33,456	27,300
External Partners, Studies, Water Rights				
Colorado River Negotiations	1,500	0	0	0
Colorado River Services	0	12,000	0	12,000
Total External Partners, Studies, Water Rights	1,500	12,000	0	12,000
Legal and Engineering				
Legal Expense	7,059	17,000	0	17,000
Total Legal and Engineering	7,059	17,000	0	17,000
Water Education, Sponsorships, Conservation				
Children's Water Festival	1,200	1,200	1,200	600
Conservation - Irrigation Technology	48	75	48	75
Xeriscape Garden Tours	605	670	600	700
Fry-Ark Tours	6,851	10,000	0	10,000
Sponsorships, Exhibits & Ads	1,825	3,000	3,183	5,000
Xeriscape Ed Programs & Publications	1,991	2,000	1,359	2,650
Total Water Education, Sponsorships, Conservation	12,519	16,945	6,390	19,025

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Board Room Meetings and Expense				
Board Coffee/Snacks	257	500	237	500
Board Memberships/Subscriptions	12,902	7,950	7,515	7,950
Board Printing	167	400	839	1,000
Board Room Presentation Equipment and Maintenance	0	200	150	200
Board Room Accessories	329	300	0	300
Board/Committee Meals	<u>3,041</u>	<u>7,700</u>	<u>4,248</u>	<u>7,700</u>
Total Board Room Meetings and Expense	16,695	17,050	12,988	17,650
Building and Landscape Expense				
Building Heating/Cooling	2,115	1,800	680	1,800
Building Other/Misc Maintenance	1,622	2,500	801	2,500
Building Plumbing & Electrical	1,707	2,250	1,605	2,250
Building Tools & Equipment	0	200	79	200
Landscape Maintenance - Garden Tools	79	150	70	150
Landscape - Mower Maintenance & Fuel	250	200	352	350
Maintenance - Backflow Testing	110	130	110	130
Maintenance - Fire Extinguisher	68	120	70	120
Maintenance - Janitorial Services	3,180	3,360	3,180	3,360
Maintenance - Pest Control	303	350	303	350
Maintenance - Waste Disposal	1,442	1,500	1,551	1,600
Maintenance - Security	2,020	4,050	2,239	4,050
Maintenance - Snow Removal	1,940	1,500	1,420	1,500
Maintenance - Window Cleaning	800	1,100	1,000	1,100
Maintenance Facilities - Blacktop	1,500	5,200	0	5,200
Supplies - Janitorial	353	400	386	500
Utilities	15,806	20,000	17,351	20,000
Utilities - Airport Fee	900	936	900	936
Landscape - Aeration & Weed Control	502	600	687	600
Landscape - Fertilizer & Chemicals	625	600	406	600
Landscape Maintenance Contracts	3,000	4,000	3,170	4,000
Landscape - Mulch, Soil Amendments	361	600	335	600
Xeriscape - Plants	353	600	531	600
Landscape - Sprinkler System Repair & Maintenance	<u>235</u>	<u>700</u>	<u>2,583</u>	<u>1,550</u>
Total Building and Landscape Expense	39,270	52,846	39,807	54,046
Insurance				
Insurance - Excess Liability	2,685	3,000	0	3,200
Insurance - General Liability	12,388	13,500	0	14,200
Insurance - Property & Liability	4,504	5,000	0	5,500
Insurance - Public Official Liability	<u>1,292</u>	<u>1,420</u>	<u>0</u>	<u>1,500</u>
Total Insurance	20,868	22,920	0	24,400
Office and Administrative Expense				
Bank Fees	669	1,200	1,166	1,200
Board Awards/Gifts	529	1,000	91	1,000
Depreciation Expense	68,482	0	0	0
Legal Notices	2,841	5,600	197	5,600
Office - Equipment (New and Maintenance)	167	1,475	24	1,475
Office - Coffee/Snacks	350	500	178	500
Office - Copy Machine Color	4,293	8,000	4,220	8,000
Office - General/Staff Memberships	8,182	11,585	4,245	4,000
Awards & Gifts - Other	2,056	400	375	400
Office - Petty Cash	0	200	0	200
Office - Printing	1,286	2,100	606	2,100

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Office - Publications & Subscriptions	632	1,844	486	1,844
Postage & Shipping	3,854	4,699	4,146	1,000
Staff Awards and Gifts	153	700	225	700
Supplies - Office	2,768	5,000	5,965	5,000
Supplies - Paper	759	1,500	589	600
Supplies - Toner	723	3,000	622	2,000
Contingency - Operating	0	50,000	0	50,000
Total Office and Administrative Expense	97,744	98,803	23,136	85,619
Telephones, Information Technology				
Computer - General Contracts	12,426	15,800	15,260	18,010
Computer - Supplies	332	750	690	750
Computer - Hardware	2,292	7,200	2,266	9,200
Computer - Software and Licenses	8,289	14,930	10,516	12,954
Phone - Cell	4,086	4,620	2,933	5,260
Phone - Equipment Maintenance	2,169	3,000	0	2,500
Phone - Land	11,031	12,000	10,877	12,000
Web Contracts - Design & Support	3,450	5,000	1,772	5,000
Web Hosting	649	400	0	500
Total Telephones, Information Technology	44,724	63,700	44,314	66,174
Capital Outlay and Improvements				
Capital Outlay - Information System	0	10,000	8,593	10,000
Capital Outlay - INS Claim	0	0	86,701	0
Capital Outlay - Office	1,007,581	5,000	5,469	5,000
Total Capital Outlay and Improvements	1,007,581	15,000	100,764	15,000
Automobile Expense and Insurance				
Insurance - Automobile	2,032	2,200	0	2,350
Vehicle R&M - Envoy	10	0	0	0
Vehicle R&M - Le Sabre	10	0	0	0
Vehicle R&M - 2010 Prius Sliver	899	1,500	1,136	1,500
Vehicle R&M - Rav4	326	1,250	438	1,250
Vehicle R&M - Prius 2010 Gold	167	1,250	196	1,250
Total Automobile Expense and Insurance	3,444	6,200	1,769	6,350
Other Payments				
AVC Matching Contribution	20,000	0	0	0
Total Other Payments	20,000	0	0	0
Total Operating Expenditures	2,937,755	2,164,764	1,851,473	2,184,409
Subtotal Operations	38,027	(1,043)	437,657	196
Total Revenues Over (Under) Expenditures	3,952,463	(1,043)	436,315	196

6.4 Business Activity (Enterprise)

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Grant Revenue				
State				
Grant Revenue State/Local	155,662	112,000	107,975	200,000
Grant Revenue - Contingency	<u>0</u>	<u>12,000</u>	<u>0</u>	<u>34,000</u>
Total State	155,662	124,000	107,975	234,000
Federal				
Federal Grant	<u>30,945</u>	<u>13,000</u>	<u>9,024</u>	<u>0</u>
Total Federal	<u>30,945</u>	<u>13,000</u>	<u>9,024</u>	<u>0</u>
Total Grant Revenue	186,607	137,000	117,000	234,000
Grant Expenditures				
Expenditures				
Project/Grant Expenses	186,608	125,000	116,999	200,000
Contingency - Grants	<u>0</u>	<u>12,000</u>	<u>0</u>	<u>34,000</u>
Total Expenditures	<u>186,608</u>	<u>137,000</u>	<u>116,999</u>	<u>234,000</u>
Total Grant Expenditures	186,608	137,000	116,999	234,000
Subtotal Grants	<u>(1)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Operating Revenue				
Water Sales and Surcharges				
Return Flow Water Sales	57,896	47,904	81,894	58,032
Well Augmentation	19,370	11,541	23,457	14,841
Surcharge Revenue	581,806	563,940	663,184	618,394
Aurora IGA - If & When WAE fee	100,000	100,000	100,000	100,000
Project Water Sales	<u>419,678</u>	<u>337,457</u>	<u>393,281</u>	<u>393,204</u>
Total Water Sales and Surcharges	1,178,750	1,060,842	1,261,816	1,184,471
Participant Payments				
Payments - Other	50,950	0	0	0
Payments - Participants	<u>343,744</u>	<u>403,289</u>	<u>238,328</u>	<u>436,323</u>
Total Participant Payments	394,694	403,289	238,328	436,323
Federal Appropriations & USBR				
Federal IPA USBR Contract	<u>13,903</u>	<u>224,521</u>	<u>177,656</u>	<u>205,475</u>
Total Federal Appropriations & USBR	13,903	224,521	177,656	205,475
Interfund Reimbursements				
Matching Project Contribution	<u>21,396</u>	<u>1,925</u>	<u>853</u>	<u>1,715</u>
Total Interfund Reimbursements	21,396	1,925	853	1,715
Investment Revenue				
Interest Income	5,008	468	654	528
Income to Fair Market Adjust	101,039	0	(8,097)	0
Interest on Bonds	<u>100,009</u>	<u>106,767</u>	<u>118,964</u>	<u>76,210</u>
Total Investment Revenue	206,056	107,235	111,520	76,738
Other Revenue				
Aurora IGA - Administration Fee	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Total Other Revenue	50,000	50,000	50,000	50,000
Partnership Contributions				
Hydroelectric Power Loan	0	1,100,000	0	5,200,000
Regional Resource Planning Payments	<u>0</u>	<u>110,000</u>	<u>110,000</u>	<u>55,000</u>
Total Partnership Contributions	<u>0</u>	<u>1,210,000</u>	<u>110,000</u>	<u>5,255,000</u>
Total Operating Revenue	1,864,799	3,057,812	1,950,173	7,209,722
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	70	1,250	639	1,500

