

2017 Adopted Budget



Southeastern Colorado
Water Conservancy District
www.SECWCD.com



Southeastern Colorado Water Conservancy District



**For the purpose of developing and administering the
Fryingpan-Arkansas Project**

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S O U T H E A S T E R N C O L O R A D O

Water Conservancy District

"Your investment in water"

2 Executive Summary

2.1 Executive Director's Letter

To Our Board of Directors, Stakeholders, and Constituents:

I am pleased to present you with the Adopted Budget for Fiscal Year 2017. This yearly budget totals \$30 million, it is the largest in the history of the District because it reflects spending \$12.2 million in the first phase of the hydropower project at Pueblo Dam.

The best organizations evolve. This evolution takes place through vision, sharing objectives, making tough choices and an unwavering commitment to being a District in motion today and every day into the future. Over the last few years, the District has increased momentum and built stronger partnerships to help realize our vision and stay grounded to the communities we serve.

Fiscal discipline is the foundation upon which first class organizations are built. Financial excellence is at the center of everything we do. Through our disciplined approach to addressing our maintenance needs, and early risk identification and management, we maintain an unwavering commitment to being good stewards of the public's money.

The Strategic Framework (SF) is the District's foundation that guides operations and service delivery to our stakeholders. The SF identifies how the District sets goals, prioritizes the use of resources, evaluates performance, ensures collaboration and recognizes accomplishments in a structured, coordinated way. The Strategic Plan is the first element of the SF, an annual five-part cycle that is a disciplined approach to manage the District for maximum efficiency and effectiveness. Exactly how we will get there will be discussed in the Business Plan, a three year view, and in our Adopted Budget document for a one year view. The Business Plan is the second step of the SF and Adopted Budget document is the third step of the SF. The Annual Financial Report (audit) is the fourth step of the SF and the Communication Plan is the fifth step in the SF. By communicating and adhering to this business model, the District is able to

create and maintain an organizational culture that values transparency, accountability, innovation, and fiscal discipline that provides focused, meaningful public services.

This guiding document is used by the District to implement the District's strategic direction. The Strategic Plan provides a common set of objectives for the organization, focuses the District staff on achievable actions, and guides investments in resources.

The 2017 Business Plan serves as a road map to accomplish the objectives of the District and identifies the basis for the District's budgets and programs. The 2017 Business Plan is a three year plan that is reevaluated every year to ensure the District stays on track in accomplishing its business goals. An assessment of the Business Plan's performance metrics will be reviewed quarterly by staff and presented to the Board annually.

In addition, the 2017 Business Plan emphasizes and brings to life the vision of the Strategic Plan. Together, these documents will direct the key management strategies that guide the District with clear policy and deliberate direction as we move into the next quarter of the century.

As emphasized in the 2017 Strategic Plan, the mission of the District is "Water is Essential for Life. We exist to make life better by effectively developing, protecting, and managing water". The clear direction of the Board is to continue to meet the reliability of the water supply, storage, and power to meet the region's growing demands and to ensure the cost effective, environmentally sensitive, and safe delivery of those supplies.

Over the next several years, the District's Board of Directors will adopt policies and programs in the areas of water rights, supply, storage, system infrastructure, finance, and outreach to help accomplish this mission. This long-term commitment by the Board will provide the flexibility necessary to respond to the region's ever-changing needs.

I invite you to read the 2017 Strategic Plan and 2017 Business Plan for a better understanding of the District's contribution to the Goals that support Southeastern Colorado Water Conservancy District's four Strategic Initiatives of: (1) Water Supply, Storage, and Power, (2) Water Efficiency and Protection of Water Supplies, (3) Future Water Supplies and Storage, and (4) Core Business.

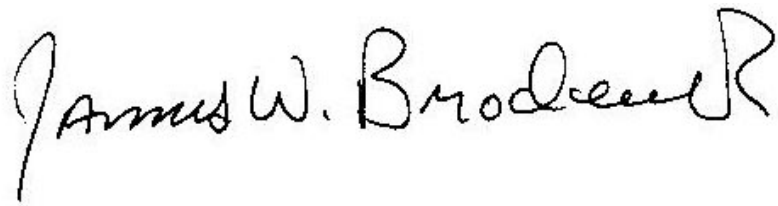
I cannot overemphasize the commitment of the Board of Directors for their continued support to focus on character, fiscal stability, operational excellence, and a commitment to our stakeholders to improve and communicate our actions.

Finally, I want to recognize the excellent work of the District staff for their continued dedication and hard work. The Finance Budget team once again earned us the prestigious National Distinguished

Budget Presentation Award from the Government Finance Officers Association for 2016. This award represents a continued effort to improve the Budget Document.

This year I would like to call your attention to the 2017 Budget Officer Leann Noga, for her outstanding leadership on the annual Budget Document and the 2017 Finance Budget Team of Leann Noga, Toni Gonzales, and Chris Woodka for this year's Budget Document.

Respectfully Submitted

A handwritten signature in black ink that reads "James W. Broderick". The signature is written in a cursive style with a large, prominent "R" at the end.

James W. Broderick
Executive Director



2.2 SECWCD Board of Directors



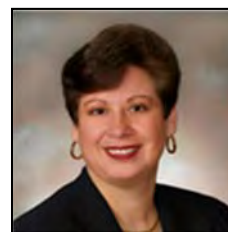
**Bill Long, President
Bent County 2018**



**Gary Bostrom, Vice President
El Paso County 2017**



**Ann Nichols, Treasurer
El Paso County 2018**



**Vera Ortegon, Secretary
Pueblo County 2020**



**J.F. "Jay" Moore
Chaffee County 2017**



**Carl McClure
Crowley County 2017**



**Mark Pifher
El Paso County 2020**



**Gibson Hazard
El Paso County 2020**



**Curtis Mitchell
El Paso County 2018**



**Tom Goodwin
Fremont County 2018**



**Howard "Bub" Miller
Otero County 2017**



**Dallas May
Prowers & Kiowa
Counties 2020**



**David Simpson
Pueblo County 2017**



**Pat Edelmann
Pueblo County 2018**

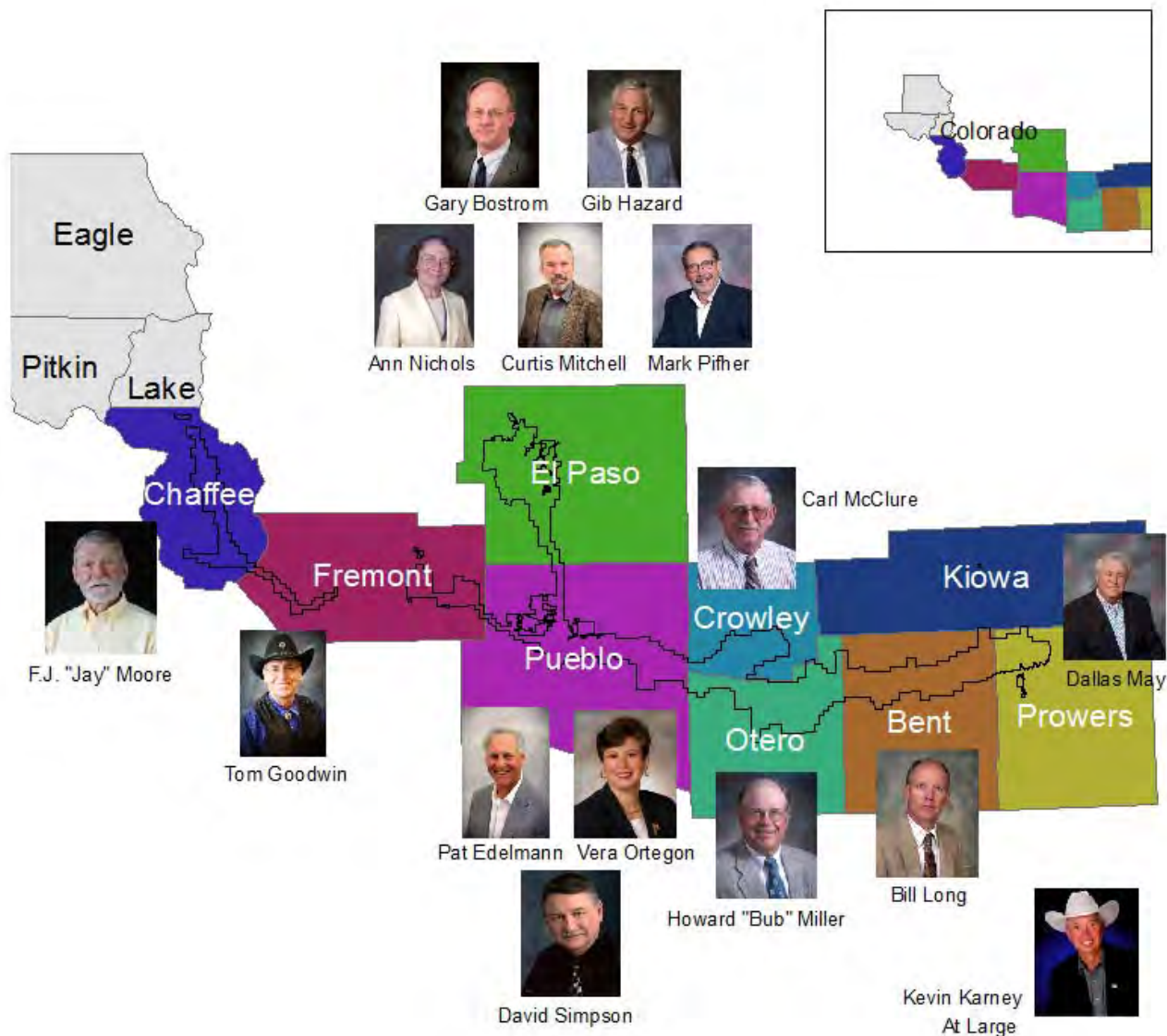


**Kevin Karney
At Large 2020**



**Alan Hamel
Advisory Member**

2.3 SECWCD Boundaries Map



Southeastern Colorado Water Conservancy District

- SECWCD boundary
- CollectionSystemArea



SOUTHEASTERN COLORADO
Water Conservancy District

"Your investment in water"

2.4 Government Finance Officers Association (GFOA) Award



The District has earned the Government Officers Finance Officers Association Distinguished Budget Award for five consecutive years. The Distinguished Budget Award is the highest form of recognition in government budgeting and represents a significant achievement. This award provides assurance that the District's annual budget serves as a policy document, a financial plan, an operating guide, and a communication device. This award reflects the commitment of the Board of Directors and staff to meet the highest principals of government budgeting.

2.5 Who We Are

The Southeastern Colorado Water Conservancy District (District) was created under Colorado State Statutes on April 29, 1958, by the District Court of Pueblo, Colorado, for the purpose of developing and administering the Fryingpan-Arkansas Project.

On January 21, 1965, the U.S. Federal Government and the Southeastern Colorado Water Conservancy District entered into a contract providing for the construction of the Fryingpan-Arkansas Project works for the purpose of supplying water for irrigation, municipal, domestic, and industrial uses; generating and transmitting hydroelectric power and energy; controlling floods; and for other useful and beneficial purposes.

The District is responsible to repay the portion of the construction cost of the Fryingpan-Arkansas Project plus the cost for annual operation and maintenance. Funding to fulfill this obligation to the Federal Government is derived from a property tax on all property within the District boundaries. In addition to administering this repayment responsibility, the District allocates supplemental water from the Fryingpan-Arkansas Project for use by various ditch companies, and for use by the many municipal and domestic water suppliers who directly serve the District's approximately 860,000 constituents. The development and management of the Fryingpan-Arkansas Project, the features and capabilities, is the key component for a long-term strategic future. The work on Fryingpan-Arkansas Project features for 2017 are budgeted and will be discussed in detail throughout this document.



Pueblo Reservoir and Dam 2015



A helping hand

As a government, the District provides leadership, community, and strategic alliance to other governments and organizations on a wide-scale basis. These cooperative relationships are formed to provide many services in a cost-effective manner to the taxpayers and participants within the District boundaries as well as stakeholders in other communities. This allows the District to investigate and implement more projects through the District and the Enterprise and helps to do more with less financial resources.

2.6 Fryingpan-Arkansas Project

Agriculture and the development of cities and industries along the Arkansas River created a need for water resources management. Drought and flooding continues to burden the growth of counties subjected to a volatile climate. Community leaders envisioned a stable and more prosperous future for Southeastern Colorado.

The Arkansas River basin needed a plentiful and reliable supply of water which the Fryingpan-Arkansas Project could provide.

The vision became a reality when on August 16, 1962, President John F. Kennedy signed the Fryingpan-Arkansas Project Act.

In poignant words to the community who listened in a crowded high school stadium, he laid out a strategic plan that the District still strives to complete. Presidential support of the Fryingpan-Arkansas Project, has been the most influential support of these communities. The call to action for legislation and congressional support continues to move the Fryingpan-Arkansas Project into fruition. On August 9, 2013, President Barack Obama visited Pueblo, Colorado. In a roundtable discussion with rural communities, he made supportive remarks towards the work that the District has conducted toward the construction of the Arkansas Valley Conduit.

“The history of these kinds of projects is that once you get a project started and get some shovels in the ground and get it moving that it gets its own momentum and we’ve secured some dollars for it for the first time in 50 years,” President Obama said. *“That allows us to get the project moving. It’s going to affect 40 communities and it’s kind of hard to argue against clean drinking water and frankly, it’s something that should have gotten done a long time ago... I’m a big believer that one of the things we need to do is rebuild America.”*



President John F. Kennedy 1962

“I don’t think there is any more valuable lesson for a President or Member of the House and Senate than to fly as we have flown today over some of the bleakest land in the United States and then to come to a river and see what grows next to it, and come to this city and come to this town and come to this platform and know how vitally important water is...I hope that those of us who hold positions of public responsibility in 1962 are as far-seeing about the needs of this country in 1982 and 1992 as those men and women were 30 years ago who began to make this project possible. The world may have been built in seven days, but this project was built in 30 years, and it took labor day in and day out, week in and week out, month in and month out, year in and year out, by Congressmen and Senators, and citizens, and the press of this State, to make this project possible, and it will be some years before its full benefits are made available to all of you.”

2.7 Continuing and Developing the Project

President Obama then added in that 2013 visit: *“I also want to make sure that we’re focusing on infrastructure more broadly in rural communities. The other thing that I think is really important is the potential for home-grown energy.”*

His speech encouraged the District to continue the strategic development of the Fryingpan-Arkansas Project through delivery, storage, conservation, power generation, and protection of the water rights.

The District actively promotes the management of the Fryingpan-Arkansas Project to accomplish the following tasks:

- Flood control.
- Analysis of the current policies about “spills,” the release of water when Pueblo Dam reaches capacity, and development of a working model of spill priority.
- Development of storage planning and contracts to mitigate extreme drought.
- The Arkansas Valley Conduit to achieve completion of the Fryingpan-Arkansas Project.
- Enlargement of reservoirs to provide additional storage and to protect our water resources.
- Participation in the preservation and conservation of Southeastern Colorado’s water resources.
- Development of Fryingpan-Arkansas Project features to ensure the economic viability and sustainability of the District including hydroelectric power generation developed at Pueblo Dam.
- Allocation of water strategies for wet, dry, and average years.
- Development and reliability of the system including analysis of the operations, maintenance and replacement of outdated or non-operational features.
- Protecting District water rights.
- Providing water leadership to the District stakeholders of the Fryingpan-Arkansas Project and to the State of Colorado.



Arkansas River at high levels

The projects featured in the 2017 Budget promoting the strategic tasks of Project Development and Reliability to complete the Fryingpan-Arkansas Project are:

- Hydroelectric Power
- Excess Capacity Master Contract
- Arkansas Valley Conduit
- Interconnection at Pueblo Dam

2.8 Mission Statement



Mission Statement

Water is essential for life

**We exist to make life better by effectively
developing, protecting, and managing water.**

2.9 Our Vision and Community

Our Vision

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in a direction of better accountability through modernization and integration across the District.

Our Committees

Allocation, Arkansas Valley Conduit, Colorado River and Water Supply, Finance, Human Resources, Excess Capacity, Executive, and Resource & Engineering Planning

2.10 Core Values

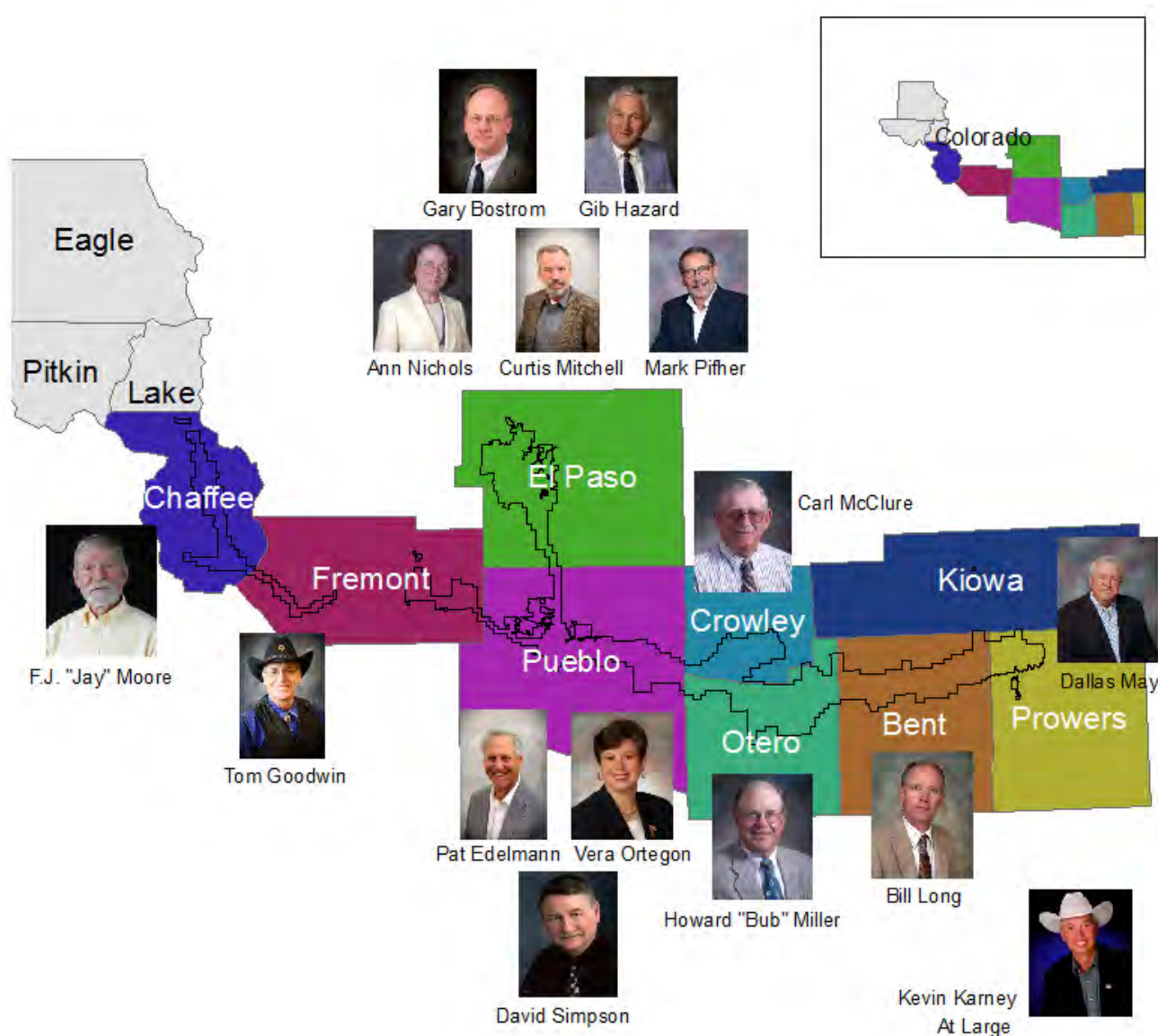
Core Values

A commitment to honesty and integrity.
A promise of responsible and professional service and action.
A focus on fairness and equity.

2.11 County Profiles of SECWCD

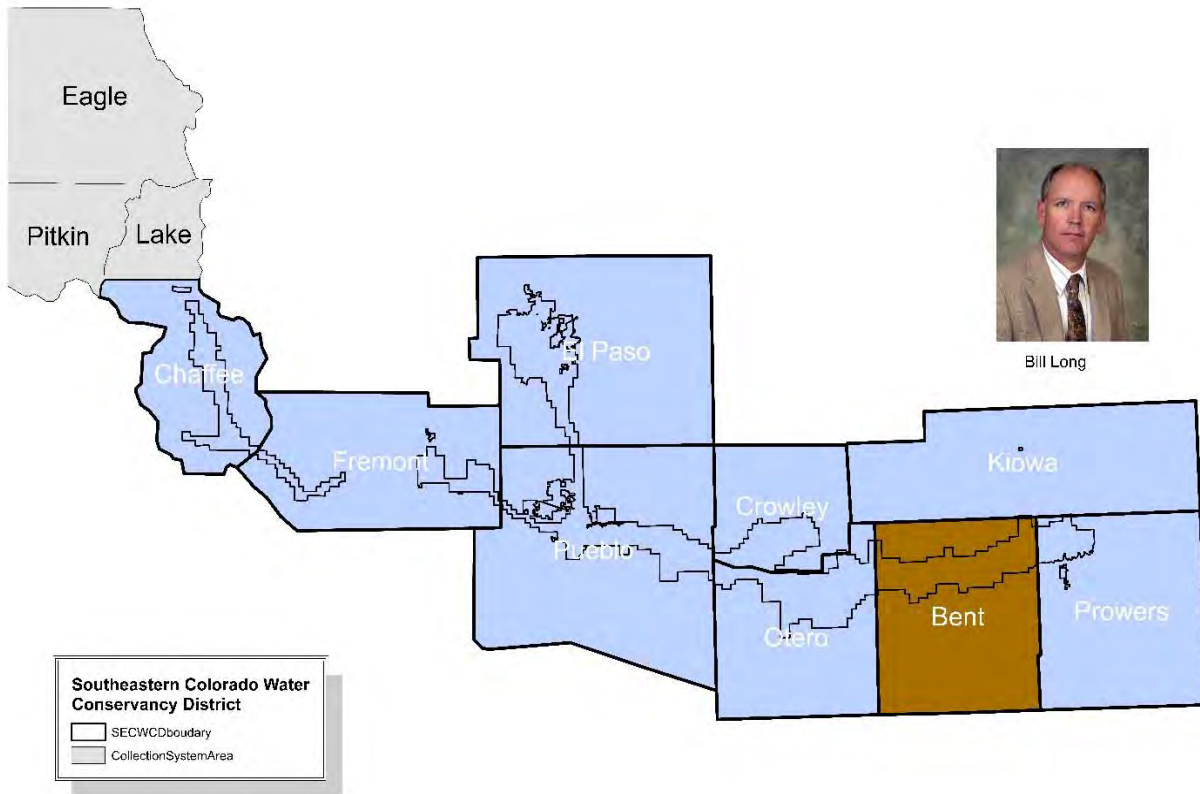
The following is a summary of the nine counties located in the Southeastern Colorado Water Conservancy District. The county profiles are update annually for budgeting purposes. For more information please visit www.SECWCD.com. If viewing this document in electronic form please click on the below county titles to display information.

1. [Bent County](#)
2. [Chaffee County](#)
3. [Crowley County](#)
4. [El Paso County](#)
5. [Fremont County](#)
6. [Otero County](#)
7. [Kiowa County](#)
8. [Prowers County](#)
9. [Pueblo County](#)



2.11.1.1 Bent County

Bent County Demographics



Population	
Total Population	5,855
Population in Households	4,160
Population in Families	3,372
Population Density	4

Households	
Total Households	1,786
Average Household Size	2.33
Family Households	1,153
Average Family Size	3

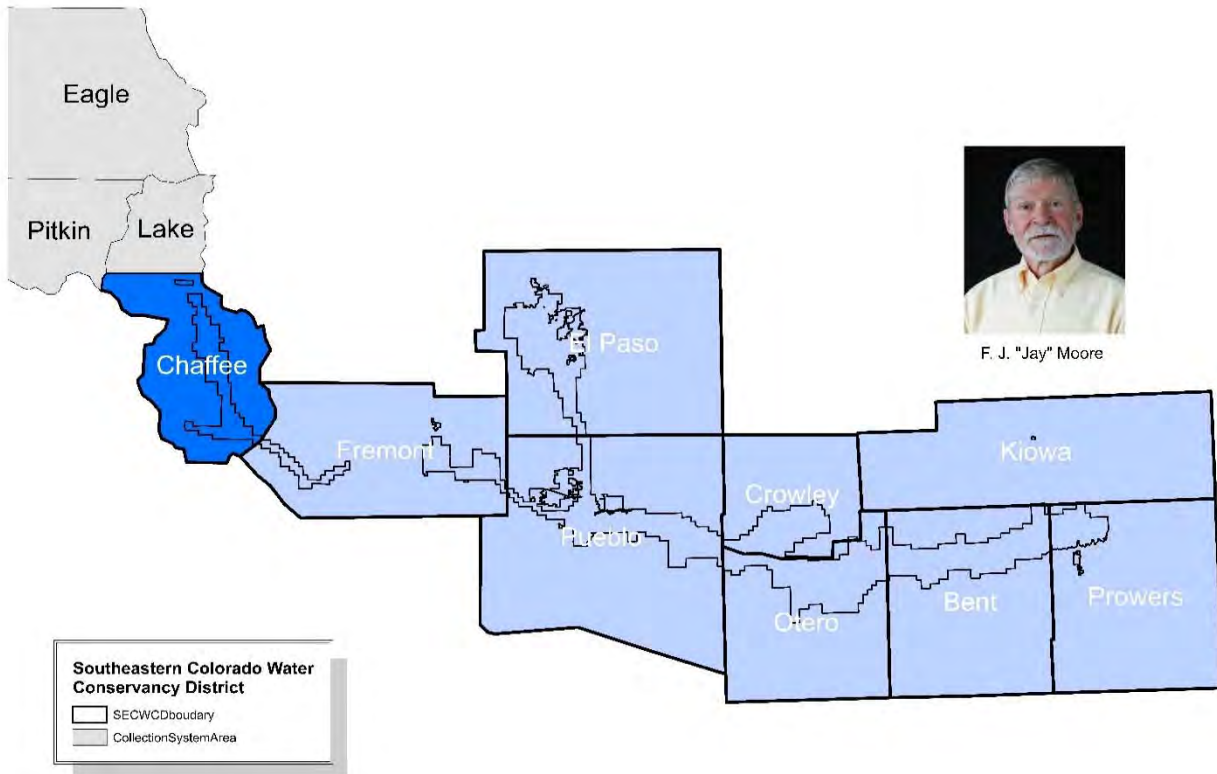
Housing	
Total Housing Units	2,242 (100%)
Owner Occupied	1,136 (50.7%)
Renter Occupied	650 (29.0%)
Vacant Housing Units	456 (20.3%)
Median Home Value	\$75,911
Average Home Value	\$129,655

Income	
Median Household Income	\$36,060
Average Household Income	\$46,385
Per Capita Income	\$16,945

	Growth Rates	Compound Annual Growth Rates
	2010-2015	2015-2020
Population	-1.58%	-0.37%
Households	-0.41%	-0.47%
Families	-0.44%	-0.49%
Median Household Income		1.48%
Per Capita Income		1.37%

2.11.1.2 Chaffee County

Chaffee County Demographics



Population	
Total Population	18,723
Population in Households	17,360
Population in Families	13,535
Population Density	19

Households	
Total Households	8,139
Average Household Size	2.13
Family Households	5,175
Average Family Size	3

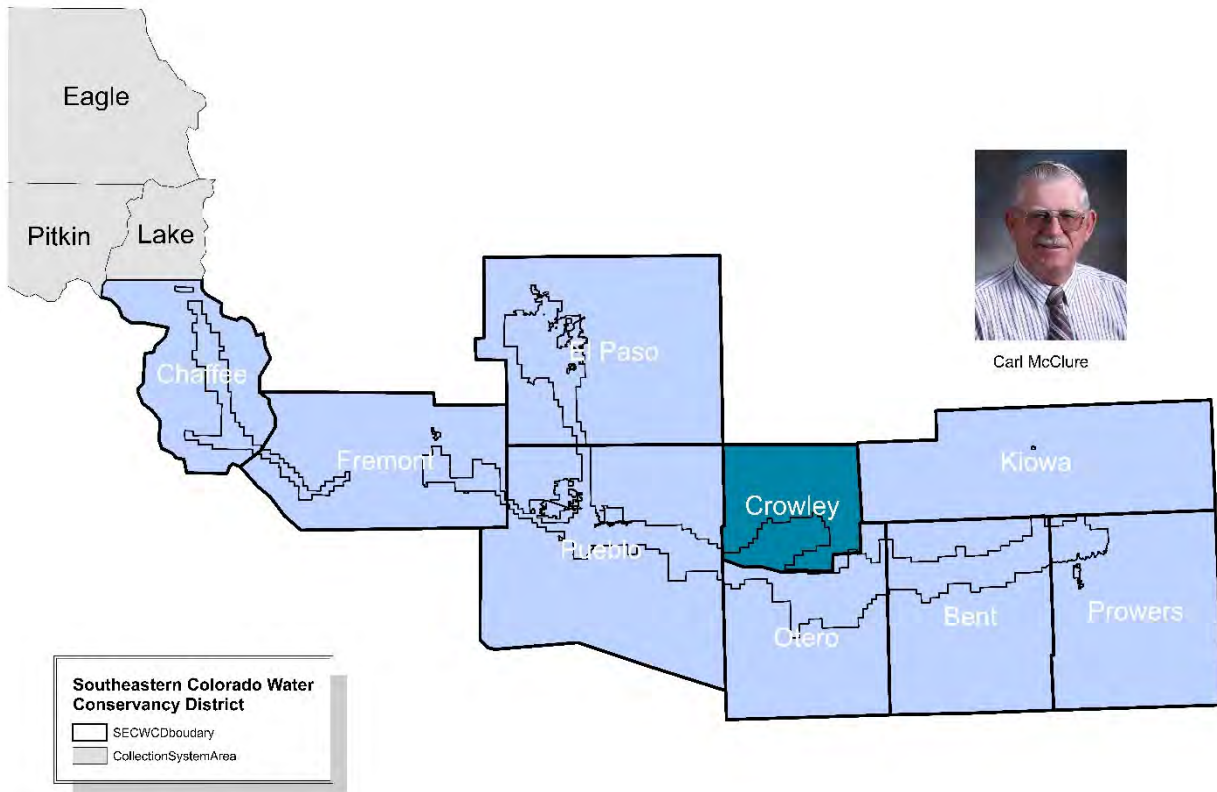
Housing	
Total Housing Units	10,647 (100%)
Owner Occupied	5,742 (53.9%)
Renter Occupied	2,397 (22.5%)
Vacant Housing Units	2,508 (23.6%)
Median Home Value	\$278,478
Average Home Value	\$317,799

Income	
Median Household Income	\$43,109
Average Household Income	\$59,814
Per Capita Income	\$27,102

Growth Rates		Compound Annual Growth Rates	
	2010-2015		2015-2020
Population	0.80%		0.89%
Households	1.10%		1.07%
Families	1.06%		1.05%
Median Household Income			3.22%
Per Capita Income			2.11%

2.11.1.3 Crowley County

Crowley County Demographics



Carl McClure

Southeastern Colorado Water Conservancy District

- SECWCD boundary
- Collection System Area

Population	
Total Population	5,462
Population in Households	3,198
Population in Families	2,597
Population Density	7

Households	
Total Households	1,319
Average Household Size	2.42
Family Households	863
Average Family Size	3

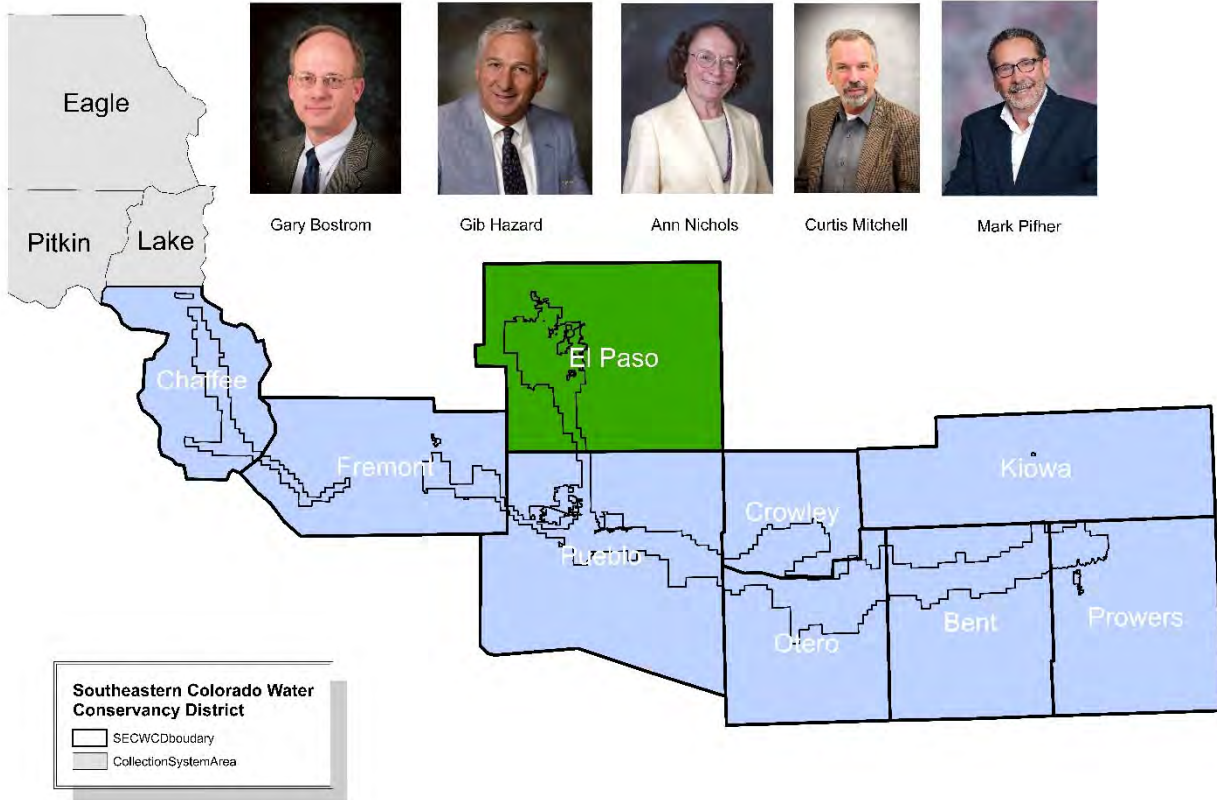
Housing	
Total Housing Units	1,581 (100%)
Owner Occupied	914 (57.8%)
Renter Occupied	405 (25.6%)
Vacant Housing Units	262 (16.6%)
Median Home Value	\$78,485
Average Home Value	\$112,965

Income	
Median Household Income	\$34,283
Average Household Income	\$49,878
Per Capita Income	\$18,312

	Growth Rates	
	2010-2015	2015-2020
Population	-1.02%	0.07%
Households	0.16%	0.03%
Families	0.13%	0.02%
Median Household Income		0.94%
Per Capita Income		1.20%

2.11.1.4 El Paso County

El Paso County Demographics



Population	
Total Population	672,786
Population in Households	654,222
Population in Families	537,630
Population Density	316

Households	
Total Households	254,597
Average Household Size	2.57
Family Households	172,839
Average Family Size	3

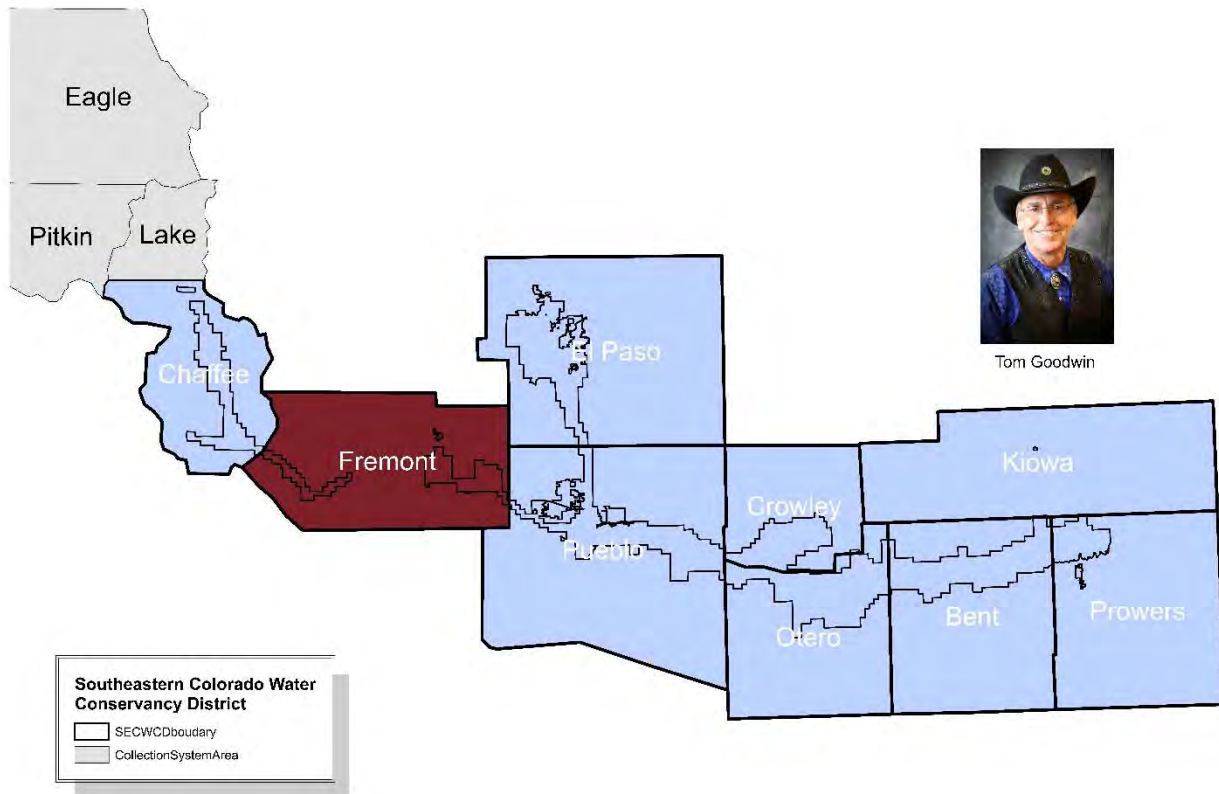
Housing	
Total Housing Units	270,448 (100%)
Owner Occupied	157,408 (58.2%)
Renter Occupied	97,189 (35.9%)
Vacant Housing Units	15,851 (5.9%)
Median Home Value	\$260,370
Average Home Value	\$305,557

Income	
Median Household Income	\$60,177
Average Household Income	\$80,653
Per Capita Income	\$31,082

	Growth Rates	
	2010-2015	2015-2020
Population	1.26%	1.33%
Households	1.22%	1.31%
Families	1.19%	1.30%
Median Household Income		2.46%
Per Capita Income		1.73%

2.11.1.5 Fremont County

Fremont County Demographics



Population	
Total Population	46,610
Population in Households	38,420
Population in Families	30,687
Population Density	30

Households	
Total Households	16,620
Average Household Size	2.31
Family Households	10,949
Average Family Size	3

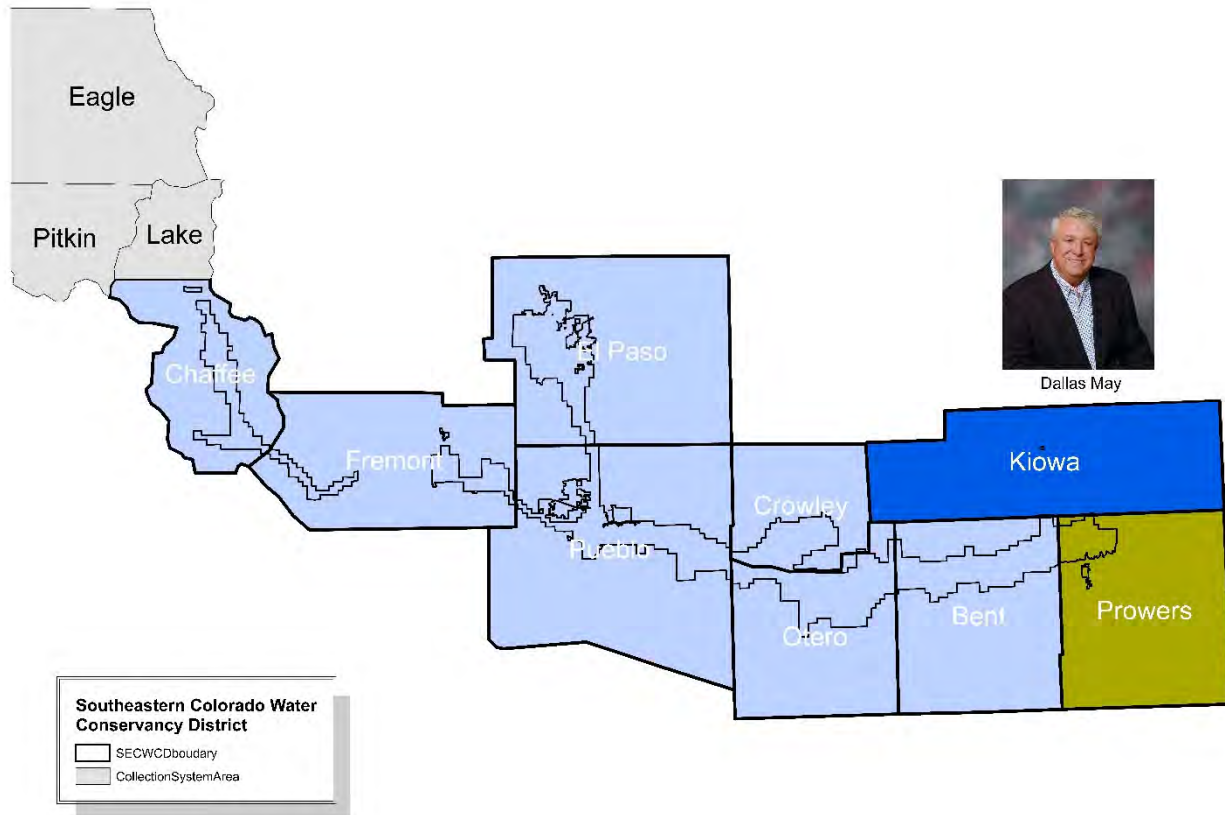
Housing	
Total Housing Units	19,336 (100%)
Owner Occupied	11,998 (62.1%)
Renter Occupied	4,622 (23.9%)
Vacant Housing Units	2,716 (14.0%)
Median Home Value	\$164,510
Average Home Value	\$196,693

Income	
Median Household Income	\$40,004
Average Household Income	\$55,497
Per Capita Income	\$20,423

Growth Rates		Compound Annual Growth Rates	
	2010-2015		2015-2020
Population	-0.07%		0.15%
Households	0.04%		0.13%
Families	0.01%		0.11%
Median Household Income			0.04%
Per Capita Income			1.51%

2.11.1.6 Kiowa and Prowers County

Kiowa County Demographics | Prowers County Demographics



Population	Kiowa	Prowers
Total Population	1,418	12,094
Population in Households	1,404	11,751
Population in Families	1,157	9,755
Population Density	1	7

Households	Kiowa	Prowers
Total Households	619	4,862
Average Household Size	2.27	2.44
Family Households	405	3,285
Average Family Size	3	3

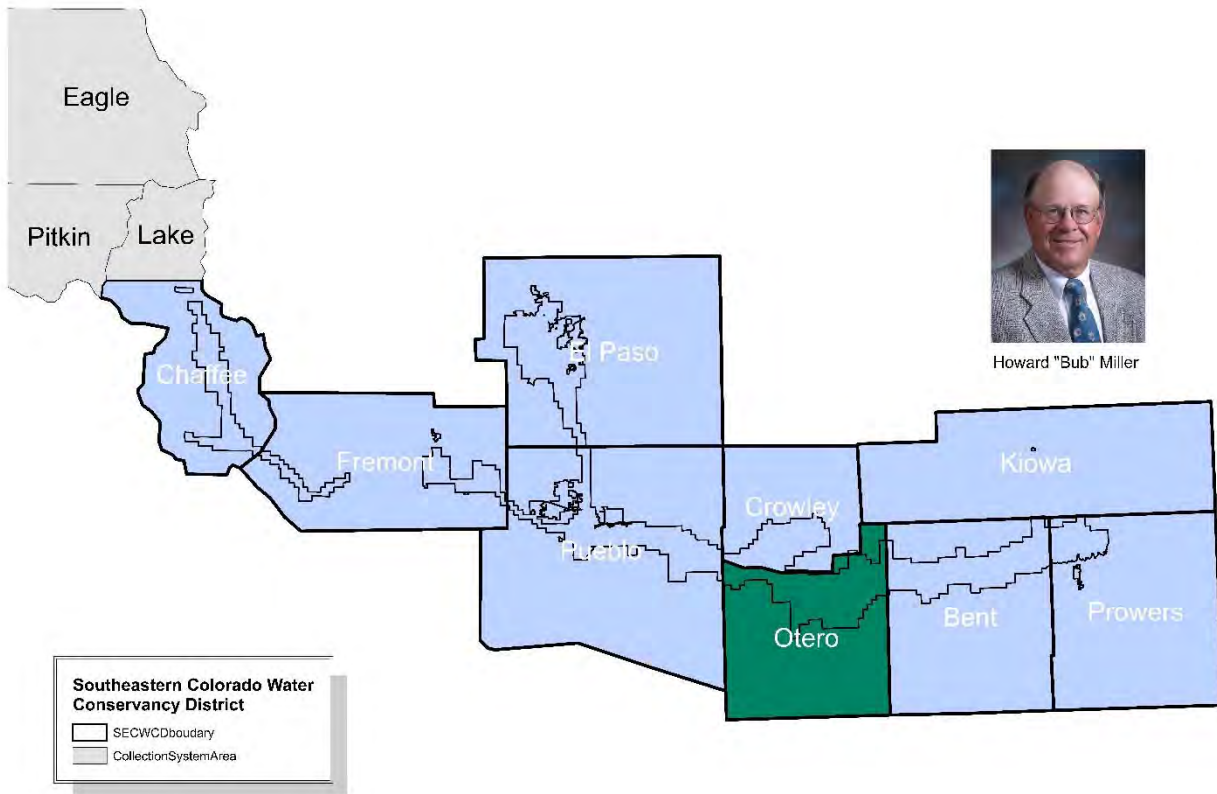
Housing	Kiowa	Prowers
Total Housing Units	827 (100%)	5,880 (100%)
Owner Occupied	414 (50.1%)	3,077 (52.3%)
Renter Occupied	205 (24.8%)	1,757 (29.9%)
Vacant Housing Units	208 (25.2%)	1,046 (17.8%)
Median Home Value	\$78,947	\$87,328
Average Home Value	\$121,377	\$118,801

Income	Kiowa	Prowers
Median Household Income	\$39,359	\$34,368
Ave. Household Income	\$55,217	\$47,209
Per Capita Income	\$24,253	\$19,298

	Growth Rates		Compound Annual Growth Rates	
	Kiowa	Prowers	Kiowa	Prowers
	2010-2015		2015-2020	
Population	0.23%	-0.59%	0.80%	-0.85%
Households	0.00%	-0.33%	0.13%	-0.68%
Families	-0.04%	-0.36%	0.10%	-0.70%
Median Household Income			0.91%	1.86%
Per Capita Income			1.72%	1.97%

2.11.1.7 Otero County

Otero County Demographics



Population	
Total Population	18,803
Population in Households	18,334
Population in Families	14,820
Population Density	15

Households	
Total Households	7,637
Average Household Size	2.4
Family Households	4,965
Average Family Size	3

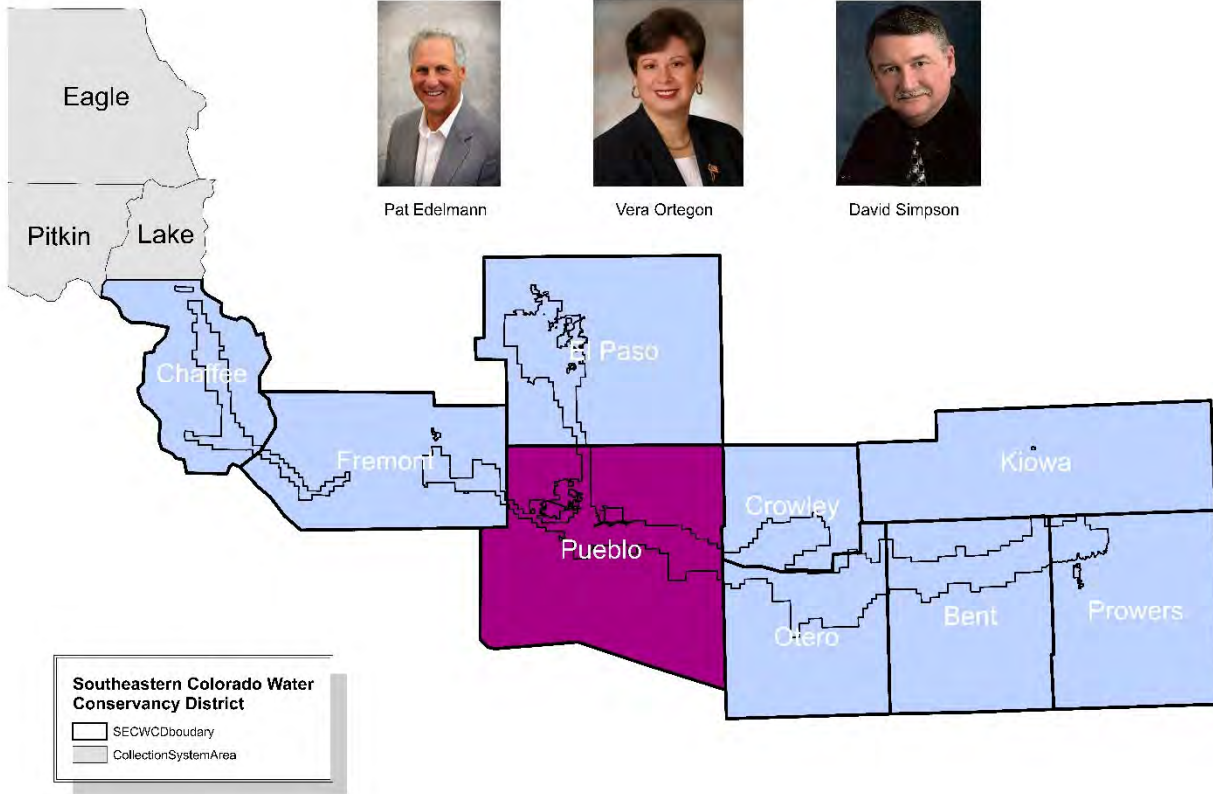
Housing	
Total Housing Units	8,969 (100%)
Owner Occupied	4,743 (52.9%)
Renter Occupied	2,894 (32.3%)
Vacant Housing Units	1,332 (14.9%)
Median Home Value	\$92,267
Average Home Value	\$127,583

Income	
Median Household Income	\$34,651
Average Household Income	\$47,030
Per Capita Income	\$19,471

	Growth Rates	Compound Annual Growth Rates
	2010-2015	2015-2020
Population	-0.02%	-0.18%
Households	-0.19%	-0.27%
Families	-0.22%	-0.29%
Median Household Income		1.71%
Per Capita Income		1.63%

2.11.1.8 Pueblo County

Pueblo County Demographics



Population	
Total Population	162,038
Population in Households	157,482
Population in Families	126,630
Population Density	68

Households	
Total Households	64,079
Average Household Size	2.46
Family Households	41,944
Average Family Size	3

Housing	
Total Housing Units	70,845 (100%)
Owner Occupied	41,043 (57.9%)
Renter Occupied	23,036 (32.5%)
Vacant Housing Units	6,766 (9.6%)
Median Home Value	\$146,588
Average Home Value	\$193,218

Income	
Median Household Income	\$44,134
Average Household Income	\$57,971
Per Capita Income	\$23,490

	Growth Rates	Compound Annual Growth Rates
	2010-2015	2015-2020
Population	0.30%	0.33%
Households	0.28%	0.34%
Families	0.25%	0.32%
Median Household Income		0.00%
Per Capita Income		1.43%

2.12 Investment in our people

The Southeastern Colorado Water Conservancy District (District) is an organization that provides the stakeholders of the Fryingpan-Arkansas Project. Professional staff, an essential asset within the water community, is developed through coordination between the Executive Director, the Administrative Manager, and the Human Resources Committee. Strategically, the District provides competitive salaries and a benefits package to full-time employees. The Board of Directors has authorized a breadbasket performed on salaries and benefits every three years to assure that the District is in line with other national and state water organizations. In 2015, a breadbasket was conducted on salaries. The results of that breadbasket are budgeted in 2017. The next scheduled salary and benefits survey will be conducted in 2018.