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Meeting Meals	202	1,050	714	1,300
Staff Business - Airfare	0	0	831	0
Staff Business - District Vehicle Gas	262	5,500	319	5,500
Staff Business - Hotels	458	1,000	671	2,100
Staff Business - Meals	275	800	295	800
Staff Business - Other Travel	<u>3,046</u>	<u>2,400</u>	<u>1,300</u>	<u>2,600</u>
Total Staff Training, Meetings, Education and Travel	4,314	12,000	4,769	13,800
Executive, Director Travel and Meetings				
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	0	0	64	0
Directors - Other Transportation (Taxi/Shuttle/Rental)	0	0	45	0
Directors Airfare	578	1,850	1,377	7,800
Directors Hotels	0	1,250	977	9,600
Directors Meals	0	500	102	2,400
Directors Mileage Reimbursement	0	800	230	1,400
Executive - Airfare	748	3,200	2,552	4,800
Executive - Hotels	0	2,700	1,455	6,300
Executive - Meals	0	1,400	135	2,100
Executive - Other Travel Expense	<u>19</u>	<u>300</u>	<u>42</u>	<u>1,500</u>
Total Executive, Director Travel and Meetings	1,345	12,000	6,979	35,900
Outside and Professional Services				
Annual Audit	29,800	0	0	0
Legal Representation	5,000	52,500	4,632	52,500
Water Policy Management Consultants	11,654	70,000	46,244	70,000
Engineering Legal Consultants	2,691	30,000	13,913	30,000
Engineering Outside Contracts	<u>333,706</u>	<u>567,500</u>	<u>113,262</u>	<u>1,050,000</u>
Total Outside and Professional Services	382,850	720,000	178,050	1,202,500
Lobbyists				
Consultant/Lobbying Services - Federal	<u>72,095</u>	<u>71,300</u>	<u>63,837</u>	<u>83,300</u>
Total Lobbyists	72,095	71,300	63,837	83,300
External Partners, Studies, Water Rights				
Compliance Studies	0	60,000	50,000	60,000
Colorado River Services	58,096	57,000	47,246	58,000
Transit Loss Study Expenses	0	6,650	4,650	6,650
Research Project Support	14,000	27,000	12,000	27,000
U.S.G.S. Co-op Programs	162,775	173,350	143,935	180,296
RRPG Project Costs	<u>25,000</u>	<u>135,000</u>	<u>27,500</u>	<u>175,000</u>
Total External Partners, Studies, Water Rights	259,871	459,000	285,331	506,946
Legal and Engineering				
Legal Expense	<u>816</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Legal and Engineering	816	0	0	0
Board Room Meetings and Expense				
Board/Committee Meals	<u>18</u>	<u>100</u>	<u>0</u>	<u>100</u>
Total Board Room Meetings and Expense	18	100	0	100
Office and Administrative Expense				
Office - Printing	0	0	5	0
Supplies - Office	<u>40</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Office and Administrative Expense	40	0	5	0
Capital Outlay and Improvements				
Capital Improvements - SOD Irrigation	0	60,000	60,000	60,000
Capital Improvement - Hydroelectric	0	750,000	0	4,210,000
Capital Outlay - Projects	0	210,750	0	73,750
Capital Outlay - Office	93,323	70,000	86,076	70,000

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures
(In Whole Numbers)

	<u>2014 Actual</u>	<u>2015 Adopted Budget</u>	<u>2015 YTD</u>	<u>2016 Adopted Budget</u>
Total Capital Outlay and Improvements	<u>93,323</u>	<u>1,090,750</u>	<u>146,076</u>	<u>4,413,750</u>
Personnel and Overhead				
Office Overhead	449,158	442,000	442,000	432,200
Project Directors Allocation	24,120	24,120	24,120	24,120
Project Personnel	<u>742,826</u>	<u>698,648</u>	<u>672,647</u>	<u>711,625</u>
Total Personnel and Overhead	1,216,103	1,164,768	1,138,767	1,167,945
Other Payments				
Reimbursement to Other Project/Fund	<u>1,396</u>	<u>1,925</u>	<u>853</u>	<u>1,715</u>
Total Other Payments	<u>1,396</u>	<u>1,925</u>	<u>853</u>	<u>1,715</u>
Total Operating Expenditures	<u>2,032,172</u>	<u>3,531,843</u>	<u>1,824,668</u>	<u>7,425,956</u>
Subtotal Operations	<u>(167,374)</u>	<u>(474,031)</u>	<u>125,505</u>	<u>(216,234)</u>
Total Revenues Over (Under) Expenditures	<u>(167,374)</u>	<u>(474,031)</u>	<u>125,506</u>	<u>(216,234)</u>

6.5 Enterprise Administration

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Enterprise Administration

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Grant Revenue				
State				
Grant Revenue State/Local	125,691	100,000	100,000	0
Grant Revenue - Contingency	0	12,000	0	34,000
Total State	<u>125,691</u>	<u>112,000</u>	<u>100,000</u>	<u>34,000</u>
Total Grant Revenue	125,691	112,000	100,000	34,000
Grant Expenditures				
Expenditures				
Project/Grant Expenses	125,691	100,000	100,000	0
Contingency - Grants	0	12,000	0	34,000
Total Expenditures	<u>125,691</u>	<u>112,000</u>	<u>100,000</u>	<u>34,000</u>
Total Grant Expenditures	125,691	112,000	100,000	34,000
Subtotal Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Operating Revenue				
Water Sales and Surcharges				
Return Flow Water Sales	57,896	47,904	81,894	58,032
Well Augmentation	19,370	11,541	23,457	14,841
Surcharge Revenue	581,806	563,940	663,184	618,394
Aurora IGA - If & When WAE fee	100,000	100,000	100,000	100,000
Project Water Sales	419,678	337,457	393,281	393,204
Total Water Sales and Surcharges	<u>1,178,750</u>	<u>1,060,842</u>	<u>1,261,816</u>	<u>1,184,471</u>
Participant Payments				
Payments - Other	50,950	0	0	0
Total Participant Payments	<u>50,950</u>	<u>0</u>	<u>0</u>	<u>0</u>
Investment Revenue				
Interest Income	5,008	468	654	528
Income to Fair Market Adjust	101,039	0	(8,097)	0
Interest on Bonds	100,009	106,767	118,964	76,210
Total Investment Revenue	<u>206,056</u>	<u>107,235</u>	<u>111,520</u>	<u>76,738</u>
Other Revenue				
Aurora IGA - Administration Fee	50,000	50,000	50,000	50,000
Total Other Revenue	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Partnership Contributions				
Regional Resource Planning Payments	0	110,000	110,000	55,000
Total Partnership Contributions	<u>0</u>	<u>110,000</u>	<u>110,000</u>	<u>55,000</u>
Total Operating Revenue	<u>1,485,756</u>	<u>1,328,077</u>	<u>1,533,337</u>	<u>1,366,209</u>
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Staff Business - Airfare	0	0	398	0
Staff Business - District Vehicle Gas	111	0	0	0
Staff Business - Hotels	0	0	395	0
Staff Business - Meals	0	0	57	0
Staff Business - Other Travel	0	0	54	0
Total Staff Training, Meetings, Education and Travel	<u>111</u>	<u>0</u>	<u>904</u>	<u>0</u>
Executive, Director Travel and Meetings				
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	0	0	16	0
Directors - Other Transportation (Taxi/Shuttle/Rental)	0	0	45	0
Directors Airfare	0	0	288	0
Directors Hotels	0	0	531	0
Directors Meals	0	0	31	0

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Enterprise Administration

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Directors Mileage Reimbursement	0	0	115	0
Executive - Airfare	249	0	182	0
Executive - Hotels	0	0	472	0
Executive - Meals	0	0	35	0
Executive - Other Travel Expense	6	0	0	0
Total Executive, Director Travel and Meetings	256	0	1,715	0
Outside and Professional Services				
Annual Audit	14,462	0	0	0
Legal Representation	5,000	7,500	0	7,500
Water Policy Management Consultants	7,784	25,000	1,130	25,000
Engineering Legal Consultants	2,691	30,000	13,913	30,000
Engineering Outside Contracts	714	10,000	722	10,000
Total Outside and Professional Services	30,650	72,500	15,765	72,500
Lobbyists				
Consultant/Lobbying Services - Federal	10,172	21,300	17,573	33,300
Total Lobbyists	10,172	21,300	17,573	33,300
External Partners, Studies, Water Rights				
Colorado River Services	58,096	57,000	47,246	58,000
Transit Loss Study Expenses	0	6,650	4,650	6,650
Research Project Support	14,000	27,000	12,000	27,000
U.S.G.S. Co-op Programs	32,340	35,350	13,475	36,764
RRPG Project Costs	25,000	135,000	27,500	175,000
Total External Partners, Studies, Water Rights	129,436	261,000	104,871	303,414
Board Room Meetings and Expense				
Board/Committee Meals	18	0	0	0
Total Board Room Meetings and Expense	18	0	0	0
Office and Administrative Expense				
Office - Printing	0	0	5	0
Total Office and Administrative Expense	0	0	5	0
Capital Outlay and Improvements				
Capital Improvements - SOD Irrigation	0	60,000	60,000	60,000
Capital Outlay - Projects	0	210,750	0	73,750
Capital Outlay - Office	93,323	70,000	86,076	70,000
Total Capital Outlay and Improvements	93,323	340,750	146,076	203,750
Personnel and Overhead				
Office Overhead	332,665	396,329	396,329	380,160
Project Directors Allocation	24,120	24,120	24,120	24,120
Project Personnel	532,683	407,437	434,022	420,465
Total Personnel and Overhead	889,468	827,886	854,471	824,745
Other Payments				
Reimbursement to Other Project/Fund	1,396	1,925	853	1,715
Total Other Payments	1,396	1,925	853	1,715
Total Operating Expenditures	1,154,830	1,525,361	1,142,235	1,439,424
Subtotal Operations	330,926	(197,284)	391,102	(73,215)
Total Revenues Over (Under) Expenditures	330,926	(197,284)	391,102	(73,215)

6.6 Enlargement Project

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Enlargement Project

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Operating Revenue				
Participant Payments				
Payments - Participants	101,897	90,357	46,105	93,566
Total Participant Payments	101,897	90,357	46,105	93,566
Interfund Reimbursements				
Matching Project Contribution	1,396	1,925	853	1,715
Total Interfund Reimbursements	1,396	1,925	853	1,715
Total Operating Revenue	103,293	92,282	46,957	95,281
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	0	100	0	100
Meeting Meals	0	100	0	100
Total Staff Training, Meetings, Education and Travel	0	200	0	200
Executive, Director Travel and Meetings				
Executive - Airfare	0	600	0	600
Executive - Hotels	0	200	0	200
Executive - Meals	0	100	0	100
Total Executive, Director Travel and Meetings	0	900	0	900
Outside and Professional Services				
Annual Audit	4,821	0	0	0
Total Outside and Professional Services	4,821	0	0	0
Lobbyists				
Consultant/Lobbying Services - Federal	18,654	20,000	15,190	20,000
Total Lobbyists	18,654	20,000	15,190	20,000
External Partners, Studies, Water Rights				
U.S.G.S. Co-op Programs	65,218	68,000	65,230	70,720
Total External Partners, Studies, Water Rights	65,218	68,000	65,230	70,720
Personnel and Overhead				
Office Overhead	11,101	1,233	1,233	1,308
Project Personnel	3,989	1,949	3,787	2,153
Total Personnel and Overhead	15,090	3,182	5,020	3,461
Total Operating Expenditures	103,782	92,282	85,440	95,281
Subtotal Operations	(489)	0	(38,482)	0
Total Revenues Over (Under) Expenditures	(489)	0	(38,482)	0

6.7 Excess Capacity Master Contract Project

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Excess Capacity Master Contract Project

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Operating Revenue				
Participant Payments				
Payments - Participants	142,287	179,764	98,190	182,997
Total Participant Payments	142,287	179,764	98,190	182,997
Total Operating Revenue	142,287	179,764	98,190	182,997
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	0	500	0	500
Meeting Meals	28	500	0	500
Staff Business - Hotels	0	500	0	500
Staff Business - Meals	28	400	0	400
Total Staff Training, Meetings, Education and Travel	55	1,900	0	1,900
Executive, Director Travel and Meetings				
Directors Mileage Reimbursement	0	200	0	200
Executive - Hotels	0	300	0	300
Executive - Meals	0	300	0	300
Executive - Other Travel Expense	0	300	0	300
Total Executive, Director Travel and Meetings	0	1,100	0	1,100
Outside and Professional Services				
Annual Audit	4,821	0	0	0
Legal Representation	0	20,000	2,192	20,000
Water Policy Management Consultants	3,870	20,000	6,332	20,000
Total Outside and Professional Services	8,691	40,000	8,524	40,000
Lobbyists				
Consultant/Lobbying Services - Federal	14,740	0	0	0
Total Lobbyists	14,740	0	0	0
External Partners, Studies, Water Rights				
Compliance Studies	0	60,000	50,000	60,000
U.S.G.S. Co-op Programs	59,622	62,000	59,633	64,480
Total External Partners, Studies, Water Rights	59,622	122,000	109,633	124,480
Legal and Engineering				
Legal Expense	816	0	0	0
Total Legal and Engineering	816	0	0	0
Personnel and Overhead				
Office Overhead	28,258	5,721	5,721	5,863
Project Personnel	15,235	9,043	9,290	9,654
Total Personnel and Overhead	43,493	14,764	15,011	15,517
Total Operating Expenditures	127,416	179,764	133,168	182,997
Subtotal Operations	14,871	0	(34,978)	0
Total Revenues Over (Under) Expenditures	14,871	0	(34,978)	0

6.8 Arkansas Valley Conduit Project

Southeastern Colorado Water Conservancy District 2016 Adopted Budget

Arkansas Valley Conduit Project Statement of Revenues and Expenditures (In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Grant Revenue				
State				
Grant Revenue State/Local	29,971	12,000	7,975	200,000
Total State	29,971	12,000	7,975	200,000
Federal				
Federal Grant	30,945	13,000	9,024	0
Total Federal	30,945	13,000	9,024	0
Total Grant Revenue	60,916	25,000	17,000	200,000
Grant Expenditures				
Expenditures				
Project/Grant Expenses	60,917	25,000	16,999	200,000
Total Expenditures	60,917	25,000	16,999	200,000
Total Grant Expenditures	60,917	25,000	16,999	200,000
Subtotal Grants	(1)	0	0	0
Operating Revenue				
Participant Payments				
Payments - Participants	99,560	133,168	94,033	159,760
Total Participant Payments	99,560	133,168	94,033	159,760
Federal Appropriations & USBR				
Federal IPA USBR Contract	13,903	224,521	177,656	205,475
Total Federal Appropriations & USBR	13,903	224,521	177,656	205,475
Interfund Reimbursements				
Matching Project Contribution	20,000	0	0	0
Total Interfund Reimbursements	20,000	0	0	0
Total Operating Revenue	133,462	357,689	271,689	365,235
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	70	250	639	500
Meeting Meals	175	250	714	500
Staff Business - Airfare	0	0	433	0
Staff Business - District Vehicle Gas	151	5,500	319	5,500
Staff Business - Hotels	458	500	277	1,600
Staff Business - Meals	248	400	238	400
Staff Business - Other Travel	0	0	32	200
Total Staff Training, Meetings, Education and Travel	1,102	6,900	2,651	8,700
Executive, Director Travel and Meetings				
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	0	0	48	0
Directors Airfare	578	1,250	1,088	7,200
Directors Hotels	0	1,250	445	9,600
Directors Meals	0	500	71	2,400
Directors Mileage Reimbursement	0	600	115	1,200
Executive - Airfare	499	2,000	2,370	3,600
Executive - Hotels	0	1,200	983	4,800
Executive - Meals	0	500	100	1,200
Executive - Other Travel Expense	13	0	42	1,200
Total Executive, Director Travel and Meetings	1,090	7,300	5,264	31,200
Outside and Professional Services				
Annual Audit	4,821	0	0	0
Water Policy Management Consultants	0	25,000	38,781	25,000
Engineering Outside Contracts	32,184	57,500	44,560	50,000

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Arkansas Valley Conduit Project

Statement of Revenues and Expenditures

(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Total Outside and Professional Services	37,004	82,500	83,341	75,000
Lobbyists				
Consultant/Lobbying Services - Federal	28,528	30,000	31,074	30,000
Total Lobbyists	28,528	30,000	31,074	30,000
External Partners, Studies, Water Rights				
U.S.G.S. Co-op Programs	5,596	8,000	5,597	8,332
Total External Partners, Studies, Water Rights	5,596	8,000	5,597	8,332
Board Room Meetings and Expense				
Board/Committee Meals	0	100	0	100
Total Board Room Meetings and Expense	0	100	0	100
Office and Administrative Expense				
Supplies - Office	40	0	0	0
Total Office and Administrative Expense	40	0	0	0
Personnel and Overhead				
Office Overhead	4,032	1,499	1,499	2,429
Project Personnel	53,689	221,390	181,909	209,474
Total Personnel and Overhead	57,721	222,889	183,408	211,903
Total Operating Expenditures	131,081	357,689	311,334	365,235
Subtotal Operations	2,382	0	(39,645)	0
Total Revenues Over (Under) Expenditures	2,381	0	(39,644)	0

6.9 Pueblo Dam Hydroelectric Power Project

Southeastern Colorado Water Conservancy District

2016 Adopted Budget

Hydroelectric Power Project

Statement of Revenues and Expenditures
(In Whole Numbers)

	2014 Actual	2015 Adopted Budget	2015 YTD	2016 Adopted Budget
Operating Revenue				
Partnership Contributions				
Hydroelectric Power Loan	0	1,100,000	0	5,200,000
Total Partnership Contributions	0	1,100,000	0	5,200,000
Total Operating Revenue	0	1,100,000	0	5,200,000
Operating Expenditures				
Staff Training, Meetings, Education and Travel				
Meeting Expense	0	400	0	400
Meeting Meals	0	200	0	200
Staff Business - Other Travel	3,046	2,400	1,214	2,400
Total Staff Training, Meetings, Education and Travel	3,046	3,000	1,214	3,000
Executive, Director Travel and Meetings				
Directors Airfare	0	600	0	600
Executive - Airfare	0	600	0	600
Executive - Hotels	0	1,000	0	1,000
Executive - Meals	0	500	0	500
Total Executive, Director Travel and Meetings	0	2,700	0	2,700
Outside and Professional Services				
Annual Audit	876	0	0	0
Legal Representation	0	25,000	2,440	25,000
Engineering Outside Contracts	300,808	500,000	67,980	990,000
Total Outside and Professional Services	301,685	525,000	70,420	1,015,000
Capital Outlay and Improvements				
Capital Improvement - Hydroelectric	0	750,000	0	4,210,000
Total Capital Outlay and Improvements	0	750,000	0	4,210,000
Personnel and Overhead				
Office Overhead	73,102	37,218	37,218	42,440
Project Personnel	137,231	58,829	43,639	69,879
Total Personnel and Overhead	210,333	96,047	80,857	112,319
Total Operating Expenditures	515,063	1,376,747	152,492	5,343,019
Subtotal Operations	<u>(515,063)</u>	<u>(276,747)</u>	<u>(152,492)</u>	<u>(143,019)</u>
Total Revenues Over (Under) Expenditures	<u>(515,063)</u>	<u>(276,747)</u>	<u>(152,492)</u>	<u>(143,019)</u>

7 Appendix

7.1 *Water Rates and Surcharges for 2016*

2016 Water Rates and Surcharges						
Description	Rates and Surcharges					
	Water Rate	Safety of Dam	Water Activity Enterprise	Environmental Stewardship	Augmentation	Total Charge
Project Water Sales						
Agricultural	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ -	\$ 9.00
Municipal	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ -	\$ 9.75
Project Water Sales used for Well Augmentation						
Agriculture used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ 2.60	\$ 11.60
Municipal used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ 2.60	\$ 12.35
Storage Charges						
Winter Water Storage	\$ 2.80	\$ 0.25	\$ -	\$ 0.75	\$ -	\$ 3.80
Carry-Over Project Water	\$ -	\$ 1.00	\$ 1.25	\$ 0.75	\$ -	\$ 3.00
If & When Storage						
In District	\$ -	\$ 0.50	\$ 0.50	\$ 0.75	\$ -	\$ 1.75
Out of District	\$ -	\$ 2.00	\$ 4.00	\$ 0.75	\$ -	\$ 6.75
Aurora	\$ -	\$ 2.00	\$ 8.00	\$ -	\$ -	\$ 10.00
Project Water Return Flows						
Return Flows	\$ 6.00	\$ 0.50	\$ -	\$ 0.75	\$ -	\$ 7.25

Type of Water Sales and Safety of Dams Surcharge Rate

Project Water Ag & M&I	\$0.50
Well Augmentation Ag & M&I	\$0.50
Carry Over Project Water	\$1.00
If & When in District	\$0.50
If & When out of District	\$2.00
Return Flows	\$0.50
Winter Water Storage	\$0.25

7.2 Budget Resolution Order

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF MONEY TO BE RAISED BY TAXATION FOR SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT UPON ALL PROPERTY WITHIN SAID DISTRICT IN BENT, CHAFFEE, CROWLEY, EL PASO, FREMONT, KIOWA, OTERO, PROWERS, AND PUEBLO COUNTIES, COLORADO, AND FIXING THE RATE OF LEVY AND DIRECTING THE SEVERAL BOARDS OF COUNTY COMMISSIONERS OF SAID COUNTIES TO LEVY TAXES UPON THE ASSESSED VALUATION OF PROPERTY WITHIN SAID DISTRICT FOR THE SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT IN THE YEAR 2015 TO BE COLLECTED IN THE YEAR 2016.