‘Strategic planning’ among staff at Children’s Water Festival

The District encourages staff to seek continuing education and certification programs that will benefit the District with job related knowledge that is essential to move forward with the Strategic Plan. Training is made available for staff in teambuilding, time management, first aid, safety, and other topics making the professional staff a united team working toward the mission, vision, and values of the District.

As the District moves forward with the Strategic Plan, succession planning is developed as well as cross training. A strategic goal of the District is to mobilize employees to establish new alignments linked to strategy, objectives, and issues. In the next decade the District commits to increase productivity and enhancements that develop teams and leadership within the organization.

Staff is evaluated on their work-knowledge development, the outcomes of

the Strategic Plan within their teams, innovative thinking, goal orientated planning, and problem solving. Productivity and accountability are key components of the evaluation process. The District uses key performance indicators to evaluate the successes or success of a particular activity. Performance against measurable objectives is the prime indicator for judging whether or not the goals are achieved.

The District has a flexible and generous benefits package. Benefits may include health, life, dental, vision, long-term disability insurance, employee assistance program, health savings account, retirement plan, vacation, and sick leave.



'Team building' on a raft trip in 2009

Training and development are budgeted for staff in 2017. Educational programs are implemented to improve staff's technological skills such as software training. In addition, training is provided for life skills such as Red Cross training for Cardiopulmonary Resuscitation (CPR) and Automated External Defibrillator (AED).

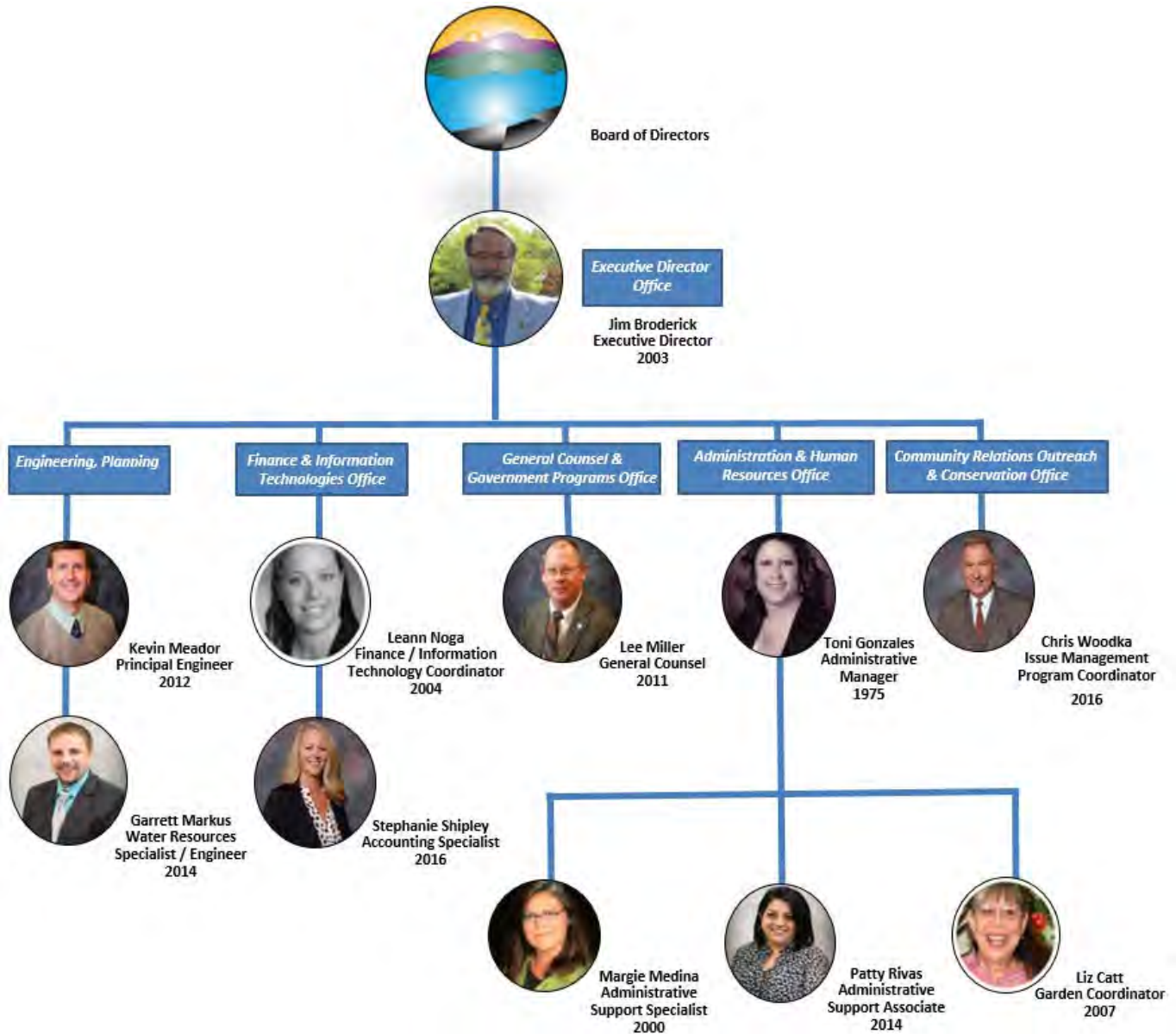
The key performance indicators that reflect the success of Human Resource strategic development in establishing a workforce to move the District and the Strategic Plan forward are outlined through a comprehensive staff development program:

- Requirements for qualification and training are developed.
- Based on determinations training is provided.
- Certifications and or degrees are conferred.

Each year staff's training needs are evaluated for the upcoming fiscal year. This will remain an ongoing program to enhance employee motivation and retention. The costs associated with Human Resources may include labor, benefits, training and education, awards, professional memberships, and technology. This investment increases the value of an employee and advances our core values.

2.13 Table of Organization

Southeastern Colorado Water Conservancy District Table of Organization



----- 2017 Staff -----

James Broderick ♦ Lee Miller ♦ Kevin Meador
 Garrett Markus ♦ Toni Gonzales ♦ Leann Noga ♦ Chris Woodka
 Margie Medina ♦ Patty Rivas ♦ Stephanie Shipley ♦ Elizabeth Catt

2.14 Summary of Offices

The following is a summary of the offices at the Southeastern Colorado Water Conservancy District (District). All Offices within the District are a part of the General Fund also called the the Government Activity. The Business Activity captures a portion of these office costs through an inter-fund reimbursement process.

The 2017 Budget of human resource expenditures are broken into the following allocation per office:

Executive Director	21%
General Counsel & Government Programs Office	12%
Finance & Information Technology	15%
Engineering, Planning & Operations Office	21%
Administrative & Human Resources Office	23%
Community Relations Outreach & Conservation Office	8%

Office performance measures are evaluated in the form of annual reviews completed by supervisory staff and/or the Executive Director. The Executive Director's performance is reviewed annually by the Human Resource Committee members of the Board of Directors.

If viewing this document in electronic form please click on the below office titles to display information.

1. [Executive Director Office](#)
2. [General Counsel and Governmental Programs Office](#)
3. [Finance and Information Technologies Office](#)
4. [Engineering, Planning, and Operations Office](#)
5. [Administrative and Human Resources Office](#)
6. [Issues and Programs Office](#)



Pueblo Dam North Outlet

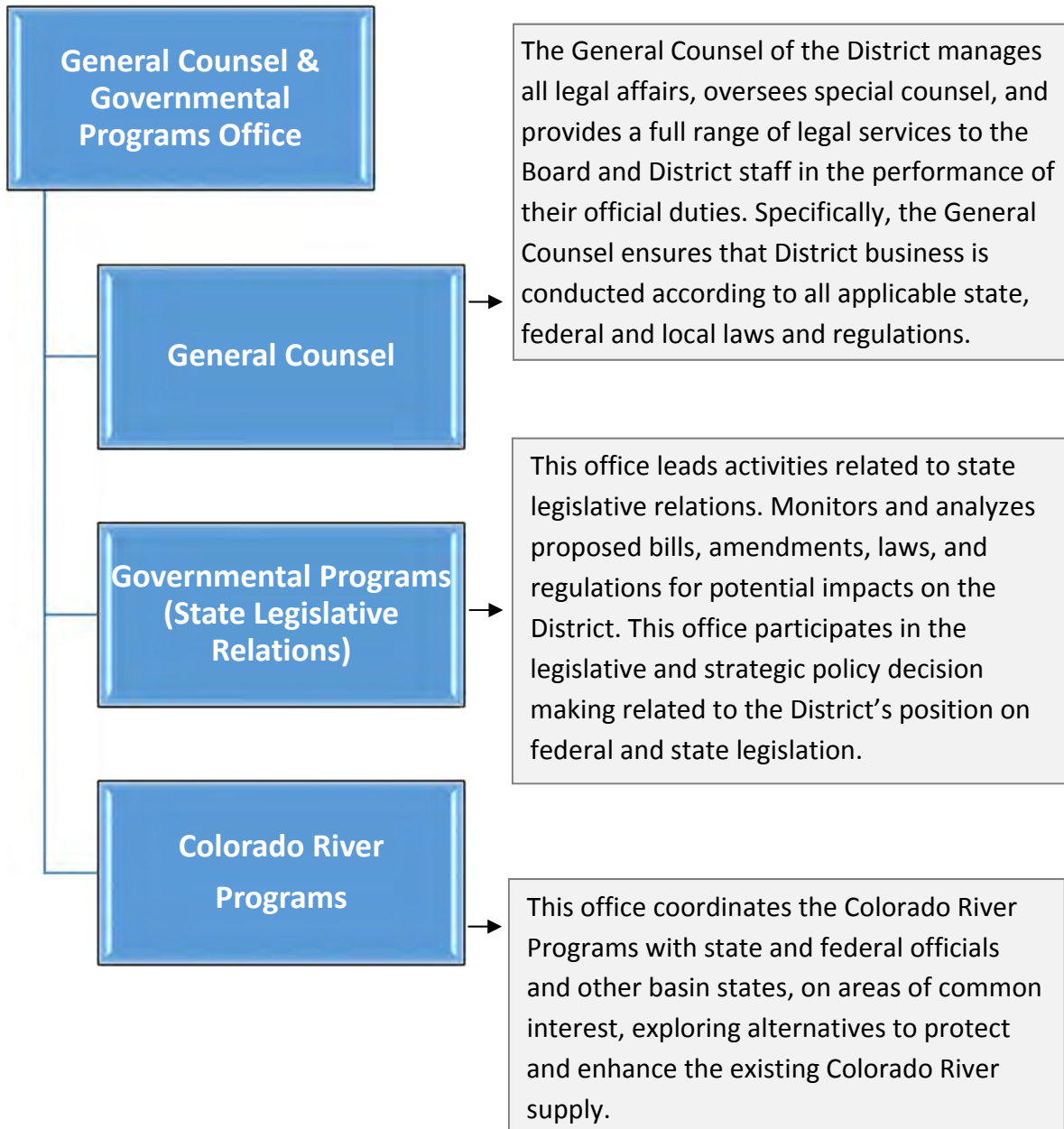
2.14.1 Executive Director Office

The Executive Director is responsible for providing leadership and management of the Southeastern Colorado Water Conservancy District. The Executive Director implements the Board of Directors' strategic vision and policies through the programs and projects included in the annual budget. This is accomplished by building and maintaining relationships with stakeholders, advocating adopted policy positions and implementing programs and projects to benefit the District's local, regional, state, and federal officials and agencies in a responsible and sound manner.



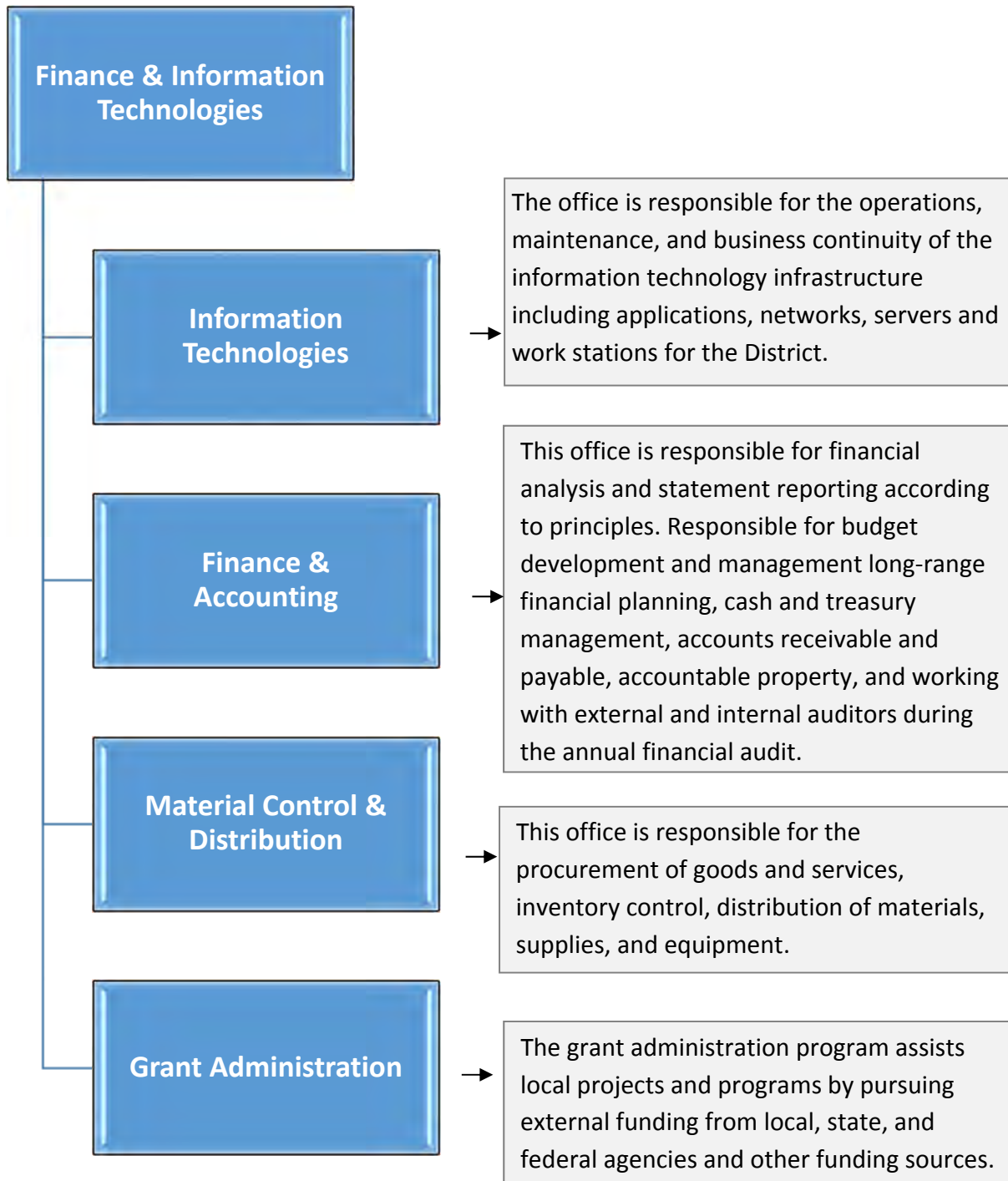
2.14.2 General Counsel and Governmental Programs Office

General Counsel and Governmental Programs Office is responsible for managing timely, effective and high quality legal services. This office leads activities related to state legislative affairs and reports these activities to the Board of Directors, Executive Director and staff. The General Counsel provides legal support to assist the accomplishments of the District’s policy goals and objectives.



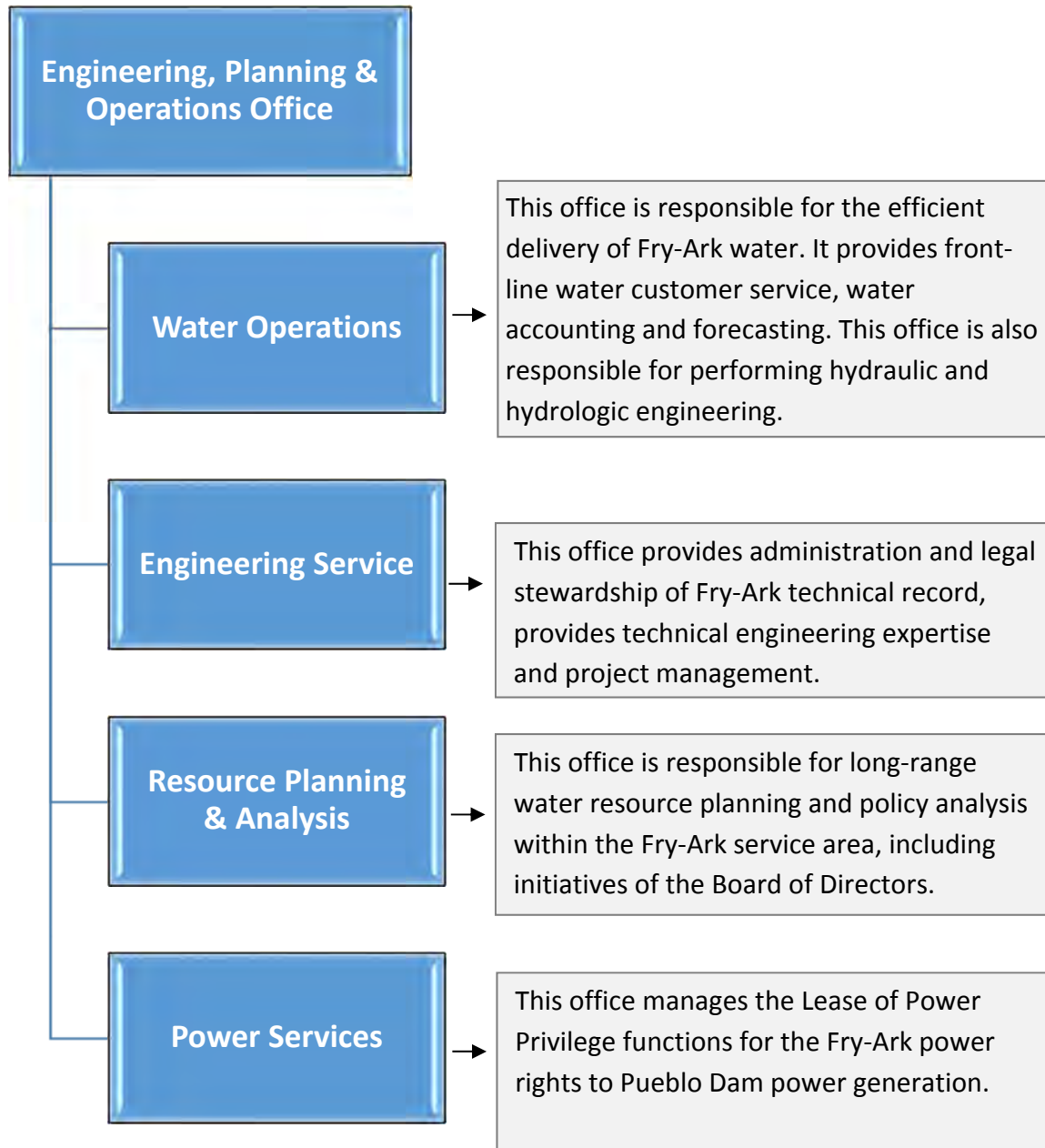
2.14.3 Finance and Information Technologies Office

The Finance and Information Technology Office provides financial planning, analysis, and reporting; Supports business objectives by providing necessary technology tools; manages financial resources; provides effective and cost-effective management services; maintains financial integrity and provides financial information to internal and external stakeholders.



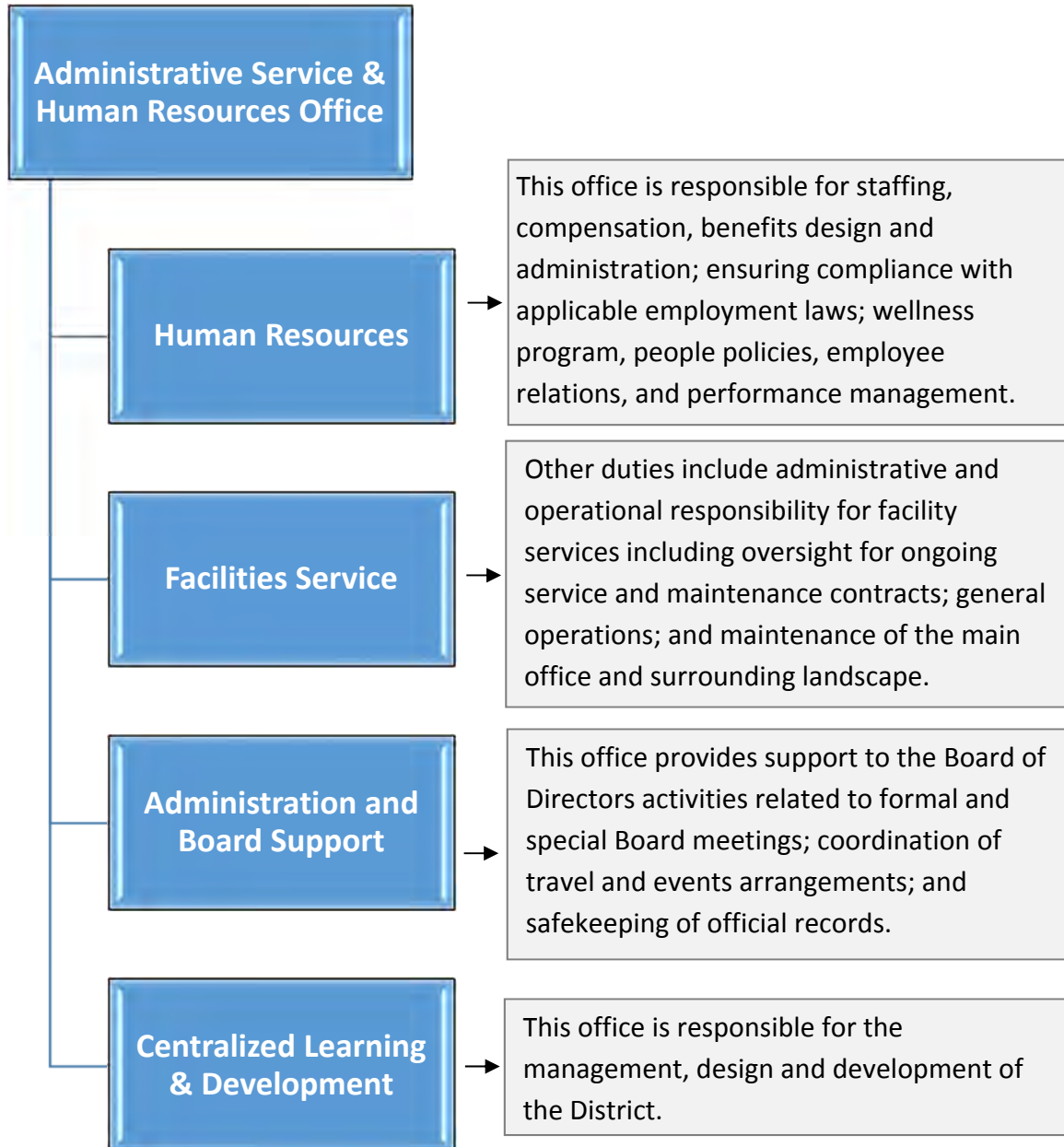
2.14.4 Engineering, Planning, and Operations Office

Engineering, Planning and Operations Office manages the water deliveries, develops policies, and conducts strategic and long-term planning. Additionally, manages the Lease of Power Privilege (LoPP) at Pueblo Reservoir.



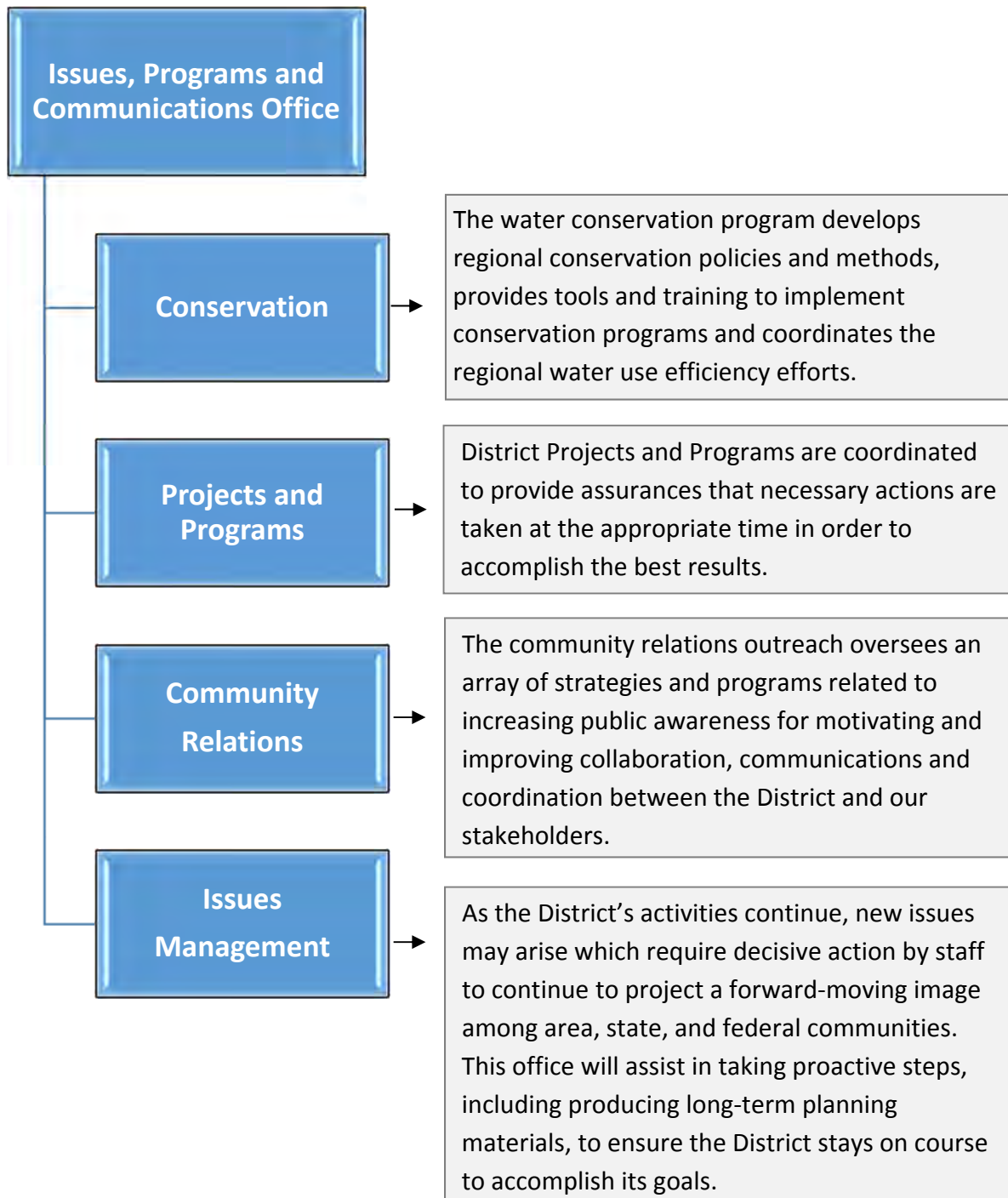
2.14.5 Administrative and Human Resources Office

Administrative and Employee Services Office provides services that support the efficient operation of the District. Responsibilities include administrative support to the Board of Directors and District offices; administration of the safety, risk management, and human resource programs; administration of the records management program; and management of facilities related to maintenance and building systems for the main office and surrounding landscape.



2.14.6 Issues, Projects, Programs and Communications Office

The Issues, Projects, Programs and Communications Office provides outreach services to maximize efficient use of the region's existing water supplies through a variety of targeted programs and initiative. The community relations outreach furthers local water supply through local, state, and federal sponsored programs to promote public education, outreach and technical assistance for local leaders.



2.15 Staffing Chart

The staffing chart represents ten combined full-time and one part-time position in the 2017 Budget. In December 2015 the Conservation Outreach Coordinator retired, this position was reclassified into the Issues Management Program Coordinator and was filled in September 2016. Also, in September 2016 the District hired an Accounting Specialist to assist with the accounting functions.

The District's professional staff is an asset to those who benefit from the Fryingpan-Arkansas Project and those in our Colorado communities. The District staff members participate in related organization and share their knowledge to make Colorado a better community.

The summary below explains the full and part time staff that are authorized by the adopted budget and the actual positions that were filled in each given year. The numbering scale is based on the position filled in a full month divided by twelve months of the year.

For future planning, the District expects staffing positions adjust slightly in 2017 and then hold through 2019. The District completes a salary and benefits survey every three years, the next survey will be 2018.

Summary of Authorized Full/ Part Time Staff By Department & Title							
	Authorized 2015	Filled 2015	Authorized 2016	Filled 2016	Budget 2017	Forecasting 2018	Forecasting 2019
<i>Executive Director Office</i>							
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<i>General Counsel & Governmental Programs Office</i>							
General Counsel	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<i>Finance & Information Technologies Office</i>							
Finance Manager	1.00		1.00		0.33	1.00	1.00
Finance Coordinator / IT		1.00		1.00	0.67		
Accounting Specialist				0.33	1.00	1.00	1.00
<i>Engineering, Planning, & Operations Office</i>							
Principal Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Water Resource Engineer	1.00		1.00	0.08	1.00	1.00	1.00
Water Resource Specialist / Engineer		1.00		0.92			
<i>Administrative and Human Resources Office</i>							
Administrative Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Support Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Support Associate	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Garden Coordinator	0.50	0.50	0.50	0.50	0.50	0.50	0.50
<i>Issues, Programs and Communications Office</i>							
Conservation Outreach Coordinator	1.00	1.00	1.00				
Issues Management Program Coordinator				0.33	1.00	1.00	1.00
Total Employees	9.50	9.50	9.50	9.17	10.50	10.50	10.50

3 Financial Planning

3.1 Introduction

The Financial Planning Section of this document is designed to create a clear understanding of the financial structure of the Southeastern Colorado Water Conservancy District also known as the General Fund and Southeastern Colorado Water Activity Enterprise, Proprietary Fund also known as the Business Activity. Financial analytical, comparisons data, and 2017 Budget explanations can be found in the Budget Overview section. The detailed financial layout of the 2017 Budget can be found in the Budget Detail Financial Statement section of this document.

The 2017 Budget is made up of the Southeastern Colorado Water Conservancy District (District) referred to as the General Fund or the Governmental Activities and the Proprietary Fund or Water Activity Enterprise (Enterprise) referred to as the Enterprise Fund or Business Activity for the year January 1 through December 31, 2017. The District 's long-term planning and implementation of the Strategic Plan includes; construction of a hydroelectric power plant at Pueblo Dam, completion of key projects in storage, the Arkansas Valley Conduit (AVC), paying off the primary debt of the Fryingpan-Arkansas Project, developing better tools and methods for financial planning, water conservation, and communications. The detail of these projects and others are presented in this document. The input and expertise of District staff is critical in the development of the budget. The Strategic Plan is the overriding document governing budget expenditures and the future direction of the District. Together the budget and the Strategic Plan, build a blueprint of our current and future organizational goals. Please, use the budget as a guideline for our financial operations in 2017.

3.2 Basis of Budgeting

An annual budget is prepared for the District and Enterprise funds on a basis consistent with generally accepted accounting principles (GAAP) as it applies to fund financial statements prescribed through the Governmental Accounting Standards Board (GASB). The Board of Directors enacts the budget through appropriation. The Executive Director is responsible for ensuring the District operates within the budgetary guidelines and that adequate funds are available.

District or general fund basis of budgeting is processed on the modified accrual accounting system. This system recognizes revenues in the period when they become available and measurable and expenditures when the liability is incurred. The Enterprise fund basis of budgeting is presented using an



Thomasville Gaging Station

accrual basis of accounting, recognizing revenue when earned and expenses when the liability is incurred. The basis of budgeting and basis of accounting are shown in the chart below:

Basis of Budgeting and Accounting Methods	
Government Fund	
General Fund	Modified Accrual
Enterprise Fund	
Proprietary Fund	Accrual

3.3 Budgetary Control

The Budgetary control process is guided by the Board of Directors approved Financial Management Guide of the District. The document is reviewed annually and provided guidance to staff in all office and departments. This document provides guidance on the requirement of a balanced budget, budget adoption and amendment process, balancing funds, budget format, expenditure guidelines, revenue guidelines, and the accurate basic of budgeting for each fund. The Financial Management Guide has several relevant policies to preserve and enhance the fiscal health of the District and the Enterprise. It also identifies acceptable and unacceptable courses of action, and provide a standard to evaluate the government’s annual performance. Below are a few of the highlighted policies that are generated from the Financial Management Guide. Additional information regarding financial policies is found in the Financial Management Guide, which is available upon request.



- The District general fund must consist of a balanced budget.
- The Enterprise proprietary fund can record a gain or loss dependent upon the Board of Directors guidance of project and programs set forth in the adopted budget.
- Purchases over \$5,000 are subjected to an informal or formal bid process and must be reviewed and approved by the Executive Director.
- Purchases over \$25,000 not appropriated in the annual budget must be reviewed and approved by the Board of Directors prior to purchase.

- Use of fund balance must be reviewed by the Finance Committee prior to a recommendation to the Board of Directors for budget appropriation.
- If expenditure exceed the adopted budgeted appropriation, the budget must be amended, upon this process the budget becomes a “Restated Budget”.

The District General Fund presents a balanced budget for appropriations, except in years when capital outlay is needed for projects to uphold the purpose of the District and other one-time expenditures that

require spending from unrestricted funds. A balanced budget reflects a single fiscal year that the overall difference between government revenues and spending equal. Appropriations are enacted by the Board of Directors authorizing the expenditure of a designated amount of funds for the operations of the District. Appropriations for the District and/or General Fund include: Fryingpan-Arkansas activities, grant activities, operations, capital outlay including one-time extraordinary expenditures. In any year, after the budget has been adopted, if expenditures exceed the appropriated amount for any entity, budget amendments are creating which consist of a Restated Budget.



The primary function of the District is to collect Ad Valorem taxes from portions of nine counties to repay the United States Bureau of Reclamation (Reclamation) for the debt on the Fryingpan-Arkansas Project within the contractual limits. The District is primarily an administrative agency with no capital asset projects, or capital assets as normally found in many governments. To finance the operations of the District, an Operating tax is levied on the constituents within the District boundaries. A portion of Specific Ownership tax also assists the District with operating expenditures. Finally, the Business Activity reimburses the District for personnel and overhead in proportion to the amount of work staff is budgeted to work for Enterprise activities. Other revenues may include grants and investments.

The Enterprise is a service organization that develops and manages projects for the Fryingpan-Arkansas Project stakeholders. It is the business activity for the District. Stakeholders may include municipal or agricultural water entities, government agencies such as the United States Geological Survey (USGS), Reclamation, Colorado Water Conservation Board (CWCB), and/or other partnership groups. Funding for the Enterprise is received through the sale and administration of Fryingpan-Arkansas Project water and related surcharges and fees, reimbursement from Project participants, grants, partnership contributions, and investments.

3.4 Fund Structure

The District finances are made up of two entities. These two entities are the Government Activity and the Business Activities. The Government Activities are made up of all District business, which includes the Fryingpan-Arkansas Project activity, grant activity, and operations. The Business Activities are made up of grant activity, operations, and major projects.

The Government Activity, which is the general fund for the government. The primary focus is to ensure that the Fryingpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District accounting system and structure, all District or General Funds are accounted for under the single title Government Activity. The Government Activities uses the current financial measurement focus. The funds through which the functions of the District are financed are described as Governmental Funds. The District operates the Governmental Fund and due to the nature and size of operations, does not generally utilize other types of funds.

The Business Activity is a Proprietary Fund account for business operations. The Business Activity Funds include the activities of the Enterprise and major projects. The Enterprise was established in 1995 and continues to grow as the Business Activity for the District. The purpose of the Enterprise is to undertake and develop commercial activities on behalf of the District as a government. These activities may include construction, operation, replacement and maintenance of Fryingpan-Arkansas Project water and facilities, and any related contracting, engineering, financing, and administration.

The Business Activity’s primary focus is to protect and develop the District’s water rights and provide services to the District. The Business Activity provides support for ongoing projects and programs for the many stakeholders and constituents of the District.

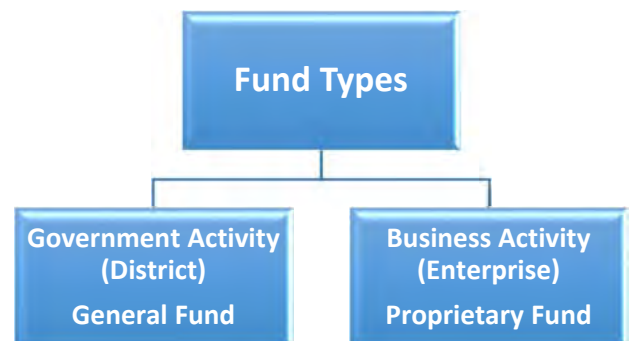


The District, along with other entities throughout the State of Colorado, record and report all financial transactions using the standards set by Government Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).

Accordingly, these standards require all governments to use individual funds that must be categorized in one of eleven fund types.

At this point in time the District has only two fund types.

Fund Structure



Within the Enterprise accounting, system and structure projects are consolidated to constitute the Business Activity and/or the Proprietary Fund. The projects include the Southeastern Colorado Water Activity Enterprise as a whole, Excess Capacity Master Contract Project, Enlargement Project, Arkansas Valley Conduit Project and the Hydroelectric Power Plant on Pueblo Dam Projects. These divisions were created to account for the costs associated with each project individually. The Business Activity account uses the flow of economic resources measurement focus. See on the previous page a diagram of the fund structure of the Government Activity and the Activity Enterprise.

3.5 Budgetary Policies, Guidelines and Practices

In accordance with Budget policy and the approved Financial Management Guide the District and Enterprise have regulations set forth by the State of Colorado. When expenditures exceed appropriation of the adopted budget, amendments are made and a Restated Budget is created. Notification of the Restated Budget is published in one public newspaper. The Board of Directors will conduct a public hearing of the Restated Budget and will re-adopted the amended Budget.

The District follows Colorado Revised Statutes (CRS) and additional policies regarding the annual budget. The below list is the main statues driving factors that are listed in the Financial Management Guide. The Financial Management Guide and/or any specific policy maybe requested at info@secwcd.com. See the list below for a summary of policies:

- A Budget officer is appointed before October 15 (CRS 29-1-104)
- A draft of the Proposed Budget is delivered to each member of the Board of Directors by October 15 (CRS 29-1-105)
- A publication of notice of budget is published in a newspaper of general circulation by November (CRS 1 29-1-106(1))
- Budget public hearing is held on the third Thursday in November (CRS 29-1-108)
- Budget adoption and appropriation date set prior to December 31 (CRS 29-1-108)
- Certification of mill levies to the Board of County Commissioners by December 15 (CRS 39-5-128(1))
- Budget is supplied to Department of Local Governments (CRS 29-1-113(1)) by January 31
- Mill levy calculation and assessment's in accordance with the State of Colorado Department of Local Governments

Consistent with Colorado Revised Statutes and direction from the Board of Directors, the District and Enterprise Fund policy on investments is a conservative approach. For a full disclosure of investment policy, the Financial Management Guide is available upon request. Below is a summarized list of guidelines:



Arkansas River Headwaters

- U.S. Treasury obligations pursuant to (CRS 24-75-601.1(1)(a))
- Obligations of U.S. Government Agencies pursuant to (CRS 24-75-601.1(1)(b))
- Any corporate or bank security, issued by a corporation or bank that is organized and operated within the U.S. pursuant to (CRS 24-75-601.1(1)(m))
- Revenue obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest rating category by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(e))
- General obligations of any state of the U.S., the District of Columbia, or any territorial possession of the U.S., or of any political subdivisions of any state, rated in the highest two rating categories by two or more nationally recognized organizations that regularly rate such obligations pursuant to (CRS 24-75-601.1(1)(d))
- The purchase of any repurchase agreement pursuant to (CRS 24-75-601.1(1)(j))
- Money market mutual funds pursuant to (CRS 24-75-601.1(1)(k))
- Local government investment pools pursuant to (CRS 24-75-701)

The following additional internal key policies followed, also located in the Financial Management Guide.

- Investment policy
- A balanced Governmental fund budget
- A balanced grant budget
- Project participation fees with matching expenditure
- Fryingpan-Arkansas Project Water Allocation Principles



3.6 Budgetary Process: Preparation, Review, Adoption and Restatement

The District budgetary process assists the Board of Directors with decisions as to the project and program for allocation of financial support. The District uses a six-phase approach as listed below:

Phase 1 – Budget Call

The Executive Director and Finance Coordinator meet with all department office heads to discuss and update the District mission. Budget forms and budget calendar are communicated. Emphasis is placed on accurate, prompt, and uniform submissions.

Phase 2 – Obtaining Staff Input

Staff member begin collecting information, completing budget forms, and returning them to the

Finance Coordinator. The Finance Coordinator completes analysis of the budget requests and assembles the financial information, goals and objectives into one document for Executive Director review.

Phase 3 – Review and Approval for the Budget by the Executive Director

The Finance Coordinator meets with the Executive Director on several different occasions as each section of the budget is completed. Changes are sometimes made to the budget requests submitted by staff. Once the draft of the proposed budget is complete, copies are sent to office department heads for final review then are sent to the Board of Directors no later than October 15 according to CRS 29-1-105. On the third Thursday in October the Board of Directors designates a Budget Officer, often the Finance Coordinator, in accordance with CRS 29-1-104.



Fast glance of Budgetary Process and Schedule

July = Phase 1

August – September = Phase 2

October = Phase 3

November = Phase 4

December – January = Phase 5

Phase 4 – Final Revisions and Public Presentation

Revisions are sometime made between October 15 and the third Thursday in November. Once these items have been adjusted the Finance Coordinator and Budget Officer provide a full presentation of the proposed budget to the Board of Directors and the public in a scheduled Public Hearing in accordance with Colorado Revised Statue 29-1-106(1). Any interested citizen can review the proposed budget and make comments and suggestions at the public hearing.

Phase 5 – Final revision and Adoption

Any changes to the budget are disclosed to the Board of Directors. The Board of Directors adopt the budget via Resolution at their December meeting, for total expenditure totals. The adopted budget resolution states that the revenues may be adjusted upon the final tax assessment from the nine county assessors, which are not available until December 10. The Finance and Information Technology Office are responsible for seeing that budget expenditures stay within budget boundaries; however overall responsibility remains with the Executive Director. The budget is reconciled periodically to determine if formal action is required to amend the budget. By January 31 the full budget publication is supplied to the Department of Local Governments in accordance with CRS 29-1-113(1).

Phase 6 – Restated Budget and Adoption

The sixth phase only takes place if and when the annual expenditure levels are higher than the Adopted Budgeted appropriation. This scenario would trigger the Restated Budget process. The amendments that are necessary are made and presented to the Board of Directors. After a public hearing of the amendments made to the budget and the Budget is adopted a second time in one fiscal year the budget becomes a “Restated Budget”.

3.7 Debt Authorities and Obligations (Issuance of Debt & Debt Limits)

The District does not issue general obligation of selling bonds as a source of capital. The District has authority to issue debt, but has not seen the need to exercise this authority. If the Board of Directors would choose to look into this option in the future, research would be done to manage debt to the best of the District’s ability.

3.8 Fund Reserves

Moving into the 2017 calendar year, the District’s total funds invested are \$7,160,000 and Enterprise funds are \$10,695,000. Please see the Budget Overview section of this document for investment revenue analytical comparisons and data. The District reports fund balance classifications based primarily on the extent to which the District is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. The fund balance of the District Governmental Fund consists of the following:



Browns Canyon and the Arkansas River

- Non-spendable – includes amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash such as inventories, prepaid items and long-term notes receivable.
- Restricted – includes amounts that are restricted for specific purposes stipulated by external resources providers constitutionally or through enabling legislation.
- Committed – includes amounts that can only be used for the specific purposes determined by the passage of a resolution of the District’s Board of Directors. Commitments may be modified or changed only by the District’s Board of Directors approving a new resolution. Commitments also include contractual obligations to the extent the existing resources have been specifically

committed for use in satisfying those contractual requirements.

- Assigned – includes amounts intended to be used by the District for specific purpose that are neither restricted nor committed. Intent is expressed by the District’s Board of Directors to which the assigned amounts are to be used for specific purposes. Assigned amounts include appropriations for existing fund balance to eliminate a projected budgetary deficit in the subsequent year’s budget.
- Unassigned – this is the residual classification for the general Fund.

In circumstances when an expenditure is incurred for a purpose for which amounts are available in multiple fund balance classifications, fund balance is reduced in the order of restricted, committed, assigned, and unassigned.

The District maintains a restricted fund balance of \$150,000 for the Taxpayers Bill of Rights (TABOR) as defined in the Colorado constitution. This represents three percent or more of its fiscal year spending. The District also holds committed funds of \$5,000,000 for designated contract contingency and \$2,000,000 designated enlargement space.

The Enterprise budget maintains only one unrestricted committed account titled Unrestricted Project Water Fund. This is a three-year Project water fund for years when budgeted Fryingpan-Arkansas Project water revenue is less than calculated. The fund balance as of December 31, 2016 is \$812,000.



Ruedi Dam

4 Budget Overview Description and Comparison Data

4.1 Introduction

The Southeastern Colorado Water Conservancy District (District) finances are made up of two entities. The two entities are the Government Activity or General Fund and the Business Activity which is the Proprietary Fund. The Government Activity consists of all District business, which includes the Fryngpan-Arkansas Project activity, grant activity, and operations. The Business Activity consists of grants, operations, and major projects.

The Government Activity primary focus is to ensure that the Fryngpan-Arkansas Project debt is retired within the contractual limits, retain valued knowledgeable employees, and maintain capital improvements. Within the District's accounting system and structure all Governmental Activity are recorded and accounted for under the single fund titled Southeastern Colorado Water Conservancy District.

The Business Activity is a Proprietary Fund account for Enterprise Business Activity. The Business Activity's primary focus on programs and projects, in addition to providing services to the Government Activity. The Business Activity also known as the Enterprise provides support for ongoing projects and programs for the many stakeholders and constituents of the District. A few of the major projects that reside within the Business Activity include the Enlargement, Excess Capacity Master Contract, Arkansas Valley Conduit, Restoration of Yield, and Hydroelectric Power on Pueblo Dam.

See the Financial Planning section for a full explanation of Government and Business Activity fund structure.



4.2 Government Activity

4.2.1 Tax Calculations

Annually, the District certifies three different mill levies to the nine Boards of County Commissioners for collection based on each of the nine counties' assessed value of property within the boundaries of the District. According to CRS's the District receives a draft certification of assessed value of property for each county by August 25. The final certification of assessed value of property for each county is due to the District by December 10. From the final assessed property values, the Budget Officer can estimate collections for contract repayment and operating revenues. The 2016 assessments are collected in 2017.

The nine counties in the District estimate a total assessed value in 2016 of \$7,917,274,658. Table 4-1 illustrates a comparison between assessed values from 2015 to 2016.

Table 4-1: 2015-2016 Total County Assessed Value

County	2015 Assessed Value	2016 Assessed Value	Value Change	Percent Change
Bent	55,825,010	56,880,205	1,055,195	1.89%
Chaffee	303,718,714	309,942,084	6,223,370	2.05%
Crowley	36,120,929	36,059,402	(61,527)	-0.17%
El Paso	5,449,530,050	5,519,886,200	70,356,150	1.29%
Fremont	321,186,620	319,544,672	(1,641,948)	-0.51%
Kiowa	1,662,200	1,815,870	153,670	9.24%
Otero	127,263,774	129,774,394	2,510,620	1.97%
Prowers	57,210,623	57,031,069	(179,554)	-0.31%
Pueblo	1,480,215,660	1,486,340,762	6,125,102	0.41%
Total	7,832,733,580	7,917,274,658	84,541,078	1.08%

The District certifies all three levies and sends them to each respective county no later than December 15, in accordance with the Colorado State Law (CRS 39-5-128). See Appendix for document titled County Assessed Validation and Certificate of Tax Levy.

For the 2017 Budget the District certified the following levies; Contract Repayment of 0.900, Abatement and Refunds of 0.005, and Operations at 0.035. Table 4-2 provides a layout of each county's estimated contribution regarding the three Tax Levies.

Table 4-2: Collections for all Levies - 2016 for 2017 Budget

Last Revised: 12/15/2016

County	2016 Assessed Value	Percent of Total	Contract Repayment		Operating		Abatements & Refunds		Total Collections
			Mill Levy	Collections	Mill Levy	Collections	Mill Levy	Collections	
Bent	56,880,205	0.72%	0.900	51,192	0.035	1,991	0.005	284	53,467
Chaffee	309,942,084	3.91%	0.900	278,948	0.035	10,848	0.005	1,550	291,346
Crowley	36,059,402	0.46%	0.900	32,453	0.035	1,262	0.005	180	33,896
El Paso	5,519,886,200	69.72%	0.900	4,967,898	0.035	193,196	0.005	27,599	5,188,693
Fremont	319,544,672	4.04%	0.900	287,590	0.035	11,184	0.005	1,598	300,372
Kiowa	1,815,870	0.02%	0.900	1,634	0.035	64	0.005	9	1,707
Otero	129,774,394	1.64%	0.900	116,797	0.035	4,542	0.005	649	121,988
Prowers	57,031,069	0.72%	0.900	51,328	0.035	1,996	0.005	285	53,609
Pueblo	1,486,340,762	18.77%	0.900	1,337,707	0.035	52,022	0.005	7,432	1,397,160
Total	7,917,274,658	1.00		7,125,547		277,105		39,586	7,442,238
			Contract + Operating Ad Valorem = 0.935 \$ 7,402,652						
Total compared 2015 to 2016 Assessed Values & projected taxes									
2016	7,917,274,658		0.900	7,125,547	0.035	277,105	0.006	39,586	7,442,238
2015	7,832,733,580		0.900	7,049,460	0.035	274,146	0.006	46,996	7,370,602
Increase(Decrease)				76,087		2,959		(7,410)	71,636

4.2.2 Fryingpan-Arkansas Project Revenue and Expenditures

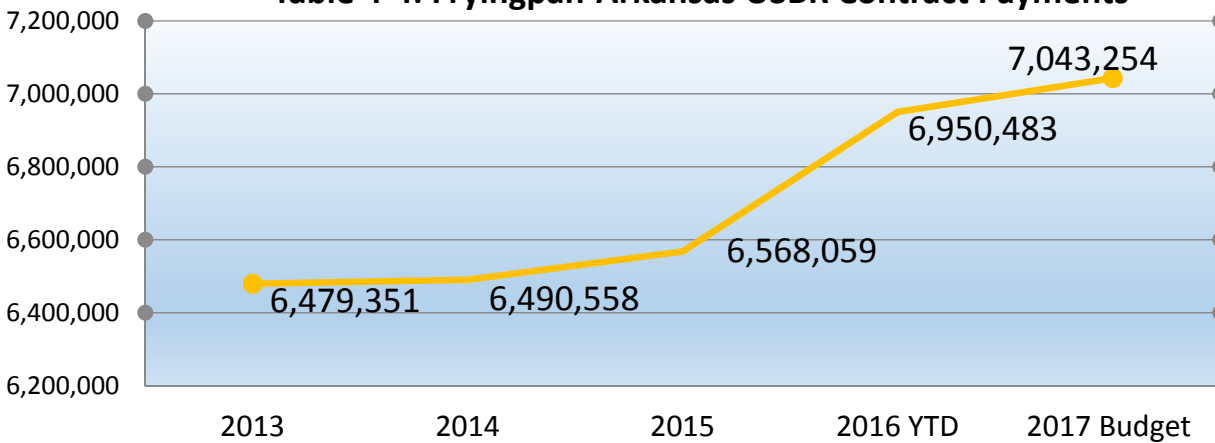
The tax revenues are used for the payment made on the primary debt of the Fryingpan-Arkansas Project, which is generated by two of the three mill levies. The District collects these two-mill levy's titled, contract tax and abatements and refunds tax and then subtracts any prior year tax and any county collection fees to calculate the total annual payment to Reclamation. Two debt payments are made to Reclamation annually one in June and one in December.

As of December 31, 2015 the Fryingpan-Arkansas Project outstanding debt of \$29,271,268. The 2016 payments made to the debt will be updated and reconciled at the completion of the 2016 Audit, which is expected in May 2017. Table 4-3 provides a four-year comparison of tax mill levy's and the 2017 Budgeted assessments. The total line in Table 4-3 reflected the annual payment made to Reclamation for the Fryingpan-Arkansas Project Debt.

Table 4-3: Tax Collection Applied to Fry-Ark Debt

	2013	2014	2015	2016 YTD	2017 Budget
Contract Mill Levy Tax	6,480,077	6,560,024	6,634,535	7,020,850	7,125,547
Abatement & Refunds	81,231	39,988	58,614	53,870	39,586
Prior Year Tax	(2,575)	3,089	(9,224)	(2,485)	(4,819)
County Collection Fees	(112,810)	(114,262)	(114,064)	(121,752)	(117,060)
Total Annual Payment	6,445,923	6,488,839	6,569,861	6,950,483	7,043,254

Table 4-4: Fryingpan-Arkansas USBR Contract Payments



The District collects money from Fountain Valley Authority and from participants in the Winter Water Storage Program; both collections are applied toward the Fryingpan-Arkansas Project debt. The District receives a single payment from the Fountain Valley Authority in December of each year; the matching expense is paid to Reclamation by December 31. The Fountain Valley Authority is budgeted in 2017 at \$5,452,760. The 2017 Budget for Winter Water Storage Program is based on an estimated storage of 50,000 acre-feet at \$2.80 per acre-foot for a total of \$140,000.

Reclamation Reform Act (RRA) is a project enacted by the Federal government that the District must remain in compliance with as a provision of the Fryngpan-Arkansas Project contract. The District has budgeted \$2,000 for possible fee bills as a result RRA compliance.

4.2.3 Government Activity Grant Revenue and Expenditures

The District grant budget includes a budgeted contingency for grant opportunities. The budget policy requires that all grants meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget. Grant Revenue and matching expenditure total \$200,000 for 2017.

4.2.4 Government Activity Operating Revenue

Operating revenue for the Government Activity, also known as the General Fund or District generally consists of revenue from the third mill levy through Ad Valorem Tax collections titled Operating Tax. In addition, other revenues include Specific Ownership Tax, which is not a tax mill levy, interfund reimbursements for service, investments, and other revenues enable the District operations to maintain a balanced budget.

Table 4-5: Government Activity Operating Revenue



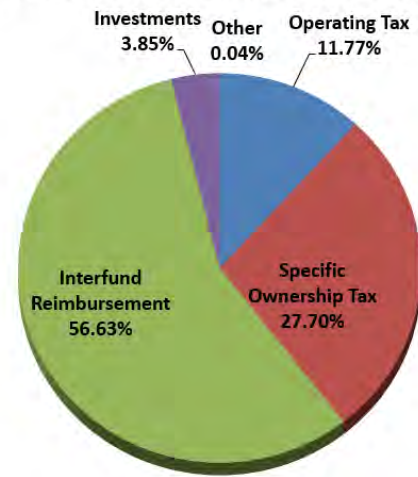
The largest revenue stream to the Government Activity is the interfund reimbursements for services provided by the Business Activity. The increase and decrease of this item is dependent on the level of work done in the respected projects within the Business Activity. The major

projects that have gained momentum and provided an increase in this revenue over the past four years have been Arkansas Valley Conduit and Excess Capacity Master Contract. The District Board of Directors has authorized up to 67 percent of the total personnel and overhead cost allowable as reimbursable through service. In the 2017, the interfund reimbursements make up 57 percent for the total District operating revenue.

Table 4-5 provides the effect of a stable District revenue stream through taxes and investments. Specific Ownership Tax, also known as personal property tax, continues to have a steady income of consumer spending trends in the District’s nine counties. Over the past four years Specific Ownership Tax revenues average \$709,057 per year. El Paso and Pueblo Counties have had the greatest effect on Specific Ownership Tax due to their population size. Operating revenues have also proven to be a regular stream of revenue.

Investment and interest revenue is more volatile based on economic swings. The District manages \$7,160,000 in purchased bonds held through Wells Fargo Securities, LLC. The 2017 Budget for investment revenue, based on projected fluctuations in the market is \$90,632. Investment and interest revenue have remained low but constant from 2013 to 2016 producing an average of \$109,023 per year.

Table 4-6: 2017 Budget District Operating Revenue

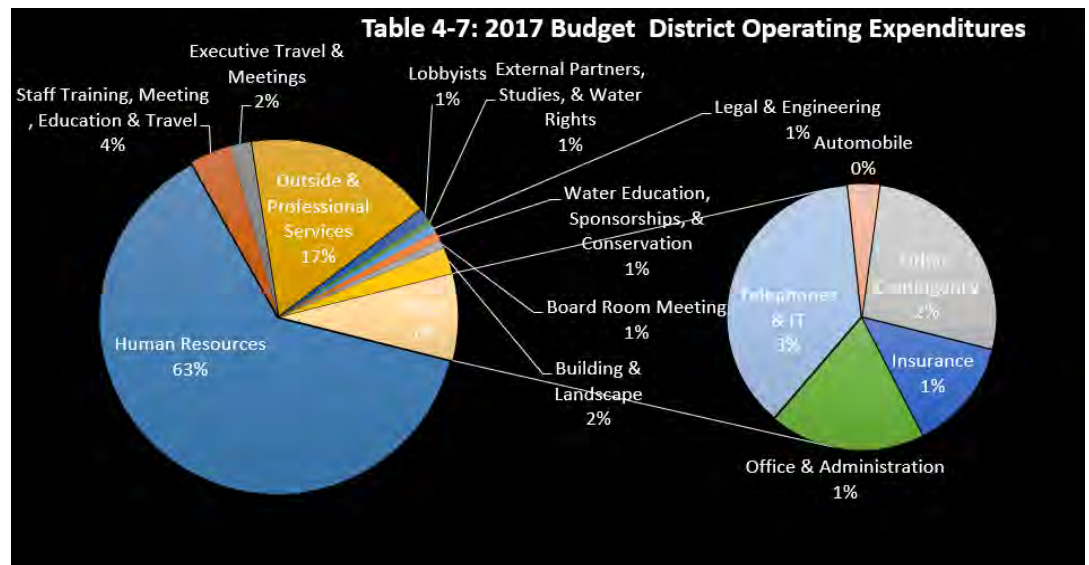


Beginning in 2017 the District has created a revised fifteen year Strategic Plan. This will allow leaders to look long-term in the future of the District future to plan and accommodate these plans. Accompanying the Strategic Plan, District staff has created a three-year Business Plan. The Business Plan will serve as a short-term or near future planning mechanism. The long-term and short term plans attempt to mitigate the effect that economic volatility has on District budgeting. Once the plans are implemented, staff will begin the review of policies and investigations of additional revenue streams. Please see *Section 6 Strategic Plan and Section 8.5 Appendix* for additional detail regarding the long and short-term planning.

The 2017 Budget forecasts that the District’s operating revenues will consist of interfund reimbursements of 56.63 percent, Specific Ownership tax of 27.70 percent, Operating tax of 11.77 percent, and investment revenue of 3.85 percent as shown in Table 4-6.

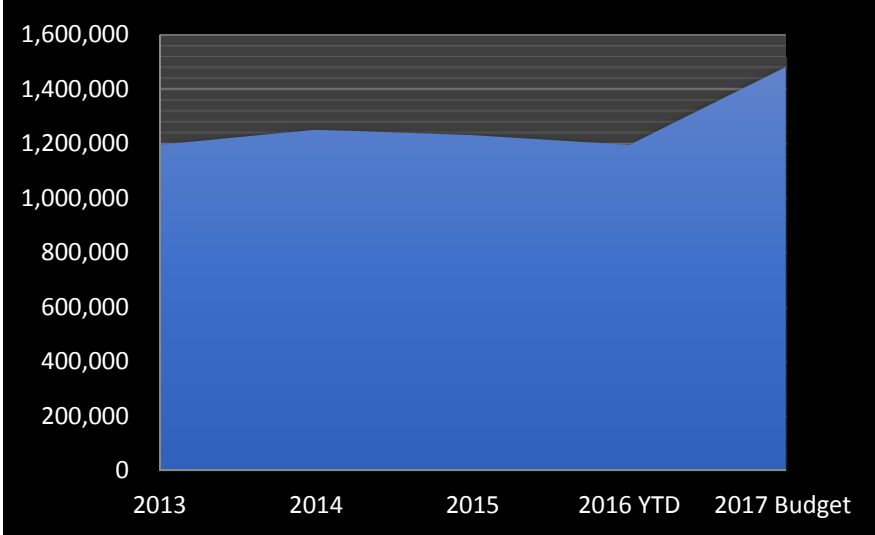
4.2.5 Governmental Activity Operating Expenditures

The budgeted Government Activity total expenditures for the 2017 Budget are \$15,648,973. The expenditures are considered in one of four categories; Fryingpan-Arkansas activity \$12,897,324, Grant activity \$200,000, operating expenditures \$2,354,049, and Capital Outlay \$197,600



expenditures. Operating expenditure policy requires that expenditures match operating revenue to present a balanced governmental budget. For purposes of consistency, Capital Outlay is excluded from this analysis of operating expenditures. Governmental Capital Outlay can be viewed in the following

Table 4-8: Payroll & Benefits



section. The overall financial activity of the District remains consistent with prior years. The 2017 Budget Operating expenditures are illustrated by percentage in Table 4-7.

In 2017, the largest planned expenditure of the operating budget is Human Resources, this includes payroll, benefits, and human resources related administrative fees as shown in Table 4-8.

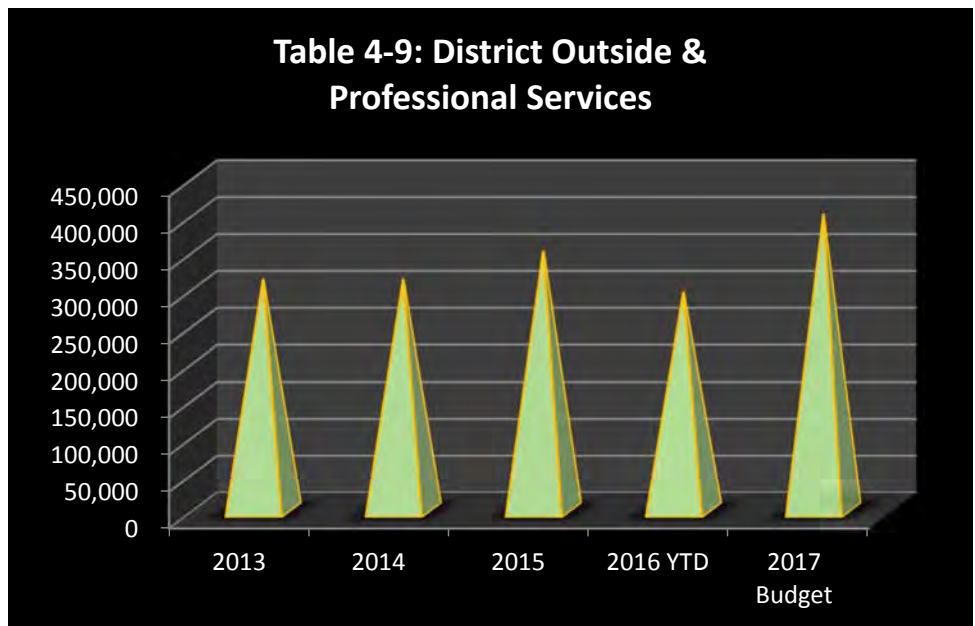
In December 2015 the Conservation Outreach Coordinator retired, this position was reclassified into the Issues Management Program Coordinator and was filled in September 2016. In addition, in September 2016 the District hired an Accounting Specialist to assist with the accounting functions. For future planning, the District expects staffing positions to adjust slightly in 2017 and then hold through 2019. The District completes a salary and benefits survey every three years, the next survey will be in 2018. The Human Resource is 63 percent of the total annual expenditures budget.

Illustrated in Table 4-9 is outside and professional services, which accounts for 17 percent of the District 2017 Budget. This category includes the annual audit contracts, outside engineering consultants, general attorney fees, and related expenses.

Building expense, insurance, office supplies, utilities, administrative expense, telephones and information technology, and automobiles

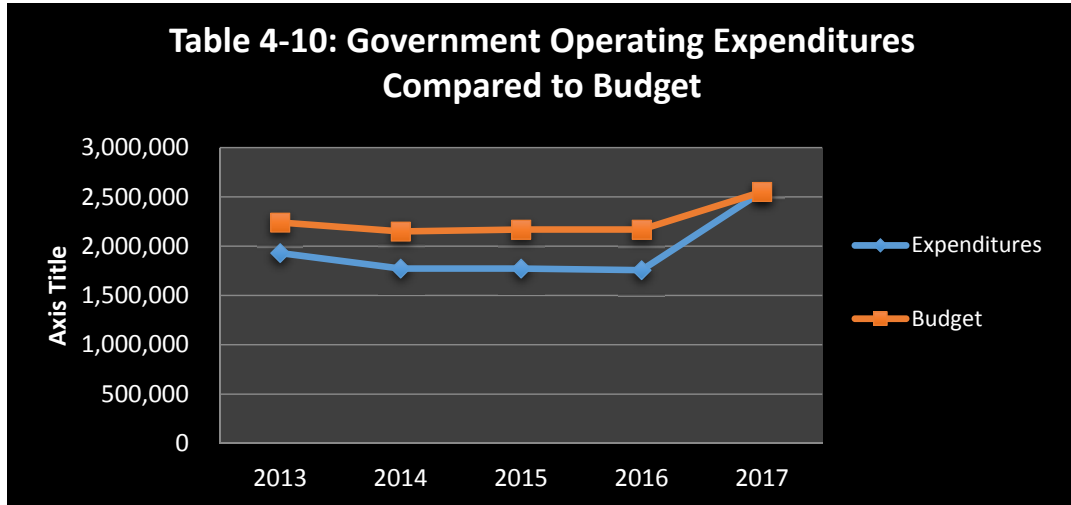
and related insurance makeup a total 11 percent of the operating budget. Staff, executive, and director meetings and travel makeup an additional 6 percent of the budget.

Table 4-9: District Outside & Professional Services



As required, the Government Activity General Fund has remained under the adopted budgeted expenditure limit set forth by the Board of Directors as indicated in Table 4-10. In the past five years the

District has not seen the need to implement a Restated Budget. Total operating expenditures have averaged \$1,808,000 actual expenses over the past four years.



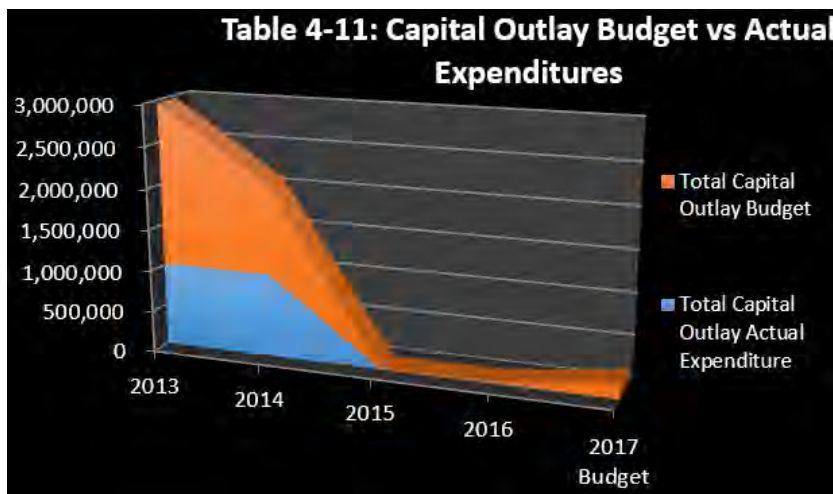
4.2.6 Government Activity Capital Outlay

In 2017 the District completed the implementation of a security enhancements and 48 port power over ethernet (POE) switch. The security was enhanced by adding a keyless electric entry on interior and exterior doors, a camera system, and request to entry system for visitor. The security enhancements are preventative measure to decrease risk and liability insurance, in addition to providing a safe working environment.

Capital Outlay expenditures in the District budget total \$197,600 and include the following items: \$15,000 for technology upgrades and the investigation of an electronic records filing system; \$7,600 for geographic information system software upgrades to assist with District boundaries mapping; \$30,000 for a replacement vehicle; \$25,000 for the first phase of parking lot project; and \$120,000 for water rights protection (this item was moved from the Enterprise budget).

Please note that in the 2017 Adopted Budget financial statements the operations and Capital Outlay expenditures are both listed under the operating expenditures.

Over the years 2013 and 2014 the District expended reserve savings in the amount of \$2,018,219 for the



10,825 Project. The 10,825 relates to the protection of the District's Fryingpan-Arkansas Project water rights. This purchase will impact operating budgets in the future because there are OM&R annual charges of an estimated \$2,000 payable by the Business Activity. In 2014, the Board of Directors enacted an Environmental Stewardship Surcharge of \$0.75 per acre-foot

placed on all water sales to recover this expenditure. This surcharge will be discussed in the Business Activity Operating Revenue portion of this document. Due to timing factors, what is adopted in the annual budget is not always, what is expended as you can see when referring to Table 4-11. The 2017 Adopted Budget for the District general fund provides a balanced budget reserve spending of \$195,495.

The District has completed the below schedule of Capital Outlay expenditures planned from 2016 through 2019. This will assist the District to ensure that all assets are repaired and replaced through their useful life and the District is working with innovative tools. This planning period was designed to align with the Financial Plan that accompanies the District Strategic Plan.

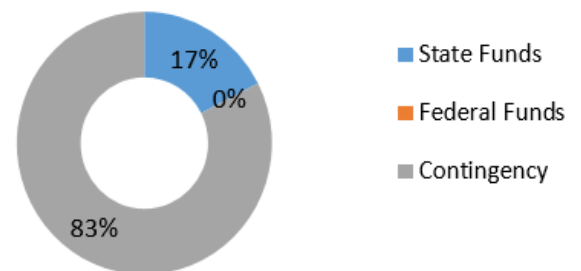
Component	Action Item	2016	2017	2018	2019
Building Security	Purchase and Install	\$11,107			
Electronic Filing System	Investigation and research		\$5,000	\$10,000	\$10,000
Information Technology	Review and Implement		\$10,000	\$10,000	\$10,000
GIS Mapping Software	Upgrade mapping software		\$7,600		
Parking Lot Repair	Investigation and research		\$25,000	\$50,000	\$50,000
District Vehicle	Trade-in and repurchase		\$30,000		
Water Rights	Protection of District Water Rights D2		\$120,000		
Water Rights	Protection of District Water Rights D5			\$120,000	\$120,000
Investigative Rate Study	Water Rate Study				\$50,000

4.3 Business Activity

4.3.1 Business Activity Grants Revenues and Expenditure

The Business Activity also known as the Enterprise continues project development and conservation efforts with the assistance of Colorado Water Conservation Board grant funds. The Enterprise includes a budget of \$35,000 from state and local funds and a contingency for unplanned grant opportunities of \$165,000. The budgeting policy requires that all grants planning meet TABOR requirements. In addition, grant revenues equal the total expenses to maintain a balanced grant budget.

2017 Budget Business Activity Grants



The 2017 budget has a total of \$200,000 is planned for assistance with Enterprise projects.

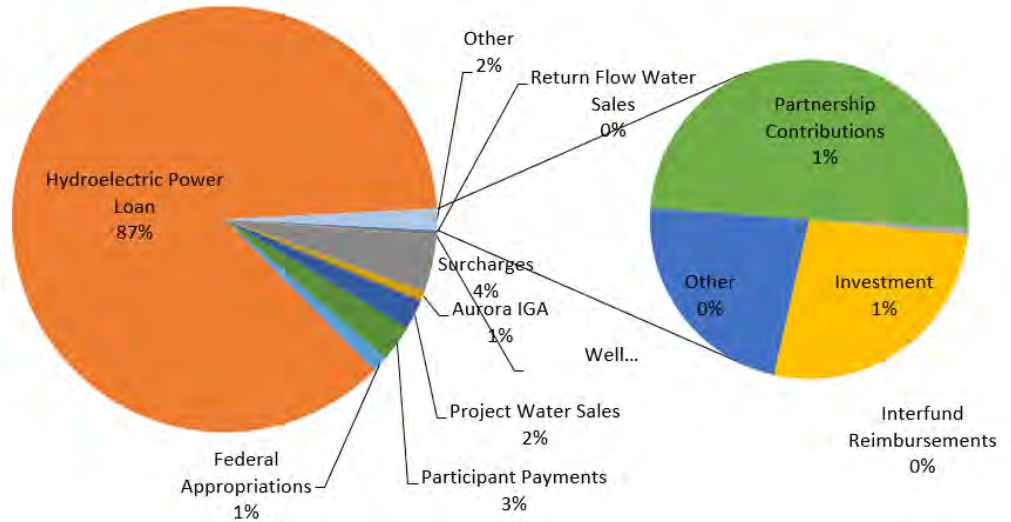
4.3.2 Business Activity Operating Revenues

The Business Activity or Enterprise is a consolidation of the Enterprise Administration, Excess Capacity Master Contract, Enlargement, Arkansas Valley Conduit, and Hydroelectric Power. See section 5 Budget Detail Financial Statement Flow Chart of the document for detail regarding the consolidation for the

Business Activity. The Business Activity revenues are made up of water sales, surcharges assessed on water sales, participant’s payments, federal appropriations through the Intergovernmental Personal Agreement (IPA) contract, investments, partnership contributions, interfund reimbursements, Hydroelectric Power Loan funds, and other. The total 2017 Budget Operating revenues can be found broken out by percentage in Table 4-12, making up a total of \$13,849,975.

The sale of Project water is one of the primary sources of operating revenue for the Business Activity and is budgeted at \$314,923. In 2017 project water sales are budgeted based on a twenty year running average of water imports. The sale of Project water return flows from both municipal and/or

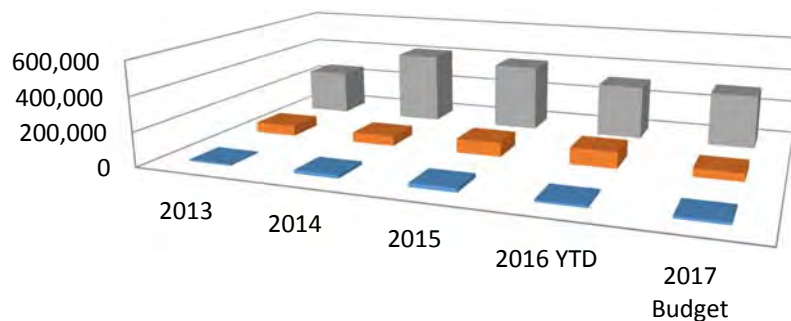
Table 4-12: 2017 Budget Business Activity Revenue



industrial (M&I) and Agriculture (Ag) Project water deliveries also contribute to the operating revenues at a total of \$47,520, as well as Well Augmentation budgeted at \$13,816. Table 4-13 illustrates historical Water sale revenue. For 2017 Water Rates and Surcharges see the Appendix Section 8. For a detailed description of budgeted Water calculations please see Section 7 Major Fund Driving Factors.

Surcharge revenue is the largest revenue generation in the Enterprise operations totaling \$593,027. There are currently four surcharges, which include the Water Activity Enterprise surcharge, Aurora IGA Well Augmentation fee, Safety of Dams (SOD) surcharge, and the Environmental

Table 4-13: Water Sales Revenues



	2013	2014	2015	2016 YTD	2017 Budget
Well Augmentation	9,487	19,370	23,457	12,763	13,816
Return Flow	61,151	57,896	82,592	95,456	47,520
Project Water	262,458	419,678	393,281	316,601	314,923

Stewardship Surcharge. See *Appendix Section 8, 2017 Water Rates and Surcharges*.

The Water Activity Enterprise surcharges are assessed for the use of Fryingpan-Arkansas Project facilities on the following types of Project water:

- Project water and Project water return flow sales.
- Project water carried over past May 1 of the year following allocation.
- The contracted amount of storage space in “Excess Capacity” for non-Project water in Project facilities for use both in and out of the District.

The Well Augmentation Surcharge is assessed to Municipal and Ag customers using “First Use” Project water for well augmentation rather than for direct irrigation or municipal use.

The Safety of Dams began in July 1998, and is a repayment to Reclamation and also produces revenue for the Enterprise

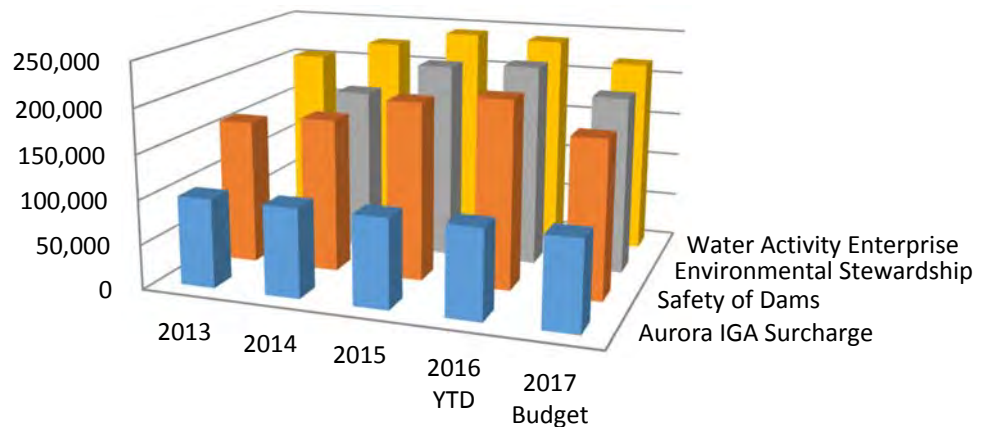
operations. Safety of Dams is the reimbursable costs for modification of the Pueblo Dam and other facilities, to include M&I and Ag beneficiaries. The Safety of

Dams modifications were undertaken to fully restore the previous conservation storage capacity and operations of the Pueblo Reservoir. A Safety of Dams surcharge is billed to participants purchasing the following:

- Project water
- If & When storage
- Carryover storage of Project water
- Winter water storage

The Aurora Intergovernmental Agreement (IGA) includes additional Safety of Dams surcharges of \$100,000.

Table 4-14: Surcharge Revenues



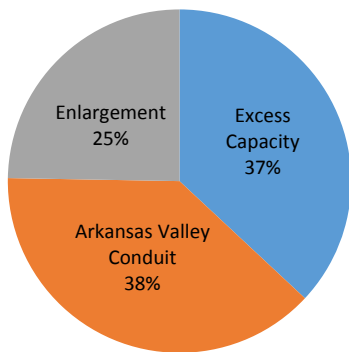
	2013	2014	2015	2016 YTD	2017 Budget
■ Aurora IGA Surcharge	100,000	100,000	100,000	100,000	100,000
■ Safety of Dams	162,229	172,415	199,500	209,956	176,269
■ Environmental Stewardship	0	183,672	220,839	226,529	198,391
■ Water Activity Enterprise	204,755	225,720	242,845	239,662	218,367

Other forms of operating revenues include Project Participant payments as shown in Table 4-15 which makes up 3 percent of the total Business Activity revenues. These revenues include payments for participation of major projects. The major projects are Long-Term Excess Capacity Master Contract, Enlargement, and Arkansas Valley Conduit.

The Long-Term Excess Capacity Master Contract is a long-term storage contract for storage of non-Project water in Project facilities. The year 2017 will be the first functioning year for the Excess Capacity Master Contract. In addition, the storage fees and surcharges, the participant are responsible for administration fees of \$142,492 in 2017, it accounts for the 25 percent participant revenue.

The enlargement study is an ongoing project that focuses on enlarging Pueblo Dam and Sugarloaf Dam. The single source of revenue comes from participant contributions. The major expenses are the ongoing United States Geological Survey (USGS) water studies. In 2017, staff budgeted total participant revenue of \$97,090.

Table 4-15: Business Activity Participant Revenue



The Arkansas Valley Conduit (AVC) participants signed Memorandum of Agreements (MOA) in 2011 with the District. The MOA allows the participants to reserve conveyance of water within the AVC, participated in the National Environmental Protection Act Environmental Impact Statement (NEPA EIS) which was completed in 2013. The NEPA EIS earned a Record of Decision (ROD) from Reclamation in 2014. The total budgeted 2017 participant revenue for Arkansas Valley Conduit is \$147,910. All three-project participant revenues are illustrated by percentage in Table 4-15.

To review these projects in detail see *section 7 Major Fund Driving Factors, Partnerships Programs, and Projects*. Total for the 2017 participant payments are \$385,733.

The Hydroelectric Study is an ongoing project that began in 2012 and focuses on the development of hydroelectric power at Pueblo Reservoir. In 2017, the Enterprise expects to receive the first portion of a loan funded by the Colorado Water Conservation Board (CWCB), in the amount of \$12,000,000. The loan will support the capital cost of the project, which includes final design consulting and procurement of equipment and construction for the powerhouse. All other costs of the project are supported by Enterprise reserve funds.

The District has an Interpersonal Agreement Act (IPA) Agreement contract with Reclamation to reimburse the Enterprise for costs associated with project personnel working to benefit Reclamation and the participants' on the development of the AVC. The IPA significantly assists the

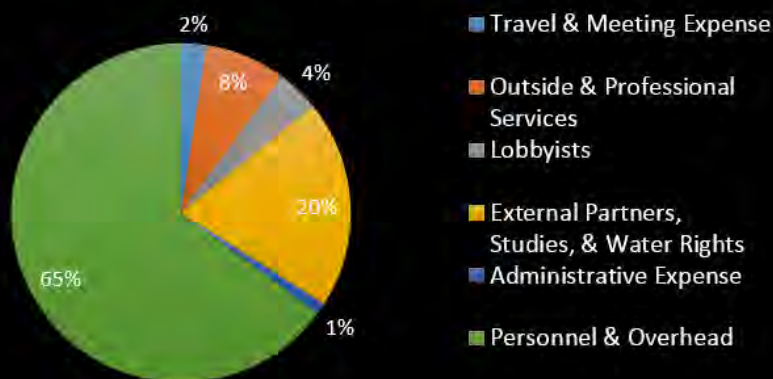
participants by lowering costs of the AVC project. The IPA is listed on the financial statements as federal appropriations and is budgeted at \$173,444 which makes up 2 percent of the total Enterprise revenue.

Investment interest is another revenue source that the Enterprise relies on for operational funding. The 2017 Budget for investment interest, based on projections are \$59,753. Other Revenues include \$50,000 as a contractual obligation of the Aurora Intergovernmental Agreement (IGA), which is categorized as an administration fee.

The Enterprise partnership contributions are made up of the Regional Resource Planning Group (RRPG), which is a group that works in alliance with the USGS. The participating entities include the City of Aurora, Colorado Springs Utilities, Lower Arkansas Valley Water Conservancy District, Board of Water Works of Pueblo, Southeastern Colorado Water Conservancy District, and the Upper Arkansas Water Conservancy District. In 2017, revenue budgeted for RRPG is \$110,000.

4.3.3 Business Activity Consolidated Operating Expenditures

Table 4-16: 2017 Budget Business Activity Operating Expenditures



The budgeted Business Activity total operating expenditures for the 2017 Budget are \$14,375,773. The expenditures are broken down into three categories; Grant activity \$200,000, operating expenditures \$1,922,432 and \$12,253,341 in Capital Outlay expenditures.

The Business Activity has a 2017 budgeted total of \$1,922,432 in operating expenditures which includes all

enterprise projects. The Enterprise administration expenses are matched with operating revenues such as water sales and surcharges. The Excess Capacity and Enlargement projects are self balancing budgets due to participant payments. The Pueblo Dam Hydroelectric Power Project will mainly be addressed in the Business Activity Capital Outlay section of this document. Expenses of the Hydroelectric project are budgeted as a Capital Outlay item in the Activity Enterprise, with the exception of the matching revenue and expenses of the \$12,000,000 loan from CWCB. The various 2017 Budgeted operation expenditures are illustrated by percentage in Table 4-16.

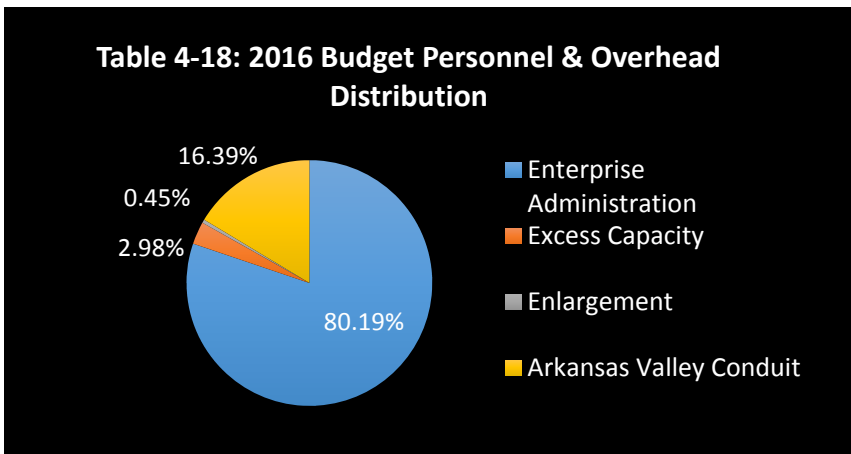
In 2017, the largest expense of the Business Activity is the Interfund Reimbursement for Services from the

Table 4-17: Enterprise Interfund Reimbursement for Services

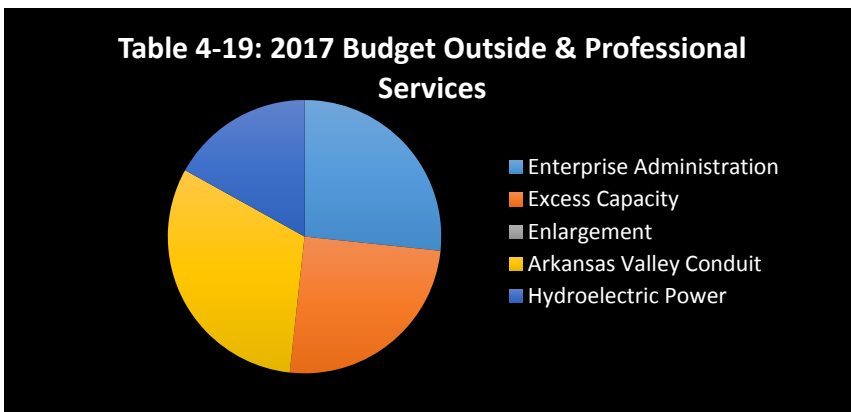


Enterprise, which encompass 65 percent of the budgeted operating expenditures. The Enterprise Interfund Reimbursement is budgeted based on estimated hours worked per project and/or program and a calculated overhead charge. The overhead charge includes facilities use and other regular annual expenses such as utilities, supplies, etc. This is a strong indicator that the Enterprise projects are moving forward as outlined in the Strategic Plan. An illustration of the past four years and 2017 budget regarding inter fund reimbursements can be located in Table 4-17.