RESOLUTION AND ORDER NO. 2015-01DF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Conservancy District (under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of money necessary to be raised by taxation, taking into consideration other sources of revenue of the District, and to fix a rate of levy, which, when levied upon every dollar of assessed valuation of property within the District, and with other revenue, will raise the amount required for the District to supply funds for paying expenses of organization, for surveys and plans, paying the cost of construction, operating and maintaining the work of the District, not exceeding one mill on the dollar of assessed valuation; and

WHEREAS, James W. Broderick, Executive Director and the Finance Team of the District, was appointed by this Board of Directors as Budget Officers, to prepare a Budget for the year 2016, and submitted same to said Board on October 15, 2015; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Office at 9:45 a.m. November 19, 2015.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts the Budget and Statement of Designated and Reserved Funds as submitted and subsequently amended by final Board action December 3, 2015, and appropriates the funds for the purposes shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts expenditures in the amount of **\$14,856,909**, of which **\$12,472,500** is for Contract Obligations as part of the Repayment Contract with the U.S. Bureau of Reclamation, and appropriates funds for the purpose shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of said District does now determine that the amount of money to be raised by taxation for said purposes for the year 2016, levied on the 2015 assessed valuation of **\$7,832,733,580** will produce revenue of **\$7,323,606**. The District certifies a mill levy at **.900** for Contract Repayment, and a mill levy at **.035** for Operating Expenses, totaling **.935** mills.

BE IT FURTHER RESOLVED that the Board of Directors of said District certifies an additional **.006** mill levy to collect revenues, which were not collected due to the counties' Abatements and Refunds. This separate mill levy is to produce additional revenue of **\$46,996**. The Abatements and Refunds mill levy assessment is authorized under C.R.S. 39-10-114 (1) (a) (I) (B).

BE IT FURTHER RESOLVED, that the Board of Directors of said District does now certify to the Boards of County Commissioners of Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, in the State of Colorado, said combined rate of .935 mill so fixed for said purposes of said District (including .900 mill for Contract Repayment and .035 for Operating Expenses) to be levied upon every dollar of assessed value on all property within said District and in said Counties, as aforesaid; and said Boards of County Commissioners shall levy said tax of .935 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties, in addition to such other taxes as may be levied by such Boards of County Commissioners; and, in addition does now direct that at the time and in the manner required by law, and under the Abatements and Refunds mill levy provision (C.R.S. 39-10-114 (1) (a) (I) (B)), said Boards of County Commissioners shall levy said additional tax of .006 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties.

BE IT FURTHER RESOLVED, that all Officers having authority to levy and collect such taxes within each said County, levy and collect such taxes in the form and manner as County taxes are collected, and when collected, to pay same to Southeastern Colorado Water Conservancy District, all as provided by said Water Conservancy Act.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegon, Secretary of the Southeastern Colorado Water Conservancy District, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Conservancy District, held on December 3, 2015, determining the amount of money to be raised by taxation for Southeastern Colorado Water Conservancy District upon property within said District in Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, Colorado, and fixing the rate of levy, and directing the several Boards of County Commissioners of said Counties to levy taxes upon the assessed valuation of all property within said District in said Counties in 2015 to be collected in the year 2016.


Vera Ortegon, Secretary

ATTEST:


James W. Broderick, Assistant Secretary-Treasurer

S E A L

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF APPROPRIATIONS TO BE EXPENDED BY THE SOUTHEASTERN COLORADO WATER ACTIVITY ENTERPRISE.

RESOLUTION AND ORDER NO. 2015-01EF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, an enterprise of the Southeastern Colorado Water Conservancy District (formed under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of appropriations to be expended in the next year.

WHEREAS, James W. Broderick, Executive Director and the Finance Team of the Southeastern Colorado Water Conservancy District was appointed by this Board of Directors, as the Budget Officers, to prepare a Budget for the year 2016, and submitted same to said Board on October 15, 2015; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Offices at 9:45 a.m. November 19, 2015.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts the Budget as submitted by final Board action December 3, 2015, and appropriates the funds for the purpose shown within said Budget; and,

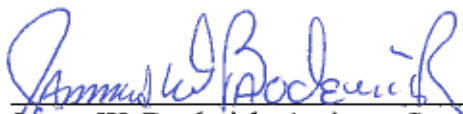
BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts expenditures in the amount of \$7,659,956, and appropriates funds for the purposes shown within said Budget.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegon, Secretary of the Southeastern Colorado Water Activity Enterprise, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, held on December 3, 2015, determining the amount of money to be appropriated for expenditures by the Southeastern Colorado Water Activity Enterprise.


Vera Ortegon, Secretary

ATTEST:


James W. Broderick, Assistant Secretary-Treasurer

SEAL

7.3 County Assessed Validation & Certificate of Tax Levy

7.3.1 Bent County

12 County Tax Entity Code DOLA LGID/SID 64128 /1

CERTIFICATION OF VALUATION BY BENT COUNTY ASSESSOR

New Tax Entity YES NO Date November 25, 2015

NAME OF TAX ENTITY: SE COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10th, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015:

1.	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1.	\$	52,195,800
2.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: †	2.	\$	55,825,010
3.	LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3.	\$	0
4.	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4.	\$	55,825,010
5.	NEW CONSTRUCTION: *	5.	\$	0
6.	INCREASED PRODUCTION OF PRODUCING MINE: ≈	6.	\$	0
7.	ANNEXATIONS/INCLUSIONS:	7.	\$	0
8.	PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8.	\$	0
9.	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ	9.	\$	0
10.	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10.	\$	0
11.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11.	\$	6,39

- † This value reflects personal property exemptions if enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2015:

1.	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1.	\$	216,304,550
ADDITIONS TO TAXABLE REAL PROPERTY				
2.	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2.	\$	0
3.	ANNEXATIONS/INCLUSIONS:	3.	\$	0
4.	INCREASED MINING PRODUCTION: §	4.	\$	0
5.	PREVIOUSLY EXEMPT PROPERTY:	5.	\$	0
6.	OIL OR GAS PRODUCTION FROM A NEW WELL:	6.	\$	0
7.	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	7.	\$	0

DELETIONS FROM TAXABLE REAL PROPERTY

8.	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8.	\$	0
9.	DISCONNECTIONS/EXCLUSIONS:	9.	\$	0
10.	PREVIOUSLY TAXABLE PROPERTY:	10.	\$	0

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10th, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

1.	TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1.	\$	
----	--	----	----	--

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Bent County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills \$55,825,010
 to be levied against the taxing entity's GROSS \$
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$55,825,010
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/15 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$1,953.88</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$1,953.88</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$1,953.88</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Bent County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District

the Board of Directors (taxing entity)^A

of the Southeastern Colorado Water Conservancy District

(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$55,825,010 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$55,825,010 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/15 for budget/fiscal year 2016
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$50,242.51</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$50,242.51</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$334.95</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$50,577.46</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
(print)
Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.2 Chaffee County

CERTIFICATION OF VALUATION BY CHAFFEE COUNTY ASSESSOR

Name of Jurisdiction: **04 - S.E. Colo. Water District**

New Entity: No

IN CHAFFEE COUNTY ON 12/9/2015

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015 IN CHAFFEE COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$281,084,003
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$303,718,714
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$0
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$303,718,714
5. NEW CONSTRUCTION: **	\$2,562,360
6. INCREASED PRODUCTION OF PRODUCING MINES: #	\$0
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: #	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD ## OR LAND (29-1-301(1)(b) C.R.S.):	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1))(a) C.R.S.):	\$4.60
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(i)(B) C.R.S.):	\$272.69

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2015 IN CHAFFEE COUNTY, COLORADO ON AUGUST 25, 2015

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$2,424,207,999
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: !	\$27,822,405
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	\$0
5. PREVIOUSLY EXEMPT PROPERTY:	\$662,671
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:	\$130,497
(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	
DELETIONS FROM TAXABLE REAL PROPERTY:	
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$1,233,945
9. DISCONNECTIONS/EXCLUSION:	\$74,475
10. PREVIOUSLY TAXABLE PROPERTY:	\$358,253

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

! Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS : 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY:----->	\$0
---	-----

NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2015

Data Date: 12/9/2015

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Chaffee County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
the Board of Directors
 (governing body)^B
of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$303,718,714
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: **\$** \$303,718,714
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/15 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$10,630.15</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ <u>\$10,630.15</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.035 mills	\$ <u>\$10,630.15</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Chaffee County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$303,718,714 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^F)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/15 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$273,346.84</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$273,346.84</u>
3. General Obligation Bonds and Interest ^J	<u> </u> mills	\$ <u> </u>
4. Contractual Obligations ^K	<u> </u> mills	\$ <u> </u>
5. Capital Expenditures ^L	<u> </u> mills	\$ <u> </u>
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$1,822.31</u>
7. Other ^N (specify): <u> </u>	<u> </u> mills	\$ <u> </u>
	<u> </u> mills	\$ <u> </u>
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$275,169.15</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.3 Crowley County

County Tax Entity Code

DOLA LGID/SID /

CERTIFICATION OF VALUATION BY CROWLEY COUNTY ASSESSOR

New Tax Entity YES NO

Date December 10, 2015

NAME OF TAX ENTITY: Southeastern Water Conservancy District

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015 :