Table 4-18 provides a view of the percentage distribution of the total Enterprise Interfund Reimbursement. Please note that the Intergovernmental Personal Agreement (IPA) for the Arkansas Valley Conduit provides a revenue to cover the majority of the AVC personnel cost, but does not provide revenue for overhead costs. The Enterprise Administration has assumed the costs of this portion of the overhead and is included in the 80 percent.



The 2017 Hydroelectric Power Project is also responsible for Enterprise Interfund Reimbursement totaling \$113,750 and is not considered an expense to the operation of the Enterprise. This expense is included in the total Capital Outlay item for the Hydroelectric Project located in the Business Activity Capital Outlay section.



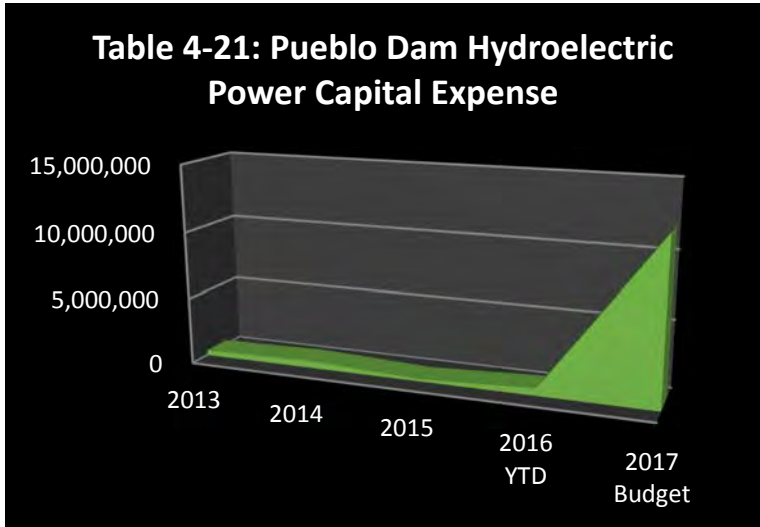
The Enterprise budget consists of 8 percent of the total operating expenses is outside and professional services. The total of \$159,500 expenses are mainly distributed evenly over the projects as indicated in Table 4-19.

The External Partner and Studies is 20 percent of the total Business Activity operating expenditures. Large portions of the expenses in this category are partnership contracts with the United States Geological Survey (USGS) and lobbying. The USGS collects stream gaging samples and water quality data on rivers and reservoirs in the District boundaries. The data collected by the USGS is beneficial and shared by many projects.

See the Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for project descriptions.

4.3.4 Business Activity Capital Outlay

The 2017 Budget Business Activity capital outlay total \$12,139,591. The total is broken down into \$53,750 in land expense for the development of the Restoration of Yield Project and the \$60,000 for the annual payment of the Pueblo Safety of Dams.



The Capital Outlay expense total for Pueblo Dam Hydroelectric Power is \$12,139,591. This expenditure is reimbursable by the Colorado Water Conservation Board (CWCB) loan. In 2017, \$12,000,000 is for the purchase of equipment and \$139,591 is for design and general expenses that the Business Activity will expense prior to loan reimbursement. This project currently has no revenue outside of the CWCB loan. The loan only covers expenses of final design and procurement of equipment and is located in the operation budget of the Business Activity. In 2012, the

Board of Directors took action to support the development of Pueblo Dam Hydroelectric Power Project using reserve funds of the Enterprise. From the conception of the project in 2012 to 2016 the project has expended an estimated \$1,580,220 (See Table 4-21).

See the section 7 Major Fund Driving Factors, Partnerships, Programs, and Projects sections of this document for background on the above Capital Outlay items. The Capital Outlay of the Activity Enterprise is budgeted to use reserve funds per the Board of Directors and has little impact on the annual budgeted operating expenditures.

Total Enterprise revenues subtracted by the total operating expenses, estimate that \$325,798 will be used from reserves in 2017. This is stated in the 2017 Budget Finance statements.

Below is a schedule of Capital Outlay expenditures planned from 2016 through 2019.

Component	Action Item	2016	2017	2018	2019
Hydroelectric Power	Design and Construction	\$143,019	\$139,591		
Safety of Dams (SOD)	Safety of Dams Pueblo Dam	\$60,000	\$60,000	\$60,000	\$60,000
Restoration of Yield (ROY)	Possible Land Acquisition		\$53,750	\$53,750	\$53,750

4.4 Government & Enterprise Budget in Brief Overview

The Government and Enterprise presentation Table 4-22 provides an overview of the Government Activity and the Business Activity.

Table 4-22: 2017 Adopted Budget Government & Enterprise Presentation

	Government Activity	Business Activity	Total
Revenue			
Fryingpan-Arkansas Activity	12,899,275	-	12,899,275
Grant Activity	200,000	200,000	400,000
Operating Activity	2,354,203	13,849,975	16,204,178
Total Revenue	15,453,478	14,049,975	29,503,453
Expenditures			
Fryingpan-Arkansas Activity	12,897,324	-	12,897,324
Grant Activity	200,000	200,000	400,000
Operating Activity	2,354,049	2,062,023	4,416,072
Capital Outlay Expense	197,600	113,750	311,350
Hydroelectric Power Capital Outlay Expenses		12,000,000	12,000,000
Total Expenditure	15,648,973	14,375,773	30,024,746
Revenue Over (Under) Expenditures	(195,495)	(325,798)	(521,293)

In the 2017 Budget, the Government Activity accounts for 52 percent and the Business Activity accounts for 48 percent of the total Government and Enterprise appropriated expenditures. The Enterprise revenue and expenditures are much higher than recent years due to the Hydroelectric Project on Pueblo Dam, as shown in Table 4-23. The 2017 Budget was inflated because the District has reason to believe that the Hydroelectric Project would move forward. The reality of the project was delayed one year and work is expect in 2017. The District anticipates the start of construction and the procurement of equipment payable by the CWCB approved loan funds.

Table 4-24 provides the comparison of actual revenue and expenditures and the trends of the past four years per percentage of Government Activity and the Business Activity.

Table 4-23: Five Year Budget Trends

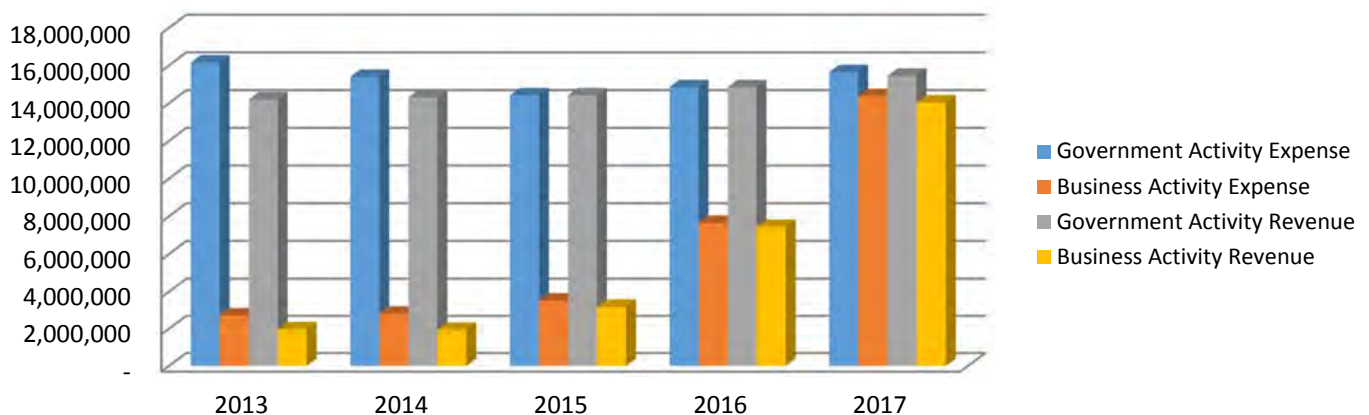
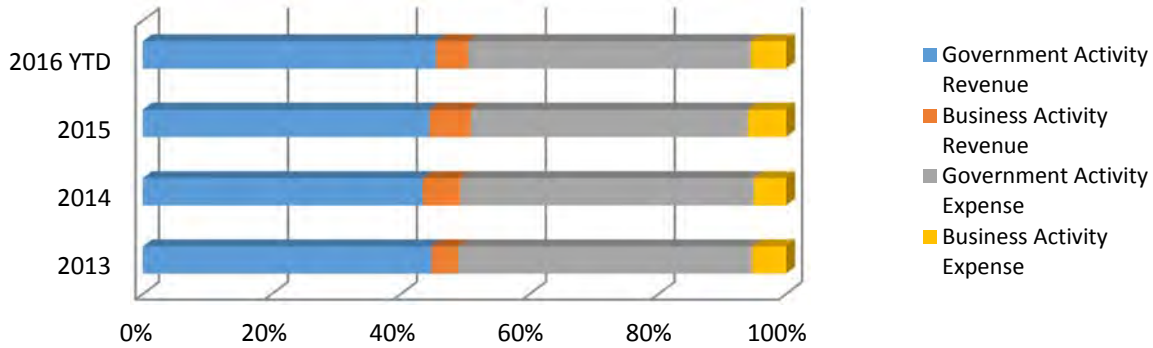


Table 4-24: Four Year Actual Trends Government Wide



4.5 Fund Balance Summary

The District estimated 2016 ending general fund balance decrease \$15,000 from the prior year. Year-end 2016 is projected to be a balance budget, with planned reserve spending of \$15,000 for Capital Outlay expenditure for information technology items.

The 2017 Budget provides a similar picture. Capital Outlay expenditures in the District Budget total \$197,600 and include the following items: \$15,000 for technology upgrades and the investigation of an electronic records filing system; \$7,600 for geographic information system software upgrades to assist with District boundaries mapping; \$30,000 for a replacement vehicle; \$25,000 for the first phase of parking lot project; and \$120,000 for water rights protection.

In the Business Activity or Proprietary fund, the 2016 ending fund balance is estimated to decrease by \$95,000. This is attributed to the budgeted Capital Outlay for the Hydroelectric project and Water rights protection expense.

Table 4-25: Fund Balance Estimation Summary

	Government Activity (General Fund)	Business Activity (Proprietary Fund)	Total
2015 Audited Fund Balance	8,615,181	9,745,095	18,757,931
2016 Estimated EOY Add (Subtract) to Fund Balance	(15,000)	(59,000)	(74,000)
2016 Projected EOY Ending Fund Balance	8,600,181	9,686,095	18,286,276
2017 Adopted Budget Revenue Over (Under) Expenditures	(195,495)	(325,798)	(521,293)
2017 Projected Ending Fund Balance	8,404,686	9,360,297	17,764,983

The Table 4-25 illustrates the estimated 2016 Government and the Enterprise fund balance. Please note that this is an estimate only and the final year-end fund balance will be provided at the completion of the 2016 audit, completion expected in June 2017.

When applying the 2017 Adopted Budget the estimated Government Activity funds balance at December 31, 2017 is estimated to be \$8,402,686 and the Business Activity to be \$9,360,297. The District has implemented a Strategic and Financial Plan to address future reserve spending and the effects of Capital Outlay expenditures, *please see section 6.*

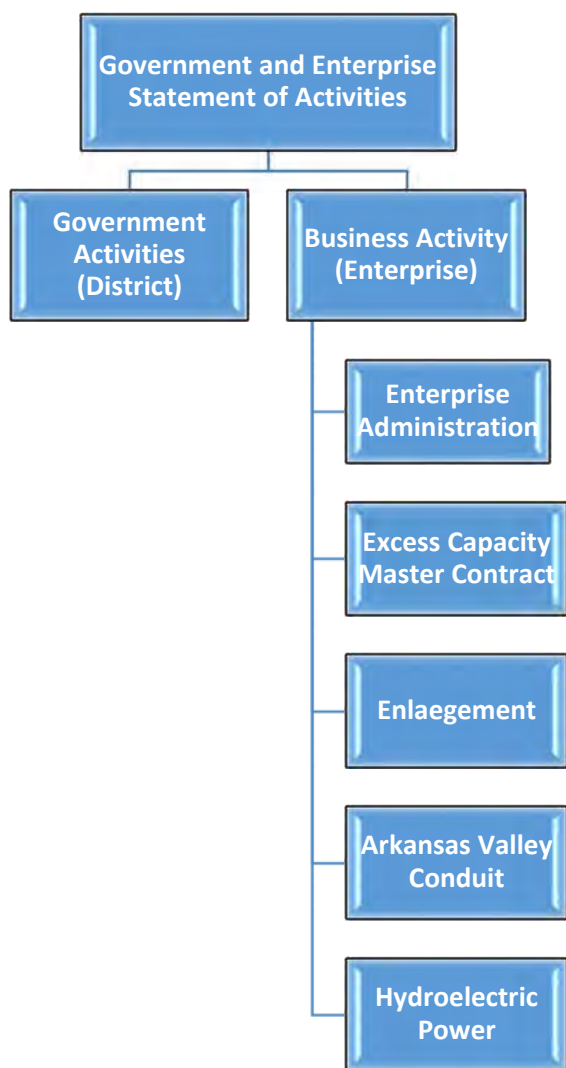
5 Budget Detail Financial Statements

5.1 Budget Financial Methodology

This section includes a detail look at the funds and the way that they are consolidated to make up the Governmental and Business Activities. The first finance statement is a consolidated view of all 2015 appropriated activities known as Government and the Enterprise. This budget displays Government Activity in one column and a consolidation of the Business Activity in a second column. These two columns are then consolidated into a third total of the Government and the Enterprise. The subsequent pages give the reader a full detail of the District revenues and expenditures including 2013 actuals, 2014 Budget, 2014 year-to-date and the 2015 Budget. This comparison allows the reader to follow the

historical trend of revenues and expenditures. This same presentation is used for a consolidation of the Water Activity Enterprise (Enterprise). The Enterprise presents breakouts of each of the major projects including Hydroelectric Power, Arkansas Valley Conduit, Excess Capacity Master Contract, and Enlargement of Reservoirs. Even though the Excess Capacity and Enlargement is a portion of the overall Enterprise Administration Budget, they are shown as separate statements. The separate Budget statements for these projects are provided to inform project participants, because total revenues provided by the participants match total expenditures. The diagram below illustrates the fund structure of the Government Activity and the Activity Enterprise.

Financial Statement Flow Chart



Copies of the budget publication are available to the public at the District office during normal business hours or located on the <http://www.secwcd.org/content/finance>.

5.2 Government and Enterprise Statement of Activities

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government and Enterprise Statement of Activities

From 1/1/2017 Through 12/31/2017
(In Whole Numbers)

	Government Activity	Business Activity	Total
Fryingpan-Arkansas Activity			
Fryingpan-Arkansas Revenue			
RRA Fee Reimbursement	2,000	0	2,000
Winter Water Storage	140,000	0	140,000
Fountain Valley Authority	5,452,760	0	5,452,760
Excess Capacity Master Contract	261,261	0	261,261
Contract Mill Levy Collections	7,125,547	0	7,125,547
Abatement and Refund of Tax Collections	39,586	0	39,586
Prior Year Tax	(4,819)	0	(4,819)
County Collection Fees	(117,060)	0	(117,060)
Total Fryingpan-Arkansas Revenue	<u>12,899,275</u>	<u>0</u>	<u>12,899,275</u>
Fryingpan-Arkansas Expense			
Contract Tax Payment - USBR	(7,041,303)	0	(7,041,303)
Payment - Winter Water Storage - USBR	(140,000)	0	(140,000)
Payment - Fountain Valley Authority	(5,452,760)	0	(5,452,760)
Payment - Excess Capacity Master Contract - USBR	(261,261)	0	(261,261)
Reclamation Reform Act Audit	(2,000)	0	(2,000)
Total Fryingpan-Arkansas Expense	<u>(12,897,324)</u>	<u>0</u>	<u>(12,897,324)</u>
Total Fryingpan-Arkansas Activity	<u>1,951</u>	<u>0</u>	<u>1,951</u>
Grant Activity			
Grant Revenue			
Grant Revenue State/Local	0	35,000	35,000
Federal Grant	0	0	0
Grant Revenue - Contingency	200,000	165,000	365,000
Total Grant Revenue	<u>200,000</u>	<u>200,000</u>	<u>400,000</u>
Grant Expense			
Project/Grant Expenses	0	(35,000)	(35,000)
Contingency - Grants	(200,000)	(165,000)	(365,000)
Total Grant Expense	<u>(200,000)</u>	<u>(200,000)</u>	<u>(400,000)</u>
Total Grant Activity	<u>0</u>	<u>0</u>	<u>0</u>
Operating Activity			
Operating Revenue			
Return Flow Water Sales	0	47,520	47,520
Well Augmentation	0	13,816	13,816
Interest Income	1,332	528	1,860
Interest on Bonds	89,300	59,225	148,525
Surcharge Revenue	0	593,027	593,027
Aurora IGA - Administration Fee	0	50,000	50,000
Aurora IGA - If & When WAE fee	0	100,000	100,000
Payments - Participants	0	385,733	385,733
Matching Project Contribution	0	1,759	1,759
Federal IPA USBR Contract	0	173,444	173,444
Hydroelectric Power Loan	0	12,000,000	12,000,000
Regional Resource Planning Payments	0	110,000	110,000
Project Water Sales	0	314,923	314,923
Specific Ownership Tax Collections	652,198	0	652,198
Enterprise Admin Reimbursement	1,333,268	0	1,333,268
Room Rental and Services	100	0	100
Xeriscape Tour and Garden Shows	900	0	900

Southeastern Colorado Water Conservancy District
2017 Adopted Budget
Government and Enterprise Statement of Activities

From 1/1/2017 Through 12/31/2017
(In Whole Numbers)

	<u>Government Activity</u>	<u>Business Activity</u>	<u>Total</u>
Operating Tax Revenue	277,105	0	277,105
Total Operating Revenue	2,354,203	13,849,975	16,204,178
Operating Expense			
AVC Working Group	0	(20,000)	(20,000)
Reimbursement to Other Project/Fund	0	(1,759)	(1,759)
Full Cost Water	0	0	0
Staff Payroll	(956,582)	0	(956,582)
Incentive/Performance Capacity	(48,000)	0	(48,000)
Directors Payroll	(36,000)	0	(36,000)
Payroll Taxes	(72,000)	0	(72,000)
HSA Contributions	(34,600)	0	(34,600)
401 Retirement Contribution	(126,075)	0	(126,075)
457 Retirement Contribution	(46,372)	0	(46,372)
Health Insurance	(123,856)	0	(123,856)
Life Ins - Staff & Directors	(8,280)	0	(8,280)
Medical Reimbursement Expense	(4,950)	0	(4,950)
LT Disability Ins	(6,288)	0	(6,288)
Employee Assistance Program	(749)	0	(749)
Dental Insurance	(7,980)	0	(7,980)
Vision Insurance	(1,598)	0	(1,598)
Worker's Compensation Insurance	(4,500)	0	(4,500)
Admin Fees for Human Resources	(4,000)	0	(4,000)
Annual Audit	(48,000)	0	(48,000)
Bank Fees	(1,320)	0	(1,320)
Board Awards/Gifts	(1,000)	0	(1,000)
Board Coffee/Snacks	(500)	0	(500)
Board Memberships/Subscriptions	(7,950)	0	(7,950)
Board Printing	(1,000)	0	(1,000)
Board Room Presentation Equipment and Maintenance	(200)	0	(200)
Board Room Accessories	(300)	0	(300)
Board/Committee Meals	(7,700)	(100)	(7,800)
Building Heating/Cooling	(1,800)	0	(1,800)
Building Other/Misc Maintenance	(2,500)	0	(2,500)
Building Plumbing & Electrical	(2,250)	0	(2,250)
Building Tools & Equipment	(200)	0	(200)
Capital Improvements - SOD Irrigation	0	(60,000)	(60,000)
Capital Improvement - Hydroelectric	0	(12,000,000)	(12,000,000)
Capital Outlay - Projects	0	(53,750)	(53,750)
Capital Outlay - Information System	(22,600)	0	(22,600)
Capital Outlay	(175,000)	0	(175,000)
Children's Water Festival	(1,200)	0	(1,200)
Compliance Studies	0	0	0
Computer - General Contracts	(21,010)	0	(21,010)
Computer - Supplies	(750)	0	(750)
Computer - Hardware	(11,200)	0	(11,200)
Computer - Software and Licenses	(12,954)	0	(12,954)
Conservation - Irrigation Technology	0	0	0
Xeriscape Garden Tours	(700)	0	(700)
Consultant/Lobbying Services - Federal	(27,300)	(83,300)	(110,600)
Colorado River Services	(12,000)	(59,000)	(71,000)

Southeastern Colorado Water Conservancy District
2017 Adopted Budget
Government and Enterprise Statement of Activities

From 1/1/2017 Through 12/31/2017

(In Whole Numbers)

	Government Activity	Business Activity	Total
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	(550)	0	(550)
Directors - Other Transportation (Taxi/Shuttle/Rental)	(250)	0	(250)
Directors Airfare	(2,800)	(7,800)	(10,600)
Directors Hotels	(7,000)	(9,600)	(16,600)
Directors Meals	(1,200)	(2,400)	(3,600)
Directors Meeting Registrations	(7,000)	0	(7,000)
Directors Mileage Reimbursement	(13,000)	(1,400)	(14,400)
Legal Representation	(326,000)	(52,500)	(378,500)
Legal Expense	(17,000)	0	(17,000)
Water Policy Management Consultants	(15,000)	(70,000)	(85,000)
Engineering Legal Consultants	0	0	0
Engineering Outside Contracts	(13,000)	(37,000)	(50,000)
Executive - Airfare	(2,000)	(4,800)	(6,800)
Executive - District Vehicle Gas	(1,000)	0	(1,000)
Executive - Hotels	(5,000)	(6,300)	(11,300)
Executive - Meals	(1,000)	(2,100)	(3,100)
Executive - Meeting Registrations	(2,800)	0	(2,800)
Executive - Other Travel Expense	(500)	(1,500)	(2,000)
Fry-Ark Tours	(10,000)	0	(10,000)
Landscape Maintenance - Garden Tools	(350)	0	(350)
Landscape - Mower Maintenance & Fuel	(350)	0	(350)
Insurance - Automobile	(3,100)	0	(3,100)
Insurance - Excess Liability	(3,200)	0	(3,200)
Insurance - General Liability	(14,200)	0	(14,200)
Insurance - Property & Liability	(6,300)	0	(6,300)
Insurance - Public Official Liability	(1,500)	0	(1,500)
Legal Notices	(5,600)	0	(5,600)
Legal Travel Expense	(200)	0	(200)
Maintenance - Backflow Testing	(130)	0	(130)
Maintenance - Fire Extinguisher	(120)	0	(120)
Maintenance - Janitorial Services	(3,360)	0	(3,360)
Maintenance - Pest Control	(350)	0	(350)
Maintenance - Waste Disposal	(1,600)	0	(1,600)
Maintenance - Security	(5,250)	0	(5,250)
Maintenance - Snow Removal	(1,500)	0	(1,500)
Maintenance - Window Cleaning	(1,100)	0	(1,100)
Maintenance Facilities - Blacktop	(5,200)	0	(5,200)
Meeting Expense	(1,466)	(1,500)	(2,966)
Meeting Meals	(900)	(1,300)	(2,200)
Office - Equipment (New and Maintenance)	(1,775)	0	(1,775)
Office - Coffee/Snacks	(500)	0	(500)
Office - Copy Machine Color	(5,000)	0	(5,000)
Office - General/Staff Memberships	(5,200)	0	(5,200)
Office Overhead	0	(445,396)	(445,396)
Awards & Gifts - Other	(400)	0	(400)
Office - Petty Cash	0	0	0
Office - Printing	(2,100)	0	(2,100)
Office - Publications & Subscriptions	(844)	0	(844)
Phone - Cell	(5,260)	0	(5,260)
Phone - Equipment Maintenance	(2,500)	0	(2,500)

Southeastern Colorado Water Conservancy District
2017 Adopted Budget
Government and Enterprise Statement of Activities

From 1/1/2017 Through 12/31/2017

(In Whole Numbers)

	<u>Government Activity</u>	<u>Business Activity</u>	<u>Total</u>
Phone - Land	(12,000)	0	(12,000)
Postage & Shipping	(4,500)	0	(4,500)
Project Directors Allocation	0	(24,120)	(24,120)
Project Personnel	0	(868,752)	(868,752)
Transit Loss Study Expenses	0	(7,950)	(7,950)
Research Project Support	0	(27,000)	(27,000)
Sponsorships, Exhibits & Ads	(6,100)	0	(6,100)
Staff Awards and Gifts	(700)	0	(700)
Staff Business and Training- Airfare	(10,350)	(800)	(11,150)
Staff Business and Training- District Vehicle Gas	(4,760)	(5,600)	(10,360)
Staff Business and Training- Hotels	(13,540)	(3,300)	(16,840)
Staff Business and Training- Meals	(3,580)	(950)	(4,530)
Staff Business and Training- Meeting Registrations	(12,345)	0	(12,345)
Staff Business and Training- Other Travel	(1,150)	(500)	(1,650)
Staff Certification - Airfare	(625)	0	(625)
Staff Certification - Hotels	(1,400)	0	(1,400)
Staff Certification - Meals	(450)	0	(450)
Staff Certification - Other Expense	(170)	0	(170)
Staff Certification - Registrations	(3,090)	0	(3,090)
Staff Education - Airfare	0	0	0
Staff Education - Hotels	(30)	0	(30)
Staff Education - Meals	(1,500)	0	(1,500)
Staff Education - Other Travel	(1,400)	0	(1,400)
Staff Ed - Registrations (General Skills)	(31,754)	0	(31,754)
Supplies - Janitorial	(500)	0	(500)
Supplies - Office	(3,000)	0	(3,000)
Supplies - Paper	(1,000)	0	(1,000)
Supplies - Toner	(2,000)	0	(2,000)
U.S.G.S. Co-op Programs	0	(180,296)	(180,296)
RRPG Project Costs	0	(135,000)	(135,000)
Utilities	(20,000)	0	(20,000)
Utilities - Airport Fee	(936)	0	(936)
Vehicle R&M - 2010 Prius Sliver	(1,500)	0	(1,500)
Vehicle R&M - Rav4	(1,250)	0	(1,250)
Vehicle R&M - Prius 2010 Gold	(1,250)	0	(1,250)
Web Contracts - Design & Support	(3,000)	0	(3,000)
Web Hosting	(500)	0	(500)
Landscape - Aeration & Weed Control	(600)	0	(600)
Landscape - Fertilizer & Chemicals	(600)	0	(600)
Landscape Maintenance Contracts	(4,500)	0	(4,500)
Landscape - Mulch, Soil Amendments	(600)	0	(600)
Xeriscape - Plants	(600)	0	(600)
Landscape - Sprinkler System Repair & Maintenance	(2,000)	0	(2,000)
Xeriscape Ed Programs & Publications	(2,650)	0	(2,650)
Contingency - Operating	(50,000)	0	(50,000)
Total Operating Expense	(2,551,649)	(14,175,773)	(16,727,422)
Total Operating Activity	(197,446)	(325,798)	(523,244)

5.3 Government Activity (District)

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Fry-Ark Project Revenue						
Tax Collections						
Contract Mill Levy Collections	4510	6,675,548	6,634,535	7,049,460	7,021,262	7,125,547
Abatement and Refund of Tax Collections	4530	37,086	58,614	46,996	53,873	39,586
Prior Year Tax	4540	(3,347)	(9,224)	(5,776)	(283)	(4,819)
County Collection Fees	6340	(112,114)	(114,064)	(112,940)	(121,807)	(117,060)
Total Tax Collections		6,597,173	6,569,860	6,977,740	6,953,044	7,043,254
Fountain Valley Authority						
Fountain Valley Authority	4340	5,352,760	5,352,751	5,352,760	5,355,898	5,452,760
Total Fountain Valley Authority		5,352,760	5,352,751	5,352,760	5,355,898	5,452,760
Winter Water Storage						
Winter Water Storage	4330	112,000	156,269	140,000	164,985	140,000
Total Winter Water Storage		112,000	156,269	140,000	164,985	140,000
Excess Capacity Master Contract						
Excess Capacity Master Contract	4360	0	0	0	0	261,261
Total Excess Capacity Master Contract		0	0	0	0	261,261
Collection of RRA Fees						
RRA Fee Reimbursement	4135	4,000	0	2,000	920	2,000
Total Collection of RRA Fees		4,000	0	2,000	920	2,000
Total Fry-Ark Project Revenue		12,065,933	12,078,880	12,472,500	12,474,847	12,899,275
Fry-Ark Project Expenditures						
Contract Payments						
Contract Tax Payment - USBR	5010	6,597,173	0	6,977,740	6,953,329	7,041,303
OM&R Charges	5060	0	1,763,381	0	0	0
Total Contract Payments		6,597,173	1,763,381	6,977,740	6,953,329	7,041,303
Fountain Valley Authority						
Payment - Fountain Valley Authority	5040	5,352,760	5,352,751	5,352,760	5,355,898	5,452,760
Total Fountain Valley Authority		5,352,760	5,352,751	5,352,760	5,355,898	5,452,760
Winter Water Storage						
Payment - Winter Water Storage - USBR	5030	112,000	156,269	140,000	164,985	140,000
Total Winter Water Storage		112,000	156,269	140,000	164,985	140,000
Excess Capacity Master Contract						
Payment - Excess Capacity Master Contract - USBR	5065	0	0	0	0	261,261
Total Excess Capacity Master Contract		0	0	0	0	261,261
RRA Fees						
Reclamation Reform Act Audit	6025	4,000	0	2,000	920	2,000
Total RRA Fees		4,000	0	2,000	920	2,000
Total Fry-Ark Project Expenditures		12,065,933	7,272,401	12,472,500	12,475,132	12,897,324
Total Fry-Ark Revenues Over (Under) Expenditures		0	4,806,479	0	(285)	1,951
Grant Revenue						
State						
Grant Revenue State/Local	4160	93,000	37,539	49,889	0	0
Grant Matching Contributions	4161	0	6,921	0	0	0
Grant Revenue - Contingency	4170	100,000	0	105,252	0	200,000

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Total State		193,000	44,460	155,141	0	200,000
Federal						
Federal Grant	4165	0	0	44,859	0	0
Total Federal		0	0	44,859	0	0
Total Grant Revenue		193,000	44,460	200,000	0	200,000
Grant Expenditures						
Expenditures						
Project/Grant Expenses	6825	93,000	44,460	94,748	0	0
Contingency - Grants	7260	100,000	0	105,252	0	200,000
Total Expenditures		193,000	44,460	200,000	0	200,000
Total Grant Expenditures		193,000	44,460	200,000	0	200,000
Subtotal Grants		0	0	0	0	0
Operating Revenue						
Operating Tax Revenue						
Specific Ownership Tax Collections	4420	634,948	764,194	644,282	820,957	652,198
Operating Tax Revenue	4520	259,605	258,571	274,146	273,760	277,105
Total Operating Tax Revenue		894,553	1,022,765	918,428	1,094,717	929,303
Federal Appropriations & USBR						
BOR Credit Revenue	4560	0	1,614,868	0	0	0
Total Federal Appropriations & USBR		0	1,614,868	0	0	0
Interfund Reimbursements						
Enterprise Admin Reimbursement	4440	1,164,768	1,138,767	1,167,945	1,169,116	1,333,268
Total Interfund Reimbursements		1,164,768	1,138,767	1,167,945	1,169,116	1,333,268
Investment Revenue						
Interest Income	4040	600	2,541	1,332	10,803	1,332
Income to Fair Market Adjust	4041	0	(9,021)	0	(58,805)	0
Interest on Bonds	4042	103,100	103,723	95,900	106,440	89,300
Total Investment Revenue		103,700	97,243	97,232	58,438	90,632
Other Revenue						
Miscellaneous Revenue	4150	0	10	0	7,807	0
Insurance Claim/Reimbursement	4151	0	87,433	0	1,794	0
Room Rental and Services	4460	100	0	100	95	100
Children's Water Festival	4465	0	5,525	0	(1,212)	0
Xeriscape Tour and Garden Shows	4470	600	1,138	900	825	900
Total Other Revenue		700	94,105	1,000	9,309	1,000
Total Operating Revenue		2,163,721	3,967,748	2,184,605	2,331,580	2,354,203
Operating Expenditures						
Human Resources						
Staff Payroll	5110	845,745	821,610	845,745	798,777	956,582
Incentive/Performance Capacity	5120	36,000	24,112	40,700	24,706	48,000
Directors Payroll	5140	36,000	36,000	36,000	32,800	36,000
Payroll Taxes	5210	61,168	58,728	61,929	57,503	72,000
HSA Contributions	5220	29,644	29,650	34,594	27,175	34,600
401 Retirement Contribution	5230	119,960	104,396	115,700	98,161	126,075
457 Retirement Contribution	5235	41,891	40,200	41,891	39,004	46,372
Health Insurance	5250	86,412	88,218	112,596	89,355	123,856
Life Ins - Staff & Directors	5254	7,560	6,924	8,280	6,452	8,280
Medical Reimbursement Expense	5255	4,950	1,799	4,950	2,298	4,950
LT Disability Ins	5256	4,836	4,530	5,916	5,030	6,288
Employee Assistance Program	5258	638	596	730	554	749

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Dental Insurance	5260	6,072	5,364	7,608	6,153	7,980
Vision Insurance	5265	1,301	1,301	1,598	1,275	1,598
Worker's Compensation Insurance	5270	3,978	3,799	3,978	2,993	4,500
Admin Fees for Human Resources	6015	4,000	4,174	4,000	3,526	4,000
Total Human Resources		1,290,155	1,231,401	1,326,215	1,195,763	1,481,830
Staff Training,Meetings,Education and Travel						
Meeting Expense	6725	1,866	299	1,866	332	1,466
Meeting Meals	6727	1,600	515	1,800	588	900
Staff Business and Traning- Airfare	6860	4,550	1,147	4,550	1,158	10,350
Staff Business and Traning- District Vehicle Gas	6870	5,107	833	5,107	772	4,760
Staff Business and Traning- Hotels	6880	10,048	3,195	6,145	4,332	13,540
Staff Business and Traning- Meals	6890	2,400	1,095	2,400	1,345	3,580
Staff Business and Traning- Meeting Registrations	6900	6,650	3,252	6,650	3,459	12,345
Staff Business and Traning- Other Travel	6910	2,910	667	2,000	864	1,150
Staff Certification - Airfare	6920	275	0	300	372	625
Staff Certification - Hotels	6930	1,100	0	1,200	314	1,400
Staff Certification - Meals	6940	345	0	400	147	450
Staff Certification - Other Expense	6950	650	646	225	436	170
Staff Certification - Registrations	6960	1,125	1,045	1,265	1,499	3,090
Staff Education - Airfare	6970	0	0	3,750	0	0
Staff Education - Hotels	6980	150	557	6,100	641	30
Staff Education - Meals	6990	0	0	1,500	154	1,500
Staff Education - Other Travel	7000	125	166	1,400	48	1,400
Staff Ed - Registrations (General Skills)	7010	30,794	3,892	30,822	16,524	31,754
Total Staff Training,Meetings,Education and Travel		69,695	17,308	77,480	32,985	88,510
Executive, Director Travel and Meetings						
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370	400	336	400	557	550
Directors - Other Transportation (Taxi/Shuttle/Rental)	6380	250	123	250	299	250
Directors Airfare	6390	2,500	1,008	2,500	2,726	2,800
Directors Hotels	6400	5,000	5,387	5,000	7,978	7,000
Directors Meals	6410	1,200	1,049	1,200	1,320	1,200
Directors Meeting Registrations	6420	5,500	5,955	5,500	6,675	7,000
Directors Mileage Reimbursement	6430	13,000	9,743	13,000	7,153	13,000
Executive - Airfare	6480	2,000	363	2,000	1,197	2,000
Executive - District Vehicle Gas	6490	2,000	968	1,000	573	1,000
Executive - Hotels	6500	5,000	3,387	5,000	3,561	5,000
Executive - Meals	6510	1,000	624	1,000	705	1,000
Executive - Meeting Registrations	6520	2,800	2,580	2,800	1,790	2,800
Executive - Other Travel Expense	6530	300	351	300	398	500
Total Executive, Director Travel and Meetings		40,950	31,874	39,950	34,933	44,100
Outside and Professional Services						

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Annual Audit	6020	45,000	38,564	45,000	34,877	48,000
Consultant HR Breadbasket	6328	6,000	3,900	0	0	0
Legal Representation	6440	326,000	307,946	326,000	293,937	326,000
Water Policy Management Consultants	6455	15,000	2,002	15,000	1,844	15,000
Engineering Outside Contracts	6470	10,000	0	10,000	0	13,000
Legal Travel Expense	6632	200	17	200	49	200
Total Outside and Professional Services		402,200	352,428	396,200	330,708	402,200
Lobbyists						
Consultant/Lobbying Services - Federal	6330	39,300	33,456	27,300	29,420	27,300
Total Lobbyists		39,300	33,456	27,300	29,420	27,300
External Partners, Studies, Water Rights						
Colorado River Services	6350	12,000	0	12,000	0	12,000
Total External Partners, Studies, Water Rights		12,000	0	12,000	0	12,000
Legal and Engineering						
Legal Expense	6445	17,000	0	17,000	5,223	17,000
Total Legal and Engineering		17,000	0	17,000	5,223	17,000
Water Education, Sponsorships, Conservation						
Children's Water Festival	6220	1,200	1,200	600	0	1,200
Conservation - Irrigation Technology	6290	75	48	75	48	0
Xeriscape Garden Tours	6320	670	600	700	692	700
Fry-Ark Tours	6540	10,000	0	10,000	0	10,000
Sponsorships, Exhibits & Ads	6840	3,000	3,185	5,000	3,673	6,100
Xeriscape Ed Programs & Publications	7240	2,000	1,359	2,650	128	2,650
Total Water Education, Sponsorships, Conservation		16,945	6,392	19,025	4,541	20,650
Board Room Meetings and Expense						
Board Coffee/Snacks	6050	500	267	500	223	500
Board Memberships/Subscriptions	6070	7,950	7,515	7,950	2,200	7,950
Board Printing	6090	400	839	1,000	245	1,000
Board Room Presentation Equipment and Maintenance	6100	200	150	200	0	200
Board Room Accessories	6110	300	0	300	357	300
Board/Committee Meals	6120	7,700	4,258	7,700	877	7,700
Total Board Room Meetings and Expense		17,050	13,029	17,650	3,902	17,650
Building and Landscape Expense						
Building Heating/Cooling	6130	1,800	680	1,800	1,565	1,800
Building Other/Misc Maintenance	6140	2,500	801	2,500	1,215	2,500
Building Plumbing & Electrical	6150	2,250	1,605	2,250	3,217	2,250
Building Tools & Equipment	6160	200	79	200	0	200
Landscape Maintenance - Garden Tools	6550	150	70	150	153	350
Landscape - Mower Maintenance & Fuel	6560	200	352	350	10	350
Maintenance - Backflow Testing	6640	130	110	130	100	130

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Maintenance - Fire Extinguisher	6650	120	70	120	0	120
Maintenance - Janitorial Services	6660	3,360	3,180	3,360	3,180	3,360
Maintenance - Pest Control	6670	350	303	350	0	350
Maintenance - Waste Disposal	6680	1,500	1,551	1,600	1,532	1,600
Maintenance - Security	6690	4,050	2,239	4,050	2,131	5,250
Maintenance - Snow Removal	6700	1,500	1,420	1,500	858	1,500
Maintenance - Window Cleaning	6710	1,100	1,000	1,100	870	1,100
Maintenance Facilities - Blacktop	6720	5,200	0	5,200	4,780	5,200
Supplies - Janitorial	7020	400	404	500	475	500
Utilities	7070	20,000	17,351	20,000	17,089	20,000
Utilities - Airport Fee	7075	936	900	936	900	936
Landscape - Aeration & Weed Control	7160	600	687	600	282	600
Landscape - Fertilizer & Chemicals	7170	600	406	600	505	600
Landscape Maintenance Contracts	7180	4,000	3,170	4,000	3,465	4,500
Landscape - Mulch, Soil Amendments	7200	600	335	600	592	600
Xeriscape - Plants	7210	600	531	600	517	600
Landscape - Sprinkler System Repair & Maintenance	7230	700	2,583	1,550	2,052	2,000
Total Building and Landscape Expense		52,846	39,825	54,046	45,485	56,396
Insurance						
Insurance - Excess Liability	6590	3,000	2,671	3,200	2,895	3,200
Insurance - General Liability	6600	13,500	12,431	14,200	12,949	14,200
Insurance - Property & Liability	6610	5,000	4,650	5,500	5,723	6,300
Insurance - Public Official Liability	6620	1,420	1,276	1,500	1,302	1,500
Total Insurance		22,920	21,028	24,400	22,869	25,200
Office and Administrative Expense						
Bank Fees	6030	1,200	1,185	1,200	1,617	1,320
Board Awards/Gifts	6040	1,000	91	1,000	169	1,000
Depreciation Expense	6360	0	72,390	0	69,399	0
Legal Notices	6630	5,600	197	5,600	1,639	5,600
Office - Equipment (New and Maintenance)	6730	1,475	24	1,475	1,132	1,775
Office - Coffee/Snacks	6740	500	194	500	196	500
Office - Copy Machine Color	6752	8,000	4,220	8,000	3,557	5,000
Office - General/Staff Memberships	6760	11,585	4,445	4,000	5,347	5,200
Awards & Gifts - Other	6765	400	383	400	300	400
Office - Petty Cash	6768	200	0	200	0	0
Office - Printing	6770	2,100	606	2,100	1,351	2,100
Office - Publications & Subscriptions	6780	1,844	486	1,844	642	844
Postage & Shipping	6820	4,699	4,234	1,000	3,243	4,500
Staff Awards and Gifts	6850	700	225	700	122	700
Supplies - Office	7030	5,000	1,873	5,000	3,728	3,000
Supplies - Paper	7040	1,500	634	600	678	1,000
Supplies - Toner	7050	3,000	723	2,000	856	2,000
Contingency - Operating	7250	50,000	0	50,000	0	50,000
Total Office and Administrative Expense		98,803	91,909	85,619	93,974	84,939
Telephones, Information Technology						

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Government Activity (District)

Statement of Revenues and Expenditures

(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Computer - General Contracts	6250	15,800	15,260	18,010	19,006	21,010
Computer - Supplies	6260	750	768	750	279	750
Computer - Hardware	6270	7,200	7,088	9,200	7,991	11,200
Computer - Software and Licenses	6280	14,930	11,714	12,954	7,184	12,954
Phone - Cell	6790	4,620	2,933	5,260	4,306	5,260
Phone - Equipment Maintenance	6800	3,000	0	2,500	2,462	2,500
Phone - Land	6810	12,000	11,120	12,000	10,847	12,000
Web Contracts - Design & Support	7120	5,000	1,862	5,000	1,004	3,000
Web Hosting	7130	400	0	500	0	500
Total Telephones, Information Technology		<u>63,700</u>	<u>50,746</u>	<u>66,174</u>	<u>53,079</u>	<u>69,174</u>
Capital Outlay and Improvements						
Capital Outlay - Information System	6200	10,000	0	10,000	6,131	22,600
Capital Outlay	6210	<u>5,000</u>	<u>0</u>	<u>5,000</u>	<u>4,976</u>	<u>175,000</u>
Total Capital Outlay and Improvements		<u>15,000</u>	<u>0</u>	<u>15,000</u>	<u>11,107</u>	<u>197,600</u>
Automobile Expense and Insurance						
Insurance - Automobile	6580	2,200	1,918	2,350	2,479	3,100
Vehicle R&M - 2010 Prius Sliver	7111	1,500	1,136	1,500	1,977	1,500
Vehicle R&M - Rav4	7112	1,250	446	1,250	135	1,250
Vehicle R&M - Prius 2010 Gold	7113	<u>1,250</u>	<u>196</u>	<u>1,250</u>	<u>391</u>	<u>1,250</u>
Total Automobile Expense and Insurance		<u>6,200</u>	<u>3,695</u>	<u>6,350</u>	<u>4,982</u>	<u>7,100</u>
Other Payments						
Miscellaneous Expense	7150	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,708</u>	<u>0</u>
Total Other Payments		<u>0</u>	<u>0</u>	<u>0</u>	<u>6,708</u>	<u>0</u>
Total Operating Expenditures		<u>2,164,764</u>	<u>1,893,090</u>	<u>2,184,409</u>	<u>1,875,678</u>	<u>2,551,649</u>
Subtotal Operations		<u>(1,043)</u>	<u>2,074,658</u>	<u>196</u>	<u>455,903</u>	<u>(197,446)</u>
Total Revenues Over (Under) Expenditures		<u>(1,043)</u>	<u>6,881,137</u>	<u>196</u>	<u>455,618</u>	<u>(195,495)</u>

5.4 Business Activity (Enterprise)

Southeastern Colorado Water Conservancy District 2017 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures
(In Whole Numbers)

	2015 Proposed Budget	2015 YTD	2016 Budget	2016 Actual	2017 Budget
Grant Revenue					
State					
Grant Revenue State/Local	4160	112,000	107,975	200,000	35,000
Grant Revenue - Contingency	4170	12,000	0	34,000	165,000
Total State		124,000	107,975	234,000	200,000
Federal					
Federal Grant	4165	13,000	9,024	0	0
Total Federal		13,000	9,024	0	0
Total Grant Revenue		137,000	117,000	234,000	200,000
Grant Expenditures					
Expenditures					
Project/Grant Expenses	6825	125,000	116,999	200,000	35,000
Contingency - Grants	7260	12,000	0	34,000	165,000
Total Expenditures		137,000	116,999	234,000	200,000
Total Grant Expenditures		137,000	116,999	234,000	200,000
Subtotal Grants		0	0	0	0
Operating Revenue					
Water Sales and Surcharges					
Return Flow Water Sales	4010	47,904	82,592	58,032	47,520
Well Augmentation	4030	11,541	23,457	14,841	13,816
Surcharge Revenue	4050	563,940	663,330	618,394	593,027
Aurora IGA - If & When WAE fee	4100	100,000	100,000	100,000	100,000
Project Water Sales	4320	337,457	393,281	393,204	314,923
Total Water Sales and Surcharges		1,060,842	1,262,660	1,184,471	1,069,286
Participant Payments					
Payments - Participants	4130	403,289	354,293	436,323	385,733
Total Participant Payments		403,289	354,293	436,323	385,733
Federal Appropriations & USBR					
Federal IPA USBR Contract	4163	224,521	177,656	205,475	173,444
Total Federal Appropriations & USBR		224,521	177,656	205,475	173,444
Interfund Reimbursements					
Matching Project Contribution	4140	1,925	1,552	1,715	1,759
Total Interfund Reimbursements		1,925	1,552	1,715	1,759
Investment Revenue					
Interest Income	4040	468	(7,066)	528	528
Income to Fair Market Adjust	4041	0	(8,097)	0	0
Interest on Bonds	4042	106,767	118,964	76,210	59,225
Total Investment Revenue		107,235	103,800	76,738	59,753
Hydroelectric Generation Revenue					
Hydroelectric Power Loan	4200	1,100,000	0	5,200,000	12,000,000
Total Hydroelectric Generation Revenue		1,100,000	0	5,200,000	12,000,000
Other Revenue					
Aurora IGA - Administration Fee	4090	50,000	50,000	50,000	50,000
Total Other Revenue		50,000	50,000	50,000	50,000
Partnership Contributions					
Regional Resource Planning Payments	4205	110,000	0	55,000	110,000
Total Partnership Contributions		110,000	0	55,000	110,000
Total Operating Revenue		3,057,812	1,949,961	7,209,722	13,849,975

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures

(In Whole Numbers)

	2015 Proposed Budget	2015 YTD	2016 Budget	2016 Actual	2017 Budget
Operating Expenditures					
Staff Training, Meetings, Education and Travel					
Meeting Expense	6725	1,250	639	1,500	1,500
Meeting Meals	6727	1,050	714	1,300	1,300
Staff Business and Training- Airfare	6860	0	831	597	800
Staff Business and Training- District Vehicle Gas	6870	5,500	319	5,500	5,600
Staff Business and Training- Hotels	6880	1,000	671	2,100	3,300
Staff Business and Training- Meals	6890	800	295	800	950
Staff Business and Training- Other Travel	6910	2,400	1,300	2,082	500
Total Staff Training, Meetings, Education and Travel	12,000	4,769	13,800	3,694	13,950
Executive, Director Travel and Meetings					
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370	0	64	0	0
Directors - Other Transportation (Taxi/Shuttle/Rental)	6380	0	45	0	0
Directors Airfare	6390	1,850	1,377	7,800	7,800
Directors Hotels	6400	1,250	977	9,600	9,600
Directors Meals	6410	500	102	2,400	2,400
Directors Mileage Reimbursement	6430	800	230	1,400	1,400
Executive - Airfare	6480	3,200	2,552	4,800	4,800
Executive - Hotels	6500	2,700	1,455	6,300	6,300
Executive - Meals	6510	1,400	135	2,100	2,100
Executive - Other Travel Expense	6530	300	42	1,500	1,500
Total Executive, Director Travel and Meetings	12,000	6,979	35,900	2,493	35,900
Outside and Professional Services					
Legal Representation	6440	52,500	6,019	52,500	52,500
Water Policy Management Consultants	6455	70,000	46,244	70,000	70,000
Engineering Legal Consultants	6460	30,000	13,913	30,000	0
Engineering Outside Contracts	6470	567,500	126,555	1,050,000	37,000
Total Outside and Professional Services	720,000	192,730	1,202,500	511,336	159,500
Lobbyists					
Consultant/Lobbying Services - Federal	6330	71,300	63,837	83,300	83,300
Total Lobbyists	71,300	63,837	83,300	76,736	83,300
External Partners, Studies, Water Rights					
Compliance Studies	6235	60,000	50,000	60,000	0
Colorado River Services	6350	57,000	47,246	58,000	59,000
Transit Loss Study Expenses	6826	6,650	4,650	6,650	7,950
Research Project Support	6830	27,000	12,000	27,000	0
U.S.G.S. Co-op Programs	7060	173,350	143,935	180,296	180,296
RRPG Project Costs	7065	135,000	27,500	175,000	135,000

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Business Activity (Enterprise)

Statement of Revenues and Expenditures

(In Whole Numbers)

	2015 Proposed Budget	2015 YTD	2016 Budget	2016 Actual	2017 Budget
Total External Partners, Studies, Water Rights	<u>459,000</u>	<u>285,331</u>	<u>506,946</u>	<u>299,429</u>	<u>409,246</u>
Board Room Meetings and Expense					
Board/Committee Meals	6120 100	0	100	0	100
Total Board Room Meetings and Expense	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Office and Administrative Expense					
Office - Printing	6770 0	5	0	0	0
Total Office and Administrative Expense	<u>0</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>
Capital Outlay and Improvements					
Capital Improvements - SOD Irrigation	6170 60,000	0	60,000	60,000	60,000
Capital Improvement - Hydroelectric	6171 750,000	0	4,210,000	0	12,000,000
Capital Outlay - Projects	6185 210,750	0	73,750	0	53,750
Capital Outlay	6210 70,000	86,076	70,000	67,428	0
Total Capital Outlay and Improvements	<u>1,090,750</u>	<u>86,076</u>	<u>4,413,750</u>	<u>127,428</u>	<u>12,113,750</u>
Personnel and Overhead					
Office Overhead	6762 373,500	442,000	432,200	446,347	445,396
Project Directors Allocation	6821 24,120	24,120	24,120	24,120	24,120
Project Personnel	6822 630,148	672,647	711,625	698,649	868,752
Total Personnel and Overhead	<u>1,027,768</u>	<u>1,138,767</u>	<u>1,167,945</u>	<u>1,169,116</u>	<u>1,338,268</u>
Other Payments					
AVC Working Group	5046 0	0	0	0	20,000
Reimbursement to Other Project/Fund	5047 1,925	1,552	1,715	1,166	1,759
Full Cost Water	5048 0	0	0	28,525	0
Total Other Payments	<u>1,925</u>	<u>1,552</u>	<u>1,715</u>	<u>29,691</u>	<u>21,759</u>
Total Operating Expenditures	<u>3,394,843</u>	<u>1,780,047</u>	<u>7,425,956</u>	<u>2,219,922</u>	<u>14,175,773</u>
Subtotal Operations	<u>(337,031)</u>	<u>169,914</u>	<u>(216,234)</u>	<u>(609,128)</u>	<u>(325,798)</u>
Total Revenues Over (Under) Expenditures	<u>(337,031)</u>	<u>169,914</u>	<u>(216,234)</u>	<u>(609,128)</u>	<u>(325,798)</u>

5.5 Enterprise Administration

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Enterprise Administration

Statement of Revenues and Expenditures

(In Whole Numbers)

	2015 Proposed Budget	2015 YTD	2016 Budget	2016 Actual	2017 Budget
Operating Expenditures					
Staff Training, Meetings, Education and Travel					
Meeting Expense	6725	1,250	639	1,500	1,500
Meeting Meals	6727	1,050	714	1,300	1,300
Staff Business and Training- Airfare	6860	0	831	0	800
Staff Business and Training- District Vehicle Gas	6870	5,500	319	5,500	5,600
Staff Business and Training- Hotels	6880	1,000	671	2,100	3,300
Staff Business and Training- Meals	6890	800	295	800	950
Staff Business and Training- Other Travel	6910	2,400	1,300	2,082	500
Total Staff Training, Meetings, Education and Travel	12,000	4,769	13,800	3,694	13,950
Executive, Director Travel and Meetings					
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370	0	64	0	0
Directors - Other Transportation (Taxi/Shuttle/Rental)	6380	0	45	0	0
Directors Airfare	6390	1,850	1,377	7,800	7,800
Directors Hotels	6400	1,250	977	9,600	9,600
Directors Meals	6410	500	102	2,400	2,400
Directors Mileage Reimbursement	6430	800	230	1,400	1,400
Executive - Airfare	6480	3,200	2,552	4,800	4,800
Executive - Hotels	6500	2,700	1,455	6,300	6,300
Executive - Meals	6510	1,400	135	2,100	2,100
Executive - Other Travel Expense	6530	300	42	1,500	1,500
Total Executive, Director Travel and Meetings	12,000	6,979	35,900	2,493	35,900
Outside and Professional Services					
Legal Representation	6440	52,500	6,019	52,500	52,500
Water Policy Management Consultants	6455	70,000	46,244	70,000	70,000
Engineering Legal Consultants	6460	30,000	13,913	30,000	0
Engineering Outside Contracts	6470	567,500	126,555	1,050,000	37,000
Total Outside and Professional Services	720,000	192,730	1,202,500	511,336	159,500
Lobbyists					
Consultant/Lobbying Services - Federal	6330	71,300	63,837	83,300	83,300
Total Lobbyists	71,300	63,837	83,300	76,736	83,300
External Partners, Studies, Water Rights					
Compliance Studies	6235	60,000	50,000	60,000	0
Colorado River Services	6350	57,000	47,246	58,000	59,000
Transit Loss Study Expenses	6826	6,650	4,650	6,650	7,950
Research Project Support	6830	27,000	12,000	27,000	27,000
U.S.G.S. Co-op Programs	7060	173,350	143,935	180,296	180,296
RRPG Project Costs	7065	135,000	27,500	175,000	135,000

Southeastern Colorado Water Conservancy District
2017 Adopted Budget
Enterprise Administration
Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Grant Revenue						
State						
Grant Revenue State/Local	4160	100,000	100,000	0	0	35,000
Grant Revenue - Contingency	4170	12,000	0	34,000	0	165,000
Total State		<u>112,000</u>	<u>100,000</u>	<u>34,000</u>	<u>0</u>	<u>200,000</u>
Total Grant Revenue		112,000	100,000	34,000	0	200,000
Grant Expenditures						
Expenditures						
Project/Grant Expenses	6825	100,000	100,000	0	0	35,000
Contingency - Grants	7260	12,000	0	34,000	0	165,000
Total Expenditures		<u>112,000</u>	<u>100,000</u>	<u>34,000</u>	<u>0</u>	<u>200,000</u>
Total Grant Expenditures		112,000	100,000	34,000	0	200,000
Subtotal Grants		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Operating Revenue						
Water Sales and Surcharges						
Return Flow Water Sales	4010	47,904	82,592	58,032	96,412	47,520
Well Augmentation	4030	11,541	23,457	14,841	12,763	13,816
Surcharge Revenue	4050	563,940	663,330	618,394	676,347	593,027
Aurora IGA - If & When WAE fee	4100	100,000	100,000	100,000	100,000	100,000
Project Water Sales	4320	337,457	393,281	393,204	316,601	314,923
Total Water Sales and Surcharges		<u>1,060,842</u>	<u>1,262,660</u>	<u>1,184,471</u>	<u>1,202,122</u>	<u>1,069,286</u>
Investment Revenue						
Interest Income	4040	468	(7,066)	528	1,426	528
Income to Fair Market Adjust	4041	0	(8,097)	0	9,870	0
Interest on Bonds	4042	106,767	118,964	76,210	109,696	59,225
Total Investment Revenue		<u>107,235</u>	<u>103,800</u>	<u>76,738</u>	<u>120,992</u>	<u>59,753</u>
Other Revenue						
Aurora IGA - Administration Fee	4090	50,000	50,000	50,000	50,000	50,000
Total Other Revenue		<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Partnership Contributions						
Regional Resource Planning Payments	4205	110,000	0	55,000	0	110,000
Total Partnership Contributions		<u>110,000</u>	<u>0</u>	<u>55,000</u>	<u>0</u>	<u>110,000</u>
Total Operating Revenue		<u>1,328,077</u>	<u>1,416,460</u>	<u>1,366,209</u>	<u>1,373,114</u>	<u>1,289,039</u>
Operating Expenditures						
Staff Training, Meetings, Education and Travel						
Staff Business and Training- Airfare	6860	0	398	0	0	0
Staff Business and Training- Hotels	6880	0	395	0	0	0
Staff Business and Training- Meals	6890	0	57	0	0	0
Staff Business and Training- Other Travel	6910	0	54	0	0	0
Total Staff Training, Meetings, Education and Travel		<u>0</u>	<u>904</u>	<u>0</u>	<u>0</u>	<u>0</u>
Executive, Director Travel and Meetings						
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370	0	16	0	0	0

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Enterprise Administration

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Directors - Other Transportation (Taxi/Shuttle/Rental)	6380	0	45	0	0	0
Directors Airfare	6390	0	288	0	0	0
Directors Hotels	6400	0	531	0	0	0
Directors Meals	6410	0	31	0	0	0
Directors Mileage Reimbursement	6430	0	115	0	0	0
Executive - Airfare	6480	0	182	0	0	0
Executive - Hotels	6500	0	472	0	0	0
Executive - Meals	6510	0	35	0	0	0
Total Executive, Director Travel and Meetings		0	1,715	0	0	0
Outside and Professional Services						
Legal Representation	6440	7,500	0	7,500	0	7,500
Water Policy Management Consultants	6455	25,000	1,130	25,000	0	25,000
Engineering Legal Consultants	6460	30,000	13,913	30,000	27,152	0
Engineering Outside Contracts	6470	10,000	722	10,000	8,853	10,000
Total Outside and Professional Services		72,500	15,765	72,500	36,006	42,500
Lobbyists						
Consultant/Lobbying Services - Federal	6330	21,300	17,573	33,300	28,992	33,300
Total Lobbyists		21,300	17,573	33,300	28,992	33,300
External Partners, Studies, Water Rights						
Colorado River Services	6350	57,000	47,246	58,000	38,870	59,000
Transit Loss Study Expenses	6826	6,650	4,650	6,650	4,764	7,950
Research Project Support	6830	27,000	12,000	27,000	0	27,000
U.S.G.S. Co-op Programs	7060	35,350	13,475	36,764	13,890	36,764
RRPG Project Costs	7065	135,000	27,500	175,000	107,500	135,000
Total External Partners, Studies, Water Rights		261,000	104,871	303,414	165,024	265,714
Office and Administrative Expense						
Office - Printing	6770	0	5	0	0	0
Total Office and Administrative Expense		0	5	0	0	0
Capital Outlay and Improvements						
Capital Improvements - SOD Irrigation	6170	60,000	0	60,000	60,000	60,000
Capital Outlay - Projects	6185	210,750	0	73,750	0	53,750
Capital Outlay	6210	70,000	86,076	70,000	67,428	0
Total Capital Outlay and Improvements		340,750	86,076	203,750	127,428	113,750
Personnel and Overhead						
Office Overhead	6762	327,829	396,329	380,160	380,160	387,514
Project Directors Allocation	6821	24,120	24,120	24,120	24,120	24,120
Project Personnel	6822	338,937	434,022	420,465	551,373	586,589
Total Personnel and Overhead		690,886	854,471	824,745	955,653	998,223
Other Payments						
AVC Working Group	5046	0	0	0	0	20,000
Reimbursement to Other Project/Fund	5047	1,925	1,552	1,715	1,582	1,759

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Enterprise Administration

Statement of Revenues and Expenditures

(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Full Cost Water	5048	<u>0</u>	<u>0</u>	<u>0</u>	<u>28,525</u>	<u>0</u>
Total Other Payments		<u>1,925</u>	<u>1,552</u>	<u>1,715</u>	<u>30,107</u>	<u>21,759</u>
Total Operating Expenditures		<u>1,388,361</u>	<u>1,082,934</u>	<u>1,439,424</u>	<u>1,343,210</u>	<u>1,475,246</u>
Subtotal Operations		<u>(60,284)</u>	<u>333,526</u>	<u>(73,215)</u>	<u>29,905</u>	<u>(186,207)</u>
Total Revenues Over (Under) Expenditures		<u>(60,284)</u>	<u>333,526</u>	<u>(73,215)</u>	<u>29,905</u>	<u>(186,207)</u>

5.6 Enlargement Project

Southeastern Colorado Water Conservancy District 2017 Adopted Budget Enlargement Project

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Operating Revenue						
Participant Payments						
Payments - Participants	4130	<u>90,357</u>	<u>83,888</u>	<u>93,566</u>	<u>85,495</u>	<u>95,331</u>
Total Participant Payments		<u>90,357</u>	<u>83,888</u>	<u>93,566</u>	<u>85,495</u>	<u>95,331</u>
Interfund Reimbursements						
Matching Project Contribution	4140	<u>1,925</u>	<u>1,552</u>	<u>1,715</u>	<u>1,582</u>	<u>1,759</u>
Total Interfund Reimbursements		<u>1,925</u>	<u>1,552</u>	<u>1,715</u>	<u>1,582</u>	<u>1,759</u>
Total Operating Revenue		<u>92,282</u>	<u>85,440</u>	<u>95,281</u>	<u>87,077</u>	<u>97,090</u>
Operating Expenditures						
Staff Training, Meetings, Education and Travel						
Meeting Expense	6725	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Meeting Meals	6727	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Total Staff Training, Meetings, Education and Travel		<u>200</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>200</u>
Executive, Director Travel and Meetings						
Executive - Airfare	6480	<u>600</u>	<u>0</u>	<u>600</u>	<u>0</u>	<u>600</u>
Executive - Hotels	6500	<u>200</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>200</u>
Executive - Meals	6510	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Total Executive, Director Travel and Meetings		<u>900</u>	<u>0</u>	<u>900</u>	<u>0</u>	<u>900</u>
Lobbyists						
Consultant/Lobbying Services - Federal	6330	<u>20,000</u>	<u>15,190</u>	<u>20,000</u>	<u>17,360</u>	<u>20,000</u>
Total Lobbyists		<u>20,000</u>	<u>15,190</u>	<u>20,000</u>	<u>17,360</u>	<u>20,000</u>
External Partners, Studies, Water Rights						
U.S.G.S. Co-op Programs	7060	<u>68,000</u>	<u>65,230</u>	<u>70,720</u>	<u>66,223</u>	<u>70,720</u>
Total External Partners, Studies, Water Rights		<u>68,000</u>	<u>65,230</u>	<u>70,720</u>	<u>66,223</u>	<u>70,720</u>
Personnel and Overhead						
Office Overhead	6762	<u>1,233</u>	<u>1,233</u>	<u>1,308</u>	<u>1,308</u>	<u>1,831</u>
Project Personnel	6822	<u>1,949</u>	<u>3,787</u>	<u>2,153</u>	<u>2,186</u>	<u>3,439</u>
Total Personnel and Overhead		<u>3,182</u>	<u>5,020</u>	<u>3,461</u>	<u>3,494</u>	<u>5,270</u>
Total Operating Expenditures		<u>92,282</u>	<u>85,440</u>	<u>95,281</u>	<u>87,077</u>	<u>97,090</u>
Subtotal Operations		<u>0</u>	<u>(0)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues Over (Under) Expenditures		<u>0</u>	<u>(0)</u>	<u>0</u>	<u>0</u>	<u>0</u>

5.7 Excess Capacity Master Contract Project

Southeastern Colorado Water Conservancy District 2017 Adopted Budget

Excess Capacity Master Contract

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Operating Revenue						
Participant Payments						
Payments - Participants	4130	179,764	134,555	182,997	87,335	142,492
Total Participant Payments		179,764	134,555	182,997	87,335	142,492
Total Operating Revenue		179,764	134,555	182,997	87,335	142,492
Operating Expenditures						
Staff Training, Meetings, Education and Travel						
Meeting Expense	6725	500	0	500	755	500
Meeting Meals	6727	500	0	500	80	500
Staff Business and Training- Hotels	6880	500	0	500	0	500
Staff Business and Training- Meals	6890	400	0	400	0	400
Total Staff Training, Meetings, Education and Travel		1,900	0	1,900	835	1,900
Executive, Director Travel and Meetings						
Directors Mileage Reimbursement	6430	200	0	200	0	200
Executive - Hotels	6500	300	0	300	0	300
Executive - Meals	6510	300	0	300	0	300
Executive - Other Travel Expense	6530	300	0	300	0	300
Total Executive, Director Travel and Meetings		1,100	0	1,100	0	1,100
Outside and Professional Services						
Legal Representation	6440	20,000	3,579	20,000	10,300	20,000
Water Policy Management Consultants	6455	20,000	6,332	20,000	6,438	20,000
Total Outside and Professional Services		40,000	9,911	40,000	16,738	40,000
Lobbyists						
Consultant/Lobbying Services - Federal	6330	0	0	0	88	0
Total Lobbyists		0	0	0	88	0
External Partners, Studies, Water Rights						
Compliance Studies	6235	60,000	50,000	60,000	0	0
U.S.G.S. Co-op Programs	7060	62,000	59,633	64,480	60,380	64,480
Total External Partners, Studies, Water Rights		122,000	109,633	124,480	60,380	64,480
Personnel and Overhead						
Office Overhead	6762	5,721	5,721	5,863	5,863	12,164
Project Personnel	6822	9,043	9,290	9,654	3,431	22,848
Total Personnel and Overhead		14,764	15,011	15,517	9,294	35,012
Total Operating Expenditures		179,764	134,555	182,997	87,335	142,492
Subtotal Operations		0	(0)	0	(0)	0
Total Revenues Over (Under) Expenditures		0	(0)	0	(0)	0

5.8 Arkansas Valley Conduit Project

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Arkansas Valley Conduit Project

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Grant Revenue						
State						
Grant Revenue State/Local	4160	12,000	7,975	200,000	0	0
Total State		12,000	7,975	200,000	0	0
Federal						
Federal Grant	4165	13,000	9,024	0	0	0
Total Federal		13,000	9,024	0	0	0
Total Grant Revenue		25,000	17,000	200,000	0	0
Grant Expenditures						
Expenditures						
Project/Grant Expenses	6825	25,000	16,999	200,000	0	0
Total Expenditures		25,000	16,999	200,000	0	0
Total Grant Expenditures		25,000	16,999	200,000	0	0
Subtotal Grants		0	0	0	0	0
Operating Revenue						
Participant Payments						
Payments - Participants	4130	133,168	135,850	159,760	121,418	147,910
Total Participant Payments		133,168	135,850	159,760	121,418	147,910
Federal Appropriations & USBR						
Federal IPA USBR Contract	4163	224,521	177,656	205,475	36,941	173,444
Total Federal Appropriations & USBR		224,521	177,656	205,475	36,941	173,444
Total Operating Revenue		357,689	313,506	365,235	158,359	321,354
Operating Expenditures						
Staff Training,Meetings,Education and Travel						
Meeting Expense	6725	250	639	500	0	500
Meeting Meals	6727	250	714	500	0	500
Staff Business and Training- Airfare	6860	0	433	0	597	0
Staff Business and Training- District Vehicle Gas	6870	5,500	319	5,500	70	5,500
Staff Business and Training- Hotels	6880	500	277	1,600	10	1,600
Staff Business and Training- Meals	6890	400	238	400	43	400
Staff Business and Training- Other Travel	6910	0	32	200	73	200
Total Staff Training,Meetings,Education and Travel		6,900	2,651	8,700	794	8,700
Executive, Director Travel and Meetings						
Directors - Other Travel (Tip, Fax, Parking, Tel, etc.)	6370	0	48	0	0	0
Directors Airfare	6390	1,250	1,088	7,200	1,668	7,200
Directors Hotels	6400	1,250	445	9,600	0	9,600
Directors Meals	6410	500	71	2,400	0	2,400
Directors Mileage Reimbursement	6430	600	115	1,200	0	1,200
Executive - Airfare	6480	2,000	2,370	3,600	577	3,600
Executive - Hotels	6500	1,200	983	4,800	192	4,800
Executive - Meals	6510	500	100	1,200	6	1,200
Executive - Other Travel Expense	6530	0	42	1,200	36	1,200

Southeastern Colorado Water Conservancy District

2017 Adopted Budget

Arkansas Valley Conduit Project

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Total Executive, Director Travel and Meetings		<u>7,300</u>	<u>5,264</u>	<u>31,200</u>	<u>2,480</u>	<u>31,200</u>
Outside and Professional Services						
Water Policy Management Consultants	6455	25,000	38,781	25,000	20,345	25,000
Engineering Outside Contracts	6470	<u>57,500</u>	<u>46,910</u>	<u>50,000</u>	<u>46,204</u>	<u>25,000</u>
Total Outside and Professional Services		82,500	85,691	75,000	66,548	50,000
Lobbyists						
Consultant/Lobbying Services - Federal	6330	30,000	31,074	30,000	30,297	30,000
Total Lobbyists		<u>30,000</u>	<u>31,074</u>	<u>30,000</u>	<u>30,297</u>	<u>30,000</u>
External Partners, Studies, Water Rights						
U.S.G.S. Co-op Programs	7060	<u>8,000</u>	<u>5,597</u>	<u>8,332</u>	<u>7,802</u>	<u>8,332</u>
Total External Partners, Studies, Water Rights		8,000	5,597	8,332	7,802	8,332
Board Room Meetings and Expense						
Board/Committee Meals	6120	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Total Board Room Meetings and Expense		100	0	100	0	100
Personnel and Overhead						
Office Overhead	6762	1,499	1,499	2,429	2,429	6,802
Project Personnel	6822	<u>221,390</u>	<u>181,909</u>	<u>209,474</u>	<u>48,034</u>	<u>186,220</u>
Total Personnel and Overhead		<u>222,889</u>	<u>183,408</u>	<u>211,903</u>	<u>50,463</u>	<u>193,022</u>
Total Operating Expenditures		<u>357,689</u>	<u>313,684</u>	<u>365,235</u>	<u>158,384</u>	<u>321,354</u>
Subtotal Operations		<u>0</u>	<u>(178)</u>	<u>0</u>	<u>(26)</u>	<u>0</u>
Total Revenues Over (Under) Expenditures		<u>0</u>	<u>(177)</u>	<u>0</u>	<u>(26)</u>	<u>0</u>

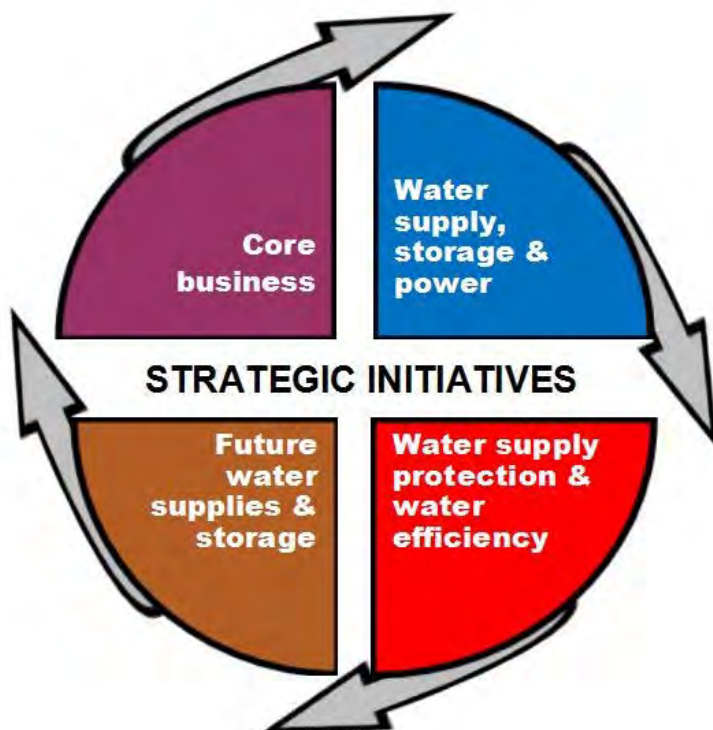
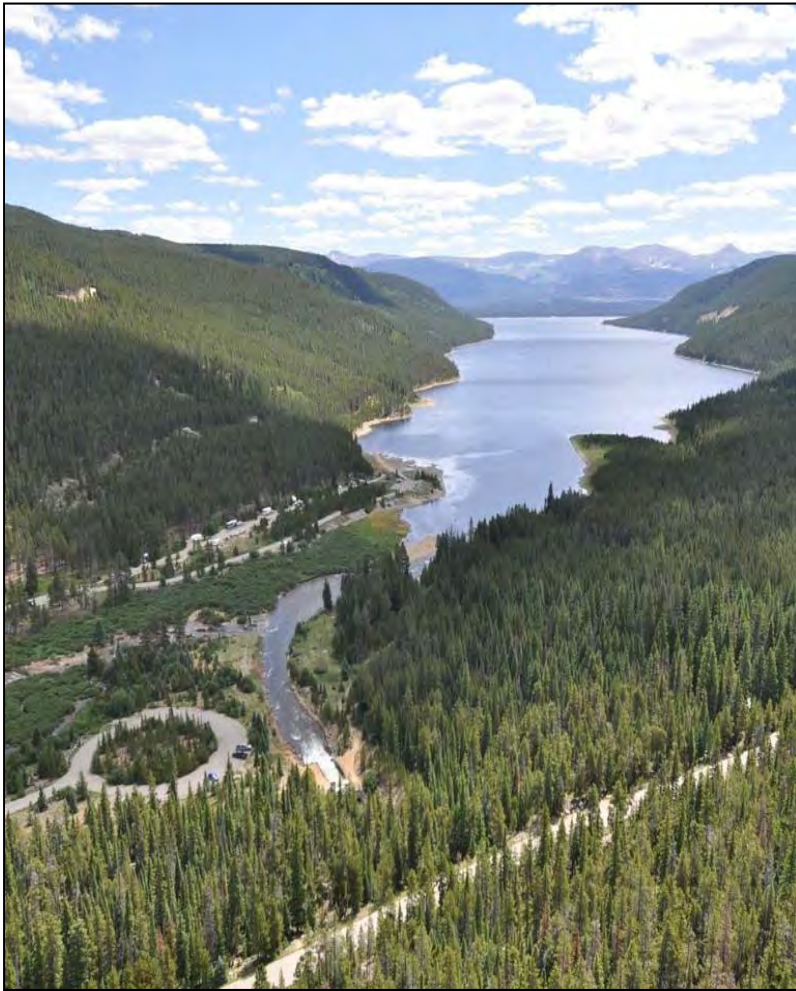
5.9 Pueblo Dam Hydroelectric Power Project

Southeastern Colorado Water Conservancy District 2017 Adopted Budget Hydroelectric Power Project

Statement of Revenues and Expenditures
(In Whole Numbers)

		2015 Adopted Budget	2015 Actuals	2016 Adopted Budget	2016 Actuals (as of Dec 31)	2017 Adopted Budget
Operating Revenue						
Hydroelectric Generation Revenue						
Hydroelectric Power Loan	4200	1,100,000	0	5,200,000	0	12,000,000
Total Hydroelectric Generation Revenue		1,100,000	0	5,200,000	0	12,000,000
Total Operating Revenue		1,100,000	0	5,200,000	0	12,000,000
Operating Expenditures						
Staff Training, Meetings, Education and Travel						
Meeting Expense	6725	400	0	400	0	400
Meeting Meals	6727	200	0	200	48	200
Staff Business and Training- Airfare	6860	0	0	0	0	800
Staff Business and Training- District Vehicle Gas	6870	0	0	0	0	100
Staff Business and Training- Hotels	6880	0	0	0	0	1,200
Staff Business and Training- Meals	6890	0	0	0	8	150
Staff Business and Training- Other Travel	6910	2,400	1,214	2,400	2,009	300
Total Staff Training, Meetings, Education and Travel		3,000	1,214	3,000	2,064	3,150
Executive, Director Travel and Meetings						
Directors Airfare	6390	600	0	600	0	600
Executive - Airfare	6480	600	0	600	0	600
Executive - Hotels	6500	1,000	0	1,000	0	1,000
Executive - Meals	6510	500	0	500	13	500
Total Executive, Director Travel and Meetings		2,700	0	2,700	13	2,700
Outside and Professional Services						
Legal Representation	6440	25,000	2,440	25,000	23,049	25,000
Engineering Outside Contracts	6470	500,000	78,923	990,000	368,995	2,000
Total Outside and Professional Services		525,000	81,363	1,015,000	392,044	27,000
Capital Outlay and Improvements						
Capital Improvement - Hydroelectric	6171	750,000	0	4,210,000	0	12,000,000
Total Capital Outlay and Improvements		750,000	0	4,210,000	0	12,000,000
Personnel and Overhead						
Office Overhead	6762	37,218	37,218	42,440	56,587	37,085
Project Personnel	6822	58,829	43,639	69,879	93,624	69,656
Total Personnel and Overhead		96,047	80,857	112,319	150,211	106,741
Total Operating Expenditures		1,376,747	163,435	5,343,019	544,333	12,139,591
Subtotal Operations		(276,747)	(163,435)	(143,019)	(544,333)	(139,591)
Total Revenues Over (Under) Expenditures		(276,747)	(163,435)	(143,019)	(544,333)	(139,591)

6 Strategic Plan



6.1 Introduction

The District in 2017 will implement a new strategic planning process that builds on the previous 6-year plan with an integrated approach toward all of the District's programs.

The Strategic Plan his being prepared by the District as a mid- and long-term strategic roadmap to strengthen the District's organizational capacity and grow the District's core services to the Fryingpan-Arkansas Project (Project) beneficiaries.

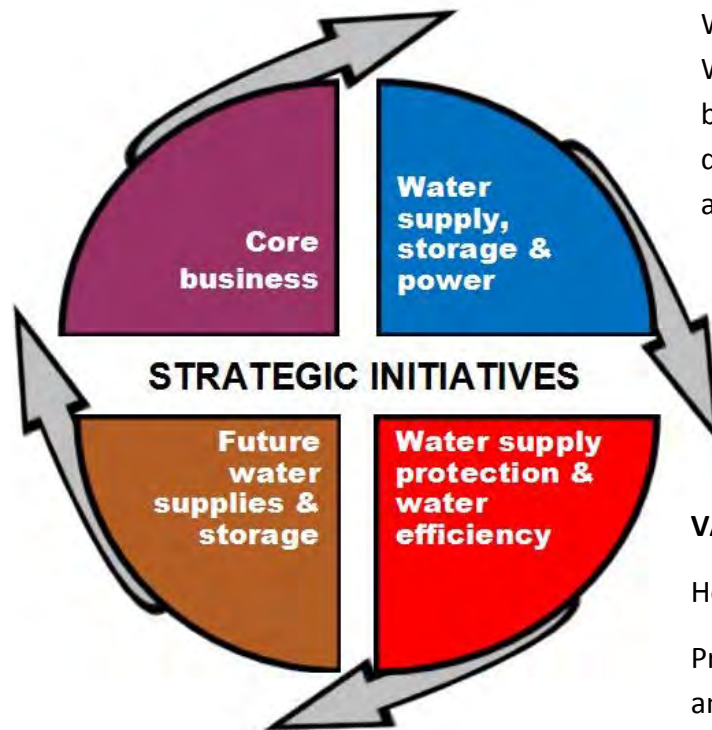
The District's last Strategic Plan was adopted in December 2009. The 2017 Strategic Plan provides a new strategic framework to grow the organization's value and impact in a broader region through expanded and strengthened partnerships; enhanced outreach and communications; reinforced or new program and organizational scaling; and capacity building.

The Plan establishes goals that the District sets, and the resources that are allocated must be consistent with the purpose of the organization. The context for all strategic planning is provided by the District's Mission, Vision, and Values; that can only be realized through strong partnerships with our stakeholders and project beneficiaries. The Plan is a living document intended to be periodically reviewed and updated as necessary and appropriate.

The Plan sets into writing a view of what the District will need to do over the next 15 years.

VISION:

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation and cooperation, focused in the direction of better accountability through modernization and integration across the District.



MISSION:

Water is essential for life. We exist to make life better by effectively developing, protecting and managing water.

VALUES:

Honesty and Integrity
Professional Service and Action
Fairness and Equity

6.2 Strategic and Long-Term Planning

6.2.1 Strategic Plan

The District's strategic planning process is an ongoing activity. The purpose of the Southeastern Colorado Water Conservancy District (District) Strategic Plan (Plan) is to develop a clear picture of the future from the Board of Director's perspective as a policy-making body. The Plan sets into writing a view of what the District will need to do over the 15-year period. It identifies the Strategic Initiatives of critical concern that the Board must address if it is to continue moving forward, and provides management and staff with clear policy on our strategic direction.

6.2.2 Business Plan

Exactly how the District proposes to reach these goals are clarified in the District's Business Plan. The Business Plan is a three-year forecasted budget and planning document. The Business Plan is the second step of the Strategic Framework, and the annual Adopted Budget the third step. The Business Plan includes key Focus Areas and Programs that District staff will take to assign resources and work toward achieving priorities and goals.

6.2.3 Annual Adopted Budget

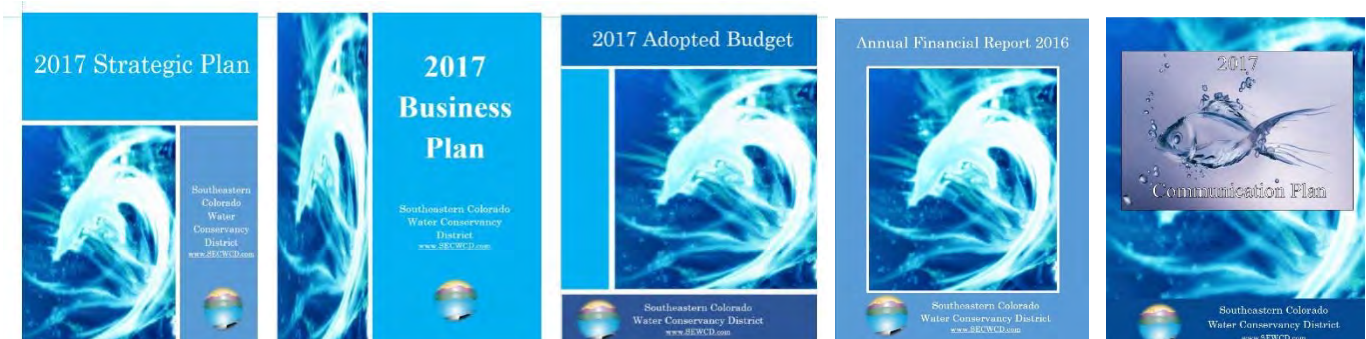
The annual Adopted Budget document provides a one-year in-depth view. In accordance with Colorado Revised Statute (CRS 29-1-108) the District may only adopted one annual budget per year. The annual Adopted Budget is the official certified government document per that fiscal year.

6.2.4 Annual Financial Report

The Annual Financial Report, or audit, summarizes the previous year's District and Business fund activities and provides accountability benchmarks.

6.2.5 Communication Plan

Finally, the District also is publishing a Communication Plan that will ensure accurate and timely communication policies for both internal and external purposes. The District and Enterprise are entering critical times when it will be increasingly important for our stakeholders to be well-informed about projects and programs.



6.3 Performance Measures

Four action plans are contained within the Strategic Plan, and they correspond to the four Initiatives, which are identified as:

1. Core business: *Development and implementation of the Core Business Focus Area programs are critical to achieving the vision. The Core Business programs can be grouped into five areas: planning for water supply, associated storage, power and infrastructure; building and maintaining external relations; ensuring financial capacity; maintaining qualified staff and technology; and managing the environmental processes that allow timely completion of our projects.*
2. Water supply, storage, and power: *Efficiently and economically collect, convey, store, distribute and administer water in a safe and reliable manner.*
3. Water supply protection and water efficiency: *Conserve and protect water supply and monitor water quality using all appropriate operational, engineering, legal, and administrative services.*
4. Future water supplies and storage: *Plan, permit, design and construct projects to enhance water supplies for agricultural, domestic, municipal, and industrial uses.*

These are outlined in the plan, which shows the elements, the focus areas and areas of responsibility for each initiative. The complete plan can be viewed in Appendix of this document..



Pueblo Reservoir is key to the District's Strategic Plan

6.3.1 Core Business Programs

For the District to function effectively, it must be organized along the lines that allow it to function as an effective business organization. This means developing a structure sufficient to meet the demands put upon the District in the immediate and long-term future. Core business programs are aimed at strengthening the internal and external relationships of the District.

In the 2017 budget, many of the core programs overlap with other strategic action plans, but are primarily meant to keep our organization functioning properly.

The Basics

Human Resources: \$1,481,830

This line item includes staff salaries and benefits and directors. It represents the people who are needed to accomplish the goals and maintain the actions of the District as set by the Board.

Travel and Training: \$132,610

This includes \$88,510 for staff travel and training, and \$44,100 for the executive and directors.

Outside and Professional Services: \$402,200

The majority goes to legal representation, with \$326,000. Other areas of interest are water policy management, audit services, and outside engineering.

Office and Administration Supplies: \$84,939

This covers the tools needed to do the job.

Building and landscape: \$56,396

Maintaining an attractive and functional headquarters for the District is a must.

Capital Projects

New Vehicle: \$30,000

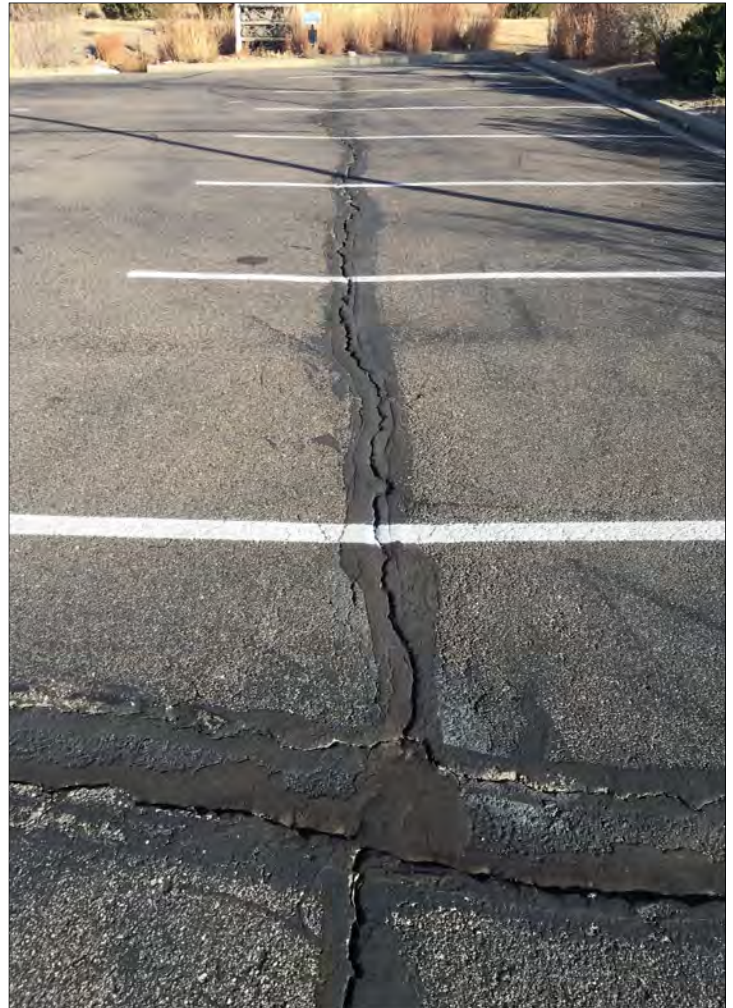
The District has a fleet of three cars and plans to upgrade one of these in the next year.

Parking Lot: \$25,000

District facilities will be 17 years old this year. The District is investigating parking lot resurfacing.

Technology Improvements: \$22,600

This includes \$15,000 in information technology and electronics improvements and \$7,600 for GIS software upgrade.



The parking lot needs attention.

6.3.2 Water Supply and Storage

The top program priority for the Southeastern District is to maintain the infrastructure of the Fryingpan-Arkansas Project in order to continue its mission to import water from the Upper Colorado River basin into the Arkansas River basin.

To accomplish that, the District continues to pay off the debt from the original construction of the Fry-Ark Project. The debt this year totals approximately \$24 million. In 2017 an additional \$7,041,303 million is budgeted toward payment. In the Business Plan, the District is looking at stretching out the repayment until its due date in 2032, and using more of its ad valorem to cover operation and maintenance. District staff is in the beginning stages of building up a capital reserve to cover catastrophic events which might impede delivery of water.

Here are some key expenses relate directly to water supply and storage.

U.S. Geological Survey Co-op Programs: \$180,296

Water quality studies are vital for every feature of the Fryingpan-Arkansas Project.

Safety of Dams: \$60,000

The District continues to pay off the 1998-99 program which provided reinforcement to Pueblo Dam and an engineering evaluation of the reliability of the structure heading into the future. Storage at Pueblo Reservoir is critical to water distribution.

Support Services: \$228,600

Colorado River services total \$71,000; legal and engineering, \$47,000; and lobbyists, \$110,600, for District activities related to the Fryingpan-Arkansas Project's District the Enterprise basic functions.



Delivery of Fryingpan-Arkansas Project water continues to be the District's top mission. Programs make sure the quality of that water is the best possible.

6.3.3 Water Supply Protection and Water Efficiency

Protecting the water supply for the Arkansas River basin and assuring that conservation programs are in place to avoid wasting water are top priorities in the Strategic Plan. The District participates in a number of programs designed to protect and strengthen water rights and resources.

The District's Budget includes these goals.

Colorado River Water Rights Protection: \$120,000

The District protects its ability to move water from the Colorado River in a number of ways which involve both legal and engineering strategies.

Fountain Creek Transit Loss: \$7,950

Return flows on Fountain Creek are part of the District's portfolio of water sales. The Fountain Creek study assures full accounting.

Regional Resource Protection Group: \$135,000

Formed under the Aurora agreement in 2003, the group looks at basinwide issues pertaining to water quality and supply.

Conservation Outreach: \$24,280

Programs such as the Conservation and Xeriscape Gardens \$13,080, Children's Water Festival \$1,200 and Fry-Ark tours \$10,000 increase public awareness of the need to conserve water.