1	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1	\$ 35,071,783
2	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2	\$ 36,120,929
3	LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3	\$ -
4	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4	\$ 36,120,929
5	NEW CONSTRUCTION: *	5	\$ 186,470
6	INCREASED PRODUCTION OF PRODUCING MINE: ≈	6	\$ -
7	ANNEXATIONS/INCLUSIONS:	7	\$ -
8	PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8	\$ -
9	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): ☐	9	\$ -
10	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10	\$ -
11	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11	\$ 7.52

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit

☐ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

1	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1	\$ 177,706,811
ADDITIONS TO TAXABLE REAL PROPERTY			
2	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2	\$ 874,232
3	ANNEXATIONS/INCLUSIONS:	3	\$ -
4	INCREASED MINING PRODUCTION: §	4	\$ -
5	PREVIOUSLY EXEMPT PROPERTY:	5	\$ -
6	OIL OR GAS PRODUCTION FROM A NEW WELL:	6	\$ -
7	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7	\$ 166,516
DELETIONS FROM TAXABLE REAL PROPERTY			
8	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8	\$ 17,355
9	DISCONNECTIONS/EXCLUSIONS:	9	\$ -
10	PREVIOUSLY TAXABLE PROPERTY:	10	\$ -

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1	TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1	\$ -
---	--	---	------

NOTE: ALL LEVIES MUST BE CERTIFIED TO THE COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Crowley County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 the Board of Directors (taxing entity)^A,
 of the Southeastern Colorado Water Conservancy District (governing body)^B,
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$36,120,929 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$36,120,929 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$1,264.23</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$1,264.23</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$1,264.23</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Crowley County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 the Board of Directors (taxing entity)^A
 of the Southeastern Colorado Water Conservancy District (governing body)^B
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$36,120,929 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$36,120,929 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$32,508.84</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$32,508.84</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$216.73</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$32,725.56</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.4 El Paso County

CERTIFICATION OF VALUATION BY COUNTY ASSESSOR

NAME OF JURISDICTION: SOUTHEASTERN COLO WATER CONSERVANCY NEW ENTITY: () YES (X) NO
 IN EL PASO COUNTY, COLORADO ON November 25, 2015

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY	
In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S., and no later than August 25, the Assessor certifies the total valuation for assessment for the taxable year 2015:	
Previous year's net total taxable assessed valuation:	\$ <u>5,109,715,580</u>
Current year's gross total taxable assessed valuation: ^δ	\$ <u>5,503,892,280</u>
Less TIF district increment, if any:	\$ <u>54,362,230</u>
Current year's net total taxable assessed valuation:	\$ <u>5,449,530,050</u>
New construction: ^λ	\$ <u>67,833,810</u>
Increased production of producing mine: ^Δ	\$ <u>0</u>
Annexations/Inclusions:	\$ <u>0</u>
Previously exempt federal property: ^Δ	\$ <u>0</u>
New primary oil or gas production from any producing oil and gas leasehold or land (29-1-301(1)(b), C.R.S.): ^ξ	\$ <u>0</u>
Taxes collected last year on omitted property as of August 1 (29-1-301(1)(a), C.R.S.):	\$ <u>1,009.79</u>
Taxes abated and refunded as of August 1 (29-1-301(1)(a) and 39-10-114(1)(a)(I)(B), C.R.S.):	\$ <u>45,589.03</u>
^δ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution. ^λ New construction is defined as: Taxable real property structures and the personal property connected with the structure. ^Δ Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued. (DLG 52 & 52A) ^ξ Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)	

USE FOR "TABOR LOCAL GROWTH" CALCULATION ONLY	
In accordance with the provision of Article X, Section 20, Colorado Constitution, and 39-5-121(2)(b), C.R.S., the Assessor certifies the total actual valuation for the taxable year 2015:	
Current year's total actual value of all real property: ^φ	\$ <u>45,851,626,494</u>
ADDITIONS TO TAXABLE REAL PROPERTY	
Construction of taxable real property improvements: ^ψ	\$ <u>652,886,092</u>
Increased mining production: ^Ω	\$ <u>0</u>
Annexations/Inclusions:	\$ <u>0</u>
Previously exempt property:	\$ <u>48,274,020</u>
Oil or gas production from a new well:	\$ <u>0</u>
Taxable real property omitted from the previous year's tax warrant: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	\$ <u>632,600</u>
DELETIONS FROM TAXABLE REAL PROPERTY	
Destruction of taxable real property improvements:	\$ <u>4,280,898</u>
Disconnection/Exclusion:	\$ <u>0</u>
Previously taxable property:	\$ <u>59,887,871</u>
^φ This includes the actual value of all taxable real property plus the actual value of religious, private schools and charitable real property. ^ψ Construction is defined as newly constructed taxable real property structures. ^Ω Includes production from a new mine and increase in production of an existing producing mine.	

In accordance with 39-5-128(1), C.R.S. and no later than August 25, the Assessor certifies to the school districts:	
I. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$ <u>N/A</u>

NOTE: All levies must be certified to the County Commissioners no later than December 15, 2015.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of El Paso County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$5,503,892,280
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$5,449,530,050
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$190,733.55</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$190,733.55</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$190,733.55</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of El Paso County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$5,503,892,280
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$5,449,530,050
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$4,904,577.05</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$4,904,577.05</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$32,697.18</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$4,937,274.23</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.5 Fremont County

CERTIFICATION OF VALUES

Name of Jurisdiction: S.E. COLO WATER CONS

New District:

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2015
 In Fremont County On 12/01/2015 Are:

Previous Year's Net Total Assessed Valuation:	\$311,558,765
Current Year's Gross Total Assessed Valuation:	\$321,186,620
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$321,186,620
New Construction*:	\$2,339,852
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$380,541
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified:	\$0.00
Taxes Abated or Refunded as of August 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B) C.R.S.):	\$808.07

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

** Jurisdiction must submit to the Division of Local Government respective Certification of Impact in order for a value to be treated as growth in the limit calculation: use forms (DLG52 & 52A).

*** Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation: use forms (DLG 52B)

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 201:
 In Fremont County On 12/01/2015 Are:

Current Year's Total Actual Value of All Real Property*:	\$2,250,175,321
ADDITIONS TO TAXABLE REAL PROPERTY: Construction of taxable real property improvements**:	\$22,494,893
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$495,250
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY: Destruction of taxable property improvements.	\$36,778
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$0

* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

** Construction is defined as newly constructed taxable real property structures.

*** Includes production from a new mine and increases in production of a producing mine.

NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2015

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Fremont County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$321,186,620 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$321,186,620 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$11,241.53</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$11,241.53</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$11,241.53</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Fremont County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
the Board of Directors (taxing entity)^A
of the Southeastern Colorado Water Conservancy District (governing body)^B
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$321,186,620 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^K)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$321,186,620 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$289,067.96</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$289,067.96</u>
3. General Obligation Bonds and Interest ^J	<u> </u> mills	\$ <u> </u>
4. Contractual Obligations ^K	<u> </u> mills	\$ <u> </u>
5. Capital Expenditures ^L	<u> </u> mills	\$ <u> </u>
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$1,927.12</u>
7. Other ^N (specify): <u> </u>	<u> </u> mills	\$ <u> </u>
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$290,995.08</u>

Contact person: (print) James W. Broderick Daytime phone: (719) 948-2400
Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.6 Otero County

CERTIFICATION OF VALUATION BY OTERO COUNTY ASSESSOR

Name of Jurisdiction **020 - Southeast Colo Water Cons Dist**

New Entity: No

IN OTERO COUNTY, COLORADO ON 11/23/2015

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT, FOR THE TAXABLE YEAR 2015 IN OTERO COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$118,931,436
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$128,204,775
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$941,001
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$127,263,774
5. NEW CONSTRUCTION: **	\$613,806
6. INCREASED PRODUCTION OF PRODUCING MINES: #	
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY #	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b)) C.R.S.:	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a)) C.R.S.:	\$2.61
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	\$278.62

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo. Constitution

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

** Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2015 IN OTERO COUNTY ON AUGUST 25, 2015

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$837,335,365
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: †	\$2,535,583
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	
5. PREVIOUSLY EXEMPT PROPERTY:	\$96,509
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:	\$35,322

(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)

DELETIONS FROM TAXABLE REAL PROPERTY:

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$86,793
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$106,882

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

† Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH (39-5-128(1), C.R.S.) AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY:	\$0
--	-----

NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2015

Data Date: 11/23/2015

DLG-57 (Rev. 7/00)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Otero County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District

the Board of Directors (taxing entity)^A

of the Southeastern Colorado Water Conservancy District

(governing body)^B
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$128,204,775 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$127,263,774 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$4,454.23</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$4,454.23</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$4,454.23</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
(print)
Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Otero County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 the Board of Directors (taxing entity)^A
 of the Southeastern Colorado Water Conservancy District (governing body)^B
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$128,204,775 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$127,263,774 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.900 mills	\$ 114,537.40
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 114,537.40
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	.006 mills	\$ 763.58
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.906 mills	\$ 115,300.98

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.7 Kiowa County

County Tax Entity Code

DOLA LGID/SID 64128 /

CERTIFICATION OF VALUATION BY KIOWA COUNTY ASSESSOR

New Tax Entity YES NO

Date November 30, 2015

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT-FINAL CERTIFICATION

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015 :

1.	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1.	\$	<u>1597450</u>
2.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2.	\$	<u>1662200</u>
3.	LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3.	\$	<u> </u>
4.	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4.	\$	<u>1662200</u>
5.	NEW CONSTRUCTION: *	5.	\$	<u> </u>
6.	INCREASED PRODUCTION OF PRODUCING MINE: ≈	6.	\$	<u> </u>
7.	ANNEXATIONS/INCLUSIONS:	7.	\$	<u> </u>
8.	PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8.	\$	<u> </u>
9.	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ	9.	\$	<u> </u>
10.	TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10.	\$	<u> </u>
11.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11.	\$	<u> .78</u>

- ‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART.X, SEC.20, COLO. CONSTUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2015 :

1.	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1.	\$	<u>15507990</u>
ADDITIONS TO TAXABLE REAL PROPERTY				
2.	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2.	\$	<u> </u>
3.	ANNEXATIONS/INCLUSIONS:	3.	\$	<u> </u>
4.	INCREASED MINING PRODUCTION: §	4.	\$	<u> </u>
5.	PREVIOUSLY EXEMPT PROPERTY:	5.	\$	<u> 77180</u>
6.	OIL OR GAS PRODUCTION FROM A NEW WELL:	6.	\$	<u> </u>
7.	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7.	\$	<u> </u>

DELETIONS FROM TAXABLE REAL PROPERTY

8.	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8.	\$	<u> </u>
9.	DISCONNECTIONS/EXCLUSIONS:	9.	\$	<u> </u>
10.	PREVIOUSLY TAXABLE PROPERTY:	10.	\$	<u> </u>

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:				
1.	TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1.	\$	<u> </u>

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Kiowa County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District (taxing entity)^A, the Board of Directors (governing body)^B of the Southeastern Colorado Water Conservancy District (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$1,662,200 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$1,662,200 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

Table with 3 columns: PURPOSE (see end notes for definitions and examples), LEVY², and REVENUE². Rows include General Operating Expenses^H, Temporary General Property Tax Credit/Temporary Mill Levy Rate Reduction^I, General Obligation Bonds and Interest^J, Contractual Obligations^K, Capital Expenditures^L, Refunds/Abatements^M, Other^N (specify), and a TOTAL row.

Contact person: James W. Broderick Daytime phone: (719) 948-2400
Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.
1 If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
2 Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Kiowa County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 the Board of Directors (taxing entity)^A
 of the Southeastern Colorado Water Conservancy District (governing body)^B
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$1,662,200 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^A)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$1,662,200 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$1,495.98</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$1,495.98</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$9.97</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$1,505.95</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.8 Prowers County

22 County Tax Entity Code

DOLA LGID/SID 64128/1 /

CERTIFICATION OF VALUATION BY PROWERS COUNTY ASSESSOR

12-1-15A

Date Nov. 20, 2015

New Tax Entity YES NO

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION (1.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015:

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		1.	\$	56,125,878
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡		2.	\$	58,840,833
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:		3.	\$	1,630,210
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		4.	\$	57,210,623
5. NEW CONSTRUCTION: *		5.	\$	104,714
6. INCREASED PRODUCTION OF PRODUCING MINE: ≍		6.	\$	
7. ANNEXATIONS/INCLUSIONS:		7.	\$	
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≎		8.	\$	
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): ϕ		9.	\$	
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:		10.	\$	
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):		11.	\$	14,75

- ‡ This value reflects personal property exemptions if enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- ≍ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- ϕ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2012:

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶		1.	\$	323,846,023
ADDITIONS TO TAXABLE REAL PROPERTY				
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *		2.	\$	491,598
3. ANNEXATIONS/INCLUSIONS:		3.	\$	
4. INCREASED MINING PRODUCTION: §		4.	\$	
5. PREVIOUSLY EXEMPT PROPERTY:		5.	\$	187,469
6. OIL OR GAS PRODUCTION FROM A NEW WELL:		6.	\$	
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):		7.	\$	

DELETIONS FROM TAXABLE REAL PROPERTY

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:		8.	\$	54,797
9. DISCONNECTIONS/EXCLUSIONS:		9.	\$	
10. PREVIOUSLY TAXABLE PROPERTY:		10.	\$	

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25 THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY		1.	\$	
---	--	----	----	--

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Prowers County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$58,840,833 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$57,210,623 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$2,002.37</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$2,002.37</u>
3. General Obligation Bonds and Interest ^J	<u> </u> mills	\$ <u> </u>
4. Contractual Obligations ^K	<u> </u> mills	\$ <u> </u>
5. Capital Expenditures ^L	<u> </u> mills	\$ <u> </u>
6. Refunds/Abatements ^M	<u> </u> mills	\$ <u> </u>
7. Other ^N (specify): <u> </u>	<u> </u> mills	\$ <u> </u>
	<u> </u> mills	\$ <u> </u>
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$2,002.37</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-I-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Prowers County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$58,840,833 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$57,210,623 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>\$51,489.56</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>\$51,489.56</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.006</u> mills	\$ <u>\$343.26</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.906</u> mills	\$ <u>\$51,832.82</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.3.9 Pueblo County

Ent.Code: 3 **CERTIFICATION OF VALUATION BY COUNTY ASSESSOR** DOLA Code: 64128

NAME OF TAXING JURISDICTION: S.E.WATER CONSV DIST NEW ENTITY: YES NO
 LOCATED IN Pueblo COUNTY, COLORADO ON 11/30/2015

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015:

1.	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1.	\$ 1,450,994,799
2.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION:†	2.	\$ 1,538,190,440
3.	LESS TIF DISTRICT INCREMENT, IF ANY:	3.	\$ 57,974,780
4.	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4.	\$ 1,480,215,660
5.	NEW CONSTRUCTION: *	5.	\$ 5,812,049
6.	INCREASED PRODUCTION OF PRODUCING MINE: **	6.	\$ 0
7.	ANNEXATIONS/INCLUSIONS:	7.	\$ 0
8.	PREVIOUSLY EXEMPT FEDERAL PROPERTY: **	8.	\$ 0
9.	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.)***	9.	\$ 0
10.	TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF: AUG. 1 (29-1-301(1)(a), C.R.S.)	10.	\$ 43
11.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11.	\$ 1,359

† This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution.
 * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
 ** Jurisdiction must submit to the Div. of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
 *** Jurisdiction must apply to the Div. of Local Government before the value can be treated as growth in the limit calculation; use Form DLG52B.

USE FOR TABOR 'LOCAL GROWTH' CALCULATION ONLY

IN ACCORDANCE WITH ART.X, SEC.20, COLO. CONSTUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2015:

1.	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY:	1.	\$ 8,699,235,334
ADDITIONS TO TAXABLE REAL PROPERTY			
2.	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2.	\$ 47,974,373
3.	ANNEXATIONS/INCLUSIONS:	3.	\$ 0
4.	INCREASED MINING PRODUCTION: §	4.	\$ 0
5.	PREVIOUSLY EXEMPT PROPERTY:	5.	\$ 0
6.	OIL OR GAS PRODUCTION FROM A NEW WELL:	6.	\$ 0
7.	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7.	\$ 187,330

DELETIONS FROM TAXABLE REAL PROPERTY

8.	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8.	\$ 1,643,263
9.	DISCONNECTIONS/EXCLUSIONS:	9.	\$ 0
10.	PREVIOUSLY TAXABLE PROPERTY:	10.	\$ 0

This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
 * Construction is defined as newly constructed taxable real property structures.
 § Includes production from new mines and increases in production of existing producing mines

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$ 10,028,466,897
---	--------------------------

NOTE: ALL LEVIES MUST BE CERTIFIED TO THE COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15. Mill certifications should be sent to the Pueblo County Office of Budget at 215 W 10th St. . You may also fax them to Countyfaxnumber.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Pueblo County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ \$1,538,190,440
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^E

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ \$1,480,215,660
 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

Submitted: 12/11/2015 for budget/fiscal year 2016
 (not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>\$51,807.55</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>\$51,807.55</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>\$51,807.55</u>

Contact person: James W. Broderick Daytime phone: (719) 948-2400
 (print)
 Signed: James W. Broderick Title: Executive Director / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

7.4 Property Tax Revenue Limit Calculations

State of Colorado
 Department of Local Affairs
 Division of Local Government
www.dola.colorado.gov/

Statutory Property Tax Revenue Limitation The "5.5%" Limit, 29-1-301, C.R.S Tax Year 2015 (Budget Year 2016)

Form DLG-53
 Revised 2006

Calculated: 10:30 12/10/2015
 Generated: 11:45 01/04/2016
 Limit ID: 98955

Southeastern Colo Water Con - Contract (64128/2)

The following steps were used to calculate your limit. The Division of Local Government encourages you to check each figure for accuracy. Years referenced are "Tax Year", not budget years. Amounts are rounded to whole dollars.

A1. Adjust the 2014 5.5% Revenue Limit to correct the revenue base, if necessary:

A1a. The 2014 Revenue Limit [\$7,069,635] + 2013 Amount Over Limit [\$0] = \$7,069,635
 A1b. The lesser of Line A1a [\$7,069,635] or the 2014 Certified Gross General Operating Revenue [\$6,675,548]
 A1c. Line A1b [\$6,675,548] + 2014 Omitted Revenue, if any [\$743] = A1. \$6,676,291

A2. Calculate the 2014 Tax Rate, based on the adjusted tax base:

Adjusted 2014 Revenue Base [\$6,676,291] ÷ 2014 Net Assessed Value [\$7,417,275,494] = A2. 0.000900

A3. Total the assessed value of all the 2015 "growth" properties:

Annexation or Inclusion [\$0] + New Construction [\$79,453,061] + Increased Production of Producing Mine [\$0]¹ + Previously Exempt Federal Property [\$0]¹ + New Primary Oil & Gas Production [\$0]¹ = A3. \$79,453,061

A4. Calculate the revenue that the "growth" properties would have generated in 2014:

Line A3 [\$79,453,061] x Line A2 [0.000900] = A4. \$71,508

A5. Expand the Revenue Base by "revenue" from "growth" properties:

Line A1 [\$6,676,291] + Line A4 [\$71,508] = A5. \$6,747,799

A6. Increase the Expanded Revenue Base by allowable amounts:

A6a. The greater of 5.5% of Line A5 [\$371,129] or \$0 = \$371,129
 A6b. Line A5 [\$6,747,799] + Line A6a [\$371,129] + DLG Approved Revenue Increase [\$0] + Voter Approved Revenue Increase [\$0] = A6. \$7,118,928

A7. 2015 Revenue Limit:

Line A6 [\$7,118,928] - 2015 Omitted Property Revenue [\$1,021] = A7. \$7,117,907

A8. Adjust 2015 Revenue Limit by amount levied over the limit in 2014:

Line A7 [\$7,117,907] - 2014 Amount Over Limit [\$0] = A8.* \$7,117,907

* THE ALLOWED REVENUE OF A8 DOES NOT TAKE INTO ACCOUNT ANY OTHER LIMITS THAT MAY APPLY TO YOUR PROPERTY TAX REVENUE, SUCH AS STATUTORY MILL LEVY CAPS, VOTER-APPROVED LIMITATIONS, THE TABOR PROPERTY TAX REVENUE LIMIT, OR THE TABOR PROHIBITION AGAINST INCREASING THE MILL LEVY WITHOUT VOTER AUTHORIZATION. THE PROPERTY TAX LIMITATIONS WORKSHEET (FORM DLG-53A) MAY BE USED TO PERFORM SOME OF THESE CALCULATIONS FOR COMPARISON TO THE "5.5%" LIMIT.