6.3.4 Future Water Supplies, Storage and Power

As the Strategic Plan looks to the future, several activities are under way to benefit future generations:

Hydroelectric Power at Pueblo Dam: \$12,139,591

The District in 2017 will begin construction on a hydroelectric generation facility just downstream from the North Outlet of Pueblo Dam. Future sales of power from the 7.5-megawatt plant will benefit the Business Activity.

Excess Capacity Master Contract: \$142,492

In 2017, the District will administer Pueblo Reservoir storage contracts for 16 communities after a landmark agreement was reached with the Bureau of Reclamation in 2016. The efforts this year will be to define terms for the remaining communities which will need storage when the Arkansas Valley Conduit is built.

Arkansas Valley Conduit: \$321,354

Planning continues for the District's signature project. The feasibility report, which opens the door to design and construction, is scheduled to be complete by August.

Enlargement: \$97,090

The District is taking a hard look at recovery of storage in Pueblo Reservoir.

7 Major Fund Driving Factors, Partnerships, Programs and Projects

7.1 Introduction

The Major Fund Driving Factors, Partnerships, Programs, and Projects section provides insight into the various sources and uses of District and Enterprise funds. In addition, the individual project reports summarize the project scope, status, and planned work for Fiscal year 2017. Additional information about the current projects and programs is available on our website, www.secwcd.org.

Major Fund Driving Factors



7.1.1 Water Sales

Fryingpan-Arkansas Project Operating Principles adopted by the State of Colorado on April 30, 1959, allow diversions of up to 120,000 acre-feet of water in any year, but not more than 2,352,800 acre-feet in any period of 34 consecutive years.

The Water Resource Engineer calculates the amount of Fryingpan-Arkansas Project water available for allocation based upon the 20-year rolling average of imports through the collection system's Boustead Tunnel.

For the 2017 Budget, the District estimates 55,818 acre-feet of imported water available for allocation to municipal and agricultural entities, with a yield of 44,989 acre-feet after standard deductions are applied.

2017 BUDGET IMPACT: Water Sales: \$314,923

Return Flows: \$47,520

Deductions

➤ 3,000 acre-feet

The Twin Lakes Exchange trades the first 3,000 acre-feet of water diverted from the southern tributaries of Hunter Creek, which flows into the Roaring Fork River at Aspen. The water is stored in Twin Lakes Reservoir and Canal Company's (TLRCC) account in Twin Lakes Reservoir. TLRCC then releases 3,000 acre-feet to the Roaring Fork River at predetermined rates to comply with the Operating Principles.

➤ 200 acre-feet

Another 200 acre-feet is deducted for use by Reclamation and Colorado Parks and Wildlife to replace evaporation from the Leadville and Pueblo Fish Hatcheries.

➤ 10% transit loss

Deducting the above 3,200 acre-feet from 55,818 acre-feet produces 52,618 acre-feet of water in Turquoise and Twin Lakes Reservoirs. This water is then moved to Pueblo Reservoir, where 10 percent is deducted for transit loss. The 2016 budget calculates a 5,262 acre-foot transit loss, yielding 47,356 acre-feet of water at Pueblo Reservoir.

➤ 5% evaporation loss

The last deduction in these calculations is for water lost due to evaporation. This is estimated to be five percent of the water arriving at Pueblo Reservoir or 2,367 acre-feet, netting 44,989 acre-feet available for allocation.

7.1.2 Water Storage and Surcharges

Revenue generated by storage of Winter Water, Project Water Carryover, and Excess Capacity Contracts are comprised solely from surcharges assessed per acre-foot of water. These surcharges also are charged to Project Water sales and Project Water return flow sales.

2017 BUDGET IMPACT:
\$1,069,286



Pueblo Dam

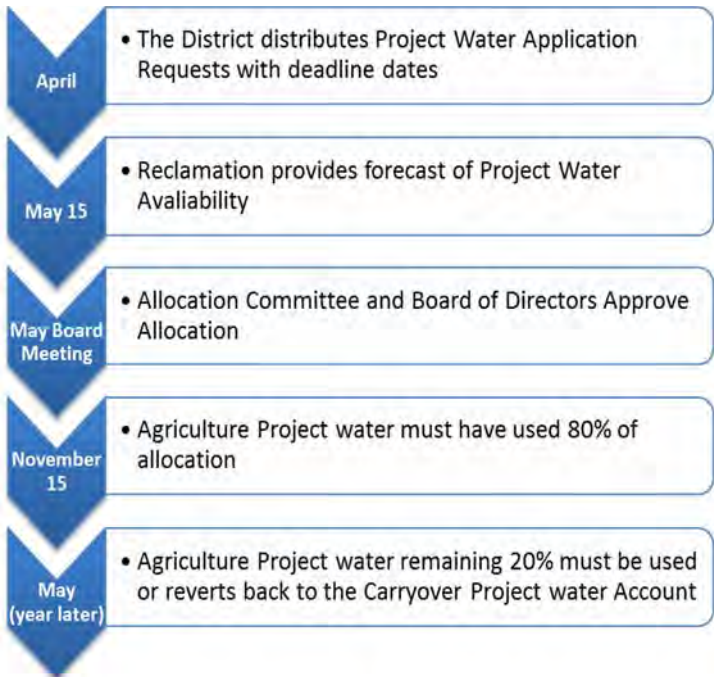
Enterprise Surcharges

- **Water Activity Enterprise**
Projected to generate \$218,367, plus \$100,000 from Aurora’s If and When WAE fee.
- **Well Augmentation**
Project Water used for well augmentation is projected to generate \$13,816 as part of WAE
- **Safety of Dams**
Projected to generate \$176,269.
- **Environmental Stewardship**
Well Augmentation Surcharge is assessed on first use and is projected to generate \$198,391
- **Winter Water**
Expected to yield \$140,000

Sales, Storage, & Surcharges

- Storage and water sale surcharges total: **\$1,069,286**

Project Water Allocation and Distribution Flow Chart



Water Sales

- Agricultural: \$143,003
- Municipal: \$171,920
- Return Flows: \$47,520

TOTAL WATER SALES:
\$362,443

7.2 Partnerships

7.2.1 Colorado River Services

**2017 BUDGET
IMPACT:
\$23,000**



Hunter Creek in Spring

This program includes key organizations and projects that provide a platform for defending the Fryingpan-Arkansas Project transmountain diversion water supply.

Revenue for this project in 2017 will be derived from the Environmental Surcharge and Water Sales Revenues.

➤ **Colorado Water Congress Colorado River Project \$21,000**

The project is the key communication link between water users and the federal agencies implementing the Upper Colorado River Endangered Species Recovery Implementation Program.

➤ **10825 Water Supply Operations and Maintenance \$2,000**

This program pays for continuing operations and maintenance costs for water supplies (10,825 acre-feet annually) used to fulfill the obligation to provide water for endangered fish species to support the non-jeopardy opinion of the Programmatic Biological Opinion.

7.2.2 Front Range Water Council

The Front Range Water Council is an unincorporated nonprofit association governed by the provisions of C.R.S §§ 7-30-101 to 119, for the purpose of advocating their mutual interests, as transmountain diverters of water from the Colorado River basin's West Slope to the Colorado Front Range.

The District, as a member of the Front Range Water Council, has committed to 12 percent of the annual costs.

Front Range Water Council

- Aurora Water
- Colorado Springs Utilities
- Denver Water
- Northern Water
- Pueblo Water
- Southeastern District
- Twin Lakes Reservoir and Canal Company

2017 BUDGET IMPACT: \$36,000

7.2.3 Regional Resource Planning Group

The Regional Resource Planning Group was formed in 2003 under the District’s Intergovernmental Agreement with Aurora. In cooperation with the U.S. Geological Survey, the group seeks to better define the water quality conditions, the dominant source areas, and the processes that affect water quality in the Arkansas River Basin.

The strategic goals are to understand the relationships between water supply, land use and water quality issues. The group seeks to develop methods and tools needed to simulate potential effects of changes in land use, water use, and operations on water quality. The Enterprise’s financial responsibility is mainly one of pass-through. The Enterprise collects the participant payments to fund the contracted USGS studies for projects.

Regional Resource Planning Group

- Aurora Water
- Colorado Springs Utilities
- Lower Arkansas Valley Water Conservancy District
- Pueblo Water
- Southeastern District
- Upper Arkansas Water Conservancy District

2017 BUDGET IMPACT: \$135,000

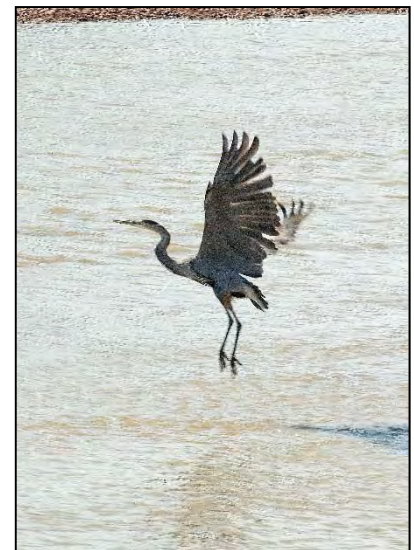
7.3 Programs

7.3.1 Fountain Creek Transit Loss Program

In 1988, the U.S. Geological Survey and Colorado Springs Utilities completed a study to develop a method to estimate transit loss on Fountain Creek from Colorado Springs Utilities’ Las Vegas Street

wastewater treatment facility through the alluvial valley along Fountain Creek downstream about 42 miles to the Arkansas River in Pueblo. The study resulted in a transit-loss accounting model for quantification of return flows on Fountain Creek which has been in continual use

**2017 BUDGET
IMPACT:
\$6,650**



Blue heron, Fountain Creek

since April 1989. As more entities began to have interest in utilizing their reusable return flows the model has been expanded to include Monument Creek. The Division Engineer’s Office uses the model to calculate the amount of reusable water arriving at the Arkansas River and at ditch headgates in between. The District participates in the Fountain Creek Transit Loss Program to better manage the District’s obligation to ensure Project water and Project water return flows are used to extinction.

For 2017, there will be 17 entities participating in the funding of the operation and maintenance of the model with the District’s participation.

7.3.2 Public Education and Outreach Program

The Southeastern Colorado Water Conservancy District is proud of its ongoing education and outreach programs.

The District continually has expanded these efforts by adding programs and staff to carry out the programs.

The District has increased its public education program considerably through better distribution of public education information.

The core of the program consists of informational brochures, educational displays, online resources, and an award-winning Demonstration Xeriscape Garden that emphasizes to the public the importance of efficient outdoor water use. These materials are distributed at meetings, on tours, at display booths, or by request.

The District discusses and emphasizes the importance of efficient water use at every opportunity. The District hosts water festivals, workshops, tours, and trainings that provide numerous homeowners, and professionals.

The District's Board of Directors also encourages and promotes water conservation and efficient water resource management through its policies and programs. The District is involved with many organizations that actively promote water conservation and education. The District is a member of and supports the Colorado Water Wise Council, the Irrigation Association, the Tamarisk Coalition, the Colorado Foundation for Water Education, and the Ditch and Reservoir Company Alliance.



Children's Water Festival at CSU-Pueblo



As a regional water provider, it is the Southeastern District's responsibility to show stewardship and promote efficient use of this valuable resource.



2017 BUDGET IMPACTS

Education and outreach efforts in 2017 will focus on supporting the annual Children's Water Festival, Xeriscape Garden Tours, Arkansas River Basin Water Forum, and Western Landscape Symposium events. The District is also proposing to conduct a tour of the Fry-Ark Project for its constituents. Funding for the public education and outreach program is provided through the District's operating revenue sources. The 2017 public education and outreach program expenses are shown at right.

- Children's Water Festival - \$1,200
- Xeriscape Garden Tours - \$700
- Fry-Ark Tours - \$10,000
- Sponsorships, Exhibits, and Ads - \$6,100
- Xeriscape Education Programs and Publications - \$2,650
- Plants and Landscaping - \$9,600

7.3.3 Reclamation Reform Act

The Reclamation Reform Act of 1982 defines and codifies acreage limitations to agriculture. Project water users within the Southeastern Colorado Water Conservancy District boundaries are required to certify their landholdings by filing RRA forms prior to receiving an allocation of

**2017 BUDGET
IMPACT:**

\$2,000



Project water dependent upon varying ownership entitlements. The District must provide information and guidance to all landholders regarding the acreage limitation provision of Federal Reclamation Law and the associated regulations.

In 2013 the District’s Water Allocation Policy was amended to specify that it is the agricultural water organization’s responsibility to pay the District any Bureau of Reclamation (Reclamation)

administrative fees and/or bills for Project water at the full cost rate delivered by the agricultural water organization that are received at the District. The agricultural water organization has the option to forward these fees to the landholders. The agricultural water organization will not be eligible to receive Project water until these bills are paid. Additional information regarding RRA can be found at <http://secwcd.org/content/rra>.

7.3.4 Regional Water Conservation Plan

The Southeastern Colorado Water Conservancy District in 2015 completed a Regional Water Conservation Plan (RWC Plan) to address water conservation related to the Arkansas Valley Conduit and the Excess Capacity Master Contract participants. The RWC Plan was conceived to organize and support local water conservation planning efforts.

2017 BUDGET IMPACT:

(none)

The plan was completed using \$95,000 in grants from the Colorado Water Conservation Board and Reclamation Water Conservation Field Services.

The goals of the RWC Plan are to assist participants in developing individual water conservation programs that support local water resources management needs and to provide system-wide water audits to identify non-revenue water loss.

The information will be valuable to the District as it advances projects through the Water Activity Enterprise.

7.3.5 Water Management and Conservation Plan

The Water Management and Conservation Plan (WM&C Plan) is developed to support the Southeastern Colorado Water Conservancy District’s contract obligations with the Bureau of Reclamation under the Reclamation Reform Act to encourage efficient water use within the District boundaries.

The District Board of Directors and staff have encouraged policies of wise and efficient use of Project water, by flexible operations and adapting to changing needs.

The WM&C Plan describes the water management measures the District currently practices and intends to practice.

Obstacles and opportunities are also explained in the WM&C Plan. The District has defined measurable objectives to accomplish the goals of the WM&C Plan.

The WM&C Plan schedule is flexible in order to allow for changing factors. Many programs continue from year to year, while some are added or updated as needed.

LOOKING AHEAD

- In 2017 the District will review and update its Water Management and Conservation Plan.
- The WM&C Plan will be submitted to Reclamation, the District’s Board of Directors and the public for a comment period of 60 days.
- Following the comment period, the WM&C Plan will be revised accordingly and submitted to the District’s Board of Directors for approval.
- The WM&C Plan is updated every five years to meet federal and state requirements.



7.4 Projects

7.4.1 Arkansas Valley Conduit and Interconnect

Water quality in the Arkansas River basin has been an issue for people since the earliest days of settlement. The supply of water from one year to the next is not dependable, and variability of flows creates challenges in providing a consistent level of drinking water. The problem is particularly acute for the cities east of Pueblo, who for the most part rely on wells for their water supply.

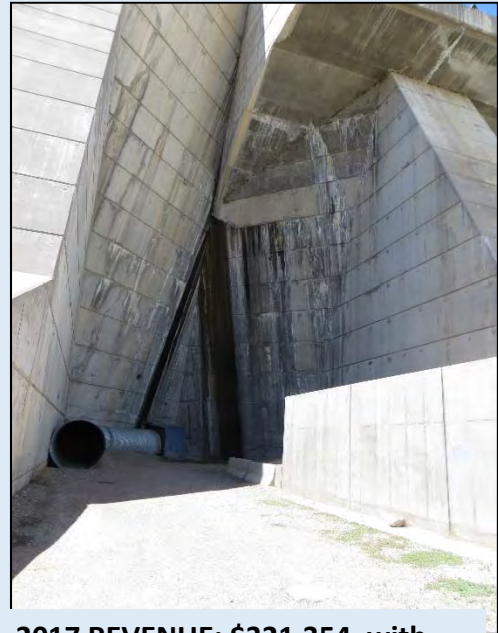
Wells present another level of challenges for water providers. The concentration of solids in the water is generally too great for human consumption and the water radionuclides, sulfates and other contaminants have appeared.

One of the solutions is the Arkansas Valley Conduit, which will bring high quality water from Pueblo Reservoir to nearly 50,000 people in 40 communities when it is completed. Water providers have requested water deliveries of 10,256 acre-feet annually by 2070.

The Arkansas Valley Conduit was authorized by Congress in the 1962 Fryingpan-Arkansas legislation, but was never constructed because the cost was prohibitive for many of the small water systems.

The Southeastern Colorado Water Conservancy District is the contracting agency with the Bureau of Reclamation for building the Conduit from Pueblo Dam to Lamar and Eads. In addition, the District has worked with members of Congress to obtain the federal funding needed to build the Conduit.

As part of the planning process for the Conduit and Master Contract, an Interconnect between the South Outlet and North Outlet on Pueblo Dam is also planned. The South Outlet would provide the primary supply for the Conduit. The North Outlet, which was improved for water deliveries as part of the Southern Delivery System, would provide a redundant source for the Conduit should invasive species render either outlet inoperable. The Interconnect would be constructed as part of the Arkansas Valley Conduit.



2017 REVENUE: \$321,354, with \$147,910 from participants and \$173,444 from the Bureau of Reclamation IPA contract.

2017 EXPENDITURES: The \$321,354 in expenditures will include \$50,000 for consultants, \$30,000 for lobbyists and about \$31,200 for director and executive travel. Most of the funding, \$193,022 goes toward personnel and overhead costs.

2017 HIGHLIGHTS: The feasibility study by Reclamation should be completed by September. This will allow design and construction to begin. District staff is working with Reclamation on a design-build concept that could speed up the process.

7.4.2 Diurnal Flows

The Fryingpan-Arkansas collection system is composed of multiple tunnels, a series of tunnels to the north and another series to the south, diverting water from numerous diversion sites to a central Boustead Tunnel.

Each diversion site has a decreed amount of water and each tunnel has a conveyance capacity.

Due to the diurnal natural of stream flow contributing from snow melt, in a 24-hour period during high flow that exceeds the associated tunnel's capacity and during low flow is under the tunnel's capacity.

The District intends to investigate whether water could be retained during periods of high flow for a short period of time and released within the diversion structure's decree when the tunnel is not at capacity, the Fryingpan-Arkansas's collection system would operate at an increased efficiency.



Intake of Boustead Tunnel on the Western Slope

7.4.3 Engineering Legal

Engineering support is provided for activities involving water rights and exchange cases.

In addition, this project provides support for opposition of applications filed by other entities that may injure water rights for the Fryingpan-Arkansas Project. The District has two engineers and one attorney on staff, but special projects require outside services as well.

This project will continue to support preparation for trial and/or settlement of

Case No. 06CW8, an exchange application in the Lower Arkansas Basin in support of future Arkansas Valley Conduit operation. This project will evaluate operations and change of certain west slope conditional water rights to better achieve the anticipated yield of the Fryingpan-Arkansas Project in preparation for diligence filing deadline in 2018.



**BUDGET IMPACT:
\$120,000**

7.4.4 Enlargement

The Enlargement project consists of enlarging existing Fryingpan-Arkansas Project reservoirs in order to help meet the full demand for additional water storage.

Participants propose enlarging Pueblo Reservoir by 54,000 acre-feet and Turquoise Reservoir by 19,000 acre-feet. Additional storage space is needed to meet the estimated 2025 demand for storage.

All water-users within the boundaries of the Southeastern Colorado Water Conservancy District will be eligible to participate in the enlargement projects under the required terms of a Memorandum of Agreement.

Nine participants have signed a MOA with the District agreeing to reimburse the planning and development costs for Enlargement. Their costs are determined by the amount of storage space each participant intends to use in the enlarged reservoirs. They have committed to 58,125 acre-feet of storage space.

The Enlargement project historically developed from the Preferred Storage Options Plan (PSOP) in 2001. PSOP required a federal-level feasibility study, congressional authorization, negotiations with Reclamation, and a final National Environmental Protection Act Environmental Impact Statement. Funding to date has come from participants.

Over the years, participants have continued to fund a lobbying effort for the necessary appropriations. The District recognizes the need for enlarging the reservoirs through strategic planning.



Pueblo Dam

2017 REVENUE: \$97,090

2017 EXPENDITURES: The bulk of the money will be spent on continuing water quality studies (\$70,720) and lobbying efforts (\$20,000).



Turquoise Lake

Participants in Enlargement include:

Colorado Springs	Poncha Springs
Crowley County	Pueblo Water
Florence	Pueblo West
Fountain	Upper Arkansas Water
La Junta	Conservancy District
Otero County	

7.4.5 Excess Capacity Master Contract

Conservation of water resources is one of the important features of the Fryingpan-Arkansas Project. Several years after the completion of Pueblo Dam, it became clear that Pueblo Reservoir would not fill to its capacity every year with Project water.

The Bureau of Reclamation began issuing excess capacity contracts, nicknamed “if and when” because of the nature of storage, in 1986. Within a short time, much of the excess capacity was claimed on a temporary basis. Long-term contracts, which allow users more certainty of storage of non-Project water from year to year, began in 2000.

Since then, larger municipalities have secured contracts of up to 40 years for storage in Lake Pueblo.

The District began investigating its own long-term storage contract as part of the Preferred Storage Options Plan. In 2013, the Bureau of Reclamation completed the Environmental Impact Statement and Record of Decision on the District’s plan to reserve up to 29,938 acre-feet annually for 40 years.



Pueblo Reservoir

There are 37 communities in the project, but only 25 are also participants in the Arkansas Valley Conduit Project.

In 2016, the District finalized details of the Excess Capacity Master Contract with Reclamation and executed subcontracts with 16 entities, most of which are not participants in the Arkansas Valley Conduit. Conduit participants generally will not require storage of non-Project water until the Conduit is built. However, some need the storage for other purposes such as well augmentation, depletion replacement or to recapture Fry-Ark return flows.

The Excess Capacity Master Contract revenues are collected and expenditures are paid in the year prior to storage. In 2016, the District recorded this as a deferred revenue on the Statement of Net Position for the 2017 accrual process. The 2017 year is the first year for the District Excess Capacity Master Contract Storage.

Year 1 Excess Capacity Master Contract Participants:

Canon City	Pueblo West
Florence	Rocky Ford
Fountain	St. Charles Mesa
La Junta	Salida
Olney Springs	Security
Penrose	Stratmoor Hills
Poncha Springs	Widefield
Lower Arkansas Valley Water Conservancy District	
Upper Arkansas Water Conservancy District	

A total of 6,525 acre-feet is under contract, resulting in payments of \$261,261 to Reclamation. Associated charges of \$142,492 will fund water quality studies and work on the remaining contracts.

BUDGET IMPACT: \$403,753



Water rushes from the North Outlet at Pueblo Dam

7.4.6 Pueblo Dam Hydroelectric Project

Hydroelectric power is generated through the energy of falling water. This method of energy generation is viewed as environmentally friendly since no waste occurs during energy production.

In 2011, Reclamation published a request in the Federal Register for proposals for hydropower generation at Pueblo Dam River Outlet.

Based on a proposal and evaluation process, a partnership consisting of the Southeastern Colorado Water Conservancy District, the Board of Water Works of Pueblo, and Colorado Springs Utilities was issued a Preliminary Permit to plan and study the Pueblo Dam Hydroelectric Project.

Pueblo Water dropped out of the partnership in 2016.

The proposed 7.5 megawatt facility would have three units for power generation at varying stages of the river from 35-800 cubic feet per second, and would be located on the Pueblo Dam North Outlet Pipeline. A powerhouse would be located at the downstream end of the existing outlet works that supplies water to the Arkansas River and would use the Dam’s authorized releases to generate an annual average 23.0 million kilowatt hours and about \$1.4 million in average revenue per year.

The project’s total capital cost is estimated to be \$20 million, which includes a low-interest loan from the Colorado Water Conservation Board.

2017 REVENUE: \$12,00,000

2017 EXPENDITURES: \$12,139,591

2017 HIGHLIGHTS: Construction on the long-awaited project will begin in the spring, with Mountain States Hydro, LLC, as the design-build contractor for the Southeastern District. The project is expected to generate income for the Water Activity Enterprise after a state loan is repaid. It will also pay its own OM&R costs.

7.4.7 Information Technology Equipment Procurement

In the last quarter of 2016 the District completed the implementation of a security enhancements and 48 port power over ethernet (POE) switch. The security was enhanced by adding a keyless electric entry on interior and exterior doors, a camera system, and request to entry system for visitors. The security enhancements are preventative measure to decrease risk and liability insurance, in addition to providing a safe working environment.

2017 REVENUE: None

2017 EXPENDITURES: \$15,000

2017 HIGHLIGHTS: Information Technology updates and the investigation of an electric records

In 2017 the District plans to perform possible updates to aspects of the information technology system. Also, in the 2017 Budget there are plans to investigate an electronic filing system for future implementation. The electronic filing system will assist the District with the organization and location of the records. As well as retrieval and retention.

7.4.8 Restoration of Yield (ROY Project)

As a result of the Six Party IGA, the Restoration of Yield (ROY) group was established with the purpose of recapturing water not exchanged into Pueblo Reservoir because of the minimum flow requirements of the Six Party IGA and the Pueblo Recreational In-stream Channel Diversion (RICD). The ROY Group contracted with and utilizes facilities of the Holbrook Mutual Irrigation Company downstream on the Arkansas River near Rocky Ford. The water not exchanged into Pueblo Reservoir travels downstream to the Holbrook Canal head gate and then down the Holbrook Canal where it is then stored in Holbrook Reservoir. The water is exchanged back into Pueblo Reservoir when there is sufficient capacity for the exchange. The transit and evaporative losses associated with this operation are high and other alternatives are being evaluated.

Three potential sites have been discussed as other alternatives: Southwest Sod Farm, Stonewall Springs, and Transit Mix gravel pit. Criteria that were considered priority are existing infrastructure, new infrastructure, operations and maintenance, permitting, and costs. The ROY Group is anticipating the purchase of a new reservoir site.

2017 REVENUE: none

2017 EXPENDITURES: \$63,750

2017 HIGHLIGHTS: This year studies are beginning for site development and land acquisition for a small reservoir east of Pueblo

ROY Participants:

- *Colorado Springs Utilities
- *Aurora Water
- *Pueblo Board of Water Works
- *City of Fountain
- *Southeastern Colorado Water Conservancy District

8 Appendix

8.1 Water Rates and Surcharges for 2017

2017 Water Rates and Surcharges						
Description	Rates and Surcharges					
	Water Rate	Safety of Dam	Water Activity	Environmental Stewardship	Augmentation	Total Charge
Project Water Sales						
Agricultural	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ -	\$ 9.00
Municipal	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ -	\$ 9.75
Project Water Sales used for Well Augmentation						
Agriculture used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 0.75	\$ 0.75	\$ 2.60	\$ 11.60
Municipal used for Well Augmentation	\$ 7.00	\$ 0.50	\$ 1.50	\$ 0.75	\$ 2.60	\$ 12.35
Storage Charges						
Winter Water Storage	\$ 2.80	\$ 0.25	\$ -	\$ 0.75	\$ -	\$ 3.80
Carry-Over Project Water	\$ -	\$ 1.00	\$ 1.25	\$ 0.75	\$ -	\$ 3.00
If & When Storage						
In District	\$ -	\$ 0.50	\$ 0.50	\$ 0.75	\$ -	\$ 1.75
Out of District	\$ -	\$ 2.00	\$ 4.00	\$ 0.75	\$ -	\$ 6.75
Aurora	\$ -	\$ 2.00	\$ 8.00	\$ -	\$ -	\$ 10.00
Project Water Return Flows						
Return Flows	\$ 6.00	\$ 0.50	\$ -	\$ 0.75	\$ -	\$ 7.25

Type of Water Sales and Safety of Dams Surcharge Rate

Project Water Ag & M&I	\$0.50
Well Augmentation Ag & M&I	\$0.50
Carry Over Project Water	\$1.00
If & When in District	\$0.50
If & When out of District	\$2.00
Return Flows	\$0.50
Winter Water Storage	\$0.25

8.2 Budget Resolution Order

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF MONEY TO BE RAISED BY TAXATION FOR SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT UPON ALL PROPERTY WITHIN SAID DISTRICT IN BENT, CHAFFEE, CROWLEY, EL PASO, FREMONT, KIOWA, OTERO, PROWERS, AND PUEBLO COUNTIES, COLORADO, AND FIXING THE RATE OF LEVY AND DIRECTING THE SEVERAL BOARDS OF COUNTY COMMISSIONERS OF SAID COUNTIES TO LEVY TAXES UPON THE ASSESSED VALUATION OF PROPERTY WITHIN SAID DISTRICT FOR THE SOUTHEASTERN COLORADO WATER CONSERVANCY DISTRICT IN THE YEAR 2016 TO BE COLLECTED IN THE YEAR 2017.

RESOLUTION AND ORDER NO. 2016-01DF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Conservancy District (under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of money necessary to be raised by taxation, taking into consideration other sources of revenue of the District, and to fix a rate of levy, which, when levied upon every dollar of assessed valuation of property within the District, and with other revenue, will raise the amount required for the District to supply funds for paying expenses of organization, for surveys and plans, paying the cost of construction, operating and maintaining the work of the District, not exceeding one mill on the dollar of assessed valuation; and

WHEREAS, Leann Noga, Finance Coordinator of the District, was appointed by this Board of Directors as Budget Officers, to prepare a Budget for the year 2017, and submitted same to said Board on October 14, 2016; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Office at 9:45 a.m. November 17, 2016.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts the Budget and Statement of Designated and Reserved Funds as submitted and subsequently amended by final Board action December 8, 2016, and appropriates the funds for the purposes shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Conservancy District hereby approves and adopts expenditures in the amount of **\$15,648,973**, of which **\$12,897,324** is for Contract Obligations as part of the Repayment Contract with the U.S. Bureau of Reclamation, and appropriates funds for the purpose shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of said District does now determine that the amount of money to be raised by taxation for said purposes for the year 2017, levied on the 2016 assessed valuation of **\$7,917,274,658** will produce revenue of **\$7,403,254**. The District certifies a mill levy at **.900** for Contract Repayment, and a mill levy at **.035** for Operating Expenses, totaling **.935** mills.

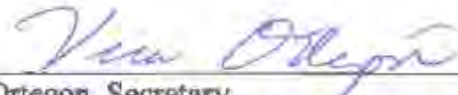
BE IT FURTHER RESOLVED that the Board of Directors of said District certifies an additional **.005** mill levy to collect revenues, which were not collected due to the counties' Abatements and Refunds. This separate mill levy is to produce additional revenue of **\$39,586**. The Abatements and Refunds mill levy assessment is authorized under C.R.S. 39-10-114 (1) (a) (I) (B).

BE IT FURTHER RESOLVED, that the Board of Directors of said District does now certify to the Boards of County Commissioners of Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, in the State of Colorado, said combined rate of .935 mill so fixed for said purposes of said District (including .900 mill for Contract Repayment and .035 for Operating Expenses) to be levied upon every dollar of assessed value on all property within said District and in said Counties, as aforesaid; and said Boards of County Commissioners shall levy said tax of .935 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties, in addition to such other taxes as may be levied by such Boards of County Commissioners; and, in addition does now direct that at the time and in the manner required by law, and under the Abatements and Refunds mill levy provision (C.R.S. 39-10-114 (1) (a) (I) (B)), said Boards of County Commissioners shall levy said additional tax of .005 mill upon each dollar of assessed valuation of all property, real and personal, within the District, in their respective Counties.

BE IT FURTHER RESOLVED, that all Officers having authority to levy and collect such taxes within each said County, levy and collect such taxes in the form and manner as County taxes are collected, and when collected, to pay same to Southeastern Colorado Water Conservancy District, all as provided by said Water Conservancy Act.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegon, Secretary of the Southeastern Colorado Water Conservancy District, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Conservancy District, held on December 8, 2016, determining the amount of money to be raised by taxation for Southeastern Colorado Water Conservancy District upon property within said District in Bent, Chaffee, Crowley, El Paso, Fremont, Kiowa, Otero, Prowers, and Pueblo Counties, Colorado, and fixing the rate of levy, and directing the several Boards of County Commissioners of said Counties to levy taxes upon the assessed valuation of all property within said District in said Counties in 2016 to be collected in the year 2017.


Vera Ortegon, Secretary

ATTEST:


James W. Broderick, Assistant Secretary-Treasurer

SEAL

CERTIFIED RESOLUTION AND ORDER DETERMINING THE AMOUNT OF APPROPRIATIONS TO BE EXPENDED BY THE SOUTHEASTERN COLORADO WATER ACTIVITY ENTERPRISE.

RESOLUTION AND ORDER NO. 2016-01EF

WHEREAS, it is the duty of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, an enterprise of the Southeastern Colorado Water Conservancy District (formed under the Water Conservancy Act of Colorado, C.R.S. 37-45-122), in each year to determine the amount of appropriations to be expended in the next year.

WHEREAS, Leann Noga, Finance Coordinator of the Southeastern Colorado Water Conservancy District was appointed by this Board of Directors, as the Budget Officer, to prepare a Budget for the year 2017, and submitted same to said Board on October 14, 2016; the District has caused to be furnished the requisite Notice of Hearing, and a Hearing was held at the District Offices at 9:45 a.m. November 17, 2016.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts the Budget as submitted by final Board action December 8, 2016, and appropriates the funds for the purpose shown within said Budget; and,

BE IT RESOLVED, the Board of Directors of the Southeastern Colorado Water Activity Enterprise hereby approves and adopts expenditures in the amount of \$14,375,773, and appropriates funds for the purposes shown within said Budget.

STATE OF COLORADO) §
COUNTY OF PUEBLO)

I, Vera Ortegon, Secretary of the Southeastern Colorado Water Activity Enterprise, do hereby certify the foregoing is a true and correct copy of Resolution and Order passed and adopted in a regular meeting of the Board of Directors of the Southeastern Colorado Water Activity Enterprise, held on December 8, 2016, determining the amount of money to be appropriated for expenditures by the Southeastern Colorado Water Activity Enterprise.


Vera Ortegon, Secretary

ATTEST:


James W. Broderick, Assistant Secretary-Treasurer

SEAL

8.3 County Assessed Validation & Certificate of Tax Levy

8.3.1 Bent County

12 County Tax Entity Code

DOLA LGID/SID 64128 /1

CERTIFICATION OF VALUATION BY BENT COUNTY ASSESSOR

New Tax Entity YES NO

Date NOVEMBER 29, 2016

NAME OF TAX ENTITY: SE COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016:

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1. \$ 55,825,010
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2. \$ 56,880,205
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3. \$ 0
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4. \$ 56,880,205
5. NEW CONSTRUCTION: *	5. \$ 0
6. INCREASED PRODUCTION OF PRODUCING MINE: ≈	6. \$ 0
7. ANNEXATIONS/INCLUSIONS:	7. \$ 0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8. \$ 0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ	9. \$ 0
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10. \$ 0
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11. \$ 264.77

‡ This value reflects personal property exemptions if enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.

Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2016:

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1. \$ 215,922,573
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ADDITIONS TO TAXABLE REAL PROPERTY

2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2. \$ 125,157
3. ANNEXATIONS/INCLUSIONS:	3. \$ 0
4. INCREASED MINING PRODUCTION: §	4. \$ 0
5. PREVIOUSLY EXEMPT PROPERTY:	5. \$ 0
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	6. \$ 0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7. \$ 0

DELETIONS FROM TAXABLE REAL PROPERTY

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8. \$ 0
9. DISCONNECTIONS/EXCLUSIONS:	9. \$ 0
10. PREVIOUSLY TAXABLE PROPERTY:	10. \$ 0

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1. \$
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Bent County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 56,880,205
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^B

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 56,880,205
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.900 mills	\$ 51,192.18
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 51,192.18
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	.005 mills	\$ 284.40
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.905 mills	\$ 51,476.58

Contact person: Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Bent County, Colorado.

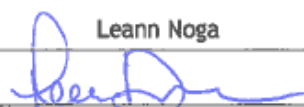
On behalf of the Southeastern Colorado Water Conservancy District,
(taxing entity)^A
 the Board of Directors,
(governing body)^B
 of the Southeastern Colorado Water Conservancy District,
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 56,880,205 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^R)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 56,880,205 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 1,990.81
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 1,990.81
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: <small>Sum of General Operating Subtotal and Lines 3 to 7</small>	.035 mills	\$ 1,990.81

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.2 Chaffee County

CERTIFICATION OF VALUATION BY CHAFFEE COUNTY ASSESSOR

Name of Jurisdiction: **04 - S.E. Colo. Water District**

New Entity: No

IN CHAFFEE COUNTY ON **11/29/2016**

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016 IN CHAFFEE COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$303,718,714
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$309,942,084
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$0
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$309,942,084
5. NEW CONSTRUCTION: **	\$6,366,355
6. INCREASED PRODUCTION OF PRODUCING MINES: #	\$0
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: #	\$69,947
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD ## OR LAND (29-1-301(1)(b) C.R.S.):	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1))(a) C.R.S.):	\$39,84
11 TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(I)(B) C.R.S.):	\$305.17

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2016 IN CHAFFEE COUNTY, COLORADO ON AUGUST 25, 2016

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$2,478,433,166
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$50,615,623
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	\$0
5. PREVIOUSLY EXEMPT PROPERTY:	\$805,787
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:	\$341,773

(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)

DELETIONS FROM TAXABLE REAL PROPERTY:

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$653,079
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$69,128

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

| Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY: →

\$0

NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2016

Data Date: 11/29/2016

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Chaffee County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District (taxing entity)^A, the Board of Directors (governing body)^B of the Southeastern Colorado Water Conservancy District (local government)^C.

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 309,942,084 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 309,942,084 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57) USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017 (no later than Dec. 15) (mm/dd/yyyy) (yyyy)

Table with 3 columns: PURPOSE (see end notes for definitions and examples), LEVY², and REVENUE². Rows include General Operating Expenses^H, Temporary General Property Tax Credit/Temporary Mill Levy Rate Reduction^I, General Obligation Bonds and Interest^J, Contractual Obligations^K, Capital Expenditures^L, Refunds/Abatements^M, Other^N (specify), and a TOTAL row.

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400 Signed: [Signature] Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution. ² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Chaffee County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 309,942,084 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 309,942,084
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
 USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 10,847.97
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 10,847.97
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.035 mills	\$ 10,847.97

Contact person: Leann Noga Daytime phone: (719) 948-2400
 (print)
 Signed: Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.3 Crowley County

County Tax Entity Code

DOLA LGID/SID / _____

CERTIFICATION OF VALUATION BY CROWLEY COUNTY ASSESSOR

New Tax Entity YES NO

Date December 1, 2016

NAME OF TAX ENTITY: Southeastern Water Conservancy District

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016 :

1 PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1	\$	36,120,929
2 CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2	\$	36,059,402
3 LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3	\$	-
4 CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4	\$	36,059,402
5 NEW CONSTRUCTION: *	5	\$	43,750
6 INCREASED PRODUCTION OF PRODUCING MINE: ≈	6	\$	-
7 ANNEXATIONS/INCLUSIONS:	7	\$	-
8 PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8	\$	-
9 NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): ⊕	9	\$	-
10 TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10	\$	-
11 TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11	\$	7.22

‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit

⊕ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

1 CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1	\$	177,720,987
<i>ADDITIONS TO TAXABLE REAL PROPERTY</i>			
2 CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2	\$	395,735
3 ANNEXATIONS/INCLUSIONS:	3	\$	-
4 INCREASED MINING PRODUCTION: §	4	\$	-
5 PREVIOUSLY EXEMPT PROPERTY:	5	\$	-
6 OIL OR GAS PRODUCTION FROM A NEW WELL:	6	\$	-
7 TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7	\$	-
<i>DELETIONS FROM TAXABLE REAL PROPERTY</i>			
8 DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8	\$	50,984
9 DISCONNECTIONS/EXCLUSIONS:	9	\$	-
10 PREVIOUSLY TAXABLE PROPERTY:	10	\$	-

¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.

* Construction is defined as newly constructed taxable real property structures.

§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1 TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1	\$	-
--	---	----	---

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Form DLG 57 (Rev. 8/08)

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Crowley County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 36,059,402 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57³)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^E the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 36,059,402
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
 USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 31

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.900 mills	\$ 32,453.46
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 32,453.46
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 180.30
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.905 mills	\$ 32,633.76

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Crowley County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 36,059,402 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 36,059,402
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 30

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 1,262.08
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 1,262.08
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.035 mills	\$ 1,262.08

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.4 El Paso County

CERTIFICATION OF VALUATION BY COUNTY ASSESSOR

NAME OF JURISDICTION: SOUTHEASTERN COLO WATER CONSERVANCY NEW ENTITY: () YES (X) NO
 IN EL PASO COUNTY, COLORADO ON November 23, 2016

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY	
In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S., and no later than August 25, the Assessor certifies the total valuation for assessment for the taxable year 2016:	
Previous year's net total taxable assessed valuation:	\$ 5,449,530,050
Current year's gross total taxable assessed valuation: ^δ	\$ 5,581,954,930
Less TIF district increment, if any:	\$ 62,068,730
Current year's net total taxable assessed valuation:	\$ 5,519,886,200
New construction: ^λ	\$ 73,573,560
Increased production of producing mine: ^Δ	\$ 0
Annexations/Inclusions:	\$ 0
Previously exempt federal property: ^Δ	\$ 0
New primary oil or gas production from any producing oil and gas leasehold or land (29-1-301(1)(b), C.R.S.): ^ξ	\$ 0
Taxes collected last year on omitted property as of August 1 (29-1-301(1)(a), C.R.S.):	\$ 1,271.86
Taxes abated and refunded as of August 1 (29-1-301(1)(a) and 39-10-114(1)(a)(I)(B), C.R.S.):	\$ 30,302.24
<small>δ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution. λ New construction is defined as: Taxable real property structures and the personal property connected with the structure. Δ Jurisdiction must submit a certification to the Division of Local Government in order for a value to be accrued. (DLG 52 & 52A) ξ Jurisdiction must submit an application to the Division of Local Government in order for a value to be accrued. (DLG 52B)</small>	

USE FOR "TABOR LOCAL GROWTH" CALCULATION ONLY	
In accordance with the provision of Article X, Section 20, Colorado Constitution, and 39-5-121(2)(b), C.R.S., the Assessor certifies the total actual valuation for the taxable year 2016:	
Current year's total actual value of all real property: ^φ	\$ 46,534,898,210
ADDITIONS TO TAXABLE REAL PROPERTY	
Construction of taxable real property improvements: ^ψ	\$ 640,898,618
Increased mining production: ^Ω	\$ 0
Annexations/Inclusions:	\$ 0
Previously exempt property:	\$ 10,945,597
Oil or gas production from a new well:	\$ 0
Taxable real property omitted from the previous year's tax warrant: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	\$ 2,851,339
DELETIONS FROM TAXABLE REAL PROPERTY	
Destruction of taxable real property improvements:	\$ 6,905,931
Disconnection/Exclusion:	\$ 0
Previously taxable property:	\$ 21,320,488
<small>φ This includes the actual value of all taxable real property plus the actual value of religious, private schools and charitable real property. ψ Construction is defined as newly constructed taxable real property structures. Ω Includes production from a new mine and increase in production of an existing producing mine.</small>	

In accordance with 39-5-128(1), C.R.S. and no later than August 25, the Assessor certifies to the school districts:	
1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$ N/A

NOTE: All levies must be certified to the County Commissioners no later than December 15, 2016.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of EL Paso County, Colorado.

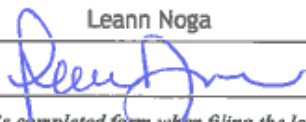
On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 5,581,954,930 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 5,519,886,200 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57) USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
 (no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>4,967,897.58</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>4,967,897.58</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>27,599.43</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.905</u> mills	\$ <u>4,995,497.01</u>

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of EL Paso County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 5,581,954,930 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^K)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 5,519,886,200 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
 USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
 (no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 193,196.02
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 193,196.02
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.035 mills	\$ 193,196.02

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.5 Fremont County

CERTIFICATION OF VALUES

Name of Jurisdiction: S.E. COLO WATER CONS

New District:

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

In accordance with 39-5-121(2)(a) and 39-5-128(1), C.R.S. The total Assessed Valuations for taxable year 2016
 In **Fremont County** On 12/01/2016 Are:

Previous Year's Net Total Assessed Valuation:	\$321,186,620
Current Year's Gross Total Assessed Valuation:	\$319,544,672
(-) Less TIF district increment, if any:	\$0
Current Year's Net Total Assessed Valuation:	\$319,544,672
New Construction*:	\$1,019,816
Increased Production of Producing Mines**:	\$0
ANNEXATIONS/INCLUSIONS:	\$0
Previously Exempt Federal Property**:	\$0
New Primary Oil or Gas production from any Oil and Gas leasehold or land (29-1-301(1)(b) C.R.S.)***:	\$0
Taxes Received last year on omitted property as of August 1 (29-1-301(1)(a) C.R.S.) Includes all revenue collected on valuation not previously certified:	\$0.00
Taxes Abated or Refunded as of August 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B) C.R.S.):	\$3,764.14

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution

* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.

** Jurisdiction must submit to the Division of Local Government respective Certification of Impact in order for a value to be treated as growth in the limit calculation; use forms (DLG52 & 52A).

*** Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use forms (DLG 52B).

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

In accordance with the Art. X, Sec. 20, Colorado Constitution and 39-5-121(2)(b), C.R.S. The Actual Valuations for the taxable year 2016
 In **Fremont County** On 12/01/2016 Are:

Current Year's Total Actual Value of All Real Property*:	\$2,261,423,454
ADDITIONS TO TAXABLE REAL PROPERTY: Construction of taxable real property improvements**:	\$9,405,666
ANNEXATIONS/INCLUSIONS:	\$0
Increased Mining Production***:	\$0
Previously exempt property:	\$103,000
Oil or Gas production from a new well:	\$0
Taxable real property omitted from the previous year's tax warrant. (Only the most current year value can be reported):	\$0
DELETIONS FROM TAXABLE REAL PROPERTY: Destruction of taxable property improvements.	\$109,628
Disconnections/Exclusions:	\$0
Previously Taxable Property:	\$0

* This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

** Construction is defined as newly constructed taxable real property structures.

*** Includes production from a new mine and increases in production of a producing mine.

NOTE: All levies must be certified to the Board of County Commissioners no later than December 15, 2016

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Fremont County, Colorado.