¹ These amounts, if certified by your County Assessor(s), may only be used in this calculation after an application has been made to the Division by November 1st (for New Primary Oil & Gas Production). Forms and guidelines are available by contacting the Division.

The formula to calculate a Mill Levy is:

$$\text{Mill Levy} = \frac{\text{Revenue}}{\text{Current Year's Net Total Taxable Assessed Valuation}^2} \times 1,000 \quad \text{=(Round to three decimals)}^3$$

² Use the Net Total Taxable Valuation as provided on line 4 of the final Certification of Valuation from the County Assessor.

³ Rounding the mill levy up may result in revenues exceeding allowed revenue.

S.E. Colorado Water Conservancy District
 Leann Noga or Budget Officer
 31717 United Avenue
 Pueblo, CO 81001

If you need assistance, please contact the
 Division of Local Government:
www.dola.colorado.gov/dlg/ta/budgeting/

Phone: (303) 866-2156
 Fax: (303) 866-4819

Statutory Property Tax Revenue Limitation
The "5.5%" Limit, 29-1-301, C.R.S
Tax Year 2015 (Budget Year 2016)

Southeastern Colo Water Con - Operating (64128/1)

The following steps were used to calculate your limit. The Division of Local Government encourages you to check each figure for accuracy. Years referenced are "Tax Year", not budget years. Amounts are rounded to whole dollars.

A1. Adjust the 2014 5.5% Revenue Limit to correct the revenue base, if necessary:

A1a. The 2014 Revenue Limit **[\$274,737]** + 2013 Amount Over Limit **[\$0]** = **\$274,737**
 A1b. The lesser of Line A1a **[\$274,737]** or the 2014 Certified Gross General Operating Revenue **[\$259,605]**
 A1c. Line A1b **[\$259,605]** + 2014 Omitted Revenue, if any **[\$222]** = A1. **\$259,827**

A2. Calculate the 2014 Tax Rate, based on the adjusted tax base:

Adjusted 2014 Revenue Base **[\$259,827]** ÷ 2014 Net Assessed Value **[\$7,417,275,494]** = A2. **0.000035**

A3. Total the assessed value of all the 2015 "growth" properties:

Annexation or Inclusion **[\$0]** + New Construction **[\$79,453,061]** + Increased Production of Producing Mine **[\$0]**¹ + Previously Exempt Federal Property **[\$0]**¹ + New Primary Oil & Gas Production **[\$0]**¹ = A3. **\$79,453,061**

A4. Calculate the revenue that the "growth" properties would have generated in 2014:

Line A3 **[\$79,453,061]** x Line A2 **[0.000035]** = A4. **\$2,781**

A5. Expand the Revenue Base by "revenue" from "growth" properties:

Line A1 **[\$259,827]** + Line A4 **[\$2,781]** = A5. **\$262,608**

A6. Increase the Expanded Revenue Base by allowable amounts:

A6a. The greater of 5.5% of Line A5 **[\$14,443]** or \$0 = **\$14,443**
 A6b. Line A5 **[\$262,608]** + Line A6a **[\$14,443]** + DLG Approved Revenue Increase **[\$0]** + Voter Approved Revenue Increase **[\$0]** = A6. **\$277,051**

A7. 2015 Revenue Limit:

Line A6 **[\$277,051]** - 2015 Omitted Property Revenue **[\$40]** = A7. **\$277,011**

A8. Adjust 2015 Revenue Limit by amount levied over the limit in 2014:

Line A7 **[\$277,011]** - 2014 Amount Over Limit **[\$0]** = A8.* **\$277,011**

* THE ALLOWED REVENUE OF A8 DOES NOT TAKE INTO ACCOUNT ANY OTHER LIMITS THAT MAY APPLY TO YOUR PROPERTY TAX REVENUE, SUCH AS STATUTORY MILL LEVY CAPS, VOTER-APPROVED LIMITATIONS, THE TABOR PROPERTY TAX REVENUE LIMIT, OR THE TABOR PROHIBITION AGAINST INCREASING THE MILL LEVY WITHOUT VOTER AUTHORIZATION. THE PROPERTY TAX LIMITATIONS WORKSHEET (FORM DLG-53A) MAY BE USED TO PERFORM SOME OF THESE CALCULATIONS FOR COMPARISON TO THE "5.5%" LIMIT.

¹ These amounts, if certified by your County Assessor(s), may only be used in this calculation after an application has been made to the Division by November 1st (for New Primary Oil & Gas Production). Forms and guidelines are available by contacting the Division.

The formula to calculate a Mill Levy is:

$$\text{Mill Levy} = \frac{\text{Revenue}}{\text{Current Year's Net Total Taxable Assessed Valuation}^2} \times 1,000 = (\text{Round to three decimals})^3$$

² Use the Net Total Taxable Valuation as provided on line 4 of the final Certification of Valuation from the County Assessor.

³ Rounding the mill levy up may result in revenues exceeding allowed revenue.

S.E. Colorado Water Conservancy District
 Leann Noga or Budget Officer
 31717 United Avenue
 Pueblo, CO 81001

If you need assistance, please contact the
 Division of Local Government:
www.dola.colorado.gov/dlg/ta/budgeting/

Phone: (303) 866-2156
 Fax: (303) 866-4819

7.5 Strategic Plan

The full Strategic Plan is available on the [District Website](#).



Table of Contents

INTRODUCTION, DEVELOPMENT, and VISION	1
DEVELOPMENT PROCESS, VALUES, and KEY PLANNING UNCERTAINTIES	2
ELEMENTS OF THE STRATEGIC PLAN, and NEXT and FUTURE STEPS	3
STRATEGIC PLAN STAMP	4

INTRODUCTION

As a 50 year old organization, the District needs to create strategies and actions with a new management system designed to manage strategy. Strategic performance requires objectives, issues, and employees to be aligned with the organization's strategy. With rapid changes in technology and processes, the formulation and implementation of strategy must be a continual and participative process. Organizations need a language for communicating strategy and systems to implement it. Success comes from having strategy become everyone's everyday job.

In the past, the District's management system focused on financial measures. Financial measures are lag indicators that report on outcomes that are the consequences of past actions. A new strategic management approach will retain measures of financial performance and supplement them with measures of the organization's vision and strategy. Therefore, the objectives and measures, financial and nonfinancial, will be derived from the organization's vision and strategy.

The vision and strategy allows the District to concentrate on factors that create

economic value. This allows the District to build a management system that is designed to manage strategy. This system has three distinct dimensions:

1. Strategy: Make strategy the District's central agenda in order to communicate in ways that are understood and acted on.
2. Focus: Create focus and use it as a navigation tool. Every resource and activity is focused on the strategy.
3. Organization: Mobilize employees to establish new alignments linked to the strategy, objectives, and issues.

DEVELOPMENT

The development of the Strategic Plan (Plan) is to identify and prioritize activities, to improve current and future operations, and to accomplish the organization's mission and goals in light of changing and probable events. The Strategic Plan will provide a basis for guiding the District toward the next century. The Plan will be updated and revised every six years.

The Strategic Plan will clearly communicate the programmatic direction to Southeastern stakeholders. The Plan will provide direction for conducting capital, resource, and financial planning; for developing and implementing programs and projects; and for preparing the District budget. The basic policies in the Strategic Plan will facilitate and guide progress in the coming years

on the Long-Term Financial Plan, the System Overview Study, the Long Range Personnel Plan, the Annual Operating Plan, and the annual budget process. It will provide a basis for evaluation of the District's accomplishments in accordance to its mission, vision, values, and goals.

OUR VISION

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in a direction of better accountability through modernization and integration across the Southeastern Colorado Water Conservancy District.



OUR VALUES

Reliability

Ensure we will optimize our existing Colorado River supply

Leadership

We will be a leader in local and regional water issues

Our Employees

Our employees are our most important resource

Stewardship

We serve our District and its people by responsibly managing the resources entrusted to our care

Excellence

We expect world-class performance and we strive for improvement in all we do

Environment

We will operate in an environmentally responsible manner

CORE VALUES

A commitment to honesty and integrity

A promise of responsible and professional service and action

A focus on fairness and equity

Objectives and Strategies

The following presents the objectives and strategies that staff believes will achieve the District's mission, goals, and objectives. Staff has followed the Board's direction in developing the key result areas, as well as the preliminary objectives and strategies that comprise the Strategic Plan.

Although it represents many hours of work, this effort is far from complete. The strategic planning process, will start the development of benchmarks for productivity

and accomplishment, and will initiate a dialogue on resource allocation and priorities. Most importantly, staff is seeking the Board's counsel on its work to date and guidance in extending the strategic planning process to fully include the Board, and other appropriate stakeholders.

The development of a Strategic Plan is necessary to identify and prioritize District activities and improve overall operations. The Plan can serve as a covenant with

the Board, specifying exactly what staff will achieve and for which it will be held accountable. When completed, the Plan will provide clear direction for delegating resources, for long-term financial planning, and for executing District programs and projects. The preliminary Plan is not intended to be complete or final. It is expected, however, to improve substantially the ongoing involvement of the Board, stakeholders, and staff.

DEVELOPMENT PROCESS

Given that the Strategic Plan is a dynamic document, it is designed to be modified over time. At present, it captures The District's key results areas and identifies a number of issues, objectives and strategies (management strategies) necessary to take the District into the next century. For example, it establishes a level of service and integrated resource planning objectives to guide all planning and programs, it

commits to increase productivity in the next decade, enhances the District's workforce, and it sets out to develop a financial structure that will support the achievement of the level of service and resource objectives.