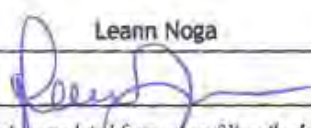
On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 319,544,672
 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 319,544,672
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.900 mills	\$ 287,590.20
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 287,590.20
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 1,597.72
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.905 mills	\$ 289,187.92

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1413 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Fremont County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District, the Board of Directors of the Southeastern Colorado Water Conservancy District.

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 319,544,672 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 319,544,672 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57) USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017 (no later than Dec. 15) (mm/dd/yyyy) (yyyy)

Table with 3 columns: PURPOSE (see end notes for definitions and examples), LEVY², and REVENUE². Rows include General Operating Expenses, Temporary General Property Tax Credit/Temporary Mill Levy Rate Reduction, General Obligation Bonds and Interest, Contractual Obligations, Capital Expenditures, Refunds/Abatements, and Other. Total: .035 mills, \$ 11,184.06.

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400 Signed: [Signature] Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution. ² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.6 Otero County

CERTIFICATION OF VALUATION BY OTERO COUNTY ASSESSOR

Name of Jurisdiction: **020 - Southeast Colo Water Cons Dist**

New Entity: No

IN OTERO COUNTY ON 11/21/2016

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATIONS (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) AND 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016 IN OTERO COUNTY, COLORADO

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$127,263,774
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: *	\$130,910,808
3. LESS TIF DISTRICT INCREMENT, IF ANY:	\$1,136,414
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	\$129,774,394
5. NEW CONSTRUCTION: **	\$348,886
6. INCREASED PRODUCTION OF PRODUCING MINES: #	\$0
7. ANNEXATIONS/INCLUSIONS:	\$0
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: #	\$0
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b) C.R.S.): ##	\$0
10. TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1))(a) C.R.S.):	\$0.00
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a) C.R.S.) and (39-10-114(1)(a)(f)(B) C.R.S.):	\$219.82

* This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec.20(8)(b), Colo.

** New construction is defined as: Taxable real property structures and the personal property connected with the structure.

Jurisdiction must submit respective certifications (Forms DLG 52 AND 52A) to the Division of Local Government in order for the values to be treated as growth in the limit calculation.

Jurisdiction must apply (Forms DLG 52B) to the Division of Local Government before the value can be treated as growth in the limit calculation.

USE FOR 'TABOR' LOCAL GROWTH CALCULATIONS ONLY

IN ACCORDANCE WITH THE PROVISION OF ARTICLE X, SECTION 20, COLO CONST, AND 39-5-121(2)(b), C.R.S. THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2016 IN OTERO COUNTY, COLORADO ON AUGUST 25, 2016

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: @	\$716,702,388
ADDITIONS TO TAXABLE REAL PROPERTY:	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: †	\$1,120,255
3. ANNEXATIONS/INCLUSIONS:	\$0
4. INCREASED MINING PRODUCTION: %	\$0
5. PREVIOUSLY EXEMPT PROPERTY:	\$137,820
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	\$0
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT:	\$0
(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.)	
DELETIONS FROM TAXABLE REAL PROPERTY:	
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	\$27,369
9. DISCONNECTIONS/EXCLUSION:	\$0
10. PREVIOUSLY TAXABLE PROPERTY:	\$232,335

@ This includes the actual value of all taxable real property plus the actual value of religious, private schools, and charitable real property.

† Construction is defined as newly constructed taxable real property structures.

% Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: 1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY: →	\$0
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NOTE: All levies must be Certified to the Board of County Commissioners NO LATER THAN DECEMBER 15, 2016

Data Date: 11/21/2016

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Otero County, Colorado.

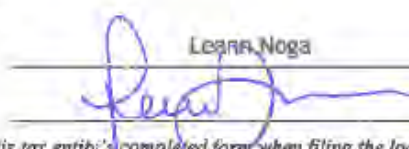
On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 130,910,808 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET^F assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 129,774,394
(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>116,796.95</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>116,796.95</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>648.87</u>
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	<u>.905</u> mills	\$ <u>117,445.82</u>

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 321, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Otero County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 130,910,808 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 129,774,394 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 4,542.10
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 4,542.10
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.035 mills	\$ 4,542.10

Contact person: Leann Noga Daytime phone: (719) 948-2400
 (print) Title: Finance Coordinator/ Budget Officer
 Signed: _____

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.7 Kiowa County

990 County Tax Entity Code

DOLA LGD/SID 64128 /

CERTIFICATION OF VALUATION BY KIOWA COUNTY ASSESSOR

New Tax Entity YES NO

Date December 1, 2016

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT ~~FIRM CERTIFICATION~~

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016 :

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1. \$ 1,662,200
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡	2. \$ 1,815,780,870
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:	3. \$
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4. \$ 1,815,870
5. NEW CONSTRUCTION: *	5. \$ 480
6. INCREASED PRODUCTION OF PRODUCING MINE: ≈	6. \$
7. ANNEXATIONS/INCLUSIONS:	7. \$ 36,250
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ≈	8. \$
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(I)(b), C.R.S.): ⊕	9. \$
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:	10. \$
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):	11. \$

- ‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(3)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- ≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- ⊕ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2016 :

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶	1. \$ 17,198,802
ADDITIONS TO TAXABLE REAL PROPERTY	
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2. \$ 5,820
3. ANNEXATIONS/INCLUSIONS:	3. \$ 125,000
4. INCREASED MINING PRODUCTION: §	4. \$
5. PREVIOUSLY EXEMPT PROPERTY:	5. \$
6. OIL OR GAS PRODUCTION FROM A NEW WELL:	6. \$
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):	7. \$

DELETIONS FROM TAXABLE REAL PROPERTY

8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8. \$
9. DISCONNECTIONS/EXCLUSIONS:	9. \$
10. PREVIOUSLY TAXABLE PROPERTY:	10. \$

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS

1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	1. \$
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Kiowa County, Colorado

On behalf of the Southeastern Colorado Water Conservancy District

(taxing entity)^A

the Board of Directors

(governing body)^B

of the Southeastern Colorado Water Conservancy District

(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 1,815,870 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^A)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^P the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 1,815,870 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57) USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^B	.900 mills	\$ 1,634.28
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^F	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 1,634.28
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 9.08
7. Other ^N (specify):	mills	\$
	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.905 mills	\$ 1,643.36

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400

Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 527, 1413 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL GovernmentsTO: County Commissioners¹ of Kiowa County, Colorado.On behalf of the Southeastern Colorado Water Conservancy District(taxing entity)^Athe Board of Directors(governing body)^Bof the Southeastern Colorado Water Conservancy District(local government)^C**Hereby** officially certifies the following millsto be levied against the taxing entity's GROSS \$ 1,815,870

assessed valuation of:

(GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)^F**Note:** If the assessor certified a NET assessed valuation

(AV) different than the GROSS AV due to a Tax

Increment Financing (TIF) Area⁷ the tax levies must be

calculated using the NET AV. The taxing entity's total

property tax revenue will be derived from the mill levy

multiplied against the NET assessed valuation of:

\$ 1,815,870(NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED
BY ASSESSOR NO LATER THAN DECEMBER 10**Submitted:** 12/14/16 for budget/fiscal year 2017

(no later than Dec. 15)

(mm/dd/yyyy)

(yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.035 mills	\$ 63.56
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.035 mills	\$ 63.56
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	mills	\$
7. Other ^N (specify): _____	mills	\$
	mills	\$
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	.035 mills	\$ 63.56

Contact person:
(print)

Leann Noga

Daytime

phone: (719)

948-2400

Signed:

Title:

Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.

² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.8 Prowers County

22 County Tax Entity Code

DOLA LGID/SID 04128/1

CERTIFICATION OF VALUATION BY PROWERS COUNTY ASSESSOR

New Tax Entity YES NO

Date Nov. 21, 2016

NAME OF TAX ENTITY: SOUTHEAST COLORADO WATER CONSERVANCY DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2015:

1. PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		1. \$	57,210,623
2. CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION: ‡		2. \$	58,587,124
3. LESS TOTAL TIF AREA INCREMENTS, IF ANY:		3. \$	1,556,055
4. CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:		4. \$	57,031,069
5. NEW CONSTRUCTION: *		5. \$	89,111
6. INCREASED PRODUCTION OF PRODUCING MINE: §		6. \$	_____
7. ANNEXATIONS/INCLUSIONS:		7. \$	_____
8. PREVIOUSLY EXEMPT FEDERAL PROPERTY: ¶		8. \$	_____
9. NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING OIL AND GAS LEASEHOLD OR LAND (29-1-301(1)(b), C.R.S.): Ⓞ		9. \$	_____
10. TAXES RECEIVED LAST YEAR ON OMITTED PROPERTY AS OF AUG. 1 (29-1-301(1)(a), C.R.S.). Includes all revenue collected on valuation not previously certified:		10. \$	_____
11. TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1)(a), C.R.S.) and (39-10-114(1)(a)(I)(B), C.R.S.):		11. \$	68.83

- ‡ This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
- * New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
- § Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
- Ⓞ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTITUTION AND 39-5-121(2)(b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2012:

1. CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY: ¶		1. \$	323,396,795
ADDITIONS TO TAXABLE REAL PROPERTY			
2. CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *		2. \$	829,311
3. ANNEXATIONS/INCLUSIONS:		3. \$	_____
4. INCREASED MINING PRODUCTION: §		4. \$	_____
5. PREVIOUSLY EXEMPT PROPERTY:		5. \$	388,579
6. OIL OR GAS PRODUCTION FROM A NEW WELL:		6. \$	_____
7. TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S TAX WARRANT: (If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):		7. \$	_____
DELETIONS FROM TAXABLE REAL PROPERTY			
8. DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:		8. \$	188,512
9. DISCONNECTIONS/EXCLUSIONS:		9. \$	_____
10. PREVIOUSLY TAXABLE PROPERTY:		10. \$	61,619

- ¶ This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
- * Construction is defined as newly constructed taxable real property structures.
- § Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S. AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

1. TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY		1. \$	_____
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NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Prowers County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District

(taxing entity)^A

the Board of Directors

(governing body)^B

of the Southeastern Colorado Water Conservancy District

(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 58,587,124 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLO 57^E)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 57,031,069 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLO 57) USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.900</u> mills	\$ <u>51,327.96</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< <u> </u> > mills	\$ < <u> </u> >
SUBTOTAL FOR GENERAL OPERATING:	<u>.900</u> mills	\$ <u>51,327.96</u>
3. General Obligation Bonds and Interest ^J	<u> </u> mills	\$ <u> </u>
4. Contractual Obligations ^K	<u> </u> mills	\$ <u> </u>
5. Capital Expenditures ^L	<u> </u> mills	\$ <u> </u>
6. Refunds/Abatements ^M	<u>.005</u> mills	\$ <u>285.16</u>
7. Other ^N (specify): <u> </u>	<u> </u> mills	\$ <u> </u>
	<u> </u> mills	\$ <u> </u>
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.905</u> mills	\$ <u>51,613.12</u>

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLO 57 on the County Assessor's FINAL certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Prowers County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District,
 (taxing entity)^A
 the Board of Directors,
 (governing body)^B
 of the Southeastern Colorado Water Conservancy District,
 (local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 58,587,124 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57^K)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area^F the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 57,031,069 (NET^G assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
 (no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	<u>.035</u> mills	\$ <u>1,996.09</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>1,996.09</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: [Sum of General Operating Subtotal and Lines 3 to 7]	<u>.035</u> mills	\$ <u>1,996.09</u>

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's FINAL certification of valuation).

8.3.9 Pueblo County

Int.Code: 3 **CERTIFICATION OF VALUATION BY COUNTY ASSESSOR** DOLA Code: 64128

NAME OF TAXING JURISDICTION: S.E.WATER CONSV DIST NEW ENTITY: YES NO
 LOCATED IN Pueblo COUNTY, COLORADO ON 11/30/2016

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION (5.5% LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2) (a) and 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2016:

..	PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	1.		\$ 1,480,215,590
1.	CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION:†	2.		\$ 1,533,886,884
1.	LESS TIF DISTRICT INCREMENT, IF ANY:	3.		\$ 47,546,122
..	CURRENT YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION:	4.		\$ 1,486,340,762
1.	NEW CONSTRUCTION: *	5.		\$ 7,554,623
1.	INCREASED PRODUCTION OF PRODUCING MINE: **	6.		\$ 0
1.	ANNEXATIONS/INCLUSIONS:	7.		\$ 0
1.	PREVIOUSLY EXEMPT FEDERAL PROPERTY: **	8.		\$ 0
1.	NEW PRIMARY OIL OR GAS PRODUCTION FROM ANY PRODUCING:	9.		\$ 0
	OIL AND GAS LEASEHOLD OR LAND (29-1-301(1) (b), C.R.S.)***			
10.	TAXES COLLECTED LAST YEAR ON OMITTED PROPERTY AS OF:	10.		\$ 141
	AUG. 1 (29-1-301(1) (a), C.R.S.)			
1.	TAXES ABATED AND REFUNDED AS OF AUG. 1 (29-1-301(1) (a),	11.		\$ 9,445
	C.R.S.) and (39-10-114(1) (a) (I) (B), C.R.S.):			

This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8) (b), Colo. Constitution
 New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
 * Jurisdiction must submit to the Div. of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
 ** Jurisdiction must apply to the Div. of Local Government before the value can be treated as growth in the limit calculation; use Form DLG52

USE FOR TABOR 'LOCAL GROWTH' CALCULATION ONLY

IN ACCORDANCE WITH ART.X, SEC.20, COLO. CONSTUTION AND 39-5-121(2) (b), C.R.S., THE ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2016:

..	CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY:	1.		\$ 8,760,160,422
ADDITIONS TO TAXABLE REAL PROPERTY				
1.	CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS: *	2.		\$ 62,018,390
1.	ANNEXATIONS/INCLUSIONS:	3.		\$ 0
..	INCREASED MINING PRODUCTION: \$	4.		\$ 0
1.	PREVIOUSLY EXEMPT PROPERTY:	5.		\$ 0
1.	OIL OR GAS PRODUCTION FROM A NEW WELL:	6.		\$ 0
1.	TAXABLE REAL PROPERTY OMITTED FROM THE PREVIOUS YEAR'S	7.		\$ 560,456
	TAX WARRANT:(If land and/or a structure is picked up as omitted property for multiple years, only the most current year's actual value can be reported as omitted property.):			

DELETIONS FROM TAXABLE REAL PROPERTY

1.	DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS:	8.		\$ 1,723,148
1.	DISCONNECTIONS/EXCLUSIONS:	9.		\$ 0
10.	PREVIOUSLY TAXABLE PROPERTY:	10.		\$ 0
	<small>This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.</small>			
	<small>* Construction is defined as newly constructed taxable real property structures.</small>			
	<small>\$ Includes production from new mines and increases in production of existing producing mines</small>			

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN DECEMBER 10, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS:

TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY	\$	10,070,289,370
---	-----------	-----------------------

NOTE: ALL LEVIES MUST BE CERTIFIED TO THE COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.
 Mill certifications should be sent to the Pueblo County Office of Budget at
 215 W 10th St. . You may also fax them to Countyfaxnumber.

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Pueblo County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 1,533,886,884 assessed valuation of: (GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area⁵ the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 1,486,340,762 (NET^E assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
 USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 31

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^H	.900 mills	\$ 1,337,706.69
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	.900 mills	\$ 1,337,706.69
3. General Obligation Bonds and Interest ^J	mills	\$
4. Contractual Obligations ^K	mills	\$
5. Capital Expenditures ^L	mills	\$
6. Refunds/Abatements ^M	.005 mills	\$ 7,431.70
7. Other ^N (specify): _____	mills	\$
_____	mills	\$
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	.905 mills	\$ 1,345,138.39

Contact person: Beann Noga Daytime phone: (719) 948-2400
 (print) _____
 Signed: [Signature] Title: Finance Coordinator / Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31 st. per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1314 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's **FINAL** certification of valuation).

CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

TO: County Commissioners¹ of Pueblo County, Colorado.

On behalf of the Southeastern Colorado Water Conservancy District
(taxing entity)^A
 the Board of Directors
(governing body)^B
 of the Southeastern Colorado Water Conservancy District
(local government)^C

Hereby officially certifies the following mills to be levied against the taxing entity's GROSS \$ 1,533,886,884 assessed valuation of:
(GROSS^D assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

Note: If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area² the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 1,486,340,762
(NET^E assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)
USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10

Submitted: 12/14/16 for budget/fiscal year 2017
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY ²	REVENUE ²
1. General Operating Expenses ^B	<u>.035</u> mills	\$ <u>52,021.93</u>
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction ^I	< > mills	\$ < >
SUBTOTAL FOR GENERAL OPERATING:	<u>.035</u> mills	\$ <u>52,021.93</u>
3. General Obligation Bonds and Interest ^J	_____ mills	\$ _____
4. Contractual Obligations ^K	_____ mills	\$ _____
5. Capital Expenditures ^L	_____ mills	\$ _____
6. Refunds/Abatements ^M	_____ mills	\$ _____
7. Other ^N (specify): _____	_____ mills	\$ _____
_____	_____ mills	\$ _____
TOTAL: <small>[Sum of General Operating Subtotal and Lines 3 to 7]</small>	<u>.035</u> mills	\$ <u>52,021.93</u>

Contact person: (print) Leann Noga Daytime phone: (719) 948-2400
 Signed:  Title: Finance Coordinator/ Budget Officer

Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.

¹ If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.
² Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's **FINAL** certification of valuation).

8.4 Property Tax Revenue Limit Calculations

State of Colorado
 Department of Local Affairs
 Division of Local Government

Statutory Property Tax Revenue Limitation The "5.5%" Limit, 29-1-301, C.R.S Tax Year 2016 (Budget Year 2017)

Form DLG-53
 Revised 2006

Calculated: 11:53 12/13/2016
 Generated: 06:57 12/14/2016
 Limit ID: 107633

Southeastern Colo Water Con - Contract (64128/2)

The following steps were used to calculate your limit. The Division of Local Government encourages you to check each figure for accuracy. Years referenced are "Tax Year", *not* budget years. Amounts are rounded to whole dollars.

A1. Adjust the 2015 5.5% Revenue Limit to correct the revenue base, if necessary:

A1a. The 2015 Revenue Limit [\$7,117,907] + 2014 Amount Over Limit [\$0] = \$7,117,907
 A1b. The lesser of Line A1a [\$7,117,907] or the 2015 Certified Gross General Operating Revenue [\$7,049,460]
 A1c. Line A1b [\$7,049,460] + 2015 Omitted Revenue, if any [\$1,021] = A1. \$7,050,481

A2. Calculate the 2015 Tax Rate, based on the adjusted tax base:

Adjusted 2015 Revenue Base [\$7,050,481] ÷ 2015 Net Assessed Value [\$7,832,733,580] = A2. 0.000900

A3. Total the assessed value of all the 2016 "growth" properties:

Annexation or Inclusion [\$36,250] + New Construction [\$88,996,591] + Increased Production of Producing Mine [\$0]¹ + Previously Exempt Federal Property [\$0]¹ + New Primary Oil & Gas Production [\$0]¹ = A3. \$89,032,841

A4. Calculate the revenue that the "growth" properties would have generated in 2015:

Line A3 [\$89,032,841] x Line A2 [0.000900] = A4. \$80,130

A5. Expand the Revenue Base by "revenue" from "growth" properties:

Line A1 [\$7,050,481] + Line A4 [\$80,130] = A5. \$7,130,611

A6. Increase the Expanded Revenue Base by allowable amounts:

A6a. The greater of 5.5% of Line A5 [\$392,184] or \$0 = \$392,184
 A6b. Line A5 [\$7,130,611] + Line A6a [\$392,184] + DLG Approved Revenue Increase [\$0] + Voter Approved Revenue Increase [\$0] = A6. \$7,522,794

A7. 2016 Revenue Limit:

Line A6 [\$7,522,794] - 2016 Omitted Property Revenue [\$1,399] = A7. \$7,521,395

A8. Adjust 2016 Revenue Limit by amount levied over the limit in 2015:

Line A7 [\$7,521,395] - 2015 Amount Over Limit [\$0] = A8.* \$7,521,395

* THE ALLOWED REVENUE OF A8 DOES NOT TAKE INTO ACCOUNT ANY OTHER LIMITS THAT MAY APPLY TO YOUR PROPERTY TAX REVENUE, SUCH AS STATUTORY MILL LEVY CAPS, VOTER-APPROVED LIMITATIONS, THE TABOR PROPERTY TAX REVENUE LIMIT, OR THE TABOR PROHIBITION AGAINST INCREASING THE MILL LEVY WITHOUT VOTER AUTHORIZATION. THE PROPERTY TAX LIMITATIONS WORKSHEET (FORM DLG-53A) MAY BE USED TO PERFORM SOME OF THESE CALCULATIONS FOR COMPARISON TO THE "5.5%" LIMIT.

¹ These amounts, if certified by your County Assessor(s), may only be used in this calculation after an application has been made to the Division by November 1st (for New Primary Oil & Gas Production). Forms and guidelines are available by contacting the Division.

The formula to calculate a Mill Levy is:

$$\text{Mill Levy} = \frac{\text{Revenue}}{\text{Current Year's Net Total Taxable Assessed Valuation}^2} \times 1,000$$

² Use the Net Total Taxable Valuation as provided on line 4 of the final Certification of Valuation from the County Assessor.

³ Rounding the mill levy up may result in revenues exceeding allowed revenue.

S.E. Colorado Water Conservancy District
 Leann Noga or Budget Officer
 31717 United Avenue
 Pueblo, CO 81001

If you need assistance, please contact the Division of Local Government:
www.dola.colorado.gov/dlg/ta/budgeting/

Phone: (303) 864-7720
 Fax: (303) 864-7759

Statutory Property Tax Revenue Limitation
The "5.5%" Limit, 29-1-301, C.R.S
Tax Year 2016 (Budget Year 2017)

Southeastern Colo Water Con - Operating (64128/1)

The following steps were used to calculate your limit. The Division of Local Government encourages you to check each figure for accuracy. Years referenced are "Tax Year", *not* budget years. Amounts are rounded to whole dollars.

A1. Adjust the 2015 5.5% Revenue Limit to correct the revenue base, if necessary:

A1a. The 2015 Revenue Limit [\$277,011] + 2014 Amount Over Limit [\$0] = \$277,011
 A1b. The lesser of Line A1a [\$277,011] or the 2015 Certified Gross General Operating Revenue [\$274,146]
 A1c. Line A1b [\$274,146] + 2015 Omitted Revenue, if any [\$40] = A1. \$274,186

A2. Calculate the 2015 Tax Rate, based on the adjusted tax base:

Adjusted 2015 Revenue Base [\$274,186] ÷ 2015 Net Assessed Value [\$7,832,733,580] = A2. 0.000035

A3. Total the assessed value of all the 2016 "growth" properties:

Annexation or Inclusion [\$36,250] + New Construction [\$88,996,591] + Increased Production of Producing Mine [\$0]¹ + Previously Exempt Federal Property [\$0]¹ + New Primary Oil & Gas Production [\$0]¹ = A3. \$89,032,841

A4. Calculate the revenue that the "growth" properties would have generated in 2015:

Line A3 [\$89,032,841] x Line A2 [0.000035] = A4. \$3,116

A5. Expand the Revenue Base by "revenue" from "growth" properties:

Line A1 [\$274,186] + Line A4 [\$3,116] = A5. \$277,302

A6. Increase the Expanded Revenue Base by allowable amounts:

A6a. The greater of 5.5% of Line A5 [\$15,252] or \$0 = \$15,252
 A6b. Line A5 [\$277,302] + Line A6a [\$15,252] + DLG Approved Revenue Increase [\$0] + Voter Approved Revenue Increase [\$0] = A6. \$292,554

A7. 2016 Revenue Limit:

Line A6 [\$292,554] - 2016 Omitted Property Revenue [\$54] = A7. \$292,500

A8. Adjust 2016 Revenue Limit by amount levied over the limit in 2015:

Line A7 [\$292,500] - 2015 Amount Over Limit [\$0] = A8.* \$292,500

* THE ALLOWED REVENUE OF A8 DOES NOT TAKE INTO ACCOUNT ANY OTHER LIMITS THAT MAY APPLY TO YOUR PROPERTY TAX REVENUE, SUCH AS STATUTORY MILL LEVY CAPS, VOTER-APPROVED LIMITATIONS, THE TABOR PROPERTY TAX REVENUE LIMIT, OR THE TABOR PROHIBITION AGAINST INCREASING THE MILL LEVY WITHOUT VOTER AUTHORIZATION. THE PROPERTY TAX LIMITATIONS WORKSHEET (FORM DLG-53A) MAY BE USED TO PERFORM SOME OF THESE CALCULATIONS FOR COMPARISON TO THE "5.5%" LIMIT.

¹ These amounts, if certified by your County Assessor(s), may only be used in this calculation after an application has been made to the Division by November 1st (for New Primary Oil & Gas Production). Forms and guidelines are available by contacting the Division.

The formula to calculate a Mill Levy is:

$$\text{Mill Levy} = \frac{\text{Revenue}}{\text{Current Year's Net Total Taxable Assessed Valuation}^2} \times 1,000$$

² Use the Net Total Taxable Valuation as provided on line 4 of the final Certification of Valuation from the County Assessor.

³ Rounding the mill levy up may result in revenues exceeding allowed revenue.

S.E. Colorado Water Conservancy District
 Leann Noga or Budget Officer
 31717 United Avenue
 Pueblo, CO 81001

If you need assistance, please contact
 the Division of Local Government:
www.dola.colorado.gov/dlg/ta/budgeting/

Phone: (303) 864-7720
 Fax: (303) 864-7759

8.5 Strategic Plan

The full Strategic Plan is printed here and also available on the [District Website](#).

2017 Strategic Plan



Southeastern Colorado
Water Conservancy
District
www.SECWCD.com





The 2017 Strategic Plan

*Facing the future with a focused framework,
your investment in water.*

Purpose

This Strategic Plan has been prepared by the Southeastern Colorado Water Conservancy District (District or SECWCD) as a mid- and long-term strategic roadmap to strengthen the District's organizational capacity and grow the District's core services to the Fryngpan-Arkansas Project (Project) beneficiaries.

The District's last Strategic Plan was adopted in December 2009. This Strategic Plan provides a new strategic framework to grow the organization's value and impact in a broader region through expanded and strengthened partnerships; enhanced outreach and communications; reinforced or new program and organizational scaling; and capacity building.

The plan establishes goals that the District sets, and the resources that are allocated must be consistent with the purpose of the organization. The context for all strategic planning is provided by the District's Mission, Vision, and Values; that can only be realized through strong partnerships with our stakeholders and project beneficiaries. The Plan is a living document intended to be periodically reviewed and updated as necessary and appropriate.

The Plan sets into writing a view of what the District will need to do over the next 15 years.

Strategic Planning Process

The District ensures operations are strategically aligned across the organization by developing a 15-year Strategic Plan that sets forth the priorities it will accomplish with its resources. The Strategic Plan is developed by the Executive Director (ED) based on the policies and initiatives set by the Board of Directors (Board), reviews of the issues, risks and opportunities facing the Arkansas River basin (Basin) and reflects the changing environment, economy and District needs.

All District programs support at least one of four Strategic Initiatives :

- Water, Supply, Storage, & Power
- Water Efficiency & Project Water Supplies
- Future Water Supplies & Storage
- Core Business

To ensure that the Strategic Plan incorporates a fiscal perspective, the ED annually assesses the long-term fiscal health of the District and reviews a three-year forecast of revenues and expenditures. This process leads to the development of preliminary long-term objectives and the resource allocations necessary to achieve them.

Fryingpan-Arkansas Project History

Water truly is the lifeblood of our communities. That was never more true than during the Dust Bowl days of the 1930s. It was at that time in modern history that Arkansas River basin leaders created the vision of a more prosperous future: a future that would include a plentiful supply of water through the Fryingpan-Arkansas Project.

The vision became a reality 50 years ago with the signing of the Fryingpan-Arkansas Act by President John F. Kennedy on August 16, 1962. A special celebration was held in Pueblo. The President provided memorable recognition of the Project and its long developmental history by saying:

"When [people] come to this state and see how vitally important [water] is, not just to this state, but to the West, to the United States, then they realize how important it is that all the people of this country support this project that belongs to all of the people of this country."

Since this historic date in 1962, the Fryingpan-Arkansas Project has provided our communities with more than 50 years of



A farm truck tried to outrun a cloud of dirt during the 1930s in Eastern Colorado.

benefits.

The vision of our forefathers and the continued investment and commitment of the citizens of today assures us an important resource of our future ... a natural resource that is indeed the lifeblood of our community: WATER.

The Southeastern Colorado Water Conservancy District was created under Colorado State Statutes on April 29, 1958, by the District Court of Pueblo, Colorado, for the purpose of developing and administering the Fryingpan-Arkansas Project.

The District extends along the Arkansas River from Buena Vista to Lamar, and along Fountain Creek from Colorado Springs to Pueblo.

The District consists of parts of nine counties that provide support for and derive benefits from the Project.

On January 21, 1965, the U.S. Department of Interior Bureau of Reclamation and the Southeastern Colorado Water Conservancy District entered into a contract providing "construction of the Fryingpan-Arkansas Project works for the purpose of supplying water for irrigation, municipal, domestic and industrial uses; generating and transmitting hydroelectric power and energy; controlling floods; and for other useful and beneficial purpose."



President John F. Kennedy launched the Fryingpan-Arkansas Project in a speech in Pueblo in 1962.



The 2017 Strategic Plan

Pueblo Dam as it was being built in 1970. Shown is the buttress and spillway outlet and channel excavation.



Repayment

The District is responsible to repay the portion of its construction cost of the Project as well as the cost for annual operation maintenance.

Because the Fryingpan-Arkansas Project provides many benefits to all individuals, the Project also is paid for by the American taxpayer. Funding to fulfill this obligation to the federal government is derived from a property tax on all property within the District boundaries. Payments total over \$6.9 million each year.

Allocations

The District allocates supplemental water from the Fryingpan-Arkansas Project for use by various private and mutual ditch companies, and for use by many municipal and domestic water suppliers who directly serve the District's 860,000 residents.

Benefits

Today, we enjoy the benefits of the Fryingpan-Arkansas Project. The project provides water for growing communities, industry, and agriculture. Project water helps to sustain fish and wildlife. It is used for rafting, fishing, and boating. The Project has provided millions of dollars worth of flood protection and produces clean energy to meet power needs.

Early history

In 1859, the discovery of gold in the Arkansas River Valley brought many settlers to the area, but few were successful in their search for wealth. More and more gold seekers turned to farming to provide for themselves and their families. As permanent settlements were established, normal rainfall proved inadequate for farming and the era of irrigation began.

After years of drought and hardship, the residents of the Arkansas Valley sought government aid to plan and develop a project which would regulate existing water supplies for more efficient use and provide additional storage capacity for the conservation of flood flows, reservoir space for storage, and new water supplies.



Early-day sugar beet dump near Rocky Ford.



The 2017 Strategic Plan



Arkansas Valley community leaders traveled to Washington, D.C., to promote the Fryingpan-Arkansas Project.

Fryingpan-Arkansas Project

Community leaders and irrigators began pushing heavily for a project to bring water from the Western Slope, with its abundant snowfall and sparse population, to the Arkansas River basin, where irrigated agriculture and city water systems depended on a river that was only a trickle by the time it reached the Kansas state line.

The Fryingpan-Arkansas Project was supported by the sale of golden frying pans up and down the Arkansas Valley. Burros were used to carry the frying pans. During Water Week in January 1955, groups were able to buy small frying pans for \$5, and larger ones for \$100 and more. More than \$30,000 was raised by the end of the week. The money was used to send Project backers to Washington, D.C.

Finally, on June 13, 1962, the House passed the Fryingpan-Arkansas Project Act. The Senate followed suit on August 6, 1962. President John F. Kennedy signed the Project into law on August 16, 1962.



The sale of golden frying pans helped to pay for lobbying efforts on behalf of the Fryingpan-Arkansas Project.

History of Construction

The Bureau of Reclamation (Reclamation) started construction of the Fryingpan-Arkansas Project beginning with the Ruedi Dam and Reservoir in 1964, completed in 1968. The Charles H. Boustead Tunnel, which is used to transport water from the West Slope to the East Slope was built between 1965-1971.

Turquoise and Twin Lakes Reservoirs were already in existence, but were enlarged by Reclamation. Turquoise was enlarged from 1965-68. Twin Lakes work began in 1975, and the Mount Elbert Power Plant on the north shore was under construction. Both were completed in 1981.

The first unit of Mount Elbert provided power to the Western Area Power Administration in 1981, and the second unit came online in 1984.

Pueblo Dam and Reservoir construction began in 1970 and was completed five years later. The first sale of Fry-Ark Project transmountain water was made in July 1972.

The Fountain Valley Conduit was constructed from 1980-1985.

Construction of the Project continued without interruption from 1964 until 1990, when the Pueblo Fish Hatchery was completed. The hatchery was dedicated on September 28, 1990, when the project was declared completed in a public ceremony.

However, the last piece of the Project, the Arkansas Valley Conduit is yet to be completed. Work is also progressing on two new features, hydroelectric power and an interconnection between the North and South Outlets at Pueblo Dam.



Construction at Ruedi Dam during the 1960s

Project Facilities

There are two distinct areas of the Project:

- ♦ The Western Slope collection system in the Hunter Creek and Fryingpan River watersheds.
- ♦ The Eastern Slope in the Arkansas River basin.

These areas are separated by the Continental Divide, which in many places exceeds an elevation of 14,000 feet.

The Project consists of diversion, storage and conveyance facilities designed primarily to divert water from Colorado River tributaries on the Western Slope for use in the historically water-short areas in Southeastern Colorado on the Western Slope.

The mission of the Southeastern District is to develop, protect, and manage those flows for the benefit of its constituents.



STRATEGIC PLAN

2017

The Southeastern Colorado Water Conservancy District strives to strengthen its capacity to grow in order to serve beneficiaries of the Fryingpan-Arkansas Project.

Strategic planning incorporates the Mission, Vision, and Values of the District into all of its actions and partnerships through measurable goals and objectives.

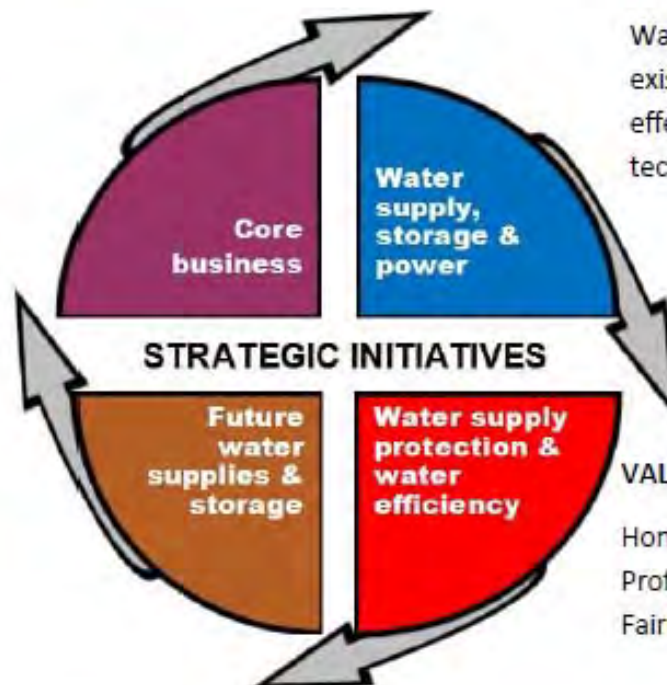


Pueblo Dam and Reservoir

**A long-term roadmap and strategic framework:
Initiatives, visions, goals, objectives, and measures**

VISION:

As we strive to realize our vision of the future, all our actions and efforts will be guided by communication, consultation, and cooperation, focused in the direction of better accountability through modernization and integration across the District.



MISSION:

Water is essential for life. We exist to make life better by effectively developing, protecting, and managing water.

VALUES:

- Honesty and Integrity
- Professional Service and Action
- Fairness and Equity



The 2017 Strategic Plan

STRATEGIC INITIATIVES

By focusing our priorities, we will continue to advance our vision

The District's strategic planning process is an ongoing activity.

The purpose of the Southeastern Colorado Water Conservancy District (District) Strategic Plan (Plan) is to develop a clear picture of the future from the Board's perspective as a policy-making body.

The Plan sets into writing a view of what the District will need to do over the 15-year period.

It identifies the Strategic Initiatives of critical concern that the Board must address if it is to continue moving forward, and provides management and staff with clear policy on our strategic direction.

We will revisit the Plan every five years to make minor adjustments, as

necessary, to ensure that the priorities articulated in the Strategic Plan reflect the changing environment, economy, and District needs. The Strategic Plan is the first element of the Strategic Framework, an annual five-part cycle that is a disciplined approach to managing the District for maximum efficiency and effectiveness.

Exactly how we will get there will be discussed in the District's Business Plan, a three-year view, and in the Annual Budget document, which provides a one-year view. The Annual Financial Report details how the budget for the previous year was applied and is the District's audit.

Finally, the District is also publishing a Communication Plan that will guide it in describing its goals, objectives and progress to both internal and external audiences.





WATER SUPPLY, STORAGE & POWER

STRATEGIC INITIATIVE

Efficiently and economically collect, convey, store, distribute, and administer water in a safe and reliable manner.

• Collection System

- ✓ North
- ✓ South

• Transmission System

- ✓ Boustead Tunnel
- ✓ Turquoise Reservoir
- ✓ Mount Elbert Conduit
- ✓ Twin Lakes Reservoir
- ✓ Arkansas River

• Storage

- ✓ Ruedi Reservoir
- ✓ Turquoise Reservoir
- ✓ Mount Elbert Forebay
- ✓ Twin Lakes Reservoir
- ✓ Pueblo Reservoir

• Hydropower Integration

- ✓ Ruedi Dam
- ✓ Mount Elbert Power Plant
- ✓ Pueblo Dam

• Project Water Allocation and Storage

- ✓ Agricultural allocation
- ✓ Municipal and industrial allocation
- ✓ Return flows allocation
- ✓ Project water allocation
- ✓ Carryover storage
- ✓ If-and-when storage long-term and short-term in District
- ✓ If-and-when-storage long-term and short-term out of District



Boustead Tunnel flows into Turquoise Reservoir



WATER SUPPLY PROTECTION & EFFICIENCY

STRATEGIC INITIATIVE

Conserve and protect water supply and monitor water quality using all appropriate operational, engineering, legal, and administrative services.

- **Base Water Supply**
 - ✓ Review of water rights in the Arkansas and Colorado River basins.
- **Fryingpan-Arkansas Project Water and Return Flows**
 - ✓ Modeling, account for and monitoring return flows and Reclamation Reform Act administration.
- **Conservation Programs**
 - ✓ Demonstration Garden and Conservation Plan updates.
- **Arkansas River Voluntary Flow Management Program**
 - ✓ Monitor flows for fishing and boating programs in the Upper Arkansas River Basin.
- **Water Quality Program**
 - ✓ Arkansas River USGS water quality programs.
- **Watershed Management**
 - ✓ Monitor and participate in activities related to watershed and forest health, as well as the Lake Pueblo Management Plan.
- **Arkansas River Compact**
 - ✓ Monitor and participate in activities associated with the compact.



Rafting and fishing in the Arkansas River canyon

- **Upper Colorado River Endangered Fish Recovery Program**
 - ✓ Coordinate peak and low flow enhancement.
- **Upper Colorado River Compact**
 - ✓ Colorado River Compact call Studies.



FUTURE WATER SUPPLIES & STORAGE

STRATEGIC INITIATIVE

Plan, permit, design, and construct projects to enhance water supplies for agricultural, domestic, municipal, and industrial uses.

- **Agricultural/Urban Opportunities**

- ✓ Alternative transfer methods
- ✓ Water Bank program
- ✓ Augmented deficit irrigation

- **Regional Water Storage Programs**

- ✓ Feasibility and planning efforts

- **Arkansas Valley Conduit**

- ✓ Project in design phase

- **Excess Capacity Master Contract**

- ✓ Regional water supply and Master Contract for District storage development



Water pumps for the Fountain Valley Conduit

- **Enlargement Studies**

- ✓ Storage enlargement for future storage needs for agricultural, domestic, municipal, and industrial uses within the Arkansas River basin.

- **Interconnection at Pueblo Dam**

- ✓ Redundant infrastructure for South and North Outlets in design phase

- **Hydrological Variability**

- ✓ Potential impacts to Southeastern Colorado Water supplies



CORE BUSINESS

STRATEGIC INITIATIVE

Development and implementation of the Core Business Focus Area programs are critical to achieving the vision. The Core Business programs can be grouped into five areas: planning for water supply, associated storage, power and infrastructure; building and maintaining external relations; ensuring financial capacity; maintaining qualified staff and technology; and managing the environmental processes that allow timely completion of our projects.

- **Financial Management Planning**
 - ✓ Comprehensive financial management plans.
- **Emergency Management Planning**
 - ✓ Facilities and system emergency response plan; business continuity plans.
- **Enterprise Resource Planning**
 - ✓ Programs and project report development
- **Headquarters Facility Planning**
 - ✓ Headquarters facilities improvements on main entrance and building security modifications; parking improvements.
- **Information Technology**
 - ✓ Network and computer improvements and software purchases.
- **Administrative Record Management**
 - ✓ Electronic filing system implementation, Phase I.
- **Strategic & Budget Planning**
 - ✓ Strategic Plan, Business Plan, and Budget integration.
- **Human Resources**
 - ✓ Review and develop long-term organization and staff plans.
- **Asset Management**
 - ✓ Develop a multi-year asset management forecasting tool.
- **Water Operations**
 - ✓ Water records and accounting system development and software acquisition.



Southeastern Colorado Water Conservancy District offices at the Pueblo Memorial Airport Industrial Park

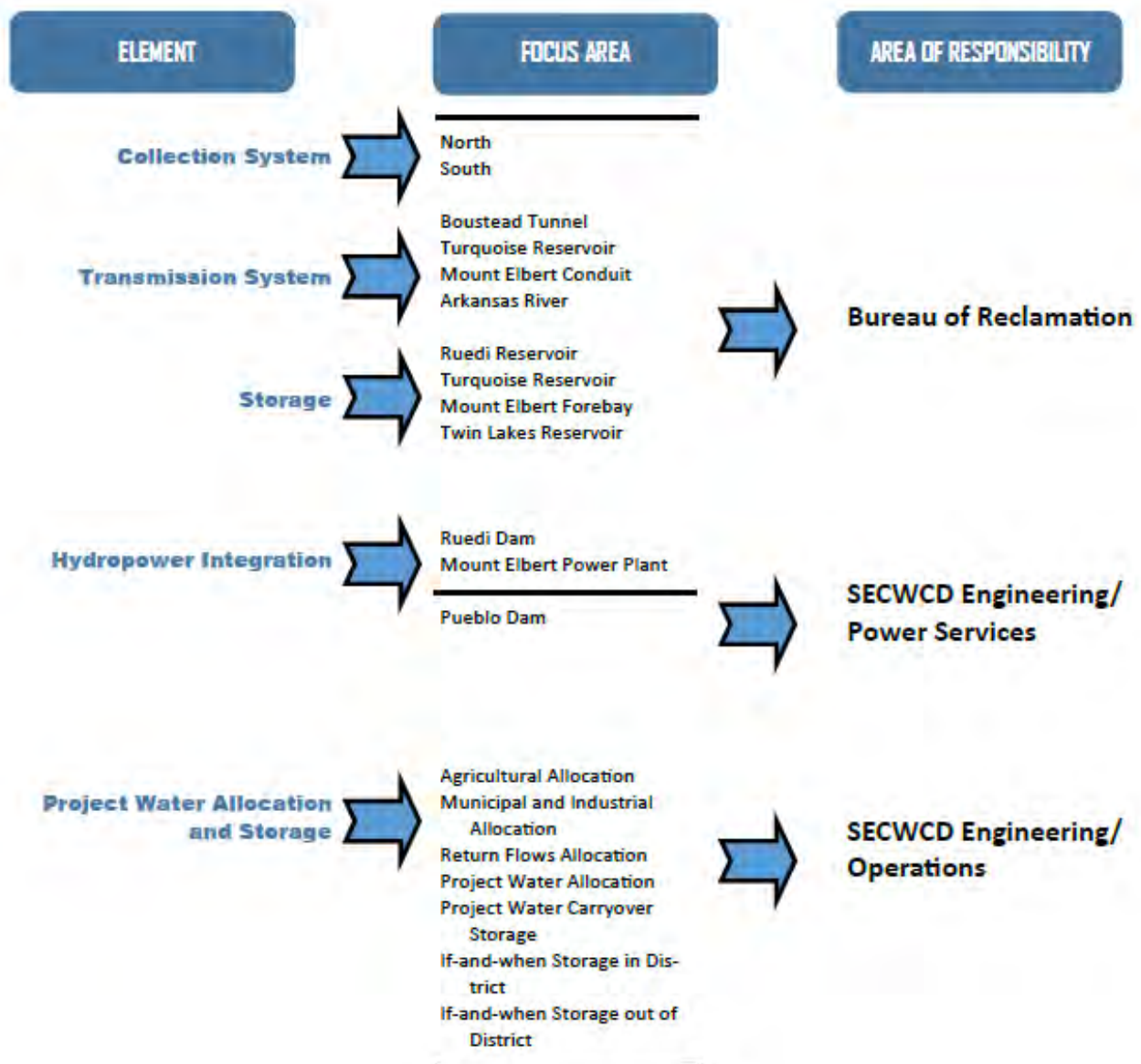


ACTION PLANS



STRATEGIC INITIATIVE: WATER SUPPLY, STORAGE & POWER

Efficiently and economically collect, convey, store, distribute, and administer water in a safe and reliable manner.





ACTION PLANS



STRATEGIC INITIATIVE: WATER SUPPLY PROTECTION & EFFICIENCY

Conserve and protect water supply and monitor water quality using all appropriate operational, engineering, legal, and administrative services.

ELEMENT	FOCUS AREA	AREA OF RESPONSIBILITY
Base Water Supply	Review of water rights in the Arkansas and Colorado River basins.	General Counsel
Fry-Ark Project and Return Flows	Modeling, account for and monitor return flows and Reclamation Reform Act administration.	Engineering/Administration
Conservation Programs	Demonstration Garden, publications update and Conservation Plan update	Community Relations / Administration
Arkansas River Voluntary Flow Management Program	Monitor flows for fish and river rafting programs in the Upper Arkansas River basin.	Engineering/Operations
Water Quality Program	Arkansas River USGS water quality programs.	USGS, Engineering/Operations
Watershed Management	Monitor and participate in activities related to watershed and forest health as well as the Lake Pueblo Watershed Plan.	Community Relations Engineering/Resource
Arkansas River Compact	Monitor and participate in activities related to the Arkansas River Compact with Kansas.	General Counsel
Upper Colorado River Endangered Fish Recovery Program	Coordinate peak and low flow enhancement.	General Counsel Engineering/Operations
Upper Colorado River Compact	Monitor and participate in activities related to the Colorado River Compact and Compact call studies.	General Counsel



ACTION PLANS



STRATEGIC INITIATIVE: FUTURE WATER SUPPLIES & STORAGE

Plan, permit, design and construct projects to enhance water supplies and storage for agricultural, domestic, municipal, and industrial uses.

ELEMENT	FOCUS AREA	AREA OF RESPONSIBILITY
Agricultural/Urban Operations	Monitor Alternative transfer methods, Water Bank programs and augmented deficit irrigation studies.	Engineering/Resource Planning
Regional Water Storage Programs	Monitor and participate in regional water storage feasibility and planning efforts.	Engineering/Services
Arkansas Valley Conduit	Contracting agency with Bureau of Reclamation for building the AVC. Project in design phase.	Executive Director Office
Excess Capacity Master Contract	Regional Water storage Master Contract for District storage and development. Project is in final contract review and execution for 2017.	General Counsel Community Relations
Enlargement Studies	Plan for storage enlargement for future storage needs for agricultural, domestic, municipal and industrial uses within the basin.	Executive Director Office
Interconnection at Pueblo Dam	Redundant infrastructure for North and South Outlets. Project in design phase.	Executive Director Office
Hydrological Variability	Plan for potential impacts to Southeastern Colorado water supplies.	Engineering/Operations



ACTION PLANS

STRATEGIC INITIATIVE: CORE BUSINESS

Development and implementation of the Core Business Focus Area programs are critical to achieving the vision. The Core Business programs can be grouped into five areas: planning for water supply, associated storage, power and infrastructure; building and maintaining external relations; ensuring financial capacity; maintaining qualified staff and technology; and managing the environmental processes that allow timely completion of our projects.

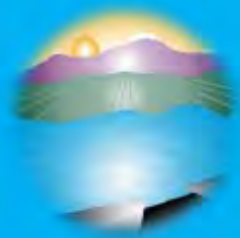


ELEMENT	FOCUS AREA	AREA OF RESPONSIBILITY
Financial Management Planning	Comprehensive financial management plans, long-range financial planning.	Finance
Emergency Management Planning	Facilities and system emergency response plan and business continuity plans.	Finance/ Information Technologies Community Relations
Enterprise Resource Planning	Develop and design programs and projects; report on progress.	Finance Engineering/Resource
Headquarters Facilities Planning	Headquarters facilities improvements plan on building security, main entrance modifications and parking.	Administration Engineering/Services
Information Technology	Network and computer improvements and software purchases.	Finance/ Information Technologies
Administrative Record Management	Planning process for long-range electronic filing system. Phase One.	Administration Finance/ Information Technologies
Strategic and Budget Planning	Monitor Strategic Plan, Business Plan and Budget integration, audit integration and performance reporting.	Executive Director Office
Human Resources	Monitor and review long-term organization and staff plans.	Administration/ Human Resources
Asset Management	Develop multi-year asset management, maintenance forecasting tools.	Engineering/ Resource Planning
Water Operations	Water records and accounting system development and software acquisition.	Engineering/ Operations



2017 Business Plan

Southeastern Colorado
Water Conservancy District
www.SECWCD.com



What's Inside?

Program or Project	3- Year Status	2017 Budget	2018 Budget (est)	2019 Budget (est)	Page
Introduction and Purpose		NA	NA	NA	3
Safety of Dams	Ongoing	\$60,000	\$60,000	\$60,000	5
Pueblo Dam O & M	Emerging	\$ -	\$ -	\$ -	6
Pueblo Dam Hydroelectric	Design-Build	\$12,139,591	\$5,400,520	\$884,106	7
Arkansas Valley Conduit	Feasibility-Design	\$ 321,354	\$322,746	\$325,075	8
Pueblo Dam Interconnect	Feasibility-Design	\$ -	\$ -	\$ -	9
Excess Capacity Master Lease	Phase 2/AVC	\$403,753	\$401,207	\$409,536	10
Recovery of Storage (Enlargement)	Emerging	\$97,090	\$98,513	\$100,095	11
Debt Repayment	Ongoing	\$ 7,043,254	\$7,170,119	\$7,300,628	12
Water Rate Study (proposed)	Emerging	\$ -	\$ -	\$50,000	13
Colorado River Programs	Ongoing	\$23,000	\$23,376	\$23,759	14
Winter Water	Ongoing	\$ 140,000	\$140,000	\$140,000	15
Conditional Water Rights	Ongoing	\$ 120,000	\$120,000	\$120,000	16
Reclamation Reform Act	Ongoing	\$2,000	\$2,000	\$2,000	17
Water Quality Sampling	Ongoing	\$ 180,296	\$183,523	\$186,809	18
Fountain Creek Transit Loss	Ongoing	\$ 7,950	\$ 3,000	\$ 3,000	19
Watershed Health (proposed)	Emerging	\$35,000	\$118,000	\$35,000	20
Restoration of Yield	Ongoing	\$53,750	\$53,750	\$53,750	21
Regional Resource Planning Group	Ongoing	\$ 110,000	\$110,000	\$110,000	22
Information Technology	Ongoing	\$91,774	\$92,575	\$93,803	23
Building and Grounds	Ongoing	\$ 166,335	\$145,255	\$146,922	24
Community Outreach	Ongoing	\$20,650	\$21,000	\$21,355	25
Miscellaneous Revenues	Upcoming	\$ -	\$ -	\$ -	26
Detailed Budget Analysis		NA	NA	NA	27



The 2017 BUSINESS PLAN

Southeastern Colorado Water Conservancy District

Background

The Southeastern Colorado Water Conservancy District (District) was formed in 1958 as the agency to contract with the United States Department of Interior, Bureau of Reclamation (Reclamation) to construct and manage the Fryingspan-Arkansas Project (Project).

The Project was authorized by Congress in 1962, and signed into law by President John F. Kennedy on August 16, 1962, in a historic visit to Pueblo, Colorado.

Construction on the Project began in 1964 at Ruedi Reservoir near Aspen, Colorado, and continued until 1990, when the Pueblo Fish Hatchery was completed. The features of the Project include:

- Five reservoirs: Ruedi, Turquoise, Mount Elbert Forebay, Twin Lakes and Pueblo.
- The South and North Collection Systems on the Western Slope.
- The Boustead Tunnel.
- The Mount Elbert Conduit
- The Mount Elbert Power Plant at Twin Lakes.
- The Fountain Valley Conduit.
- The Arkansas Valley Conduit, which is still to be built.

The District collects an ad valorem tax to fund the repayment of part of the federal contracts that were used to build the existing structures of the Fryingspan-Arkansas Project.

In addition, the District has responsibility to pay for operation, maintenance and replacement of these features over the life of the Project. Payments are made to Reclamation for this purpose.

In 2009, S. 187 was passed by Congress and signed by President Barack Obama to authorize a new repayment option for the Arkansas Valley Conduit (AVC)

and other parts of the Fryingspan-Arkansas Project using revenues from excess-capacity storage or exchange contracts with Reclamation.

The same legislation created a 65 percent federal, 35 percent local cost share for AVC construction. Reclamation contract revenues could be applied to construction costs or federal repayment under S. 187.

In 2016, the District sought new legislation to make those contract revenues available to repay third-party loans that would be part of the local costs as well. For example, the District has secured \$60.6 million in loan availability for the AVC from the Colorado Water Conservation Board.

At the end of 2016, the legislation had not yet passed, and the District continued to look for additional funding sources.

During 2016, the District negotiated a Master Contract for Excess Capacity Storage with Reclamation. This is another step toward improving long-term storage in Pueblo Reservoir for AVC participants and other beneficiaries within the District.

The District is supporting construction of an Interconnect at Pueblo Dam to provide redundancy between the North and South Outlets.

The District also continues to investigate Enlargement of Pueblo Reservoir for agricultural, domestic, municipal and industrial uses.

The District, with partners, is pursuing a Lease of Power Privilege at Pueblo Dam for future hydroelectric generation.

Over the course of its 59-year existence, the District also has entered numerous partnerships with water interests in the Arkansas River basin that have expanded the responsibility of the District and created the need for more robust financial planning.

2017 Strategic Plan



2017 Adopted Budget



Annual Financial Report 2016



Purpose of the Business Plan

The District has not, in the past, produced a Business Plan. It is the intention of the District to use this as a tool in future years to plan for mid-term financial decisions, looking at the current budget year and the following two years.

The Business Plan will work in conjunction with the Strategic Plan, a guiding document that looks at long-term goals, strategies and action

plans. The District's Annual Budget covers short-term financial needs and decisions.

Finally, the Communication Plan will describe how the District will share information about its Government and Enterprise activities internally and externally.

The District will review its Business Plan annually in order to track progress of financial goals and use the Plan to make necessary adjustments in the mid-term.

District Fund Structure

The District finances are divided between two entities, the Government Activity, or General Fund, and the Business Activity, or Enterprise.

The Government Activity's primary purpose is to ensure that the Fryingspan-Arkansas Project debt is retired within contractual limits, to hire and retain valued knowledgeable employees and to maintain capital improvements of District property.

The Business Activity was created with the establishment of the Enterprise in 1995. The purpose of the Enterprise is to undertake and develop commercial activities. Projects such as the Arkansas Valley Conduit, the Excess Capacity Master Contract, Enlargement of Pueblo Reservoir and Hydroelectric Power at Pueblo Dam were initiated by and supported by the Business Activity.

The District includes parts of nine counties, and collects a tax of 0.900 mills on all real property within its boundaries. Another tax of 0.035 mills is collected for operations, while a tax of 0.006 covers abatements

and refunds. Project payments are made in June and December to cover District costs.

One goal of the District is to establish a long-term reserve fund to cover catastrophic events such as tunnel collapse or dam failure in future years. A second goal is to set aside an identifiable amount for operation and maintenance of the Project.

The District's 50-year repayment for the Project may continue through 2032, and a portion of the money from the current fee structure could be directed toward a reserve fund.

The Business Activity is funded through water sales, surcharges on water sales and storage, program participant payments and state or federal grants or loans.

The Business Activity also reimburses the Government Activity for use of District staff, facilities and services.

Another goal of the District in the next three years is to establish a reliable funding mechanism and schedule for capital improvements.



Pueblo Dam and Arkansas River/ SECWCD Archives

1. Safety of Dams

The District, through its Enterprise, adopted a financing plan for the Safety of Dams program in 1998. Payments of \$60,000 annually began when the work was completed in 1999, and they will continue until 2025, when the obligation is paid off.

Those payments will not change in the 2017-19 time frame.

Revenue for the program is generated through surcharges on sales and storage of water.

The Bureau of Reclamation initiated a Corrective Action at Pueblo Dam on July 7, 1997.

Although there was no imminent danger of failure, an investigation determined that work was needed to reinforce the concrete buttresses at the center of the dam to avoid slippage on the underlying shale bedrock.

A 20-foot thick concrete “doorstop” was in-

stalled in the stilling pool at the toe of the dam, and rock bolts were installed to anchor the structures.

More than 61,600 cubic yards of roller-compacted concrete were placed in the stilling basin, and a 2-foot thick concrete cap was placed on top.

Water restrictions were in place during 1998-99 while the construction progressed. That led to the spill of more than 66,000 acre-feet of Winter water and more than 14,000 acre-feet of Excess-Capacity water.

State-of-the-art equipment monitors the earthen sections of the dam and have not detected any movement since the dam was completed in 1975.

One of the most important reasons for the Safety of Dams work was to determine whether the level of the dam could be raised in the future. Enlargement still remains an option.

Project	2017	2018	2019
Safety of Dams	\$60,000	\$60,000	\$60,000

2. Pueblo Dam O&M

Part of the Safety of Dams program was determining how to seal the contraction joints between the concrete buttresses on Pueblo Dam.

The Bureau of Reclamation continues to look at the project, and has determined that it could cost as much as \$18 million to repair the contraction joints on the dam over 2-3 years.

There currently are no funds budgeted for this purpose or anticipated over the next three years.

That raises the question of how the District would pay its share when the repairs are made. Repairs at Twin Lakes in 2014 were covered by the 10th Amendment to the Repayment Contract, in other words simply added the original Fry-Ark bill.

For the Safety of Dams program, the District chose to finance its share of the costs through a surcharge.

In the future, the District needs to look for a more stable capital reserve fund as a way of paying for extraordinary repairs to the system. A fund that could cover the costs of catastrophic failures would alleviate the need to amend past contracts when huge expenses are required.



Buttresses at Pueblo Dam/SECWCD Archives

Future strategies:

The District faces the task of determining how it will finance future repairs of the Fry-Ark System, particularly big-ticket items like dams and tunnels.

Project	2017	2018	2019
Pueblo Dam O&M	\$ -0-	\$ -0-	\$ -0-



North Outlet at Pueblo Dam/SECWCD Archives

3. Hydroelectric Power at Pueblo Dam

Construction will begin in 2017 on a 7.5-megawatt hydroelectric power plant at Pueblo Dam.

The hydro plant is expected to be up and running by 2019, which will allow the District to begin earning revenues to repay the cost of the project. Eventually, as the costs are paid, the hydro plant will become a revenue generator for the Enterprise.

The District, along with Colorado Springs Utilities and Pueblo Water, obtained a Lease of Power Privilege (LoPP) from the Bureau of Reclamation in 2011. Pueblo Water dropped out of the project last year.

Contracts necessary for the LoPP are being executed and the contractor, Mountain States Hydro,

plans to begin work on the project this year.

The \$19.5 million project is being financed by a \$17.2 million loan from the Colorado Water Conservation Board that will be repaid by revenues from power sales.

Those revenues also will be used to pay back funds from the District’s Enterprise which were used to get construction started, pay for operations, maintenance and repairs and for the lease from Reclamation.

Based on preliminary estimates, the District would realize revenues of \$50 million over the next 50 years, which would go toward other Enterprise programs which are crucial to the supply and protection of Fryingpan-Arkansas Project water.

Project	2017	2018	2019
Pueblo Dam Hydropower	\$12.1 million	\$ 5.4 million	\$ 884,106

Comanche North



4. Arkansas Valley Conduit

The Arkansas Valley Conduit has been anticipated for more than 50 years as a way to bring clean drinking water to communities east of Pueblo. It will serve about 40 communities that deliver water to roughly 50,000 people.

Part of the original Fryingpan-Arkansas Project, the AVC's construction has been delayed for years by a lack of funding. The challenge is to get water to a series of water systems which are independent and diverse.

Funding over the next three years will go to support the Bureau of Reclamation as it completes the feasibility study and prepares design work that will allow construction of the AVC to begin.

The District is also working on how to prepare communities to hook on to the AVC. In the past three years, the District worked with the communities to develop conservation plans that are required for state and federal funding.

The challenge ahead is to address water quality concerns that continue to arise and which ultimately will be mitigated as the AVC enters into operation.

District staff is working on promoting a "design-build" strategy which would cut down on the time needed to complete the entire project across its 130-mile span. This means working with our partners at Reclamation to streamline the federal procurement process.

Future strategies:

A large project such as the Arkansas Valley Conduit is difficult to fund during times of tight federal budgets with many competing programs. The District needs to find a funding path to build the AVC.

Project	2017	2018	2019
Arkansas Valley Conduit	\$321,354	\$322,746	\$325,075



5. Pueblo Dam Interconnection

Reclamation is completing the feasibility study for the Pueblo Dam Interconnection this year, which will clear the way to design and build it. It connects the North and South Outlets at Pueblo Dam.

The District does not include the project in its budget forecast for the next three years, but would pay a share of maintenance when the project is complete.

The Interconnect would benefit the Arkansas Valley Conduit, which will use the South Outlet, but could benefit from the North Outlet during maintenance and in emergency situations.

Interconnection participants:

Arkansas Valley Conduit	State Fish Hatchery
Fountain Valley Authority	Pueblo West
Southern Delivery System	Pueblo Water

Future strategies:

In the Environmental Impact Statement, the Interconnection at Pueblo Dam was seen as a way to deal with temporary shut-downs of the North or South Outlets due to emergencies or maintenance. There may also be water quality benefits for some water providers at certain times.

Project	2017	2018	2019
Pueblo Dam Interconnection	\$ -0-	\$ -0-	\$ -0-



6. Excess Capacity Master Contract

The District took a giant step forward with the signing of an Excess Capacity Master Contract for storage in Pueblo Reservoir in late 2016. But the work isn't done.

The Contract provides long-term assurance for the 16 parties who have already signed on. But another 21 communities will be part of the Contract when the Arkansas Valley Conduit is built.

The Excess Capacity Project still involves some legal work to execute the remaining subcontracts, consultants, U.S. Geological Survey water quality studies and staff management.

Over the next three years, the primary goal will be to begin administration of the program through the Engineering department and to create a path forward for the remaining AVC communities that eventually will need storage in Pueblo Reservoir.

2017 Participants

Canon City
 Florence
 Fountain
 La Junta
 Lower Arkansas Valley Water Conservancy District
 Olney Springs
 Penrose Water District
 Poncha Springs
 Pueblo West Metro District
 Rocky Ford
 St. Charles Mesa Water District
 Salida
 Security Water District
 Stratmoor Hills Water District
 Upper Arkansas Water Conservancy District
 Widefield Water District

Project	2017	2018	2019
Excess Capacity Master Contract	\$403,753	\$401,207	\$409,536



7. Recovery of Storage

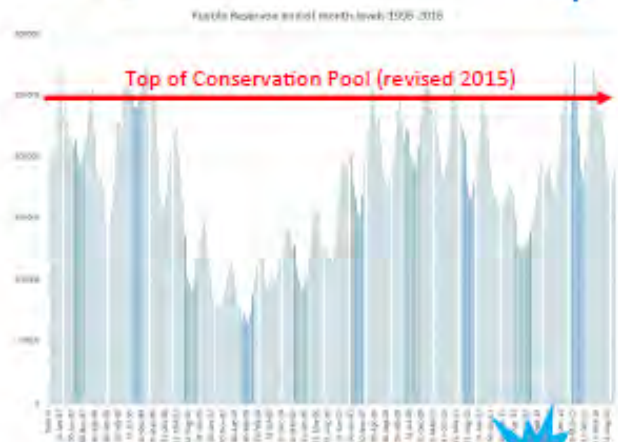
Since 1998, the District has looked at the possibility of gaining more storage in reservoirs of the Frylingpan-Arkansas Project. At the same time, the Project loses storage — about 20,000 acre-feet since 1975 — in Lake Pueblo.

Cities are becoming more reliant on Excess-Capacity storage in Pueblo Reservoir; agricultural storage beyond Winter water is needed; and Upper Arkansas River users would like more options.

The District continues to look for ways to recover storage that already has been lost and to create new opportunities for its members to benefit from increased storage, either through dredging or physical enlargement of Pueblo and Turquoise Reservoirs.

The graph at right illustrates the month-end storage levels at Pueblo Reservoir, showing the availability of space in some years and the lack of it when the reservoir is full.

Funding now goes toward water quality studies and lobbying efforts.



Future strategies:
Both enlargement and dredging would require heavy funding. The trick will be determining what is most cost-effective.

Project	2017	2018	2019
Enlargement	\$97,090	\$98,513	\$100,095



Arkansas Valley officials visit D.C. in the 1950s/SECWCD Archives

8. Debt repayment

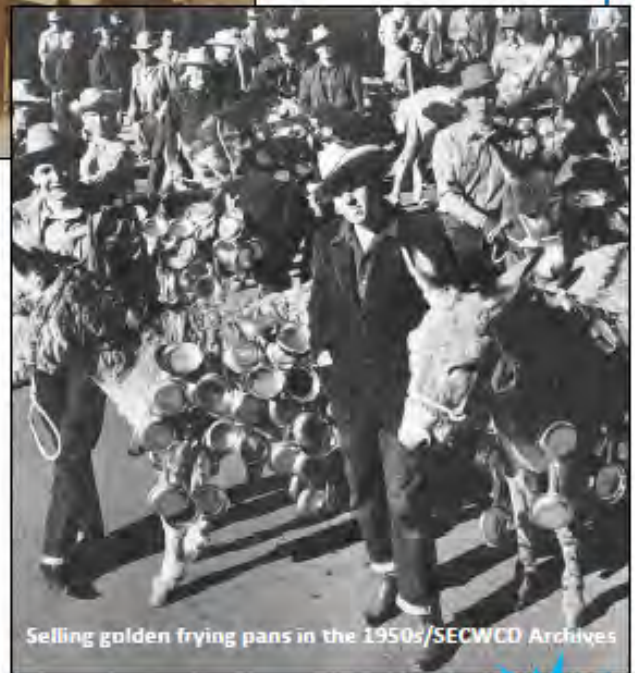
In 1982, payments began on a 50-year contract for the construction of the Fryingpan-Arkansas Project. The debt at the time was \$130 million.

The primary funding source for the payments has always been the 0.9-mill ad valorem property tax on all real property in the Southeastern District, which includes parts of nine counties.

In 2017, the outstanding debt is about \$24 million, and would soon be paid off if the annual payments of about \$7 million are made. About \$2 million of that goes for Operations, Maintenance and Replacement, which is paid first, and the rest applied to interest, then principal.

Property tax revenues are expected to increase slightly, about 1.5 percent annually, over the next three years.

Changing the repayment structure would require an 11th Amendment to the Fryingpan-Arkansas Project contract with Reclamation.



Selling golden frying pans in the 1950s/SECWCD Archives

Future strategies:

The District could stretch out the repayment schedule and begin to build a strategic reserve fund for catastrophic events (see Pueblo Dam O&M, Page 6). Other underfunded programs could be considered.

Project	2017	2018	2019
Ad Valorem Revenues	\$7.04 million	\$7.17 million	\$7.30 million



2016 Water Rates and Surcharges							
Description	Water Rate	Sales of Dam	Misc. and Surcharges			Augmentation	Total/Change
			Rate Factor by R/W/Project	Environmental	Storage Fee		
Project Water Sales							
Open Stream	\$ 7.00	\$ 0.00	\$ 0.26	\$ 0.76	\$ -	\$ -	\$ 8.02
Municipal	\$ 7.00	\$ 0.00	\$ 1.80	\$ 0.76	\$ -	\$ -	\$ 9.56
Project Water Sales Used for Well Augmentation							
Open Stream and RT Well Augmentation	\$ 7.00	\$ 0.00	\$ 0.26	\$ 0.76	\$ 2.00	\$ -	\$ 10.02
Municipal used for Well Augmentation	\$ 7.00	\$ 0.00	\$ 1.80	\$ 0.76	\$ 2.00	\$ -	\$ 13.56
Storage Charges							
Within Water Storage	\$ -	\$ 0.26	\$ -	\$ 0.76	\$ -	\$ -	\$ 0.92
Carry-Over Project Water	\$ -	\$ 1.00	\$ 1.26	\$ 0.76	\$ -	\$ -	\$ 3.02
Rate Surcharges							
In-District	\$ -	\$ 0.00	\$ 0.80	\$ 0.76	\$ -	\$ -	\$ 1.56
Out-of-District	\$ -	\$ 2.00	\$ 4.00	\$ 0.76	\$ -	\$ -	\$ 6.76
Average	\$ -	\$ 2.00	\$ 6.00	\$ -	\$ -	\$ -	\$ 8.00
Project Water Return Rate							
Return Flow	\$ 6.00	\$ 0.00	\$ -	\$ 0.76	\$ -	\$ -	\$ 6.76

Type of Water Sales and Sales of Dam Surcharges	
Project Water Ag & M&I	\$1.50
Well Augmentation Ag & M&I	\$1.50
Carry-Over Project Water	\$1.00
R & W when in District	\$1.50
R & W when out of District	\$2.00
Return Flow	\$1.50
Winter Water Storage	\$1.25

9. Water Rate Study

What's the value of Fryingpan-Arkansas Project water?

That's a question the District has been wrestling with for several years. One of the upcoming projects is to take a hard look at how the District and Enterprise are funded through sales of water and storage space.

There are no funds budgeted for a water rates study which could shed light on the proper charge for water, but it is an activity that District staff is discussing.

The study would need extensive public review and approval by the Board of Directors.

Future strategies:

The District has not had a rate increase since 1998, and expenses which have arisen have been paid for with surcharges, from capital reserves or by adding to the previous debt of the Fryingpan-Arkansas Project. This table compares the District's rates to others throughout Colorado.

COST OF WATER

Annual price per acre-foot equivalent of several types of water (2016):

Retail water:

(based on 115,000 gallons/year)

Colorado Springs	\$2,286
Aurora	\$2,125
Greeley	\$1,616
Denver	\$1,225
Pueblo	\$ 954

Stored water:

(Pueblo Reservoir)

In-District	\$40.04
Out-of-District	\$61.24
Winter Water	\$ 3.80*
Fry-Ark Water	\$ 3.00*

Wholesale water:

Pueblo Board of Water Works:

Dispensing station	\$1,225
Marijuana	\$1,063
Long-term lease (high)	\$ 651
(average)	\$ 365
Short-term lease (high)	\$ 200
(average)	\$ 25

Colorado-Big Thompson:

Open market lease \$ 85

Fry-Ark water \$7.25-12.35*

*Includes surcharges

Project	2017	2018	2019
Water Rate Study	\$ -0-	\$ -0-	\$50,000

10. Colorado River Programs

The Fryingpan-Arkansas Project depends on the ability to move water from the West Slope of the Continental Divide into the Arkansas River basin. This requires the District to remain involved at several levels to protect its interests in the Colorado River basin.

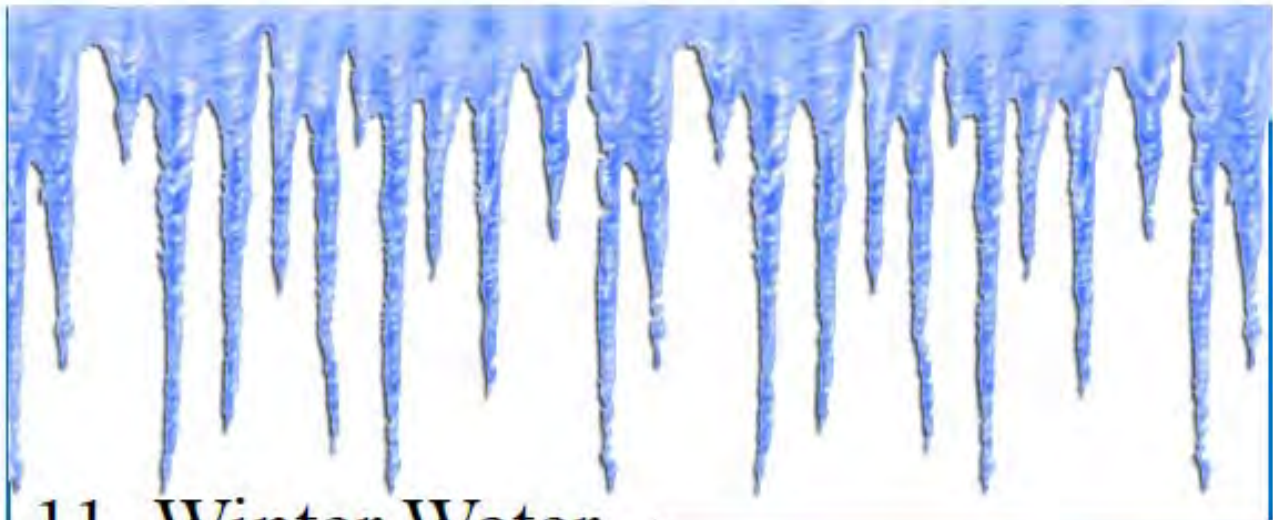
The District plans to continue funding for those programs over the next three years to protect and strengthen its position.

Some of the programs the District is involved in include:

- **Fish Recovery Program:** The District contributed \$1.75 million to the Front Range Water Council's \$17.2 million plan for water releases to benefit four species of endangered fish on the Colorado River.
- **Colorado River Water Users Association:** The District participates in this group to gain perspective on the major issues affecting the Colorado River as they change over time.
- **Legal representation:** The District actively monitors Water Division 5 activities to protect its interests.
- **Engineering consultants:** The District has hired consultants to track ongoing studies and envision future activities that could benefit the Fryingpan-Arkansas Project.



Project	2017	2018	2019
Colorado River Programs	\$23,000	\$23,376	\$23,759



11. Winter Water

The Winter Water Storage Program allows farmers to store water from Nov. 15-March 15, during the season when few crops which require irrigation water are growing.

The program was made possible by the completion of Pueblo Reservoir in 1975, providing an off-season use for Fryingpan-Arkansas Project facilities, and the means to store agricultural water for times when it is needed during the growing season.

The Enterprise collects surcharge fees on water stored in Pueblo Reservoir and administers storage in reservoirs owned by canal companies. The water is allocated according to the final decree in Pueblo Water Court in 1990.

The amount stored overall in the Winter Water Storage Program varies depending on weather conditions, but the amount in Pueblo Reservoir remains relatively consistent because of the need to balance storage among participants who either have their own storage or who have no other way to receive Winter water.



Irrigation in Otero County/SECWCD Archives

Project	2017	2018	2019
Winter Water	\$140,000	\$140,000	\$140,000



12. Conditional Water Rights

Conditional water rights are incomplete claims that reserve a priority obtained through a Water Court decree. Those who hold them are required to report due diligence to the court every six years.

The Southeastern District has these types of rights on both the East Slope and West Slope.

In 2016, the District filed a diligence application on 19 East Slope conditional rights. In this case, the District maintained diligence on storage rights at Pueblo Reservoir, Twin Lakes and Turquoise Reservoir; filed for changes on six other diversions; and abandoned 10 other rights.

The abandoned rights were associated with original plans of the Fryingpan-Arkansas Project to build a series of canals that would serve hydropower plants. The plants were never built, and there are no plans to build them.

The Board voted to abandon these rights to avoid future legal costs to defend them, and most importantly because they are no longer needed by the District.

The District also has conditional water rights in Water Division 5 on the West Slope. These rights come up for diligence review in Water Court in May, 2018.

Project	2017	2018	2019
Legal Services	\$120,000	120,000	120,000



13. Reclamation Reform Act

The Reclamation Reform Act (RRA) of 1982 defines and codifies acreage limitations to agriculture.

Project water users within the Southeastern Colorado Water Conservancy District boundaries are required to certify their landholdings by filing RRA forms prior to receiving an allocation of Project water dependent upon varying ownership entitlements.

No major changes are planned in this program over the next three years, so budget amounts will remain flat.

The District must provide information and

guidance to all landholders regarding the acreage limitation provision of Federal Reclamation Law and the associated regulations.

In 2013 the District’s Water Allocation Policy was amended to specify that it is the agricultural water organization’s responsibility to pay the District any Bureau of Reclamation administrative fees and/or bills for Project water at the full cost rate delivered by the agricultural water organization that are received at the District.

The agricultural water organization has the option to forward these fees to the landholders.

The agricultural water organization will not be eligible to receive Project water until these bills

Project	2017	2018	2019
Reclamation Reform Act	\$2,000	\$2,000	\$2,000

14. Water Quality Sampling



Arkansas River Canyon/SECWCD Archives

The District, through its Enterprise Activity, has multiple contracts with the U.S. Geological Survey (USGS) for water quality monitoring throughout the Arkansas River Basin. The programs are ongoing and will continue to be funded during the upcoming three-year period.

The USGS picks up about one-third of the costs, with the District and its partners paying the remainder.

One program has a budget of about \$195,000 and covers water quality on the upper and lower Arkansas River, Fountain Creek and Pueblo Reservoir to support special projects. The Enterprise pays \$136,970.

The program has six elements:

- Long-term water quality monitoring.
- Collection of continuous specific-conductance data.
- Update of web site.
- Streamflow data for voluntary flow program.
- Fountain Creek suspended sediment.
- Pueblo Reservoir water quality.

A second program is about \$20,000 and is funded by \$14,315 through the Enterprise.

Project	2017	2018	2019
Water Quality	\$180,296	\$183,523	\$186,809



Fountain Creek at Clear Springs Ranch/SEWCD Archives

15. Fountain Creek Transit Loss

The District has been a participant in the U.S. Geological Survey model of transit loss on Fountain Creek since 2015.

The USGS and Colorado Springs began using the model in 1989 to help measure return flows on fully consumable water released into Fountain Creek. Since then, more participants in El Paso County have joined and the model is operated as part of the Pikes Peak Regional Water Authority (PPRWA).

The District joined the program as part of its accounting for return flows from Fryingpan-Arkansas water sold to Fountain Valley participants.

In 2017, the District's obligation is \$7,950, which includes the final payment of \$4,000 for buy-in to the model, \$2,000 for a base fee and \$650 for membership in the PPRWA, as well as carryover costs from 2016.

In 2018-19, \$3,000 is budgeted for each year to cover the base fee, PPRWA membership and potential flow-based fees.

Future strategies:

As part of its contract with the Bureau of Reclamation, the Southeastern District has agreed to use transmountain water to extinction. Better tracking of return flows also maximizes the amount of water available to sell. Transit loss models help those goals.

Project	2017	2018	2019
Fountain Creek Transit Loss	\$7,950	\$3,000	\$3,000



16. Watershed Health

In 2016, three large wildfires broke out in the Arkansas River basin, each with the potential to damage water quality. Along with other agencies, the District is working to monitor water quality, particularly for the fires upstream from Pueblo Reservoir, Junkins and Hayden Pass.

Major wildfires are becoming more common in Colorado and water providers recognize these have consequences for the protection of water supplies.

The District is working with Reclamation, Fountain Valley Authority, Southern Delivery System, Pueblo Water, Pueblo West, the State Fish Hatchery and the Arkansas River Basin Collaborative (part of the Arkansas Basin Roundtable) to set up an assessment of how large wildfires affect Pueblo Reservoir water quality.

The U.S. Geological Survey would study fire restoration projects to assess the amount and timing of contaminants that wash into the Arkan-

sas River from burn scars, as well as setting up an Internet dashboard that would alert water providers of potential storm events.

The group is in the process of applying for grants totaling almost \$190,000 for the project over the next three years, and the District would be the lead agency.

The District has grant capacity for \$200,000, and the Enterprise has an additional \$200,000 annually budgeted.

2016 Fires	Area	Acres	Watershed
Junkins	Custer County	18,403	Hardscrabble, Red Creek
Hayden Pass	Fremont County	16,520	Big Cottonwood, Hayden Creek
Beulah Hill	Pueblo County	5,232	St. Charles River

Project	2017	2018	2019
Watershed Health (projected)	\$ 35,000	\$ 118,000	\$ 35,000



Kayaker in Pueblo Whitewater Park/Pueblo Chieftain

17. Restoration of Yield

An Intergovernmental Agreement (IGA) in 2004 established a program designed to keep flows in the Arkansas River through Pueblo called the Flow Management Program. As part of that effort the Restoration of Yield (ROY) group was formed.

The City of Pueblo at the time was developing its Whitewater Park, and feared that increased exchanges on the Arkansas River would deplete the amount of water in the river, diminishing the city's investment. The IGA cleared the way for Pueblo's Recreational In-Channel Diversion.

Other parties in the agreement were Aurora, Colorado Springs, Pueblo Board of Water Works, Fountain and the Southeastern Colorado Water Conservancy District. All had an interest in protecting future exchange potential into Pueblo Reservoir. Pueblo West joined the

group in 2015 because of common interests and subsequent legal agreements.

In the past two years, the group's technical committee has been investigating sites for small reservoirs east of Pueblo.

The idea is to capture releases which otherwise could be exchanged, but are bypassed to ensure certain flow levels. At times, some water may be released to bolster flows.

Initial reconnaissance for reservoir sites is complete, and now the ROY group is preparing to move ahead to develop storage.

Over the next three years, the District anticipates it will pay its share of costs toward planning, design and site acquisition for the ROY reservoir.

Construction is anticipated in subsequent years.

Project	2017	2018	2019
Restoration of Yield	\$53,750	\$53,750	\$53,750



Fisherman on the Arkansas River/SECWCD Archives

18. Regional Resource Planning Group

Formed under the 2003 Intergovernmental Agreement with Aurora, the Resource Regional Planning Group works to better define the water quality conditions, dominant source areas and processes that affect water quality in the Arkansas River basin.

The Southeastern Colorado Water Conservancy District acts as a pass-through agency for the group, and coordinates its activities.

The current contract with the U.S. Geological Survey is for \$207,600, which is funded by \$135,000 from the six partners and \$72,600 from the USGS. The most recent task is to better define the source of selenium in the Arkansas River basin.

The scope of work during the next three years will look at total dissolved solids (TDS),

Regional Resource Planning Group

Aurora Water
 Colorado Springs Utilities
 Lower Arkansas Valley Water Conservancy District
 Pueblo Water
 Southeastern District
 Upper Arkansas Water Conservancy District

selenium and uranium concentrations from the mountains to the Kansas state line.

TDS is a concern because it affects drinking water quality in the Lower Arkansas Valley. High salinity also affects crop yields.

Uranium is a problem for all drinking water providers throughout the basin.

High selenium levels are detrimental to wildlife and present a regulatory challenge.

Project	2017	2018	2019
Regional Resource Planning Group	\$110,000	\$110,000	\$110,000



19. Information Technology

Many of the oldest documents relating to the Fryingpan-Arkansas Project were generated on typewriters or even carbon copies.

Technology has moved a long way during the 59 years the District has been in existence and it will mean some big changes during the next three years.

In the past few years, the District has upgraded its meeting rooms by adding more sophisticated equipment to improve the quality of presentations and to make recorded electronic minutes more accurate. The facilities also allow for updated audio and video conferencing.

Computer systems have increased the productivity of employees.

Some of the money budgeted for Information Technology will be used for routine maintenance

and upgrades for the systems in place.

In 2017, the District will upgrade its Geographic Information Systems (GIS), which are used by the Engineering department for tasks such as inclusion and for Reclamation Reform Act compliance.

Another project will be the installation of fiber optic cable in the building. This will allow greater communication speed and more reliable internet service.

A new telephone system is needed to keep pace with features that are now available that will improve the reliability and clarity of phones within the building.

Within the next three years, the District will move toward an electronic filing system to improve access to records.

Project	2017	2018	2019
Information Technology	\$91,774	\$92,575	\$93,803



Southeastern Colorado Water Conservancy District Offices

20. Building and Grounds

The headquarters of the Southeastern Colorado Water Conservancy District moved into its new offices at the current location in 2000.

As with any organization, the District needs to maintain a modern work environment suited for the tasks it performs.

The goal in the next three years is to make needed repairs on the parking lot, which has begun to show signs of wear.

Additionally, the District is entering a phase where it will be converting many of the original paper documents stored in the building to a form that can be accessed electronically.

There also have been changes in the function of staff which require some office modifications, as well as routine maintenance.



Xeriscape Gardens at SECWCD

Future strategies:

While the Fryingpan-Arkansas Project will always remain the primary focus for the District, the offices at the Pueblo Airport Industrial Park serve as the base of operations for the District. Opened in 2000, the headquarters have expanded to accommodate greater stores of records and new technology, while fulfilling a role as community meeting place.

Project	2017	2018	2019
Buildings and grounds	\$166,335	\$145,525	\$146,922



21. Community Outreach

The District has many projects which span multiple years. Its purpose, so clear to the people of the Arkansas Valley who formed the District 60 years ago, runs the risk of getting lost as new pressing water needs come to the forefront.

One strategy is to sponsor public events, such as the Pueblo Children's Water Festival and the Arkansas River Basin Water Forum.

At the same time, we must interact with other groups as new issues arise. The District is an active participant in such programs as the Arkansas Basin Roundtable.

Finally, we have to maintain communications internally with program participants. We are resuming planning meetings with AVC participants in the coming year.



Future strategies:

As the District moves forward on projects and programs, a Communication Plan is needed to make sure messages are relayed among staff and board members and with stakeholders, government agencies, the media and the general public.

Project	2017	2018	2019
Community Outreach	\$20,650	\$21,000	\$21,355

22. Miscellaneous Revenues

S. 187, signed into law by President Barack Obama on March 30, 2009, as Section 9115 of Public Law 111-11, allows miscellaneous revenues from contracts with the Bureau of Reclamation to fund specific parts of the Fry-Ingpan-Arkansas Project.

The South Outlet Works bill was paid off first, and Ruedi Reservoir is expected to be paid in full by 2019. The remaining debt of the Fountain Valley Conduit should be retired in 2021.

That will leave the remaining revenues to be used for construction of the Arkansas Valley Conduit (AVC).

While the timeframe of the funding is outside the scope of this three-year business plan, it figures into the overall strategy of funding the AVC.

Miscellaneous revenues now total roughly \$3 million annually, and are expected to increase to more than \$10 million annually over the next 50 years. That money can be used to pay for construction or to repay the Bureau of Reclamation for construction of the AVC.

The District continues to develop strategies for the payment of the local 35 percent match for the AVC, as well as finding ways to build in more efficiency to save costs.

The next three years will be a critical time for taking steps to begin construction of the AVC.



Ruedi Reservoir/SECWCD Archives



Fountain Valley Conduit pumps/SECWCD Archives

Future strategies:

Grants, loans and other financial resources could accelerate the construction of the AVC.



Project	2017	2018	2019
Miscellaneous Revenues	\$ -0-	\$ -0-	\$ -0-

8.7 Glossary of Terms

Acre-Foot of Water	An acre-foot of water is the amount of water that would cover an acre of land to a depth of one foot.
Aurora	City of Aurora
AVC	Arkansas Valley Conduit : The Arkansas Valley Conduit (AVC), is a proposed water supply project to serve the needs of communities in the lower Arkansas Valley, a pipeline (Interconnect) to convey water between the existing south outlet works and a future north outlet works at Pueblo Reservoir...” Reclamation Newsletter October 2012
Balanced Budget	A balanced budget reflects one single fiscal year that the overall difference between government revenues and spending equal.
Basin	The Basin refers to the Arkansas River Basin unless otherwise stated
Board	The Board refers to the Board of Directors of the District
Budget	A financial plan for a defined period of time
Capital Outlay or Capital Expenditure	Capital outlay or capital expenditure are defined as changes for the acquisition a the delivery price including transportation, cost of equipment, land and buildings, or any other permanent improvement with a value of \$5,000 and a useful life expectancy of greater than one year.
CPI	The Consumer Price Index (CPI) is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.
CRS	Colorado Revised Statues
CWCB	Colorado Water Conservation Board
DISTRICT	Southeastern Colorado Water Conservancy District (General Fund)
DOLA	Department of Local Affairs (State of Colorado)
Enterprise	Southeastern Colorado Water Activity Enterprise (Proprietary Fund)
ED	ED refers to the Executive Director of the District
Excess Capacity	Southeastern Long-Term Excess Capacity Master Contract for storage in Pueblo Reservoir to improve water supply. Also known as Master Contract.
Fountain Valley Authority	A pipeline that is part of the Fry-Ark contract with Reclamation
Fry-Ark	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir east to Pueblo)
Fund	Fiscal and accounting entity with a self-balancing set of accounts
Fund Balance	The net position of a government fund which is the difference between assets, liabilities, deferred outflows of resources, and deferred inflows of resources.
FVA	Fountain Valley Authority
General Fund	Governmental Activities and/or District Fund
Governmental Activities	District Activities generally financed through taxes, intergovernmental revenues, and other none change revenues.
Governmental Fund	Funds generally used to account for tax-supported activities.
IGA	Intergovernmental Agreement (Contract)

IPA	Intergovernmental Personnel Act: The Intergovernmental Personnel Act Mobility Program provides for the temporary assignment of personnel between the Federal Government and state and local governments, colleges and universities, Indian tribal governments, federally funded research and development centers, and other eligible organizations.
LoPP	Lease of Power Privilege: Contractual right given to a nonfederal entity to utilize, consistent with project purposes, water power head and storage from Reclamation. projects for electric power generation.
Master Contract	Southeastern Long-Term Excess Capacity Master Contract. Also known as Excess Capacity.
Mill	Millage tax: The amount per 1000 that property tax is calculated
Mill Levy	An ad valorem tax that a property owner must pay annually on their property
MOA	Memorandum of Agreement (Contract)
OM&R	Operations, Maintenance and Repair
Plan	The Plan refers to the District’s Strategic Plan
Proprietary Fund	Business Activities and/or the Enterprise Fund
PSOP	Preferred Storage Options Plan: a plan to enlarge reservoirs for storage, as well as investigating other storage methods
Reclamation	United States Bureau of Reclamation
RWC Plan	Regional Water Conservation Plan
Restated Budget	When the original Adopted Budget is required to be amended due to the expenditure levels higher than the appropriation, this will trigger a Restate Budget process. When the Budget is adopted a second time in one fiscal year the budget becomes a “Restated Budget”.
RICD	Recreational In-Channel Diversion: RICDs are functionally similar to instream flow rights in that they allow the appropriation of an amount of streamflow for use within the river channel. Unlike instream flow rights, however, RICDs require that the flow be “diverted, captured, controlled, and placed to beneficial use between specific points defined by control structures.”
ROY	Restoration of Yield: Methods of restoring or increasing water yield, and water quality
RRA	Reclamation Reform Act
RRPG	Regional Resource Planning Group
SECWCD	Southeastern Colorado Water Conservancy District. Also referred to as the District.
SO Tax	Specific Operating Tax: Collected on personal vehicles, such as automobiles and trailers

SOD	The Safety of Dams program focuses on evaluating and implementing actions to resolve safety concerns at Reclamation dams. Under this program, Reclamation will complete studies and identify and accomplish needed corrective action on Reclamation dams. The selected course of action relies on assessments of risks and liabilities with environmental and public involvement input to the decision-making process.
TABOR	Taxpayer Bill of Rights Amendment of the Colorado Constitution Section 20 Article X
The Conduit	AVC, Arkansas Valley Conduit
The Project	Fryingpan-Arkansas Project (Entire System from Ruedi Reservoir East to Pueblo)
USBR	United States Bureau of Reclamation, also referred to as Reclamation
USGS	United States Geological Survey
WAE	Southeastern Colorado Water Activity Enterprise
WM&C Plan	Water Management and Conservation Plan: The District's five year water and conservation plan.

Scan code for SECWCD.org