In undertaking the strategic planning process, the District could have chosen to hire a consultant to interview stakeholders, develop recommendations, and a

plan for approval by staff and the Board. While the approach might have saved time and avoided inconvenience, it could not have assured acceptance by and commitment from staff that must be relied upon for implementation. Instead, the planning process has involved all staff in a dialogue to develop a common understanding of District priorities and a shared vision of how all individual activities fit into the overall plan.



IDENTIFYING KEY PLANNING UNCERTAINTIES

The following crucial areas were identified and evaluated in order to develop the Strategic Plan, Goals, Objectives and Management Strategies.

1. Shift in Supply and Demand
2. Water Quality Changes
3. Regional Roles
4. Catastrophic Events and Failures
5. Regulatory and Environmental Issues
6. Changes in Technology
7. Climate Change
8. Economic, Political, and Social Issues



ELEMENTS OF THE STRATEGIC PLAN

Key Results Areas

The District performed a situational analysis which identified internal strengths and areas in need of improvement, in addition to external opportunities and threats.

During the situational analysis, the changing environment highlighted the resource challenges facing the District. Staff has defined the District's resource challenges as the Key Results Areas. Key Result Areas have been established as a means of assessing the District's related mission, goals, and objectives.

Strategic Goals

Following the situational analysis, the Strategic Goals are broad statements of organizational aspirations for the future. They reflect the distinctive capabilities that the District possesses in order to achieve its mission.

Strategic Objectives

The objectives established in the Strategic Plan are commitments that are both specific and measurable. They are internally focused, indicating desired results in either financial or other quantifiable terms.

Performance against measurable objectives is the prime indicator for judging whether or not the goals are being achieved. The evaluation of key success factors, and internal and external issues, form the basis for deciding whether the objectives are realistic and sufficient.

Objectives require both the commitment and expenditure of resources, as described in their related strategies. The objectives presented in the Strategic Plan are not meant to be conclusive. They are intended to provide a basis for dialogue regarding what must happen

to achieve the Board's mission and goals. Further analysis must be conducted on strategies to determine associated resource requirements needed to achieve desired results.

Management Strategies

Management strategies listed under the Strategic Objectives state overall approaches to achieving the objectives. They identify opportunities to be explored and resources to be organized to take advantage of opportunities. Although they are not detailed, they define the framework for developing specific work or action plans.

Key Performance Indicators

Key Performance Indicators are used by an organization to evaluate its success or the success of a particular activity in which it is engaged. Success is defined as making

progress toward strategic goals, but often, success is simply the repeated achievement of some level of operational goal.

Process Status

Process Status indicates the process each Management Strategy is in during a particular phase. Further explanation for the Process Status is provided on page 18 of this document and definitions for the processes are included in the footer of each page of the Strategic Plan Matrix on pages 6 - 17.

NEXT and FUTURE STEPS

Next Steps

A number of tasks remain in the development of the Strategic Plan. They include developing program guidelines, priorities, and performance measures that are consistent with actions identified in the Plan. These will be developed in the next phase of the process. In addition a review and further development of objectives and strategies based on counsel provided by an ad-

hoc sounding board, Board Committees, individual Board members, and then back to the Board as a whole for final review and refinement.

Future Steps

Future steps include the development of a Management Strategies model; development of a plan to internalize the Strategic Plan into all activities (including the budget process); assign-

ing a schedule and timeline to management strategies for implementation; and developing an accountability model for staff core.

MAJOR ELEMENTS OF THE STRATEGIC PLAN

- ◆ Mission
- ◆ Vision
- ◆ Values
- ◆ Key Results Areas
- ◆ Strategic Goals
- ◆ Strategic Objectives
- ◆ Management Strategies
- ◆ Process Status
- ◆ Budget
- ◆ Timelines
- ◆ Performance Reporting

THE STRATEGIC PLAN STAMP

This page is intended to illustrate what is known as the Strategic Plan Stamp. The Stamp is used to demonstrate how the different elements of the Strategic Plan fit together.



Core functions are defined as a majority of the programs and projects to accomplish the day to day operations of the SECWCD



To review and manage water cases to protect Fryingpan-Arkansas Project water rights and to advise the Board and District on policies



Master Repayment Contract No. 5-07-70-W0086 between the United States and the SECWCD



The governing body, responsible from a legal and fiduciary perspective for overseeing the activities of SECWCD



Internal: Educate potential future SECWCD leaders
External: Better inform and involve community decision makers and leaders



Develop a "leadership vision" and effectively communicate it to a variety of organizations



7.6 Glossary of Terms

A/F	Acre-Foot Water
Ag	Agricultural
Aurora	City of Aurora
AVC	Arkansas Valley Conduit : The Arkansas Valley Conduit (AVC), is a proposed water supply project to serve the needs of communities in the lower Arkansas Valley, a pipeline (Interconnect) to convey water between the existing south outlet works and a future north outlet works at Pueblo Reservoir...” Reclamation Newsletter October 2012
Balanced Budget	A balanced budget reflects on single fiscal year that the overall difference between government revenues and spending equal.
Budget	A financial plan for a defined period of time
BWWP	Board of Water Works of Pueblo, Colorado
COAgMet	Colorado Agricultural Meteorology Outreach Program http://ccc.atmos.colostate.edu/~coagmet/
CPI	The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.
CRS	Colorado Revised Statutes
CSU	Colorado Springs Utilities
CWCB	Colorado Water Conservation Board
CWRPDA	Colorado Water Resources and Power Development Authority
DISTRICT	Southeastern Colorado Water Conservancy District
DOLA	Department of Local Affairs
EIS	Environmental Impact Statement: An EIS is a document that describes the impacts on the environment as a result of a proposed action.
Enterprise	Southeastern Colorado Water Activity Enterprise
ESA	Endangered Species Act: Through federal action and by encouraging the establishment of state programs, the 1973 Endangered Species Act provided for the conservation of ecosystems upon which threatened and endangered species of fish, wildlife, and plants depend.
Excess Capacity	Southeastern Long-Term Excess Capacity Master Contract for storage in Pueblo Reservoir to improve water supply.
Fountain Valley Authority	A pipeline that is part of the Fry-Ark contract with Reclamation
Fry-Ark	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir east to Pueblo)
FTP	Full Time Positions
Fund	Fiscal and accounting entity with a self-balancing set of accounts
FVA	Fountain Valley Authority

General Fund	Governmental Activities and/or District Fund
Governmental Activities	District Activities generally financed through taxes, intergovernmental revenues, and other none change revenues.
Governmental Fund	Funds generally used to account for tax-supported activities.
IGA	Intergovernmental Agreement (Contract)
IPA	Intergovernmental Personnel Act: The Intergovernmental Personnel Act Mobility Program provides for the temporary assignment of personnel between the Federal Government and state and local governments, colleges and universities, Indian tribal governments, federally funded research and development centers, and other eligible organizations.
IT	Information Technology (Computers and related communication devices)
LAVWCD	Lower Arkansas Valley Water Conservancy District
LoPP	Lease of Power Privilege: Contractual right given to a nonfederal entity to utilize, consistent with project purposes, water power head and storage from Reclamation. projects for electric power generation.
M&I	Municipal and Industrial
Master Contract	Southeastern Long-Term Excess Capacity Master Contract
Mill	Millage tax: The amount per 1000 that property tax is calculated on
Mill Levy	An ad valorem tax that a property owner must pay annually on their property
MOA	Memorandum of Agreement (Contract)
MOU	Memorandum of Understanding (Contract)
Muni	Municipal
MWH	MWH Global: Engineering firm hired by USBR for the AVC project
NEPA	National Environmental Protection Act
NEPA EIS	National Environmental Protection Act Environmental Impact Statement
Northern	Northern Colorado Water Conservancy District
OM&R	Operations, Maintenance and Repair
Proprietary Fund	Business Activities and/or the Enterprise Fund
PSOP	Preferred Storage Options Plan: a plan to enlarge reservoirs for storage, as well as investigating other storage methods
Reclamation	United States Bureau of Reclamation
RICD	Recreational In-Channel Diversion: RICDs are functionally similar to instream flow rights in that they allow the appropriation of an amount of streamflow for use within the river channel. Unlike instream flow rights, however, RICDs require that the flow be “diverted, captured, controlled, and placed to beneficial use between specific points defined by control structures.”

RIP	Recovery Implementation Program: Partners of the Upper Colorado River Endangered Fish Recovery Program are recovering four species of endangered fish in the Colorado River and its tributaries in Colorado, Utah, and Wyoming while water use and development continues to meet human needs in compliance with interstate compacts and applicable federal and state laws.
ROY	Restoration of Yield: Methods of restoring or increasing water yeild, and water quality
RRA	Reclamation Reform Act
RRPG	Regional Resource Planning Group
SECO	Southeastern Colorado Waterwise
SECWCD	Southeastern Colorado Water Conservancy District
SELTEC	Southeastern Long-Term Excess Capacity Master Contract
SO Tax	Specific Operating Tax: Collected on personal vehicles, such as automobiles and trailers
SOD	The Safety of Dams program focuses on evaluating and implementing actions to resolve safety concerns at Reclamation dams. Under this program, Reclamation will complete studies and identify and accomplish needed corrective action on Reclamation dams. The selected course of action relies on assessments of risks and liabilities with environmental and public involvement input to the decision-making process.
STAG	State and Tribal Assistance Grant
TABOR	Taxpayer Bill of Rights Amendment of the Colorado Constitution Section 20 Article X
The Authority	Fountain Valley Authority
The Conduit	AVC, Arkansas Valley Conduit
The Project	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir East to Pueblo)
UAWCD	Upper Arkansas Water Conservancy District
USBR	United States Bureau of Reclamation
USGS	United States Geological Survey
WAE	Southeastern Colorado Water Activity Enterprise
WCFS	Water Conservation Field Services Program: to encourage water conservation and efficient use of water supplies on Reclamation's projects and to foster improved water management on a watershed basis throughout the western states.
WDR	Water District Review: An auditing spot check of the RRA paperwork of those landholders reporting over 960 acres by Reclamation

Scan code for SECWCD.org

